

Section 3

Public Accounts of Canada

2018–2019

Professional and special services

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| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Agriculture and Agri-Food | | |
| Department of Agriculture and Agri-Food | | |
| Business Services..... | 15,805,708 | |
| Barta Beti Holdings Ltd, Beaverlodge, Alberta..... | | 121,829 |
| Bee-Clean Building Maintenance, Edmonton, Alberta..... | | 130,034 |
| Canada Science and Technology Museums Corp, Ottawa, Ontario..... | | 375,000 |
| Commercial Cleaning Services, St Catharines, Ontario..... | | 113,004 |
| Corner West Cleaning Services, Morden, Manitoba..... | | 108,238 |
| Deloitte LLP, Ottawa, Ontario..... | | 494,000 |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 3,351,492 |
| GDI Integrated Facility Services, Montréal, Quebec..... | | 159,428 |
| Homernik Cleaning Services Ltd, Saskatoon, Saskatchewan..... | | 105,740 |
| Imperial Cleaners Ltd, Dartmouth, Nova Scotia..... | | 101,370 |
| Institut international d'études administratives de Montréal, Montréal, Quebec..... | | 100,000 |
| Judoe Inc, London, Ontario..... | | 267,725 |
| Maintenance Eureka Ltée, Thetford-Mines, Quebec..... | | 153,040 |
| Maxxam Analytics Inc, Mississauga, Ontario..... | | 2,436,200 |
| Merit Building Cleaning, Saskatoon, Saskatchewan..... | | 127,793 |
| Ontario Infrastructure and Lands Corporation, Toronto, Ontario..... | | 559,484 |
| Ontario Minister of Finance, Toronto, Ontario..... | | 200,000 |
| Racing Forensics Inc, Toronto, Ontario..... | | 1,248,959 |
| Samson & Associates, Gatineau, Quebec..... | | 127,251 |
| SBC Facility Services, Dieppe, New Brunswick..... | | 131,322 |
| Service Star Building Cleaning Inc, Ottawa, Ontario..... | | 745,961 |
| Streak-Free Janitorial, Lethbridge, Alberta..... | | 398,723 |
| Welch LLP, Ottawa, Ontario..... | | 102,405 |
| Service payments under \$100,000 (656 payees)..... | | 4,146,710 |
| Engineering and Architectural Services..... | 5,452,748 | |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 4,537,638 |
| Koncrete Construction Group, Maple Creek, Saskatchewan..... | | 297,239 |
| Service payments under \$100,000 (97 payees)..... | | 617,871 |
| Health and Welfare Services..... | 75,645 | |
| Service payments under \$100,000 (32 payees)..... | | 75,645 |
| Informatics Services..... | 40,190,077 | |
| ADGA Group Consultants Inc, Ottawa, Ontario..... | | 525,067 |
| Apption, Ottawa, Ontario..... | | 575,977 |
| Bell Canada, Ottawa, Ontario..... | | 576,642 |
| Cache Consulting, Ottawa, Ontario..... | | 2,930,134 |
| Calian Technologies Ltd, Ottawa, Ontario..... | | 103,128 |
| CGI Information Systems & Management Consultants Inc, Montréal, Quebec..... | | 149,917 |
| Cistel Technology Inc, Ottawa, Ontario..... | | 115,366 |
| Communications Security Establishment, Ottawa, Ontario..... | | 226,612 |
| Coradix Technology Consulting Ltd, Ottawa, Ontario..... | | 615,975 |
| Coretracks Inc, Ottawa, Ontario..... | | 614,635 |
| Department of Industry, Ottawa, Ontario..... | | 211,125 |
| Department of Natural Resources, Ottawa, Ontario..... | | 168,270 |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 4,759,813 |
| Donna Cona Inc, Ottawa, Ontario..... | | 2,254,148 |
| Emerion Inc, Ottawa, Ontario..... | | 924,258 |
| Equasion Business Technologies Consulting Inc, Ottawa, Ontario..... | | 335,630 |
| Gartner Inc, Toronto, Ontario..... | | 144,472 |
| GC Strategies Inc, Ottawa, Ontario..... | | 106,992 |
| Holonics Inc, Gatineau, Quebec..... | | 431,607 |
| I4C Consulting Inc, Ottawa, Ontario..... | | 1,097,364 |
| IBM Canada Ltd, Toronto, Ontario..... | | 6,890,208 |
| IT/Net Ottawa Inc, Ottawa, Ontario..... | | 411,214 |
| KTL Group Inc, Ottawa, Ontario..... | | 174,750 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| MGIS Inc, Ottawa, Ontario..... | | 282,838 |
| Modis Canada, Inc, Toronto, Ontario..... | | 170,084 |
| NavPoint Consulting Group Inc, Ottawa, Ontario..... | | 206,211 |
| Randstad Interim Inc, Toronto, Ontario..... | | 219,657 |
| Shared Services Canada, Ottawa, Ontario..... | | 6,678,110 |
| SI Systems Ltd, Calgary, Alberta..... | | 2,898,176 |
| Systematix Inc, Ottawa, Ontario..... | | 1,013,166 |
| Systemscope Inc, Ottawa, Ontario..... | | 452,389 |
| TEKsystems Canada Inc, Mississauga, Ontario..... | | 271,701 |
| The Halifax Computer Consulting Group Inc, Ottawa, Ontario..... | | 1,799,840 |
| Treasury Board Secretariat, Ottawa, Ontario..... | | 104,400 |
| Veritaaq Technology House Inc, Ottawa, Ontario..... | | 949,556 |
| WorkDynamics Technologies Inc, Ottawa, Onatrio..... | | 141,655 |
| Service payments under \$100,000 (52 payees)..... | | 658,990 |
| Interpretation and Translation Services..... | 3,232,714 | |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 3,182,000 |
| Service payments under \$100,000 (14 payees)..... | | 50,714 |
| Legal Services..... | 2,874,520 | |
| Department of Justice, Ottawa, Ontario..... | | 2,601,788 |
| MOFFAT & CO, Ottawa, Ontario..... | | 218,226 |
| Service payments under \$100,000 (25 payees)..... | | 54,506 |
| Management Consulting..... | 2,514,085 | |
| altisHR, Ottawa, Ontario..... | | 213,884 |
| BDO Canada LLP, Ottawa, Ontario..... | | 138,381 |
| KPMG LLP, Toronto, Ontario..... | | 183,125 |
| Morneau Shepell Ltd, Toronto, Ontario..... | | 219,607 |
| Service payments under \$100,000 (113 payees)..... | | 1,759,088 |
| Protection Services..... | 4,017,527 | |
| Commissionaires, Calgary, Alberta..... | | 235,037 |
| Commissionaires, Montréal, Quebec..... | | 335,385 |
| Commissionaires, Ottawa, Ontario..... | | 2,351,892 |
| Commissionaires, Québec, Quebec..... | | 158,368 |
| Commissionaires, Regina, Saskatchewan..... | | 126,981 |
| Commissionaires, Vancouver, British Columbia..... | | 205,450 |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 177,733 |
| Service payments under \$100,000 (39 payees)..... | | 426,681 |
| Scientific and Research Services..... | 7,449,920 | |
| Ag-Quest Inc, Minto, Manitoba..... | | 314,711 |
| Bio-Smart Solutions, Chilliwack, British Columbia..... | | 111,850 |
| Cropseed Ltd, Auckland, New Zealand..... | | 244,059 |
| Elmhirst Diagnostics & Research, Abbotsford, British Columbia..... | | 107,240 |
| Génome Québec, Montréal, Quebec..... | | 601,252 |
| ICMS Inc, Portage la Prairie, Manitoba..... | | 411,011 |
| Maxxam Analytics Inc, Mississauga, Ontario..... | | 251,274 |
| Natural Sciences and Engineering Research Council, Ottawa, Ontario..... | | 111,618 |
| Neogen Canada, Edmonton, Alberta..... | | 130,470 |
| Southern Seed Technology Ltd, Christchurch, New Zealand..... | | 251,149 |
| University of Alberta, Edmonton, Alberta..... | | 179,200 |
| University of Guelph, Guelph, Ontario..... | | 754,623 |
| University of Manitoba, Winnipeg, Manitoba..... | | 153,609 |
| Service payments under \$100,000 (388 payees)..... | | 3,827,854 |
| Special Fees and Services..... | 926,689 | |
| Service payments under \$100,000 (885 payees)..... | | 926,689 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Temporary Help Services..... | 292,947 | |
| Service payments under \$100,000 (10 payees)..... | | 292,947 |
| Training and Educational Services..... | 4,241,424 | |
| Académie de formation linguistique, Ottawa, Ontario..... | | 219,391 |
| Global Knowledge Network (Canada) Inc, Toronto, Ontario..... | | 106,465 |
| Graybridge Malkam, Ottawa, Ontario..... | | 174,046 |
| Newcomp Analytics Inc, Thornhill, Ontario..... | | 121,363 |
| Université de Saint-Boniface, Winnipeg, Manitoba..... | | 117,467 |
| Service payments under \$100,000 (1,459 payees)..... | | 3,502,692 |
| Other Services..... | 15,466,103 | |
| Canada Revenue Agency, Ottawa, Ontario..... | | 1,727,483 |
| Canadian Linen & Uniform Service, Toronto, Ontario..... | | 101,207 |
| Concentric Associates International Incorporated, Ottawa, Ontario..... | | 105,500 |
| Department of Employment and Social Development Canada, Gatineau, Quebec..... | | 100,000 |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 2,741,528 |
| Department of Transport, Ottawa, Ontario..... | | 509,577 |
| National Research Council of Canada, Ottawa, Ontario..... | | 532,654 |
| Public Service Commission, Ottawa, Ontario..... | | 104,298 |
| Simplex Industries Inc, Ottawa, Ontario..... | | 283,166 |
| Statistics Canada, Ottawa, Ontario..... | | 7,320,115 |
| Treasury Board Secretariat, Ottawa, Ontario..... | | 124,323 |
| Service payments under \$100,000 (1,002 payees)..... | | 1,816,252 |
| Total Department of Agriculture and Agri-Food | 102,540,107 | 102,540,107 |
| Canadian Grain Commission | | |
| Business Services..... | 790,848 | |
| Public Works and Government Services, Gatineau, Quebec..... | | 557,039 |
| Service payments under \$100,000 (50 payees)..... | | 233,809 |
| Health and Welfare Services..... | 5,641 | |
| Service payments under \$100,000 (9 payees)..... | | 5,641 |
| Informatics Services..... | 494,935 | |
| Agriculture and Agri-Food, Ottawa, Ontario..... | | 115,584 |
| Treasury Board Secretariat, Ottawa, Ontario..... | | 299,976 |
| Service payments under \$100,000 (3 payees)..... | | 79,375 |
| Interpretation and Translation Services..... | 289,891 | |
| Public Works and Government Services, Gatineau, Quebec..... | | 289,891 |
| Legal Services..... | 304,250 | |
| Justice, Ottawa, Ontario..... | | 304,250 |
| Management Consulting..... | 55,900 | |
| Service payments under \$100,000 (1 payees)..... | | 55,900 |
| Protection Services..... | 9,589 | |
| Service payments under \$100,000 (6 payees)..... | | 9,589 |
| Scientific and Research Services..... | 71,608 | |
| Service payments under \$100,000 (7 payees)..... | | 71,608 |
| Special Fees and Services..... | 111,863 | |
| Service payments under \$100,000 (26 payees)..... | | 111,863 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Temporary Help Services..... | 1,112 | |
| Service payments under \$100,000 (1 payee)..... | | 1,112 |
| Training and Educational Services..... | 420,826 | |
| Service payments under \$100,000 (34 payees)..... | | 420,826 |
| Other Services..... | 242,867 | |
| Public Works and Government Services, Gatineau, Quebec..... | | 153,149 |
| Service payments under \$100,000 (237 payees)..... | | 89,718 |
| Total Canadian Grain Commission | 2,799,330 | 2,799,330 |
| Total Agriculture and Agri-Food | 105,339,437 | 105,339,437 |

Canadian Heritage and Multiculturalism

Department of Canadian Heritage

| | | |
|---|-----------|-----------|
| Business Services..... | 3,445,868 | |
| ACNielsen Company of Canada, Markham, Ontario..... | | 297,765 |
| FERENCE Weicker & Company, Vancouver, British Columbia..... | | 127,400 |
| Goss Gilroy Inc, Ottawa, Ontario..... | | 101,550 |
| National Capital Commission, Ottawa, Ontario..... | | 607,509 |
| Orbis Consulting Inc, Ottawa, Ontario..... | | 311,292 |
| Public Works and Government Services, Gatineau, Quebec..... | | 132,431 |
| Raymond Chabot Grant Thornton, Ottawa, Ontario..... | | 259,311 |
| Samson & Associates, Gatineau, Quebec..... | | 165,356 |
| Shared Services Canada, Gatineau, Quebec..... | | 186,843 |
| The Canada Council for the Arts, Ottawa, Ontario..... | | 101,514 |
| Service payments under \$100,000 (197 payees)..... | | 1,154,897 |
| Engineering and Architectural Services..... | 129,677 | |
| Canada Revenue Agency, Ottawa, Ontario..... | | 128,077 |
| Service payments under \$100,000 (1 payee)..... | | 1,600 |
| Health and Welfare Services..... | 41,786 | |
| Service payments under \$100,000 (20 payees)..... | | 41,786 |
| Informatics Services..... | 4,827,243 | |
| 4165047 Canada Inc, Gatineau, Quebec..... | | 173,800 |
| Agriculture & Agri-food, Ottawa, Ontario..... | | 204,545 |
| BDO Canada LLP, Ottawa, Ontario..... | | 717,388 |
| Cache Computer Consulting Corp, Ottawa, Ontario..... | | 328,040 |
| Calian Ltd, Ottawa, Ontario..... | | 313,027 |
| Emerion, Ottawa, Ontario..... | | 1,299,381 |
| Excel ITR, Ottawa, Ontario..... | | 314,392 |
| IBISKA Telecom Inc, Ottawa, Ontario..... | | 225,606 |
| MSC Maplesoft Consulting Inc, Ottawa, Ontario..... | | 402,152 |
| Public Works and Government Services, Gatineau, Quebec..... | | 412,500 |
| Shared Services Canada, Gatineau, Quebec..... | | 210,625 |
| Service payments under \$100,000 (24 payees)..... | | 225,787 |
| Interpretation and Translation Services..... | 1,862,643 | |
| Public Works and Government Services, Gatineau, Quebec..... | | 1,536,116 |
| Service payments under \$100,000 (43 payees)..... | | 326,527 |
| Legal Services..... | 2,185,892 | |
| Justice, Ottawa, Ontario..... | | 2,107,019 |
| Service payments under \$100,000 (17 payees)..... | | 78,873 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Management Consulting..... | 545,103 | |
| MNP LLP, Vancouver, British Columbia..... | | 185,114 |
| Service payments under \$100,000 (20 payees)..... | | 359,989 |
| Protection Services..... | 1,255,952 | |
| Canadian Corps of Commissionaires, Ottawa, Ontario..... | | 587,575 |
| Public Works and Government Services, Gatineau, Quebec..... | | 337,090 |
| Royal Canadian Mounted Police, Ottawa, Ontario..... | | 348,969 |
| Service payments under \$100,000 (14 payees)..... | | (17,682) |
| Scientific and Research Services..... | 1,484,929 | |
| Canadian Radio-television and Telecommunications Commission, Gatineau, Quebec..... | | 118,342 |
| Statistics Canada, Ottawa, Ontario..... | | 1,545,351 |
| Service payments under \$100,000 (41 payees)..... | | (178,764) |
| Special Fees and Services..... | 716,386 | |
| Foreign Affairs Trade & Development, Ottawa, Ontario..... | | 141,049 |
| Service payments under \$100,000 (279 payees)..... | | 575,337 |
| Temporary Help Services..... | 5,396 | |
| Service payments under \$100,000 (2 payees)..... | | 5,396 |
| Training and Educational Services..... | 1,689,223 | |
| Centre de langues internationales, Gatineau, Quebec..... | | 103,081 |
| Health, Ottawa, Ontario..... | | 114,934 |
| Service payments under \$100,000 (426 payees)..... | | 1,471,208 |
| Other Services..... | 7,276,202 | |
| 1302015 Ontario Ltd, Ottawa, Ontario..... | | 216,766 |
| 7500114 Canada Inc, Papineau, Quebec..... | | 165,700 |
| Canada Council for the Arts, Ottawa, Ontario..... | | 152,603 |
| Canada FBM 2020, Ottawa, Ontario..... | | 261,371 |
| City of Ottawa, Ottawa, Ontario..... | | 214,201 |
| Foreign Affairs Trade & Development, Ottawa, Ontario..... | | 265,996 |
| Industry (Innovation Science and Economic Development Canada), Ottawa, Ontario..... | | 472,871 |
| Lafleur de la Capitale Inc, Gatineau, Quebec..... | | 273,279 |
| National Gallery of Canada, Ottawa, Ontario..... | | 300,000 |
| Odgers Berndtson RF Inc, Toronto, Ontario..... | | 305,500 |
| PR3 Médias Inc, Quebec, Quebec..... | | 2,071,192 |
| Public Works and Government Services, Gatineau, Quebec..... | | 282,255 |
| Telefilm Canada, Montréal, Quebec..... | | 279,625 |
| Service payments under \$100,000 (263 payees)..... | | 2,014,843 |
| Total Department of Canadian Heritage | 25,466,300 | 25,466,300 |
| Canadian Radio-television and Telecommunications Commission | | |
| Business Services..... | 121,942 | |
| Service payments under \$100,000 (14 payees)..... | | 121,942 |
| Informatics Services..... | 1,406,226 | |
| Bevertec Cst Inc, Mississauga, Ontario..... | | 170,685 |
| Cistel Technology Inc, Ottawa, Ontario..... | | 566,766 |
| iFathom Corporation, Ottawa, Ontario..... | | 144,432 |
| Lumina IT Inc, Ottawa, Ontario..... | | 347,276 |
| Service payments under \$100,000 (5 payees)..... | | 177,067 |
| Interpretation and Translation Services..... | 569,281 | |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 237,781 |
| Lionbridge Ltd, Brossard, Quebec..... | | 317,604 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Service payments under \$100,000 (5 payees)..... | | 13,896 |
| Legal Services..... | 29,971 | |
| Service payments under \$100,000 (12 payees)..... | | 29,971 |
| Management Consulting..... | 259,438 | |
| Service payments under \$100,000 (30 payees)..... | | 259,438 |
| Protection Services..... | 157,796 | |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 134,675 |
| Service payments under \$100,000 (15 payees)..... | | 23,121 |
| Scientific and Research Services..... | 39,812 | |
| Service payments under \$100,000 (3 payees)..... | | 39,812 |
| Special Fees and Services..... | 390,337 | |
| Service payments under \$100,000 (181 payees)..... | | 390,337 |
| Temporary Help Services..... | 13,015 | |
| Service payments under \$100,000 (2 payees)..... | | 13,015 |
| Training and Educational Services..... | 610,000 | |
| Service payments under \$100,000 (152 payees)..... | | 610,000 |
| Other Services..... | 27,964 | |
| Service payments under \$100,000 (3 payees)..... | | 27,964 |
| Total Canadian Radio-television and Telecommunications Commission | 3,625,782 | 3,625,782 |
| Library and Archives of Canada | | |
| Business Services..... | 2,252,639 | |
| Public Works and Government Services, Gatineau, Quebec..... | | 2,130,412 |
| Service payments under \$100,000 (31 payees)..... | | 122,227 |
| Health and Welfare Services..... | 30,861 | |
| Service payments under \$100,000 (15 payees)..... | | 30,861 |
| Informatics Services..... | 3,086,076 | |
| ITNet Ottawa Inc., Ottawa, Ontario..... | | 409,631 |
| Microsoft Canada, Mississauga, Ontario..... | | 185,500 |
| Modis Canada Inc, Toronto, Ontario..... | | 204,639 |
| OCLC Canada, Brossard, Quebec..... | | 1,079,375 |
| OranguTech Inc, Ottawa, Ontario..... | | 164,574 |
| S.i. Systems, Calgary, Alberta..... | | 110,155 |
| Teksystems, Mississauga, Ontario..... | | 191,437 |
| The Halifax Group, Ottawa, Ontario..... | | 214,949 |
| Service payments under \$100,000 (20 payees)..... | | 525,816 |
| Interpretation and Translation Services..... | 556,974 | |
| Edgar, Québec, Quebec..... | | 103,606 |
| Public Works and Government Services, Gatineau, Quebec..... | | 325,739 |
| Service payments under \$100,000 (7 payees)..... | | 127,629 |
| Legal Services..... | 329,449 | |
| Justice, Ottawa, Ontario..... | | 245,684 |
| Service payments under \$100,000 (7 payees)..... | | 83,765 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Management Consulting..... | 83,754 | |
| Service payments under \$100,000 (5 payees)..... | | 83,754 |
| Protection Services..... | 1,675,509 | |
| Commissionaires, Ottawa, Ontario..... | | 1,421,251 |
| Public Works and Government Services, Gatineau, Quebec..... | | 184,362 |
| Service payments under \$100,000 (4 payees)..... | | 69,896 |
| Special Fees and Services..... | 305,135 | |
| Service payments under \$100,000 (168 payees)..... | | 305,135 |
| Temporary Help Services..... | 75,385 | |
| Service payments under \$100,000 (6 payees)..... | | 75,385 |
| Training and Educational Services..... | 742,518 | |
| Service payments under \$100,000 (232 payees)..... | | 742,518 |
| Other Services..... | 5,358,273 | |
| Bibliothèque et Archives nationales du Québec, Montréal, Quebec..... | | 153,853 |
| Canadian Museums Association, Ottawa, Ontario..... | | 200,100 |
| Deloitte, Toronto, Ontario..... | | 170,180 |
| GRC architects Inc, Ottawa, Ontario..... | | 447,304 |
| Internet Archive Canada, Toronto, Ontario..... | | 100,000 |
| Public Works and Government Services, Gatineau, Quebec..... | | 2,376,570 |
| Tiree Facility Solutions Inc, Ottawa, Ontario..... | | 788,123 |
| Université Laval, Québec, Quebec..... | | 250,000 |
| Service payments under \$100,000 (72 payees)..... | | 872,143 |
| Total Library and Archives of Canada | 14,496,573 | 14,496,573 |
| National Film Board | | |
| Business Services..... | 609,303 | |
| Services payments under \$100,000 (937 payees)..... | | 609,303 |
| Engineering and Architectural Services..... | 220,884 | |
| Services payments under \$100,000 (196 payees)..... | | 220,884 |
| Informatics Services..... | 761,018 | |
| Services payments under \$100,000 (127 payees)..... | | 761,018 |
| Interpretation and Translation Services..... | 224,694 | |
| Services payments under \$100,000 (1,155 payees)..... | | 224,694 |
| Legal Services..... | 17,676 | |
| Services payments under \$100,000 (21 payees)..... | | 17,676 |
| Management Consulting..... | 345,738 | |
| Services payments under \$100,000 (157 payees)..... | | 345,738 |
| Protection Services..... | 125,809 | |
| Services payments under \$100,000 (1,175 payees)..... | | 125,809 |
| Scientific and Research Services..... | 131,939 | |
| Services payments under \$100,000 (94 payees)..... | | 131,939 |
| Special Fees and Services..... | 253,813 | |
| Services payments under \$100,000 (910 payees)..... | | 253,813 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Temporary Help Services..... | 64,168 | |
| Services payments under \$100,000 (97 payees)..... | | 64,168 |
| Training and Educational Services..... | 58,059 | |
| Services payments under \$100,000 (112 payees)..... | | 58,059 |
| Other Services..... | 2,521,324 | |
| A Rude Film, Halifax, Nova Scotia..... | | 185,000 |
| Affinity Bridge Consulting Ltd, Vancouver, British Columbia..... | | 158,750 |
| Downstream Documentary Productions, Saskatoon, Saskatchewan..... | | 121,025 |
| Felix & Paul Studios Inc, Burnaby, British Columbia..... | | 124,258 |
| Magnitude Productions Inc, Burnaby, British Columbia..... | | 141,000 |
| Public Works and Government Services Canada, Gatineau, Quebec..... | | 192,304 |
| Shared Services Canada, Ottawa, Ontario..... | | 1,313,312 |
| Tinam Inc, Toronto, Ontario..... | | 148,235 |
| Service payments under \$100,000 (672 payees)..... | | 137,440 |
| Total National Film Board | 5,334,425 | 5,334,425 |
| The National Battlefields Commission | | |
| Business Services..... | 22,400 | |
| Service payments under \$100,000 (1 payee)..... | | 22,400 |
| Engineering and Architectural Services..... | 154,764 | |
| Service payments under \$100,000 (12 payees)..... | | 154,764 |
| Informatics Services..... | 14,530 | |
| Service payments under \$100,000 (2 payees)..... | | 14,530 |
| Interpretation and Translation Services..... | 13,960 | |
| Service payments under \$100,000 (7 payees)..... | | 13,960 |
| Legal Services..... | 74,974 | |
| Service payments under \$100,000 (4 payees)..... | | 74,974 |
| Protection Services..... | 459,416 | |
| Commissionnaires, Quebec, Quebec..... | | 459,416 |
| Special Fees and Services..... | 26,213 | |
| Service payments under \$100,000 (34 payees)..... | | 26,213 |
| Temporary Help Services..... | 34,802 | |
| Service payments under \$100,000 (3 payees)..... | | 34,802 |
| Training and Educational Services..... | 7,146 | |
| Service payments under \$100,000 (14 payees)..... | | 7,146 |
| Other Services..... | 271,289 | |
| Service payments under \$100,000 (68 payees)..... | | 271,289 |
| Total The National Battlefields Commission | 1,079,494 | 1,079,494 |
| Total Canadian Heritage and Multiculturalism | 50,002,574 | 50,002,574 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Crown-Indigenous Relations | | |
| Department of Indian Affairs and Northern Development | | |
| Business Services..... | 7,393,672 | |
| Altis Human Resources, Ottawa, Ontario..... | | 207,338 |
| Ernst & Young LLP, Ottawa, Ontario..... | | 498,002 |
| Health, Ottawa, Ontario..... | | 526,934 |
| Iron Mountain Canada, Brampton, Ontario..... | | 429,390 |
| Minister of Finance of British Columbia, Victoria, British Columbia..... | | 118,685 |
| National Indian Brotherhood, Akwesasne, Ontario..... | | 301,005 |
| Natural Resources, Ottawa, Ontario..... | | 1,583,227 |
| PricewaterhouseCoopers LLP, Toronto, Ontario..... | | 600,963 |
| Public Works and Government Services, Gatineau, Québec..... | | 1,356,784 |
| Samson & Associates, Gatineau, Québec..... | | 218,931 |
| The Public Trustee of Manitoba, Winnipeg, Manitoba..... | | 407,440 |
| University of Manitoba, Winnipeg, Manitoba..... | | 117,767 |
| Service payments under \$100,000 (132 payees)..... | | 1,027,206 |
| Engineering and Architectural Services..... | 105,252,060 | |
| Alvarez & Marsal Canada Inc, Vancouver, British Columbia..... | | 3,124,000 |
| BluMetric Environmental Inc., Ottawa, Ontario..... | | 253,405 |
| Elsa Reclamation & Development Co, Vancouver, British Columbia..... | | 2,633,514 |
| Nelpco Limited Partnership, Whitehorse, Yukon..... | | 423,153 |
| Public Works and Government Services, Gatineau, Québec..... | | 97,703,600 |
| SRK Consulting Engineers & Sciences, Vancouver, British Columbia..... | | 416,984 |
| Stratos Inc, Ottawa, Ontario..... | | 110,047 |
| Wood Canada Limited, Calgary, Alberta..... | | 256,468 |
| Service payments under \$100,000 (14 payees)..... | | 330,889 |
| Health and Welfare Services..... | 358,254 | |
| Health, Ottawa, Ontario..... | | 168,620 |
| Service payments under \$100,000 (37 payees)..... | | 189,634 |
| Informatics Services..... | 21,512,702 | |
| Adga Group Consulting Inc, Ottawa, Ontario..... | | 2,100,925 |
| ADRM Technology Consulting Group Corp, Ottawa, Ontario..... | | 582,045 |
| Calian LTD, Ottawa, Ontario..... | | 446,706 |
| Coradix Technology Consulting, Ottawa, Ontario..... | | 1,465,720 |
| Crawford & Company Inc, Kitchener, Ontario..... | | 243,900 |
| Dalian Enterprises Inc, Ottawa, Ontario..... | | 764,313 |
| Donna Cona Inc, Ottawa, Ontario..... | | 5,588,818 |
| Excel Human Resources, Ottawa, Ontario..... | | 321,655 |
| Fujitsu Consulting (Canada) Inc, Ottawa, Ontario..... | | 1,228,383 |
| Health, Ottawa, Ontario..... | | 1,980,730 |
| LNW Consulting, Ottawa, Ottawa..... | | 428,023 |
| Nattiq, Ottawa, Ontario..... | | 607,887 |
| Pacific GeoTech Systems Ltd, Victoria, British Columbia..... | | 101,805 |
| Public Health Agency of Canada, Ottawa, Ontario..... | | 109,749 |
| S I Systems LTD, Calgary, Alberta..... | | 840,894 |
| Shared Services Canada, Gatineau, Québec..... | | 1,159,411 |
| Sierra Systems Group Inc, Vancouver, British Columbia..... | | 1,638,972 |
| The VCAN Group Inc, Ottawa, Ontario..... | | 128,745 |
| TPG Technology Consultants Ltd, Ottawa, Ontario..... | | 504,236 |
| Turtle Technologies Inc, Ottawa, Ontario..... | | 581,182 |
| Service payments under \$100,000 (38 payees)..... | | 688,603 |
| Interpretation and Translation Services..... | 3,177,947 | |
| Public Works and Government Services, Gatineau, Québec..... | | 2,806,009 |
| Service payments under \$100,000 (69 payees)..... | | 371,938 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Legal Services..... | 62,009,489 | |
| Argyle Communications Inc, Toronto, Ontario..... | | 565,777 |
| Arvay Finlay LLP, Victoria, British Columbia..... | | 471,483 |
| Carters, Orangeville, Ontario..... | | 201,128 |
| Curtis Desmoulin Law Office, Thunder Bay, Ontario..... | | 166,561 |
| Hugo Prud'Homme Professional Law, Gatineau, Quebec..... | | 123,561 |
| Justice, Ottawa, Ontario..... | | 55,446,937 |
| Kathleen Mahoney Law professional, Calgary, Alberta..... | | 274,715 |
| Merchant Law Group, Regina, Saskatchewan..... | | 174,096 |
| Norton Rose Fulbright, Calgary, Alberta..... | | 1,347,011 |
| Pace Law Firm, Toronto, Ontario..... | | 1,975,000 |
| Stockwoods LLP Barristers, Toronto, Ontario..... | | 513,608 |
| Service payments under \$100,000 (48 payees)..... | | 749,612 |
| Management Consulting..... | 21,918,317 | |
| Altis Human Resources Inc, Ottawa, Ontario..... | | 188,932 |
| Alvarez & Marsal Canada Inc, Vancouver, British Columbia..... | | 5,338,000 |
| Bronson Consulting Group, Ottawa, Ontario..... | | 179,304 |
| Cocentric Solutions Inc, Calgary, Alberta..... | | 116,650 |
| Colliers Project Leaders Inc, Ottawa, Ontario..... | | 225,067 |
| Deloitte & Touche LLP, Toronto, Ontario..... | | 377,738 |
| Donna Cona Inc, Ottawa, Ontario..... | | 518,081 |
| DPRA Canada Incorporated, Toronto, Ontario..... | | 126,514 |
| Elsa Reclamation & Development Co, Vancouver, British Columbia..... | | 250,000 |
| Ernst & Young LLP, Ottawa, Ontario..... | | 277,440 |
| Gartner Canada Co, Ottawa, Ontario..... | | 1,080,051 |
| IT/Net Inc, Ottawa, Ontario..... | | 136,403 |
| KPMG LLP, Toronto, Ontario..... | | 148,242 |
| Orbis Risk Consulting Inc, Ottawa, Ontario..... | | 120,486 |
| Public Works and Government Services, Gatineau, Québec..... | | 8,854,378 |
| QMR Staffing Solutions Inc, Ottawa, Ontario..... | | 201,974 |
| Robertson GeoConsultants Inc, Vancouver, British Columbia..... | | 718,626 |
| Samson & Associates, Gatineau, Québec..... | | 142,231 |
| Stratos Inc, Ottawa, Ontario..... | | 580,760 |
| Tiree Facility Solutions Inc, Ottawa, Ontario..... | | 185,062 |
| Wood Canada Limited, Calgary, Alberta..... | | 172,496 |
| Service payments under \$100,000 (94 payees)..... | | 1,979,882 |
| Protection Services..... | 2,313,952 | |
| Commissionaires, Ottawa, Ontario..... | | 238,604 |
| Public Works and Government Services, Gatineau, Québec..... | | 1,926,070 |
| Service payments under \$100,000 (34 payees)..... | | 149,278 |
| Scientific and Research Services..... | 10,095,587 | |
| Blair Elliot Tothill O/A Craig L, Vancouver, British Columbia..... | | 390,478 |
| Canadian Development Consultants International, Vancouver, British Columbia..... | | 870,214 |
| Clark Adrian, North Vancouver, British Columbia..... | | 108,673 |
| Enns R, Squamish, British Columbia..... | | 121,750 |
| Joan Holmes & Associates Inc, Ottawa, Ontario..... | | 337,770 |
| Laurier Research Group Limited, Ottawa, Ontario..... | | 379,188 |
| Link Advantage Research Corp, Addison, Ontario..... | | 466,510 |
| Public History Inc, Ottawa, Ontario..... | | 530,187 |
| Public Works and Government Services, Gatineau, Québec..... | | 674,509 |
| Smith Research Inc, Calgary, Alberta..... | | 393,065 |
| Somatos information consulting, Vancouver, British Columbia..... | | 174,151 |
| Statistics Canada, Ottawa, Ontario..... | | 1,554,348 |
| The History Group Inc, Maple Ridge, British Columbia..... | | 1,263,660 |
| Wampum Records, Roseneath, Ontario..... | | 1,600,365 |
| Service payments under \$100,000 (48 payees)..... | | 1,230,719 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Special Fees and Services..... | 853,229 | |
| Service payments under \$100,000 (105 payees)..... | | 853,229 |
| Temporary Help Services..... | 980,139 | |
| Adirondack Information Management, Ottawa, Ontario..... | | 126,808 |
| Artemp Personnel Services Inc, Ottawa, Ontario..... | | 107,846 |
| QMR Staffing Solutions Inc, Ottawa, Ontario..... | | 187,661 |
| The Right Door Consulting, Navan, Ontario..... | | 129,254 |
| Service payments under \$100,000 (13 payees)..... | | 428,570 |
| Training and Educational Services..... | 2,811,982 | |
| Canadian Northern Economic Development Agency, Gatineau, Quebec..... | | 163,413 |
| Service payments under \$100,000 (571 payees)..... | | 2,648,569 |
| Other Services..... | 29,642,433 | |
| 3546764 CANADA INC, Ottawa, Ontario..... | | 162,500 |
| 4Plan Consulting Corporation, Ottawa, Ontario..... | | 110,868 |
| Altis Human Resources, Ottawa, Ontario..... | | 101,976 |
| Alvarez & Marsal Canada Inc, Vancouver, British Columbia..... | | 131,314 |
| Arcadis Canada Inc, Yellowknife, Northwest Territories..... | | 384,026 |
| BKH Solutions Consulting Inc, Manotick, Ontario..... | | 153,524 |
| Canadian Northern Economic, Iqaluit, Nunavut..... | | 357,718 |
| Collectiva, Montréal, Quebec..... | | 124,160 |
| Crawford & Company Inc, Kitchener, Ontario..... | | 120,875 |
| Daniel Shapiro Legal Professional, Saskatoon, Saskatchewan..... | | 282,252 |
| Donna Cona Inc, Ottawa, Ontario..... | | 1,110,798 |
| Dr Alexander Von Gernet, Mississauga, Ontario..... | | 120,124 |
| Dr. Coell and associates Inc, Victoria, British Columbia..... | | 131,570 |
| Dumont-Smith C, Gatineau, Quebec..... | | 120,750 |
| Elhdaqx Developments Ltd, Williams Lake, British Columbia..... | | 100,882 |
| Employment and Social Development, Gatineau, Québec..... | | 568,147 |
| Environment, Gatineau, Québec..... | | 1,056,477 |
| Ernst & Young LLP, Ottawa, Ontario..... | | 102,056 |
| Evans Historical Consultants Ltd, Vernon, British Columbia..... | | 140,475 |
| Fisheries and Oceans, Ottawa, Ontario..... | | 127,598 |
| FMC Professional Inc, Orleans, Ontario..... | | 105,323 |
| Getzler J, Oxford, Nova Scotia..... | | 168,639 |
| Government of Northwest Territories, Yellowknife, Northwest Territories..... | | 202,310 |
| Hal Love Real Estate Advisory Services, Tehkummah, Ontario..... | | 134,235 |
| Health, Ottawa, Ontario..... | | 166,899 |
| Hill + Knowlton Strategies Canada, Ottawa, Ontario..... | | 179,002 |
| Hilsolt Inc, Beaverton, Oregon..... | | 129,607 |
| Igloliorte James, St-John's, Newfoundland..... | | 104,394 |
| Ipsos Canada, Montréal, Quebec..... | | 160,828 |
| Marsden W, Roseneath, Ontario..... | | 123,869 |
| Michel H B Landry Avocat-Notaire, Hawkesbury, Ontario..... | | 142,956 |
| Mobile Resource Group Ottawa, Ontario..... | | 128,763 |
| Natural Resources, Ottawa, Ontario..... | | 3,639,629 |
| Peak Management and negotiations, Canmore, Alberta..... | | 149,969 |
| PricewaterhouseCoopers LLP, Toronto, Ontario..... | | 113,097 |
| Public Works and Government Services, Gatineau, Québec..... | | 10,296,562 |
| Raymond Chabot Grant Thornton, Ottawa, Ontario..... | | 750,197 |
| Rodger W Linka Legal Professional, Regina, Saskatchewan..... | | 154,362 |
| SLR Consulting (Canada) Ltd, Vancouver, British Columbia..... | | 101,460 |
| SNC Lavalin Inc, Nepean, Ontario..... | | 214,948 |
| Stratos Inc, Ottawa, Ontario..... | | 158,986 |
| Susan E. Ross Law Corporation, Victoria, British Columbia..... | | 121,089 |
| Systematix, Ottawa, Ontario..... | | 233,269 |
| Tetra Tech Eba Inc, Edmonton, Alberta..... | | 204,656 |
| The AIM Group Inc, Ottawa, Ontario..... | | 132,315 |
| The Right Door Consulting, Navan, Ontario..... | | 198,799 |
| Woodmere Nursery Ltd, Telkwa, British Columbia..... | | 439,776 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Service payments under \$100,000 (633 payees)..... | | 5,478,404 |
| Total Department of Indian Affairs and Northern Development | 268,319,763 | 268,319,763 |
| Canadian High Arctic Research Station | | |
| Business Services..... | 256,984 | |
| Public Services and Procurement, Gatineau, Quebec..... | | 173,683 |
| Service payments under \$100,000 (9 payees)..... | | 83,301 |
| Health and Welfare Services..... | 8,659 | |
| Service payments under \$100,000 (3 payees)..... | | 8,659 |
| Informatics Services..... | 1,612,793 | |
| Alt ITC LTD, Ottawa, Ontario..... | | 119,839 |
| Shared Services, Ottawa, Ontario..... | | 1,457,785 |
| Service payments under \$100,000 (2 payees)..... | | 35,169 |
| Interpretation and Translation Services..... | 138,429 | |
| Service payments under \$100,000 (3 payees)..... | | 138,429 |
| Legal Services..... | 96,183 | |
| Service payments under \$100,000 (4 payees)..... | | 96,183 |
| Management Consulting..... | 102,652 | |
| Service payments under \$100,000 (3 payees)..... | | 102,652 |
| Protection Services..... | 5,258 | |
| Service payments under \$100,000 (2 payees)..... | | 5,258 |
| Scientific and Research Services..... | 42,604 | |
| Service payments under \$100,000 (3 payees)..... | | 42,604 |
| Special Fees and Services..... | 103,052 | |
| Service payments under \$100,000 (41 payees)..... | | 103,052 |
| Training and Educational Services..... | 76,570 | |
| Service payments under \$100,000 (23 payees)..... | | 76,570 |
| Other Services..... | 196,145 | |
| Canadian Northern Economic Development Agency, Iqaluit, Nunavut..... | | 145,023 |
| Service payments under \$100,000 (5 payees)..... | | 51,122 |
| Total Canadian High Arctic Research Station | 2,639,329 | 2,639,329 |
| Total Crown-Indigenous Relations | 270,959,092 | 270,959,092 |
| Democratic Institutions | | |
| Leaders' Debates Commission | | |
| Interpretation and Translation Services..... | 1,952 | |
| Service payments under \$100,000 (1 payee)..... | | 1,952 |
| Special Fees and Services..... | 548 | |
| Service payments under \$100,000 (2 payees)..... | | 548 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Other Services..... | 4,950 | |
| Service payments under \$100,000 (6 payees)..... | | 4,950 |
| Total Leaders' Debates Commission | 7,450 | 7,450 |
| Office of the Chief Electoral Officer | | |
| Business Services..... | 1,203,222 | |
| Raymond Chabot Grant Thornton, Ottawa, Ontario..... | | 424,788 |
| Royal Moving and Storage, Ottawa, Ontario..... | | 160,586 |
| Service payments under \$100,000 (336 payees)..... | | 617,848 |
| Health and Welfare Services..... | 50,909 | |
| Service payments under \$100,000 (4 payees)..... | | 50,909 |
| Informatics Services..... | 41,508,382 | |
| 2Keys Corporation, Toronto, Ontario..... | | 156,330 |
| Adga Group, Ottawa, Ontario..... | | 942,021 |
| ADRM Technology Consulting, Ottawa, Ontario..... | | 136,562 |
| Altruistic Informatics, Ottawa, Ontario..... | | 184,612 |
| Bell Canada, Montréal, Quebec..... | | 4,300,030 |
| Closereach Ltd, Ottawa, Ontario..... | | 112,006 |
| Compugen Inc, Richmond Hill, Ontario..... | | 1,133,287 |
| Coradix Technology, Ottawa, Ontario..... | | 6,051,623 |
| Donna Cona Inc, Nepean, Ontario..... | | 174,564 |
| Eagle Professional Resources, Ottawa, Ontario..... | | 956,179 |
| Equasion Business Technologies, Ottawa, Ontario..... | | 275,615 |
| Excel Human Resources, Ottawa, Ontario..... | | 551,321 |
| Fujitsu Consulting Inc, Toronto, Ontario..... | | 1,014,871 |
| Gartner Inc, Stamford, Connecticut..... | | 165,206 |
| Helm's Deep Consultation, Ottawa, Ontario..... | | 196,992 |
| Ibiska Telecom Inc, Ottawa, Ontario..... | | 153,661 |
| IBM Canada, Toronto, Ontario..... | | 12,134,778 |
| ITnet Consulting, Ottawa, Ontario..... | | 813,221 |
| Leo-Pisces Services Group, Brampton, Ontario..... | | 192,853 |
| Like 10 Inc, Ottawa, Ontario..... | | 622,080 |
| Lumina IT Inc, Nepean, Ontario..... | | 208,882 |
| Maxsys, Ottawa, Ontario..... | | 256,922 |
| Messa Consulting, Ottawa, Ontario..... | | 636,032 |
| Mindwire Systems Inc, Ottawa, Ontario..... | | 382,258 |
| Modis Canada Inc, Toronto, Ontario..... | | 4,024,075 |
| Myticas Consulting Inc, Ottawa, Ontario..... | | 447,728 |
| OpenFrame Technologies Inc, Kirkland, Quebec..... | | 203,038 |
| Orangutech Inc, Ottawa, Ontario..... | | 936,488 |
| Procom Consultants Group Ltd, Toronto, Ontario..... | | 1,896,983 |
| Proex Inc, North York, Ontario..... | | 105,803 |
| Ranstad Interim Inc, Ottawa, Ontario..... | | 169,555 |
| SI Systems Ltd, Calgary, Alberta..... | | 592,090 |
| Veritaaq Technology House Inc, Ottawa, Ontario..... | | 232,425 |
| Versatil BPI Inc, Gatineau, Quebec..... | | 274,584 |
| Service payments under \$100,000 (41 payees)..... | | 873,707 |
| Interpretation and Translation Services..... | 1,082,983 | |
| Public Works and Government Services, Gatineau, Quebec..... | | 1,020,751 |
| Service payments under \$100,000 (20 payees)..... | | 62,232 |
| Legal Services..... | 90,558 | |
| Service payments under \$100,000 (3 payees)..... | | 90,558 |
| Management Consulting..... | 5,227,392 | |
| Altis Human Resources, Ottawa, Ontario..... | | 477,311 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Artemp Personnel Services, Ottawa, Ontario..... | | 383,580 |
| Assembly Of First Nations, Ottawa, Ontario..... | | 100,000 |
| Civix, Toronto, Ontario..... | | 418,763 |
| CMS Human Resources Consultants Inc, Ottawa, Ontario..... | | 139,893 |
| Compugen Inc, Richmond Hill, Ontario..... | | 569,760 |
| Donna Cona Inc, Nepean, Ontario..... | | 184,000 |
| Gartner Inc, Stamford, Connecticut..... | | 143,044 |
| Hackett Consulting Inc, Kemptville, Ontario..... | | 198,447 |
| Leo-Pisces Services Group, Brampton, Ontario..... | | 290,072 |
| NavPoint Consulting Group Inc, Ottawa, Ontario..... | | 193,905 |
| Protak Consulting Group Inc, Ottawa, Ontario..... | | 222,925 |
| Samson & Associates, Gatineau, Quebec..... | | 190,836 |
| Statistics Canada, Ottawa, Ontario..... | | 315,000 |
| Service payments under \$100,000 (108 payees)..... | | 1,399,856 |
| Protection Services..... | 290,093 | |
| Public Works and Government Services, Gatineau, Quebec..... | | 259,957 |
| Service payments under \$100,000 (102 payees)..... | | 30,136 |
| Scientific and Research Services..... | 277,880 | |
| Phoenix Strategic Perspectives, Ottawa, Ontario..... | | 105,843 |
| Service payments under \$100,000 (7 payees)..... | | 172,037 |
| Special Fees and Services..... | 533,312 | |
| Service payments under \$100,000 (196 payees)..... | | 533,312 |
| Temporary Help Services..... | 1,077,852 | |
| Altis Human Resources, Ottawa, Ontario..... | | 222,749 |
| IBM Canada, Toronto, Ontario..... | | 306,248 |
| Lumina It Inc, Ottawa, Ontario..... | | 301,530 |
| Service payments under \$100,000 (202 payees)..... | | 247,325 |
| Training and Educational Services..... | 747,860 | |
| Canada School of Public Service, Ottawa, Ontario..... | | 100,280 |
| House of Commons, Ottawa, Ontario..... | | 139,205 |
| Service payments under \$100,000 (358 payees)..... | | 508,375 |
| Other Services..... | 968,938 | |
| Ellicom Inc, Montréal, Quebec..... | | 186,159 |
| Public Service Commission, Gatineau, Quebec..... | | 113,737 |
| Public Works and Government Services, Gatineau, Quebec..... | | 176,423 |
| Shared Services Canada, Ottawa, Ontario..... | | 339,188 |
| Service payments under \$100,000 (49 payees)..... | | 153,431 |
| Total Office of the Chief Electoral Officer | 53,059,381 | 53,059,381 |
| Total Democratic Institutions | 53,066,831 | 53,066,831 |
| Environment and Climate Change | | |
| Department of the Environment | | |
| Business Services..... | 21,247,780 | |
| Agriculture and Agri-Food, Ottawa, Ontario..... | | 1,883,025 |
| Barbara Personnel Inc, Gatineau, Quebec..... | | 172,942 |
| Bell Mobility Inc, Mississauga, Ontario..... | | 647,206 |
| Canada Post Corporation, Ottawa, Ontario..... | | 390,084 |
| Canadian Space Agency, Ottawa, Ontario..... | | 650,000 |
| CommPower, Camarillo, California..... | | 845,118 |
| Fisheries and Oceans, Ottawa, Ontario..... | | 1,028,022 |
| GAP Electric Ltd, Yellowknife, Northwest Territories..... | | 128,840 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Indian Affairs and Northern Development, Gatineau, Quebec..... | | 140,010 |
| ISC, Regina, Saskatchewan..... | | 138,400 |
| Mobile Resource Group, Ottawa, Ontario..... | | 268,566 |
| National Defence, Ottawa, Ontario..... | | 159,701 |
| National Research Council of Canada, Ottawa, Ontario..... | | 349,104 |
| Natural Resources, Ottawa, Ontario..... | | 207,217 |
| Nortak Software Ltd, Ottawa, Ontario..... | | 151,776 |
| Opsis Gestion d'Infrastructures Inc, Longueuil, Quebec..... | | 653,379 |
| Public Works and Government Services, Gatineau, Quebec..... | | 4,092,353 |
| Service d'entretien Lagoa Inc, Saint-Constant, Quebec..... | | 130,590 |
| Shared Services Canada, Ottawa, Ontario..... | | 2,548,228 |
| Sheffield Moving & Storage Inc, Ottawa, Ontario..... | | 217,067 |
| SNC-Lavalin, Montréal, Quebec..... | | 285,739 |
| The Beaudry Group, Burlington, Ontario..... | | 187,698 |
| Toure Cleaning Services Ltd, Ajax, Ontario..... | | 270,771 |
| VersaCold Logistics Services, Richmond, British Columbia..... | | 125,116 |
| Service payments under \$100,000 (1491 payees)..... | | 5,576,828 |
| Engineering and Architectural Services..... | 61,289,820 | |
| Canadrill engineering, Iqaluit, Nunavut..... | | 135,000 |
| Public Works and Government Services, Gatineau, Quebec..... | | 42,181,238 |
| Selex ES GmbH, Neuss, Germany..... | | 16,941,326 |
| WSP, Montréal, Quebec..... | | 140,019 |
| Service payments under \$100,000 (198 payees)..... | | 1,892,237 |
| Health and Welfare Services..... | 261,419 | |
| Service payments under \$100,000 (134 payees)..... | | 261,419 |
| Informatics Services..... | 11,660,894 | |
| ExcelHR, Ottawa, Ontario..... | | 710,039 |
| Experis-Veritaaq, Ottawa, Ontario..... | | 375,507 |
| Gartner Inc, Toronto, Ontario..... | | 247,809 |
| i4C Consulting Inc, Ottawa, Ontario..... | | 135,450 |
| IBISKA Telecom Inc, Ottawa, Ontario..... | | 113,587 |
| Maplesoft Group, Ottawa, Ontario..... | | 287,318 |
| MDOS Consulting, Ottawa, Ontario..... | | 285,822 |
| Mindstream Training Center & Professional Services Bureau Inc, Montréal, Quebec..... | | 171,585 |
| Mindwire Systems Ltd, Ottawa, Ontario..... | | 164,834 |
| MSi Corp Inc, Ottawa, Ontario..... | | 1,058,512 |
| N12 Consulting Inc, Ottawa, Ontario..... | | 346,506 |
| Natural Resources, Ottawa, Ontario..... | | 244,000 |
| Public Works and Government Services, Gatineau, Quebec..... | | 784,080 |
| Randstad Interim Inc, Ottawa, Ontario..... | | 301,922 |
| Shared Services Canada, Ottawa, Ontario..... | | 3,036,417 |
| Systematic Solutions Inc, Annapolis, Maryland..... | | 364,320 |
| TAG HR, Ottawa, Ontario..... | | 1,148,161 |
| Taligent Consulting Inc, Ottawa, Ontario..... | | 198,948 |
| TEKsystems Inc, Ottawa, Ontario..... | | 458,582 |
| TRM Technologies Inc, Ottawa, Ontario..... | | 295,781 |
| Service payments under \$100,000 (68 payees)..... | | 931,714 |
| Interpretation and Translation Services..... | 8,222,262 | |
| Lionbridge Technologies Inc, Waltham, Massachusetts..... | | 113,384 |
| Public Works and Government Services, Gatineau, Quebec..... | | 7,939,176 |
| Service payments under \$100,000 (55 payees)..... | | 169,702 |
| Legal Services..... | 13,290,757 | |
| Justice, Ottawa, Ontario..... | | 10,315,062 |
| Office of the Director of Public Prosecutions, Ottawa, Ontario..... | | 2,666,400 |
| Service payments under \$100,000 (8 payees)..... | | 309,295 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Management Consulting..... | 9,347,793 | |
| Agriculture and Agri-Food, Ottawa, Ontario..... | | 130,000 |
| Battelle Memorial Institute, Columbus, Ohio..... | | 100,591 |
| BDO Canada LLP, Ottawa, Ontario..... | | 177,375 |
| Canadian Northern Economic Development Agency, Ottawa, Ontario..... | | 137,520 |
| Employment and Social Development, Gatineau, Quebec..... | | 404,578 |
| Fasttrack Staffing, Ottawa, Ontario..... | | 110,906 |
| Gartner Inc, Toronto, Ontario..... | | 181,950 |
| Health, Ottawa, Ontario..... | | 359,895 |
| Loch Alpine Economics Inc, Madison, Wisconsin..... | | 301,630 |
| Maplesoft Group, Ottawa, Ontario..... | | 277,752 |
| National Research Council of Canada, Ottawa, Ontario..... | | 868,966 |
| Natural Resources, Ottawa, Ontario..... | | 214,522 |
| Oxford Economics, New York, New York..... | | 1,250,000 |
| Public Works and Government Services, Gatineau, Quebec..... | | 117,301 |
| QMR Consulting & Professional Staffing, Ottawa, Ontario..... | | 126,377 |
| Raymond Chabot Grant Thornton LLP, Montréal, Quebec..... | | 143,625 |
| Samson, Gatineau, Quebec..... | | 132,355 |
| Systematic Solutions Inc, Annapolis, Maryland..... | | 900,000 |
| Transport, Ottawa, Ontario..... | | 465,000 |
| Service payments under \$100,000 (141 payees)..... | | 2,947,450 |
| Protection Services..... | 4,006,365 | |
| Commissionaires, Ottawa, Ontario..... | | 2,883,522 |
| Ottawa Security System & Comm Ltd, Ottawa, Ontario..... | | 131,725 |
| Privy Council Office, Ottawa, Ontario..... | | 120,400 |
| Tsunami Solutions Ltd, Vancouver, British Columbia..... | | 135,278 |
| Service payments under \$100,000 (188 payees)..... | | 735,440 |
| Scientific and Research Services..... | 31,189,223 | |
| AECOM, Markham, Ontario..... | | 444,946 |
| Aerologie Zulu, Maniwaki, Quebec..... | | 250,419 |
| Afeworki Mekonnen, Kelowna, British Columbia..... | | 136,624 |
| ALS Canada Ltd, North Vancouver, British Columbia..... | | 136,346 |
| AQUAFAC International Services Ltd, Galway, Ireland..... | | 107,174 |
| Aquatic Informatics Inc, Vancouver, British Columbia..... | | 429,456 |
| ATCO LTD, Calgary, Alberta..... | | 158,570 |
| ATS Services, Ottawa, Ontario..... | | 1,409,180 |
| AXYS Technologies Inc, Sidney, British Columbia..... | | 175,345 |
| CMG Services Inc, Inuvik, Northwest Territories..... | | 207,278 |
| Deloitte, Toronto, Ontario..... | | 679,500 |
| Department of Finance, Charlottetown, Prince Edward Island..... | | 257,043 |
| Eastern Charlotte Waterways Inc, Blacks Harbour, New Brunswick..... | | 266,640 |
| Fisheries and Oceans, Ottawa, Ontario..... | | 1,659,200 |
| GB Skelton Technical Services Inc, Delhi, Ontario..... | | 170,147 |
| Groupe BC2, Montréal, Quebec..... | | 135,800 |
| JO Thomas and Associates Ltd, Vancouver, British Columbia..... | | 449,681 |
| Merinov, Gaspé, Quebec..... | | 357,569 |
| Meteo Rafale O Nord Taqramit Anurak Inc, Inukjuak, Quebec..... | | 187,411 |
| Microbio LCA Inc, Beauport, Quebec..... | | 562,396 |
| Ministère de l'Environnement et de la Lutte contre les changements climatiques, Québec, Quebec..... | | 1,089,434 |
| Ministère des Forêts de la Faune et des Parcs, Québec, Quebec..... | | 1,339,750 |
| National Research Council of Canada, Ottawa, Ontario..... | | 2,100,126 |
| Natural Resource Solutions Inc, Waterloo, Ontario..... | | 105,972 |
| Natural Resources Sciences and Engineering Research Council, Ottawa, Ontario..... | | 1,462,878 |
| Natural Resources, Ottawa, Ontario..... | | 366,035 |
| Nortech Holdings Limited, Happy Valley-Goose Bay, Newfoundland and Labrador..... | | 208,114 |
| Parks Canada Agency, Ottawa, Ontario..... | | 101,822 |
| Pride of the North, Pickle Lake, Ontario..... | | 402,855 |
| Public Works and Government Services, Gatineau, Quebec..... | | 530,107 |
| Purenote Services, Lillooet, British Columbia..... | | 344,597 |
| Qummut Climatech Inc, Kuujuaq, Quebec..... | | 122,129 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Risk Sciences International Inc, Ottawa, Ontario..... | | 145,522 |
| Royal Institution for the Advancement of Learning McGill University, Montréal, Quebec..... | | 188,994 |
| SGS AXYS Analytical Services Ltd, Sidney, British Columbia..... | | 675,905 |
| TRIOX Environmental Emergencies, Montréal, Quebec..... | | 138,375 |
| Université de Moncton, Shippagan, New Brunswick..... | | 174,135 |
| University of Guelph, Guelph, Ontario..... | | 111,593 |
| University of Manitoba, Winnipeg, Manitoba..... | | 215,700 |
| University of Ottawa, Ottawa, Ontario..... | | 109,878 |
| University of Toronto, Toronto, Ontario..... | | 112,296 |
| University of Windsor, Windsor, Ontario..... | | 117,580 |
| Vaisala Canada Inc, Richmond, British Columbia..... | | 452,424 |
| Waters Limited, Mississauga, Ontario..... | | 124,168 |
| Zuzek Inc, Waterdown, Ontario..... | | 149,996 |
| Service payments under \$100,000 (927 payees)..... | | 12,118,113 |
| Special Fees and Services..... | 1,942,840 | |
| Public Works and Government Services, Gatineau, Quebec..... | | 111,583 |
| Service payments under \$100,000 (1529 payees)..... | | 1,831,257 |
| Temporary Help Services..... | 1,830,358 | |
| Altis HR, Ottawa, Ontario..... | | 295,878 |
| D4iS Solutions, Gatineau, Quebec..... | | 408,330 |
| ExcelHR, Ottawa, Ontario..... | | 105,719 |
| The Halifax Computer Consulting Group Inc, Ottawa, Ontario..... | | 150,426 |
| Tiree, Ottawa, Ontario..... | | 101,320 |
| Turtle Island Staffing, Ottawa, Ontario..... | | 107,884 |
| Service payments under \$100,000 (29 payees)..... | | 660,801 |
| Training and Educational Services..... | 6,636,777 | |
| Berlitz Canada, Mississauga, Ontario..... | | 123,084 |
| Caron Professionnal & Linguistic Training Centre Ltd, Ottawa, Ontario..... | | 168,684 |
| Collège Éducacentre, Vancouver, British Columbia..... | | 120,245 |
| École de langues La Cité, Ottawa, Ontario..... | | 201,666 |
| Insitu Services linguistiques, Gatineau, Quebec..... | | 150,249 |
| Justice Institute of British Columbia, New Westminster, British Columbia..... | | 116,211 |
| Knowledge Circle, Ottawa, Ontario..... | | 111,144 |
| Language Research Development Group, Montréal, Quebec..... | | 112,085 |
| Learning Tree International Inc, Ottawa, Ontario..... | | 137,920 |
| Si Systems, Calgary, Alberta..... | | 203,212 |
| The Retirement Planning Institute, Ottawa, Ontario..... | | 109,029 |
| Service payments under \$100,000 (1302 payees)..... | | 5,083,248 |
| Other Services..... | 8,217,773 | |
| David Nairne + Associates Ltd, Vancouver, British Columbia..... | | 101,060 |
| De Stecher Appraisals Ltd, Saint John, New Brunswick..... | | 443,293 |
| ExcelHR, Ottawa, Ontario..... | | 267,894 |
| Health, Ottawa, Ontario..... | | 195,000 |
| Iceberg Networks Corporation, Ottawa, Ontario..... | | 170,000 |
| La Salicorne, Grande-Entrée, Quebec..... | | 100,993 |
| Public Service Commission, Ottawa, Ontario..... | | 112,676 |
| Public Works and Government Services, Gatineau, Quebec..... | | 172,183 |
| Rondar Inc, Hamilton, Ontario..... | | 1,002,802 |
| Shared Services Canada, Ottawa, Ontario..... | | 195,353 |
| Statistics Canada, Ottawa, Ontario..... | | 1,219,798 |
| Swanson Environmental Strategies Ltd, Calgary, Alberta..... | | 213,950 |
| The Delphi Group, Ottawa, Ontario..... | | 202,304 |
| Service payments under \$100,000 (618 payees)..... | | 3,820,467 |
| Total Department of the Environment | 179,144,061 | 179,144,061 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Canadian Environmental Assessment Agency | | |
| Business Services..... | 1,114,812 | |
| Public Works and Government Services, Gatineau, Quebec..... | | 966,239 |
| Service payments under \$100,000 (22 payees)..... | | 148,573 |
| Informatics Services..... | 723,521 | |
| Public Works and Government Services, Gatineau, Quebec..... | | 329,248 |
| Shared Services Canada, Ottawa, Ontario..... | | 221,412 |
| Service payments under \$100,000 (8 payees)..... | | 172,861 |
| Interpretation and Translation Services..... | 769,072 | |
| Public Works and Government Services, Gatineau, Quebec..... | | 715,113 |
| Service payments under \$100,000 (6 payees)..... | | 53,959 |
| Legal Services..... | 2,059,978 | |
| Justice, Ottawa, Ontario..... | | 1,819,564 |
| Service payments under \$100,000 (6 payees)..... | | 240,414 |
| Management Consulting..... | 706,639 | |
| Jocelyne Beaudet, Lunenburg, Nova Scotia..... | | 118,950 |
| Levy Research Services, North Vancouver, British Columbia..... | | 124,000 |
| Service payments under \$100,000 (36 payees)..... | | 463,689 |
| Protection Services..... | 616 | |
| Service payments under \$100,000 (1 payee)..... | | 616 |
| Scientific and Research Services..... | 75,768 | |
| Service payments under \$100,000 (5 payees)..... | | 75,768 |
| Special Fees and Services..... | 76,693 | |
| Service payments under \$100,000 (36 payees)..... | | 76,693 |
| Temporary Help Services..... | 83,309 | |
| Service payments under \$100,000 (7 payees)..... | | 83,309 |
| Training and Educational Services..... | 269,114 | |
| Service payments under \$100,000 (49 payees)..... | | 269,114 |
| Other Services..... | 32,520 | |
| Service payments under \$100,000 (7 payees)..... | | 32,520 |
| Total Canadian Environmental Assessment Agency | 5,912,042 | 5,912,042 |
| Parks Canada Agency | | |
| Business Services..... | 4,074,652 | |
| 10647802 Canada Ltd, Edmonton, Alberta..... | | 361,585 |
| 1427730 Alberta Ltd, Jasper, Alberta..... | | 185,073 |
| ARI Financial Services Inc, Mississauga, Ontario..... | | 122,871 |
| Department of Industry, Ottawa, Ontario..... | | 124,096 |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 423,003 |
| Imperial Cleaners Ltd, Dartmouth, Nova Scotia..... | | 123,319 |
| Service payments under \$100,000 (490 payees)..... | | 2,734,705 |
| Engineering and Architectural Services..... | 133,623,433 | |
| 1x1 Architecture Inc, Winnipeg, Manitoba..... | | 175,931 |
| ABCP architecture et urbanisme, Québec, Quebec..... | | 112,369 |
| AECOM, Los Angeles, California..... | | 5,205,186 |
| Aedifica Inc, Montréal, Quebec..... | | 103,275 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Arcadis Canada Inc, Mississauga, Ontario..... | | 205,248 |
| Architecture EVOQ Inc, Montréal, Quebec..... | | 194,585 |
| Architecture49 Inc, Halifax, Nova Scotia..... | | 386,037 |
| Associated Engineering Alberta Ltd, Edmonton, Alberta..... | | 863,044 |
| Atwill-Morin Inc, Montréal, Quebec..... | | 1,131,789 |
| Barr Engineering and Environmental Science Canada Ltd, Calgary, Alberta..... | | 1,241,086 |
| Barry Bryan Associates, Whity, Ontario..... | | 125,306 |
| Bay Construction + Management Inc, Moncton, New Brunswick..... | | 3,430,085 |
| BGLA Inc, Québec, Quebec..... | | 1,072,151 |
| Brod Demolition Ltd, Nanaimo, British Columbia..... | | 133,780 |
| Brycon Construction Ltd, Dartmouth, Nova Scotia..... | | 550,365 |
| C Barnes Excavating Inc, Birchy Head, Newfoundland and Labrador..... | | 258,836 |
| Colliers Project Leaders, Ottawa, Ontario..... | | 475,286 |
| Consortium d'architectes JBCA / STGM, Québec, Quebec..... | | 756,973 |
| COWI North America Ltd, North Vancouver, British Columbia..... | | 3,825,500 |
| Crandall Engineering Ltd, Moncton, New Brunswick..... | | 3,130,053 |
| Department of National Defence, Ottawa, Ontario..... | | 323,635 |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 43,485,579 |
| Dexter Construction Company Ltd, Bedford, Nova Scotia..... | | 242,952 |
| Dillon Consulting Ltd, Toronto, Ontario..... | | 753,822 |
| DSRA Architecture Inc, Halifax, Nova Scotia..... | | 498,521 |
| Ekistics Planning & Design, Dartmouth, Nova Scotia..... | | 333,440 |
| Emmanuel Construction Services Ltd, Glovertown, Newfoundland and Labrador..... | | 521,992 |
| Exp Services Inc, Brampton, Ontario..... | | 252,967 |
| Expographiq, Gatineau, Quebec..... | | 283,112 |
| FWBA Architects, Lethbridge, Alberta..... | | 713,397 |
| Gardon Construction Ltd, Winnipeg, Manitoba..... | | 2,039,397 |
| Gemtec Ltd, Fredericton, New Brunswick..... | | 1,201,022 |
| Golder Associates Ltd, Vancouver, British Columbia..... | | 188,711 |
| GRC Architects Inc, Ottawa, Ontario..... | | 141,452 |
| Harbourside Rehabilitation, Bedford, Nova Scotia..... | | 2,080,099 |
| JL Richards & Associates Ltd, Ottawa, Ontario..... | | 107,211 |
| John G Cooke & Associates Ltd, Ottawa, Ontario..... | | 449,887 |
| John Wood Group plc, Aberdeen, United Kingdom..... | | 5,683,839 |
| Kasian Architecture Interior Design & Planning Ltd, Calgary, Alberta..... | | 155,733 |
| KBL Environmental Ltd, Yellowknife, Northwest Territories..... | | 189,735 |
| KGS Group, Winnipeg, Manitoba..... | | 387,225 |
| Lemay + Toker, Calgary, Alberta..... | | 137,401 |
| Lombard North Group (1980) Ltd, Calgary, Alberta..... | | 101,917 |
| McElhanney Consulting Services Ltd, Vancouver, British Columbia..... | | 12,970,602 |
| Metro Paving and Road Building, Calgary, Alberta..... | | 175,000 |
| NewFound Construction Ltd, St John's, Newfoundland and Labrador..... | | 434,527 |
| NORR Architects Engineers Planners, Calgary, Alberta..... | | 384,231 |
| Option aménagement, Québec, Quebec..... | | 165,608 |
| Opus International Consultants Ltd, Fredericton, New Brunswick..... | | 484,073 |
| Parsons Canada Ltd, Calgary, Alberta..... | | 965,715 |
| Patkau Architects, Vancouver, British Columbia..... | | 130,363 |
| RA Engineers & Inspectors Inc, Sault Ste Marie, Ontario..... | | 123,637 |
| Riddell Kurczaba Architecture Engineering Interior Design Ltd, Calgary, Alberta..... | | 144,312 |
| Riopel Dion St-Martin Inc, Montréal, Quebec..... | | 353,642 |
| SECURE Energy Inc, Calgary, Alberta..... | | 4,767,328 |
| Snake Lake Group of Companies, Prince Albert, Saskatchewan..... | | 142,513 |
| SNC-Lavalin Inc, Montréal, Quebec..... | | 1,095,645 |
| St-Gelais Montminy + Associés, Québec, Quebec..... | | 397,280 |
| Stantec Consulting Ltd, Edmonton, Alberta..... | | 5,891,200 |
| Sustainable Trails Ltd, Port Hope, Ontario..... | | 451,386 |
| Tetra Tech Inc, Pasadena, California..... | | 177,041 |
| Wilco Contractors Southwest Inc, Calgary, Alberta..... | | 3,952,504 |
| Wood Canada Ltd, Calgary, Alberta..... | | 2,358,105 |
| WSP Canada Inc, Montréal, Quebec..... | | 11,335,534 |
| Zeuss Demo & Recycling Ltd, Calgary, Alberta..... | | 269,096 |
| Service payments under \$100,000 (156 payees)..... | | 2,804,160 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Health and Welfare Services..... | 364,456 | |
| Department of Health, Ottawa, Ontario..... | | 235,171 |
| Service payments under \$100,000 (82 payees)..... | | 129,285 |
| Informatics Services..... | 5,842,729 | |
| 4165047 Canada Inc / InnoVision Consulting Inc in Joint Venture, Gatineau, Quebec..... | | 429,054 |
| Altis Human Resources Inc / excelHR in Joint Venture, Ottawa, Ontario..... | | 188,912 |
| CGI Information Systems and Management Consultants Inc, Ottawa, Ontario..... | | 145,880 |
| Cvl Information Solutions Inc, Ottawa, Ontario..... | | 165,825 |
| Department of Canadian Heritage, Gatineau, Quebec..... | | 2,102,433 |
| Donna Cona Inc, Ottawa, Ontario..... | | 120,763 |
| Emerion Inc, Ottawa, Ontario..... | | 345,314 |
| Esri Canada Ltd, Toronto, Ontario..... | | 186,690 |
| Excel ITR, Ottawa, Ontario..... | | 157,502 |
| Foursight Consulting Group Inc, Ottawa, Ontario..... | | 202,257 |
| Howard R, London, Ontario..... | | 146,172 |
| IBM Canada Ltd, Ottawa, Ontario..... | | 216,231 |
| Mindwire Systems Ltd, Ottawa, Ontario..... | | 284,948 |
| Msc Maplesoft Consulting Inc, Ottawa, Ontario..... | | 199,573 |
| The VCAN Group Inc, Ottawa, Ontario..... | | 316,251 |
| Service payments under \$100,000 (50 payees)..... | | 634,924 |
| Interpretation and Translation Services..... | 5,717,800 | |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 1,889,491 |
| Explos-Nature, Les Bergeronnes, Quebec..... | | 190,717 |
| Gulf of Georgia Cannery Society, Richmond, British Columbia..... | | 500,000 |
| Halifax Citadel Regimental Association, Halifax, Nova Scotia..... | | 799,564 |
| Halifax Citadel Society, Halifax, Nova Scotia..... | | 171,076 |
| RTG Protech Inc, Montréal, Quebec..... | | 297,287 |
| Service payments under \$100,000 (379 payees)..... | | 1,869,665 |
| Legal Services..... | 4,053,554 | |
| Department of Environment, Gatineau, Quebec..... | | 254,079 |
| Department of Justice, Ottawa, Ontario..... | | 3,445,749 |
| Office of the Director of Public Prosecutions, Ottawa, Ontario..... | | 292,611 |
| Service payments under \$100,000 (14 payees)..... | | 61,115 |
| Management Consulting..... | 895,957 | |
| AC Nielsen Company of Canada, Markham, Ontario..... | | 145,270 |
| QMR Staffing Solutions Inc, Ottawa, Ontario..... | | 131,891 |
| Samson & Associates, Gatineau, Quebec..... | | 203,685 |
| Service payments under \$100,000 (29 payees)..... | | 415,111 |
| Protection Services..... | 5,728,156 | |
| Cardston County Emergency Services, Cardston, Alberta..... | | 166,511 |
| Clark's Lifeguard Services Ltd, North Rustico, Prince Edward Island..... | | 332,166 |
| Commissionaires, Ottawa, Ontario..... | | 1,530,145 |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 2,164,457 |
| Leidl Security Contracting, Fort St James, British Columbia..... | | 110,156 |
| Municipality of Jasper, Jasper, Alberta..... | | 243,511 |
| Paladin Security Group Ltd, Vancouver, British Columbia..... | | 114,988 |
| Rapidfire & Rescue Inc, Red Deer, Alberta..... | | 366,280 |
| Service payments under \$100,000 (129 payees)..... | | 699,942 |
| Scientific and Research Services..... | 5,659,871 | |
| Artefactuel, Cap Santé, Quebec..... | | 135,562 |
| Coastal Conservation Association, Houston, Texas..... | | 106,084 |
| Department of Environment, Gatineau, Quebec..... | | 158,604 |
| Department of Natural Resources, Ottawa, Ontario..... | | 205,819 |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 664,481 |
| Ducks Unlimited Canada, Stonewall, Manitoba..... | | 228,390 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Golder Associates Ltd, Vancouver, British Columbia..... | | 318,230 |
| Know History, Ottawa, Ontario..... | | 257,352 |
| Natureserve Canada, Ottawa, Ontario..... | | 274,884 |
| Paterson Group Inc, Ottawa, Ontario..... | | 103,761 |
| Secretariat of The Haida Nation, Masset, British Columbia..... | | 243,399 |
| Service payments under \$100,000 (267 payees)..... | | 2,963,305 |
| Special Fees and Services..... | 1,105,327 | |
| Service payments under \$100,000 (637 payees)..... | | 1,105,327 |
| Temporary Help Services..... | 355,806 | |
| Samson & Associates, Gatineau, Quebec..... | | 145,863 |
| Service payments under \$100,000 (15 payees)..... | | 209,943 |
| Training and Educational Services..... | 3,005,779 | |
| Public Service Commission, Ottawa, Ontario..... | | 137,471 |
| Université Sainte-Anne, Pointe-de-l'Église, Nova Scotia..... | | 115,179 |
| Service payments under \$100,000 (485 payees)..... | | 2,753,129 |
| Other Services..... | 47,924,716 | |
| 101174120 Saskatchewan Ltd, Melfort, Saskatchewan..... | | 183,975 |
| 10647802 Canada Ltd, Edmonton, Alberta..... | | 438,287 |
| 73719 Newfoundland & Labrador Inc, St John's, Newfoundland and Labrador..... | | 116,800 |
| 8005958 Canada Inc, Casselman, Ontario..... | | 111,516 |
| 9200-2427 Québec Inc, Mascouche, Quebec..... | | 144,500 |
| AECOM, Los Angeles, California..... | | 722,758 |
| Air Borealis Ltd, Happy Valley-Goose Bay, Newfoundland and Labrador..... | | 200,200 |
| Altis Human Resources Inc / excelHR in Joint Venture, Ottawa, Ontario..... | | 613,528 |
| Associated Engineering Alberta Ltd, Edmonton, Alberta..... | | 217,804 |
| Bow Valley Regional Transit Service, Banff, Alberta..... | | 526,672 |
| Camis Inc, Guelph, Ontario..... | | 216,784 |
| Canadian Interagency Forest Fire Center Inc, Winnipeg, Manitoba..... | | 356,625 |
| Canadian Northern Economic Development Agency, Gatineau, Quebec..... | | 220,050 |
| Cape Environmental Ltd, Marion Bridge, Nova Scotia..... | | 101,400 |
| Coastal Conservation Association, Houston, Texas..... | | 161,163 |
| Colliers Project Leaders, Ottawa, Ontario..... | | 111,435 |
| Command Equipment Ltd, Edmonton, Alberta..... | | 444,000 |
| Commissionaires, Ottawa, Ontario..... | | 137,843 |
| Datawest Traffic Systems Ltd, Edmonton, Alberta..... | | 121,380 |
| Dawn E Carr, Peterborough, Ontario..... | | 110,315 |
| Department of National Defence, Ottawa, Ontario..... | | 130,081 |
| Department of Natural Resources, Ottawa, Ontario..... | | 637,737 |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 6,091,830 |
| Dexter Construction Company Ltd, Bedford, Nova Scotia..... | | 111,740 |
| Ditidaht Development Corporation, Nitinat Lake, British Columbia..... | | 243,564 |
| Ekos Research Associates Inc, Ottawa, Ontario..... | | 159,939 |
| Environics Analytics, Toronto, Ontario..... | | 111,325 |
| Excavations R M G Inc, Grand-Mère, Quebec..... | | 123,502 |
| Field Fire and Rescue, Field, British Columbia..... | | 130,395 |
| First Canada ULC, Burlington, Ontario..... | | 1,074,485 |
| Flynn Canada Ltd, Mississauga, Ontario..... | | 232,059 |
| Garda Security Group, Montréal, Quebec..... | | 202,979 |
| Golden Fire Jumpers Ltd, Golden, British Columbia..... | | 169,090 |
| Government of the Northwest Territories, Yellowknife, Northwest Territories..... | | 109,749 |
| Habitat Systems Inc, Burnaby, British Columbia..... | | 194,806 |
| HFN Management LP, Port Alberni, British Columbia..... | | 213,890 |
| Highlander Marine Services, Skidegate, British Columbia..... | | 611,320 |
| HIS Wildfire FS Inc, Kamloops, British Columbia..... | | 215,404 |
| Johnson's Construction Ltd, Corner Brook, Newfoundland and Labrador..... | | 2,304,988 |
| Joneljm Concrete Construction (1994) Ltd, Sydney, Nova Scotia..... | | 599,374 |
| KPMG Canada LLP, Toronto, Ontario..... | | 175,416 |
| Lower Lakes Marine, Bridgenorth, Ontario..... | | 122,875 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| LSR Solutions Inc, Sherwood Park, Alberta..... | | 116,540 |
| Lynk Electric Ltd, Sydney, Nova Scotia..... | | 677,848 |
| MacLean Construction Ltd, Charlottetown, Prince Edward Island..... | | 1,266,494 |
| Martyr's Bobcat and Fencing, Sundre, Alberta..... | | 141,238 |
| McElhanney Consulting Services Ltd, Vancouver, British Columbia..... | | 1,016,472 |
| Ministry of Agriculture and Forestry, Edmonton, Alberta..... | | 386,240 |
| Ministry of Environment, Regina, Saskatchewan..... | | 101,109 |
| Ministry of Finance, Oshawa, Ontario..... | | 456,296 |
| Municipal Ready-Mix Ltd, Sydney River, Nova Scotia..... | | 526,367 |
| Municipality of Jasper, Jasper, Alberta..... | | 202,488 |
| Nakimu Ventures Inc, Revelstoke, British Columbia..... | | 136,332 |
| Oreamnos Consulting Inc, Valemount, British Columbia..... | | 120,648 |
| Pacheedaht First Nation, Port Renfrew, British Columbia..... | | 102,925 |
| Pattison Sign Group, Toronto, Ontario..... | | 362,564 |
| Rubydale Asphalt Works Ltd, Airdrie, Alberta..... | | 773,059 |
| Secretariat of The Haida Nation, Masset, British Columbia..... | | 471,544 |
| Service aérien gouvernemental, Québec, Québec..... | | 321,408 |
| Shared Services Canada, Ottawa, Ontario..... | | 1,367,979 |
| Société de protection des forêts contre le feu, Québec, Québec..... | | 265,976 |
| Southland Transportation Ltd, Calgary, Alberta..... | | 629,101 |
| Sperra Construction, Charlottetown, Prince Edward Island..... | | 287,517 |
| St-Louis Enterprise Co Ltd, Kent County, New Brunswick..... | | 201,525 |
| Standish Towing & Recovery Ltd, Banff, Alberta..... | | 1,416,057 |
| Stantec Consulting Ltd, Edmonton, Alberta..... | | 689,103 |
| Systematix Inc, Waterloo, Ontario..... | | 239,232 |
| Toronto & Region Conservation Authority, Toronto, Ontario..... | | 1,001,050 |
| Trainor Mechanical Contractors Ltd, Nelson, British Columbia..... | | 381,120 |
| Tresco Contracting Services Inc, Canmore, Alberta..... | | 150,050 |
| Tseshahat First Nation, Port Alberni, British Columbia..... | | 121,377 |
| Vancouver Island Tree Services Ltd, Nanaimo, British Columbia..... | | 138,948 |
| Workplace Health and Cost Solutions, Vaughan, Ontario..... | | 402,129 |
| WSP Canada Inc, Montréal, Québec..... | | 537,749 |
| Zak's Building Group, Hague, Saskatchewan..... | | 107,364 |
| Service payments under \$100,000 (2,117 payees)..... | | 13,585,284 |
| Total Parks Canada Agency | 218,352,236 | 218,352,236 |
| Total Environment and Climate Change | 403,408,339 | 403,408,339 |

Families, Children and Social Development

Department of Employment and Social Development

| | | |
|--|-------------|------------|
| Business Services..... | 376,294,814 | |
| Commission de la santé et de la sécurité du travail, Québec, Québec..... | | 4,107,554 |
| D+H Limited Partnership, Toronto, Ontario..... | | 66,973,693 |
| Évaluation Personnel Sélection International, Gatineau, Québec..... | | 306,702 |
| Excel Office Installation and Relocation Services, Regina, Saskatchewan..... | | 204,630 |
| Government of Alberta, Edmonton, Alberta..... | | 14,066,924 |
| Government of British Columbia, Victoria, British Columbia..... | | 24,344,433 |
| Government of Manitoba, Winnipeg, Manitoba..... | | 7,375,826 |
| Government of New Brunswick, Fredericton, New Brunswick..... | | 10,239,258 |
| Government of Newfoundland and Labrador, St John's, Newfoundland and Labrador..... | | 9,897,431 |
| Government of Nova Scotia, Halifax, Nova Scotia..... | | 11,571,696 |
| Government of Nunavut, Iqaluit, Nunavut..... | | 787,000 |
| Government of Ontario, Toronto, Ontario..... | | 77,550,971 |
| Government of Prince Edward Island, Charlottetown, Prince Edward Island..... | | 3,091,079 |
| Government of Quebec, Québec, Québec..... | | 59,167,985 |
| Government of Saskatchewan, Regina, Saskatchewan..... | | 7,939,946 |
| Government of the Northwest Territories, Yellowknife, Northwest Territories..... | | 1,640,508 |
| Government of Yukon, Whitehorse, Yukon..... | | 496,688 |
| Immigration and Refugee Board of Canada, Ottawa, Ontario..... | | 220,000 |
| Ipsos Public Affairs, Ottawa, Ontario..... | | 186,263 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Iron Mountain Inc, Toronto, Ontario..... | | 664,989 |
| KPMG, Toronto, Ontario..... | | 996,885 |
| Office of the Superintendent of Financial Institutions, Ottawa, Ontario..... | | 642,000 |
| Onix Networking Inc, Ottawa, Ontario..... | | 652,545 |
| PricewaterhouseCoopers Canada, Toronto, Ontario..... | | 785,973 |
| Public Works and Government Services, Gatineau, Quebec..... | | 18,222,460 |
| Quantum Management Services Ltd, Montréal, Quebec..... | | 14,648,848 |
| Raymond Chabot Grant Thornton LLP, Ottawa, Ontario..... | | 529,433 |
| Samson & Associés, Gatineau, Quebec..... | | 142,433 |
| Shred-It International ULC, Toronto, Ontario..... | | 102,734 |
| SI Systems Ltd, Calgary, Alberta..... | | 109,488 |
| Simplex Industries Inc, Ottawa, Ontario..... | | 1,117,180 |
| Systematix IT Solutions Inc, Montréal, Quebec..... | | 579,039 |
| The Ottawa-Carleton Association for Persons with Disabilities, Ottawa, Ontario..... | | 128,215 |
| Treasury Board Secretariat, Ottawa, Ontario..... | | 100,000 |
| Vital Statistics Agency, Victoria, British Columbia..... | | 140,460 |
| Workers' Compensation Board of Manitoba, Winnipeg, Manitoba..... | | 2,191,090 |
| Workers' Compensation Board of Nova Scotia, Halifax, Nova Scotia..... | | 5,315,000 |
| Workers' Compensation Board of Prince Edward Island, Charlottetown, Prince Edward Island..... | | 185,084 |
| Workers' Compensation Board of Saskatchewan, Regina, Saskatchewan..... | | 2,134,636 |
| Workers' Compensation Board, Edmonton, Alberta..... | | 4,252,412 |
| Workplace Health Safety and Compensation Commission, St John's, Newfoundland and Labrador..... | | 675,566 |
| Workplace Safety and Insurance Board, Toronto, Ontario..... | | 9,136,691 |
| WorkSafeBC, Vancouver, British Columbia..... | | 8,710,000 |
| WorkSafeNB, Saint John, New Brunswick..... | | 1,326,979 |
| Service payments under \$100,000 (3,681 payees)..... | | 2,636,087 |
| Health and Welfare Services..... | 7,774,776 | |
| Health, Ottawa, Ontario..... | | 1,401,176 |
| March Of Dimes Canada, Toronto, Ontario..... | | 199,938 |
| VitalLife, Winnipeg, Manitoba..... | | 127,858 |
| Service payments under \$100,000 (17,458 payees)..... | | 6,045,804 |
| Informatics Services..... | 205,543,596 | |
| A Hundred Answers Consulting, Ottawa, Ontario..... | | 1,289,625 |
| Adobe Systems Canada Inc, Ottawa, Ontario..... | | 3,378,521 |
| ADRM Technology Consulting Group Corp, Ottawa, Ontario..... | | 364,114 |
| Avaleris Inc, Ottawa, Ontario..... | | 326,112 |
| Bronson Consulting, Ottawa, Ontario..... | | 385,090 |
| Cache Computer Corp, Ottawa, Ontario..... | | 6,266,674 |
| Calian Technologies Ltd, Ottawa, Ontario..... | | 991,143 |
| Canada Border Services Agency, Ottawa, Ontario..... | | 2,540,500 |
| CORADIX Technology Consulting Ltd, Ottawa, Ontario..... | | 435,793 |
| Dallian Enterprises Inc, Ottawa, Ontario..... | | 141,818 |
| Deloitte & Touche LLP, Toronto, Ontario..... | | 645,000 |
| Donna Cona Inc, Ottawa, Ontario..... | | 2,383,009 |
| Enterprise Systems and Solutions Group, Ottawa, Ontario..... | | 230,897 |
| Ernst & Young, Toronto, Ontario..... | | 4,379,571 |
| IT/NET Ottawa Inc, Ottawa, Ontario..... | | 547,107 |
| M/PACT Inc, Montréal, Quebec..... | | 119,743 |
| Microsoft Canada Inc, Mississauga, Ontario..... | | 323,815 |
| Mindwire Systems Ltd, Ottawa, Ontario..... | | 1,235,444 |
| NavPoint Consulting Group Inc, Ottawa, Ontario..... | | 111,636 |
| Oracle Canada, Mississauga, Ontario..... | | 1,106,173 |
| PrecisionERP Inc, Ottawa, Ontario..... | | 285,888 |
| PricewaterhouseCoopers Canada, Toronto, Ontario..... | | 7,404,764 |
| Procom Consultants Group Ltd, Toronto, Ontario..... | | 4,116,116 |
| Public Works and Government Services, Gatineau, Quebec..... | | 1,989,780 |
| Randstad Interim Inc, Toronto, Ontario..... | | 1,137,386 |
| SABA Software Inc, Redwood Shores, California..... | | 125,090 |
| SAP Canada Inc, Toronto, Ontario..... | | 756,450 |
| Shared Services Canada, Gatineau, Quebec..... | | 138,337,138 |
| SI Systems Ltd, Calgary, Alberta..... | | 13,249,326 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Systematix IT Solutions Inc, Montréal, Quebec..... | | 3,072,590 |
| Systemscope Inc, Ottawa, Ontario..... | | 250,041 |
| The VCAN Group Inc, Ottawa, Ontario..... | | 141,674 |
| TRM Technologies Inc, Ottawa, Ontario..... | | 1,245,674 |
| Veritaaq Technology House Inc, Ottawa, Ontario..... | | 593,175 |
| Xerox Canada Ltd, Toronto, Ontario..... | | 3,562,717 |
| Zernam Enterprise Inc, Ottawa, Ontario..... | | 213,014 |
| Service payments under \$100,000 (74 payees)..... | | 1,860,988 |
| Interpretation and Translation Services..... | 8,688,229 | |
| CLS Lexitech Ltd, Dieppe, New Brunswick..... | | 125,935 |
| CSF Translation & Language Solutions, Québec, Quebec..... | | 674,358 |
| Lionbridge, Dieppe, New Brunswick..... | | 105,887 |
| Open Text Corporation, Brossard, Quebec..... | | 344,465 |
| Public Works and Government Services, Gatineau, Quebec..... | | 6,090,624 |
| Ubiquis Ottawa Inc, Ottawa, Ontario..... | | 696,795 |
| Service payments under \$100,000 (235 payees)..... | | 650,165 |
| Legal Services..... | 10,549,874 | |
| Justice, Ottawa, Ontario..... | | 10,138,150 |
| Office of the Director of Public Prosecutions, Ottawa, Ontario..... | | 335,309 |
| Service payments under \$100,000 (23 payees)..... | | 76,415 |
| Management Consulting..... | 26,387,840 | |
| Alliance Events, Ottawa, Ontario..... | | 249,025 |
| Altis Specialized Professional Resources, Ottawa, Ontario..... | | 258,481 |
| BDO Canada LLP, Ottawa, Ontario..... | | 633,044 |
| CAE Inc, Montréal, Quebec..... | | 224,440 |
| Canada Revenue Agency, Ottawa, Ontario..... | | 569,342 |
| Deloitte & Touche LLP, Toronto, Ontario..... | | 4,937,601 |
| Donna Cona Inc, Ottawa, Ontario..... | | 357,892 |
| Ernst & Young, Toronto, Ontario..... | | 428,660 |
| Evaluation Personnel Selection International, Gatineau, Quebec..... | | 295,993 |
| Gartner Inc, Toronto, Ontario..... | | 778,159 |
| GCStrategies Incorporated, Ottawa, Ontario..... | | 283,823 |
| Goss Gilroy Inc, Ottawa, Ontario..... | | 174,663 |
| Government of British Columbia, Victoria, British Columbia..... | | 100,000 |
| Government of New Brunswick, Fredericton, New Brunswick..... | | 110,023 |
| Hill + Knowlton Strategies Canada, Ottawa, Ontario..... | | 243,759 |
| Instrux Media, Ottawa, Ontario..... | | 207,745 |
| Office of the Superintendent of Financial Institutions, Ottawa, Ontario..... | | 630,000 |
| PricewaterhouseCoopers Canada, Toronto, Ontario..... | | 9,879,670 |
| Procom Consultants Group Ltd, Toronto, Ontario..... | | 384,006 |
| Public Works and Government Services, Gatineau, Quebec..... | | 302,961 |
| Raymond Chabot Grant Thornton LLP, Ottawa, Ontario..... | | 148,149 |
| Saskatchewan Apprenticeship and Trade Certification Commission, Regina, Saskatchewan..... | | 136,353 |
| SI Systems Ltd, Calgary, Alberta..... | | 1,664,430 |
| Social Research and Demonstration Corporation, Ottawa, Ontario..... | | 104,975 |
| Statistics Canada, Ottawa, Ontario..... | | 149,898 |
| The AIM group Inc, Ottawa, Ontario..... | | 135,450 |
| The Right Door Consulting & Solutions Inc, Ottawa, Ontario..... | | 558,513 |
| User testing Inc, Mountain View, California..... | | 115,345 |
| York University, Toronto, Ontario..... | | 199,329 |
| Service payments under \$100,000 (169 payees)..... | | 2,126,111 |
| Protection Services..... | 7,334,059 | |
| Canadian Corps of Commissionnaires, Ottawa, Ontario..... | | 5,297,359 |
| Commissionnaires du Québec, Montréal, Quebec..... | | 1,162,437 |
| Public Works and Government Services, Gatineau, Quebec..... | | 185,143 |
| Royal Canadian Mounted Police, Ottawa, Ontario..... | | 164,405 |
| Service payments under \$100,000 (604 payees)..... | | 524,715 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Scientific and Research Services..... | 10,115,273 | |
| EBSCO Canada Ltd, Markham, Ontario..... | | 142,419 |
| Ipsos Public Affairs, Ottawa, Ontario..... | | 150,000 |
| Prairie Research Associates Inc, Winnipeg, Manitoba..... | | 123,829 |
| RA Malatest & Associates Ltd, Victoria, British Columbia..... | | 171,950 |
| Statistics Canada, Ottawa, Ontario..... | | 8,621,924 |
| University of Ottawa, Ottawa, Ontario..... | | 306,700 |
| Service payments under \$100,000 (60 payees)..... | | 598,451 |
| Special Fees and Services..... | 1,710,118 | |
| International Social Security, Geneva, Switzerland..... | | 268,738 |
| Service payments under \$100,000 (1,564 payees)..... | | 1,441,380 |
| Temporary Help Services..... | 759,999 | |
| GSI International Consulting Group, Toronto, Ontario..... | | 167,883 |
| Systematix IT Solutions Inc, Montréal, Quebec..... | | 130,074 |
| Systemscope Inc, Ottawa, Ontario..... | | 132,553 |
| Service payments under \$100,000 (20 payees)..... | | 329,489 |
| Training and Educational Services..... | 10,893,260 | |
| Alliance Française, Ottawa, Ontario..... | | 111,464 |
| Caron Professional & Linguistic Training Centre Ltd, Ottawa, Ontario..... | | 104,581 |
| Financial management institute of Canada, Ottawa, Ontario..... | | 133,700 |
| Global Knowledge Training LLC, Toronto, Ontario..... | | 280,232 |
| Graybridge Malkam, Ottawa, Ontario..... | | 1,667,197 |
| Health, Ottawa, Ontario..... | | 224,999 |
| IBM Canada Ltd, Markham, Ontario..... | | 114,400 |
| Insitu Language Services, Gatineau, Quebec..... | | 129,518 |
| Knowledge Circle Learning Services Inc, Ottawa, Ontario..... | | 103,936 |
| Language Research Development Group, Montréal, Quebec..... | | 1,911,066 |
| Learning Tree International, Ottawa, Ontario..... | | 127,109 |
| Prosci Canada ULC, Halifax, Nova Scotia..... | | 170,599 |
| Public Service Commission, Ottawa, Ontario..... | | 170,317 |
| SETC Training, Ottawa, Ontario..... | | 126,940 |
| The Retirement Planning Institute, Ottawa, Ontario..... | | 157,161 |
| Treasury Board Secretariat, Ottawa, Ontario..... | | 160,130 |
| Université Sainte-Anne, Pointe-de-l'Église, Nova Scotia..... | | 101,721 |
| University of Ottawa, Ottawa, Ontario..... | | 225,925 |
| Service payments under \$100,000 (1,880 payees)..... | | 4,872,265 |
| Other Services..... | 3,039,827 | |
| Charron Human Resources Inc, Ottawa, Ontario..... | | 161,400 |
| Office of the Superintendent of Financial Institutions, Ottawa, Ontario..... | | 129,000 |
| Projectpro Coporation, Manotick, Ontario..... | | 102,420 |
| Public Service Commission, Ottawa, Ontario..... | | 106,029 |
| Samson & Associés, Gatineau, Quebec..... | | 174,573 |
| Textus Inc, Saint-Jean-Sur-Richelieu, Quebec..... | | 101,600 |
| Treasury Board Secretariat, Ottawa, Ontario..... | | 165,000 |
| Service payments under \$100,000 (406 payees)..... | | 2,099,805 |
| Total Department of Employment and Social Development | 669,091,665 | 669,091,665 |
| Canadian Centre for Occupational Health and Safety | | |
| Business Services..... | 460,564 | |
| Vubiz Ltd, Mississauga, Ontario..... | | 233,023 |
| Service payments under \$100,000 (17 payees)..... | | 227,541 |
| Interpretation and Translation Services..... | 133,983 | |
| Public Works and Government Services, Gatineau, Quebec..... | | 133,983 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Protection Services..... | 10,499 | |
| Service payments under \$100,000 (3 payees)..... | | 10,499 |
| Special Fees and Services..... | 80,625 | |
| Service payments under \$100,000 (56 payees)..... | | 80,625 |
| Training and Educational Services..... | 51,469 | |
| Service payments under \$100,000 (26 payees)..... | | 51,469 |
| Other Services..... | 846,699 | |
| Institute for Work and Health, Toronto, Ontario..... | | 100,000 |
| S Neal, Dundas, Ontario..... | | 100,344 |
| Vubiz Ltd, Mississauga, Ontario..... | | 106,750 |
| Service payments under \$100,000 (60 payees)..... | | 539,605 |
| Total Canadian Centre for Occupational Health and Safety | 1,583,839 | 1,583,839 |
| Total Families, Children and Social Development | 670,675,504 | 670,675,504 |
| Finance | | |
| Department of Finance | | |
| Business Services..... | 1,813,676 | |
| Communications Security Establishment, Ottawa, Ontario..... | | 247,523 |
| Treasury Board Secretariat, Ottawa, Ontario..... | | 1,347,180 |
| Service payments under \$100,000 (36 payees)..... | | 218,973 |
| Health and Welfare Services..... | 62,979 | |
| Service payments under \$100,000 (4 payees)..... | | 62,979 |
| Informatics Services..... | 2,124,758 | |
| Cistel Technology Inc, Ottawa, Ontario..... | | 482,607 |
| Excel Human Resources Inc, Ottawa, Ontario..... | | 199,954 |
| MaxSys Staffing & Consulting, Ottawa, Ontario..... | | 133,127 |
| Michael Wager Consulting Inc, Ottawa, Ontario..... | | 156,422 |
| Microsoft Canada Inc, Mississauga, Ontario..... | | 109,975 |
| Si Systems Ltd, Calgary, Alberta..... | | 162,351 |
| Treasury Board Secretariat, Ottawa, Ontario..... | | 626,995 |
| Service payments under \$100,000 (15 payees)..... | | 253,327 |
| Interpretation and Translation Services..... | 725,180 | |
| Public Works and Government Services, Gatineau, Quebec..... | | 117,912 |
| The Masha Krupp Translation Group Ltd, Ottawa, Ontario..... | | 604,611 |
| Service payments under \$100,000 (2 payees)..... | | 2,657 |
| Legal Services..... | 2,566,965 | |
| Justice, Ottawa, Ontario..... | | 2,301,501 |
| Milbank Tweed Hadley & McCloy LLP, New York, New York..... | | 107,773 |
| Service payments under \$100,000 (13 payees)..... | | 157,691 |
| Management Consulting..... | 393,133 | |
| Systemscope Inc, Ottawa, Ontario..... | | 265,000 |
| Service payments under \$100,000 (7 payees)..... | | 128,133 |
| Protection Services..... | 563,513 | |
| Public Works and Government Services, Gatineau, Quebec..... | | 559,343 |
| Service payments under \$100,000 (1 payee)..... | | 4,170 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Scientific and Research Services..... | 23,691 | |
| Service payments under \$100,000 (2 payees)..... | | 23,691 |
| Special Fees and Services..... | 939,224 | |
| Asia/Pacific Group on Money Laundering, Sydney, Australia..... | | 207,888 |
| Organisation for Economic Co-operation and Development, Paris, France..... | | 279,552 |
| Service payments under \$100,000 (189 payees)..... | | 451,784 |
| Temporary Help Services..... | 18,830 | |
| Service payments under \$100,000 (5 payees)..... | | 18,830 |
| Training and Educational Services..... | 714,325 | |
| Graybridge Malkam, Ottawa, Ontario..... | | 175,899 |
| Service payments under \$100,000 (140 payees)..... | | 538,426 |
| Other Services..... | 1,595,103 | |
| Cantrav Services Inc, Vancouver, British Columbia..... | | 971,680 |
| CIBC Mellon Global Securities, Toronto, Ontario..... | | 115,544 |
| Telfer Executive Programs, Ottawa, Ontario..... | | 116,625 |
| Service payments under \$100,000 (83 payees)..... | | 391,254 |
| Total Department of Finance | 11,541,377 | 11,541,377 |
| Financial Consumer Agency of Canada | | |
| Business Services..... | 257,632 | |
| Canadian Human Rights Commission, Ottawa, Ontario..... | | 124,286 |
| Service payments under \$100,000 (4 payees)..... | | 133,346 |
| Health and Welfare Services..... | 1,806 | |
| Service payments under \$100,000 (1 payee)..... | | 1,806 |
| Informatics Services..... | 621,921 | |
| A Net Solutions Inc, Gatineau, Quebec..... | | 259,760 |
| Coradix Technology Consulting Ltd, Ottawa, Ontario..... | | 170,093 |
| Service payments under \$100,000 (4 payees)..... | | 192,068 |
| Interpretation and Translation Services..... | 229,455 | |
| Public Works and Government Services, Gatineau, Quebec..... | | 229,500 |
| Service payments under \$100,000 (6 payees)..... | | (45) |
| Legal Services..... | 465,087 | |
| Justice, Ottawa, Ontario..... | | 465,087 |
| Protection Services..... | 1,589 | |
| Service payments under \$100,000 (2 payees)..... | | 1,589 |
| Special Fees and Services..... | 159,566 | |
| Service payments under \$100,000 (30 payees)..... | | 159,566 |
| Temporary Help Services..... | 148,716 | |
| Portage Personnel Inc, Ottawa, Ontario..... | | 122,295 |
| Service payments under \$100,000 (4 payees)..... | | 26,421 |
| Training and Educational Services..... | 266,470 | |
| Service payments under \$100,000 (31 payees)..... | | 266,470 |
| Other Services..... | 2,460,287 | |
| CARROT Insights Inc, Toronto, Ontario..... | | 323,951 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Council of Ministers of Education Canada, Toronto, Ontario..... | | 228,000 |
| Environics Research Group Limited, Toronto, Ontario..... | | 114,975 |
| Korn Ferry (CA) Ltd, Toronto, Ontario..... | | 104,750 |
| Phoenix Strategic Perspectives Inc, Ottawa, Ontario..... | | 159,957 |
| Raymond Chabot Grant Thornton, Ottawa, Ontario..... | | 375,924 |
| TRM Technologies Inc, Ottawa, Ontario..... | | 159,528 |
| Service payments under \$100,000 (57 payees)..... | | 993,202 |
| Total Financial Consumer Agency of Canada | 4,612,529 | 4,612,529 |
| Financial Transactions and Reports Analysis Centre of Canada | | |
| Business Services..... | 65,874 | |
| Service payments under \$100,000 (8 payees)..... | | 65,874 |
| Engineering and Architectural Services..... | 9,225 | |
| Service payments under \$100,000 (1 payee)..... | | 9,225 |
| Health and Welfare Services..... | 3,770 | |
| Service payments under \$100,000 (3 payees)..... | | 3,770 |
| Informatics Services..... | 625,116 | |
| Name withheld..... | | 408,034 |
| Service payments under \$100,000 (8 payees)..... | | 217,082 |
| Interpretation and Translation Services..... | 312,166 | |
| Public Services and Procurement Canada, Gatineau, Quebec..... | | 312,166 |
| Legal Services..... | 484,578 | |
| Justice, Ottawa, Ontario..... | | 432,078 |
| Service payments under \$100,000 (1 payee)..... | | 52,500 |
| Management Consulting..... | 90,244 | |
| Service payments under \$100,000 (6 payees)..... | | 90,244 |
| Protection Services..... | 379,007 | |
| Commissionaires Ottawa, Ottawa, Ontario..... | | 105,602 |
| Name withheld..... | | 189,900 |
| Service payments under \$100,000 (4 payees)..... | | 83,505 |
| Special Fees and Services..... | 155,494 | |
| Service payments under \$100,000 (45 payees)..... | | 155,494 |
| Temporary Help Services..... | 17,925 | |
| Service payments under \$100,000 (1 payee)..... | | 17,925 |
| Training and Educational Services..... | 472,744 | |
| Service payments under \$100,000 (110 payees)..... | | 472,744 |
| Other Services..... | 131,507 | |
| Service payments under \$100,000 (19 payees)..... | | 131,507 |
| Total Financial Transactions and Reports Analysis Centre of Canada | 2,747,650 | 2,747,650 |
| Office of the Auditor General | | |
| Business Services..... | 1,739,452 | |
| Deloitte LLP, Ottawa, Ontario..... | | 357,905 |
| Ernst & Young LLP, Toronto, Ontario..... | | 231,712 |
| KPMG LLP, Toronto, Ontario..... | | 143,803 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| PricewaterhouseCoopers LLP, Toronto, Ontario..... | | 132,311 |
| Samson & Associates, Gatineau, Quebec..... | | 194,512 |
| Sen-X Environmental Consultants Inc, Markham, Ontario..... | | 118,775 |
| Service payments under \$100,000 (108 payees)..... | | 560,434 |
| Health and Welfare Services..... | 60,401 | |
| Service payments under \$100,000 (3 payees)..... | | 60,401 |
| Informatics Services..... | 417,129 | |
| Cistel Technology Inc, Ottawa, Ontario..... | | 120,757 |
| RPDATA Solutions Inc, Whitby, Ontario..... | | 114,210 |
| Service payments under \$100,000 (8 payees)..... | | 182,162 |
| Interpretation and Translation Services..... | 598,462 | |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 598,462 |
| Legal Services..... | 182,625 | |
| Service payments under \$100,000 (3 payees)..... | | 182,625 |
| Management Consulting..... | 204,585 | |
| Service payments under \$100,000 (13 payees)..... | | 204,585 |
| Protection Services..... | 180,758 | |
| Department of Industry, Ottawa, Ontario..... | | 180,758 |
| Special Fees and Services..... | 1,197,748 | |
| Canadian Audit and Accountability Foundation, Ottawa, Ontario..... | | 722,915 |
| Chartered Professional Accountants of Ontario, Toronto, Ontario..... | | 152,260 |
| Service payments under \$100,000 (298 payees)..... | | 322,573 |
| Training and Educational Services..... | 1,012,669 | |
| Canada School of Public Service, Ottawa, Ontario..... | | 130,870 |
| Deloitte LLP, Ottawa, Ontario..... | | 124,573 |
| Service payments under \$100,000 (87 payees)..... | | 757,226 |
| Other Services..... | 262,789 | |
| Service payments under \$100,000 (36 payees)..... | | 262,789 |
| Total Office of the Auditor General | 5,856,618 | 5,856,618 |
| Office of the Superintendent of Financial Institutions | | |
| Business Services..... | 50,295 | |
| Service payments under \$100,000 (2 payees)..... | | 50,295 |
| Health and Welfare Services..... | 3,811 | |
| Service payments under \$100,000 (5 payees)..... | | 3,811 |
| Informatics Services..... | 9,373,896 | |
| Accenture Inc, Ottawa, Ontario..... | | 2,618,661 |
| altisHR, Ottawa, Ontario..... | | 337,796 |
| CGI Group Inc, Montréal, Quebec..... | | 462,654 |
| Emerion, Ottawa, Ontario..... | | 582,676 |
| Excel Human Resources, Ottawa, Ontario..... | | 437,758 |
| I4C Consulting Inc, Ottawa, Ontario..... | | 206,397 |
| IBISKA Telecom Inc, Ottawa, Ontario..... | | 347,986 |
| Integra Networks Corporation, Ottawa, Ontario..... | | 165,896 |
| Microsoft Corporation, Toronto, Ontario..... | | 378,155 |
| Price Waterhouse Coopers LLP, Ottawa, Ontario..... | | 136,318 |
| Systematix Technology, Mississauga, Ontario..... | | 211,120 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Treasury Board Secretariat, Ottawa, Ontario..... | | 487,104 |
| TRM Technologies Inc, Ottawa, Ontario..... | | 297,565 |
| Veritaaq, Ottawa, Ontario..... | | 2,142,960 |
| Service payments under \$100,000 (20 payees)..... | | 560,850 |
| Interpretation and Translation Services..... | 263,890 | |
| Ubiquis Ottawa, Ottawa, Ontario..... | | 244,352 |
| Service payments under \$100,000 (2 payees)..... | | 19,538 |
| Legal Services..... | 905,495 | |
| Department of Justice, Ottawa, Ontario..... | | 905,495 |
| Protection Services..... | 218,767 | |
| Commissionaires, Ottawa, Ontario..... | | 122,479 |
| Service payments under \$100,000 (2 payees)..... | | 96,288 |
| Special Fees and Services..... | 810,330 | |
| International Association of Insurance Supervisors, Basel, Switzerland..... | | 149,601 |
| Service payments under \$100,000 (416 payees)..... | | 660,729 |
| Temporary Help Services..... | 307,275 | |
| Raymond Chabot Grant Thornton LLP, Montréal, Quebec..... | | 182,634 |
| Service payments under \$100,000 (5 payees)..... | | 124,641 |
| Training and Educational Services..... | 1,551,202 | |
| Canada School of Public Service, Gatineau, Quebec..... | | 152,720 |
| Moody's Analytics Inc, Atlanta, Georgia..... | | 108,638 |
| Service payments under \$100,000 (307 payees)..... | | 1,289,844 |
| Other Services..... | 3,115,679 | |
| altisHR, Ottawa, Ontario..... | | 112,134 |
| BDO Canada LLP, Ottawa, Ontario..... | | 223,980 |
| Canada Deposit Insurance Corporation, Ottawa, Ontario..... | | 134,810 |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 522,229 |
| Juno Risk Solutions Inc, Toronto, Ontario..... | | 188,141 |
| Lee Hecht Harrison, Toronto, Ontario..... | | 167,427 |
| Veritaaq, Ottawa, Ontario..... | | 129,794 |
| Service payments under \$100,000 (126 payees)..... | | 1,637,164 |
| Total Office of the Superintendent of Financial Institutions | 16,600,640 | 16,600,640 |
| Total Finance | 41,358,814 | 41,358,814 |

Fisheries, Oceans and the Canadian Coast Guard

Department of Fisheries and Oceans

| | | |
|---|-------------|------------|
| Business Services..... | 106,035,101 | |
| 3293479 NS Ltd, Cape Breton, Nova Scotia..... | | 593,087 |
| 3388646 Canada Inc, Victoria, British Columbia..... | | 151,144 |
| 607198 New Brunswick Ltd, Saint George, New Brunswick..... | | 170,633 |
| Accipiter Radar Technologies Inc, Fenwick, Ontario..... | | 386,400 |
| Ardent Global, Houston, Texas..... | | 13,545,018 |
| Avondale Construction Ltd, Halifax, Nova Scotia..... | | 415,710 |
| Bluecon Design & Construction Ltd, New Westminster, British Columbia..... | | 430,754 |
| Brookfield Global Integrated Solutions Canada LP, Markham, Ontario..... | | 114,128 |
| Budden R, Seldom, Newfoundland and Labrador..... | | 114,422 |
| Burse Cleaners Ltd, St John's, Newfoundland and Labrador..... | | 152,729 |
| Cascadia West Contracting Ltd, Victoria, British Columbia..... | | 137,400 |
| Construction Mafranc Inc, Saint-Romuald, Quebec..... | | 1,108,847 |
| Dragage IM Inc, Cap-aux-Meules, Quebec..... | | 185,315 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Dynamic Facility Services Ltd, Richmond, British Columbia..... | | 245,995 |
| Emondage Villiard Enr, Sorel-Tracy, Quebec..... | | 169,000 |
| Environment Canada, Gatineau, Quebec..... | | 4,281,760 |
| GDI Integrated Facility Services, Montréal, Quebec..... | | 658,446 |
| Hardrock Resources Ltd, Fort Simpson, Northwest Territories..... | | 218,275 |
| Heavy Metal Marine Ltd, Victoria, British Columbia..... | | 173,158 |
| Homeport Marine Ltd, Halifax, Nova Scotia..... | | 147,042 |
| Jamac Painting & Sandblasting Ltd, Saint John, New Brunswick..... | | 350,019 |
| Landtec Ground Experts, Edmonton, Alberta..... | | 530,304 |
| M & R Fisheries Ltd, Yarmouth, Nova Scotia..... | | 196,483 |
| Maira Marine Ltd, Miramichi, New Brunswick..... | | 246,643 |
| Mercury Transport Inc, West Vancouver, British Columbia..... | | 208,824 |
| National Defence, Ottawa, Ontario..... | | (2,949,142) |
| National Research Council Canada, Ottawa, Ontario..... | | 263,000 |
| Natural Resources Canada, Ottawa, Ontario..... | | 335,622 |
| PD Industries Ltd, Cape Broyle, Newfoundland and Labrador..... | | 151,475 |
| Provincial Aerospace Ltd, St John's, Newfoundland and Labrador..... | | 16,974,795 |
| Public Services and Procurement Canada, Gatineau, Quebec..... | | 30,347,373 |
| Québec Port Authority, Québec, Quebec..... | | 116,670 |
| R&D Janitorial Services Ltd, Victoria, British Columbia..... | | 250,464 |
| Ray & Son Enterprises, Winnipeg, Manitoba..... | | 216,700 |
| Rose & Brody Ltd, Prince Rupert, British Columbia..... | | 141,277 |
| Shared Services Canada, Gatineau, Quebec..... | | 211,299 |
| SLBL Moving, Gatineau, Quebec..... | | 123,586 |
| Snow White Laundry & Drycleaners, Sydney, Nova Scotia..... | | 113,060 |
| South Willow Developments Ltd, Digby, Nova Scotia..... | | 248,477 |
| St John's Port Authority, St John's, Newfoundland and Labrador..... | | 126,054 |
| Star Group International Inc, Ottawa, Ontario..... | | 729,111 |
| Transport Canada, Ottawa, Ontario..... | | 20,146,512 |
| Transport Plante Vacuum, Gaspé, Quebec..... | | 107,996 |
| Vancouver Shipyards Co Ltd, North Vancouver, British Columbia..... | | 1,347,338 |
| Westshore Power Vacuum, Victoria, British Columbia..... | | 124,422 |
| Wolski Environmental Consulting Ltd, Vernon, British Columbia..... | | 355,562 |
| Service payments under \$100,000 (3017 payees)..... | | 11,621,914 |
| Engineering and Architectural Services..... | 152,682,620 | |
| ABB Inc, Montréal, Quebec..... | | 4,056,236 |
| AECOM Canada Ltd, Markham, Ontario..... | | 501,125 |
| AES Engineering, Vancouver, British Columbia..... | | 153,765 |
| AFN Engineering Inc, St John's, Newfoundland and Labrador..... | | 372,584 |
| Alva Construction, Antigonish, Nova Scotia..... | | 233,044 |
| American Bureau of Shipping, Spring, Texas..... | | 549,563 |
| Aral Construction (2014) Ltd, Victoria, British Columbia..... | | 869,660 |
| BGC Engineering Inc, Vancouver, British Columbia..... | | 121,376 |
| Bowerman Excavating Ltd, Port Alberni, British Columbia..... | | 303,660 |
| Canadian Rescue Systems Inc, Cochrane, Alberta..... | | 316,806 |
| CBCL Limited, Halifax, Nova Scotia..... | | 129,041 |
| Concept Naval Expert Maritimes, Québec, Quebec..... | | 192,426 |
| Construction Jessiko Inc, Lavaltrie, Quebec..... | | 182,732 |
| Core6 Environmental Ltd, Vancouver, British Columbia..... | | 291,387 |
| CWA Engineers Inc, Vancouver, British Columbia..... | | 144,558 |
| David Nairne & Associates Ltd, Vancouver, British Columbia..... | | 235,712 |
| Derk Enterprises Ltd, Calgary, Alberta..... | | 134,713 |
| Eagle River Development Association, Cartwright, Newfoundland and Labrador..... | | 123,314 |
| EnGlobe Corp, Québec, Quebec..... | | 292,762 |
| Golder Associates, Ottawa, Ontario..... | | 202,610 |
| Harbourside Engineering Consultants, Charlottetown, Prince Edward Island..... | | 259,598 |
| Houle, Burnaby, British Columbia..... | | 228,621 |
| IP Consulting, North Vancouver, British Columbia..... | | 176,340 |
| JML Engineering, Thunder Bay, Ontario..... | | 172,090 |
| Kerr Wood Leidal Associates, Burnaby, British Columbia..... | | 113,426 |
| Lengkeek Vessel Engineering Inc, Dartmouth, Nova Scotia..... | | 127,884 |
| London Offshore Consultants, Halifax, Nova Scotia..... | | 268,608 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Madsen Diesel & Turbine, Mount Pearl, Newfoundland and Labrador..... | | 315,373 |
| Matcon Excavation & Shoring Ltd, Vancouver, British Columbia..... | | 287,255 |
| Mercier Jutras Arpenteurs, New Richmond Station, Quebec..... | | 128,083 |
| Morrow Engineering, North Vancouver, British Columbia..... | | 102,700 |
| Number Ten Architectural Group, Victoria, British Columbia..... | | 235,459 |
| Pacific Industrial & Marine Ltd, Duncan, British Columbia..... | | 1,477,891 |
| PBX Engineering Ltd, Vancouver, British Columbia..... | | 201,492 |
| Pesca Environment, Carleton-sur-Mer, Quebec..... | | 154,142 |
| Pottinger Gaherty Environmental Consultants Ltd, Vancouver, British Columbia..... | | 278,879 |
| Prism Engineering Ltd, Burnaby, British Columbia..... | | 201,612 |
| Public Services and Procurement Canada, Gatineau, Quebec..... | | 56,123,169 |
| Ratio Architecture & Interior & Design Planning, Vancouver, British Columbia..... | | 122,150 |
| Rheinmetall Canada Inc, Saint-Jean-sur-Richelieu, Quebec..... | | 538,907 |
| Riggs Engineering Ltd, London, Ontario..... | | 103,955 |
| RSA Architectes, Québec, Quebec..... | | 146,580 |
| Salish Sea Industrial Services, Victoria, British Columbia..... | | 154,924 |
| Simson Maxwell, Edmonton, Alberta..... | | 117,150 |
| SLR Consulting (Canada) Ltd, Vancouver, British Columbia..... | | 147,827 |
| SNC-Lavalin Group Inc, Montréal, Quebec..... | | 368,833 |
| Stantec Consulting Ltd, Ottawa, Ontario..... | | 387,922 |
| Tetra Tech, Pasadena, California..... | | 121,032 |
| Total Energy Systems Ltd, Coquitlam, British Columbia..... | | 154,961 |
| Transport Canada, Ottawa, Ontario..... | | 300,347 |
| Vancouver Shipyards Co Ltd, North Vancouver, British Columbia..... | | 70,422,716 |
| Westower Communications Ltd, Thorsby, Alberta..... | | 306,742 |
| WorleyParsons Canada Services Ltd, Calgary, Alberta..... | | 368,800 |
| WSP Canada Inc, Montréal, Quebec..... | | 663,412 |
| Service payments under \$100,000 (797 payees)..... | | 7,996,666 |
| Health and Welfare Services..... | 1,597,388 | |
| Health Canada, Ottawa, Ontario..... | | 131,090 |
| Praxes Emergency Specialists Inc, Halifax, Nova Scotia..... | | 171,312 |
| Public Services and Procurement Canada, Gatineau, Quebec..... | | 688,015 |
| William J Barker Clinical Psychologist Ltd, Calgary, Alberta..... | | 103,550 |
| Zoll Medical Corporation, Chelmsford, Massachusetts..... | | 160,588 |
| Service payments under \$100,000 (249 payees)..... | | 342,833 |
| Informatics Services..... | 18,666,927 | |
| Agriculture and Agri-Food Canada, Ottawa, Ontario..... | | 1,172,032 |
| Athena Personnel Gatineau, Quebec..... | | 208,884 |
| Bayleaf Software Inc, Vancouver, British Columbia..... | | 527,175 |
| Beyond Basics Development Services, Surrey, British Columbia..... | | 101,472 |
| Calian Ltd, Ottawa, Ontario..... | | 655,960 |
| CGI Information Systems and Management Consultants Inc, Ottawa, Ontario..... | | 275,416 |
| Cistel Technology Inc, Ottawa, Ontario..... | | 433,392 |
| Conoscenti Technologies Inc, Ottawa, Ontario..... | | 537,243 |
| Donna Cona Inc, Ottawa, Ontario..... | | 1,221,601 |
| Emerion, Ottawa, Ontario..... | | 243,819 |
| Esri Canada Ltd, Toronto, Ontario..... | | 413,591 |
| Excel Human Resources, Ottawa, Ontario..... | | 852,089 |
| Frequentis Canada Ltd, Ottawa, Ontario..... | | 142,463 |
| IM&TS Cost Recovery Group, Ottawa, Ontario..... | | 149,990 |
| Louis Tanguay Informatique Inc, Québec, Quebec..... | | 368,084 |
| Maplesoft Group, Ottawa, Ontario..... | | 770,675 |
| Michael Wager Consulting Inc, Ottawa, Ontario..... | | 217,810 |
| Mindstream Training Center and Professional Services Bureau Inc, Montréal, Quebec..... | | 267,879 |
| Mindwire Systems Ltd, Ottawa, Ontario..... | | 956,331 |
| Modis Canada, Toronto, Ontario..... | | 292,973 |
| N12 Consulting Corp, Ottawa, Ontario..... | | 729,433 |
| Neosoft Technologies Inc, Québec, Quebec..... | | 113,884 |
| Norstrat Consulting Inc, Ottawa, Ontario..... | | 191,022 |
| Nortak, Ottawa, Ontario..... | | 105,592 |
| Public Services and Procurement Canada, Gatineau, Quebec..... | | 826,049 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Shared Services Canada, Gatineau, Quebec..... | | 1,808,322 |
| SI Systems Ltd, Calgary, Alberta..... | | 773,850 |
| Teledyne CARIS, Fredericton, New Brunswick..... | | 425,000 |
| Templates 4 Business Inc, Vancouver, British Columbia..... | | 407,511 |
| Thomas and Schmidt Inc, Montréal, Quebec..... | | 166,760 |
| Treasury Board of Canada Secretariat, Ottawa, Ontario..... | | 381,258 |
| Tundra Technical Solutions, Toronto, Ontario..... | | 696,341 |
| Xpert Solutions Technologiques, Lévis, Quebec..... | | 997,680 |
| Service payments under \$100,000 (102 payees)..... | | 1,235,346 |
| Interpretation and Translation Services..... | 6,397,896 | |
| Lionbridge, Waltham, Massachusetts..... | | 3,488,229 |
| Public Services and Procurement Canada, Gatineau, Quebec..... | | 2,429,351 |
| Service payments under \$100,000 (109 payees)..... | | 480,316 |
| Legal Services..... | 13,692,618 | |
| Department of Justice, Ottawa, Ontario..... | | 9,977,662 |
| Office of the Director of Public Prosecutions, Ottawa, Ontario..... | | 3,615,984 |
| Service payments under \$100,000 (38 payees)..... | | 98,972 |
| Management Consulting..... | 20,995,435 | |
| Adirondack Information Management Inc, Ottawa, Ontario..... | | 357,582 |
| Altis Human Resources Inc, Ottawa, Ontario..... | | 145,388 |
| Atlantic Towing Ltd, Saint John, New Brunswick..... | | 7,229,688 |
| Brian J Deveau & Associates Inc, Souris, Prince Edward Island..... | | 171,000 |
| Cheetah Emergency Management Solutions, Purcellville, Virginia..... | | 165,056 |
| Colliers Project Leaders Inc, Ottawa, Ontario..... | | 168,110 |
| Deloitte LLP, Ottawa, Ontario..... | | 384,186 |
| Donna Cona Inc, Ottawa, Ontario..... | | 492,698 |
| Excel Human Resources, Ottawa, Ontario..... | | 175,212 |
| Fast Track Staffing, Ottawa, Ontario..... | | 152,192 |
| Gartner Inc, Stamford, Connecticut..... | | 292,737 |
| Global Affairs Canada, Ottawa, Ontario..... | | (753,446) |
| Global Stratagem Consulting, Port Moody, British Columbia..... | | 254,472 |
| Health Canada, Ottawa, Ontario..... | | 578,028 |
| Killdoon & Intellection, Halifax, Nova Scotia..... | | 130,441 |
| Lannick Contract Solutions Inc, Ottawa, Ontario..... | | 671,152 |
| Lansdowne Technologies Inc, Ottawa, Ontario..... | | 193,396 |
| Lightning Tree Consulting, Ottawa, Ontario..... | | 117,180 |
| Modis Canada, Toronto, Ontario..... | | 158,309 |
| PlanIT Search Inc, Toronto, Ontario..... | | 102,232 |
| Pole Star Space Applications Ltd, London, United Kingdom..... | | 603,814 |
| Public Services and Procurement Canada, Gatineau, Quebec..... | | 1,897,409 |
| QMR Consulting and Professional Staffing, Ottawa, Ontario..... | | 198,962 |
| Quantum, Montréal, Québec..... | | 144,476 |
| Royal Canadian Mounted Police, Ottawa, Ontario..... | | 268,352 |
| Samson & Associates, Gatineau, Québec..... | | 152,225 |
| SI Systems Ltd, Calgary, Alberta..... | | 184,721 |
| SRA Staffing Solutions Ltd, Toronto, Ontario..... | | 541,289 |
| Statistics Canada, Ottawa, Ontario..... | | 247,468 |
| Stratos Inc, Ottawa, Ontario..... | | 175,878 |
| T Dean Consulting Ltd, Langley, British Columbia..... | | 109,770 |
| Templates 4 Business Inc, Vancouver, British Columbia..... | | 175,419 |
| The Right Course Fisheries Training Consulting, Lyons Brook, Nova Scotia..... | | 194,667 |
| Valcom Consulting Group Inc, Ottawa, Ontario..... | | 223,276 |
| VFA Canada Inc, Burnaby, British Columbia..... | | 1,038,853 |
| Service payments under \$100,000 (308 payees)..... | | 3,653,243 |
| Protection Services..... | 7,889,243 | |
| City of Moncton, Moncton, New Brunswick..... | | 176,250 |
| Commissionaires, Halifax, Nova Scotia..... | | 1,068,420 |
| Commissionaires, Oakville, Ontario..... | | 239,522 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Commissionaires, Ottawa, Ontario..... | | 1,607,134 |
| Commissionaires, Québec, Quebec..... | | 301,946 |
| Commissionaires, Saint John, New Brunswick..... | | 318,035 |
| Commissionaires, St John's, Newfoundland and Labrador..... | | 598,148 |
| Commissionaires, Vancouver, British Columbia..... | | 891,331 |
| Commissionaires, Winnipeg, Manitoba..... | | 224,306 |
| Gardaworld, Montréal, Quebec..... | | 223,080 |
| Natural Resources Canada, Ottawa, Ontario..... | | (362,400) |
| Public Services and Procurement Canada, Gatineau, Quebec..... | | 180,754 |
| Seawatch Inc, St John's, Newfoundland and Labrador..... | | 2,225,430 |
| Service payments under \$100,000 (242 payees)..... | | 197,287 |
| Scientific and Research Services..... | 35,995,534 | |
| Association des capitaines propriétaires de la Gaspésie, Rivière-au-Renard, Quebec..... | | 150,000 |
| Association des pêcheurs de la Basse Côte-Nord, La Tabatière, Quebec..... | | 275,710 |
| Bio-Waves, Encinitas, California..... | | 400,284 |
| Canada Science and Technology Museums Corp, Ottawa, Ontario..... | | 455,000 |
| Coastal and Oceans Resources, Victoria, British Columbia..... | | 331,370 |
| EnGlobe Corp, Québec, Quebec..... | | 419,276 |
| Envhydro Corporation, Narberth, Pennsylvania..... | | 225,000 |
| Environment Canada, Gatineau, Quebec..... | | 166,327 |
| Esri Canada Ltd, Toronto, Ontario..... | | 508,900 |
| Fish Food & Allied Workers, St John's, Newfoundland and Labrador..... | | 1,780,619 |
| Fugro Geosurveys Inc, St John's, Newfoundland and Labrador..... | | 1,980,102 |
| Génome Québec, Montréal, Quebec..... | | 172,363 |
| Geomatics Data Solution, Surrey, British Columbia..... | | 2,971,968 |
| Government of British Columbia, Victoria, British Columbia..... | | 197,000 |
| Government of Nunavut, Iqaluit, Nunavut..... | | 125,000 |
| Herring Conservation and Research Society, Vancouver, British Columbia..... | | 1,364,200 |
| Huntsman Marine Science Centre, St Andrews, New Brunswick..... | | 463,611 |
| Hupacasath First Nation, Port Alberni, British Columbia..... | | 104,656 |
| IIC Technologies Inc, North Vancouver, British Columbia..... | | 2,261,321 |
| Illumina, San Diego, California..... | | 129,956 |
| IT International Telecom Inc, Pointe-Claire, Quebec..... | | 807,477 |
| JO Thomas & Associates Ltd, Vancouver, British Columbia..... | | 1,145,867 |
| Lake Babine Nation, Burns Lake, British Columbia..... | | 150,000 |
| Laval University, Laval, Quebec..... | | 173,968 |
| McGregor GeoScience Ltd, Bedford, Nova Scotia..... | | 2,060,430 |
| Metla Environmental Inc, Whitehorse, Yukon..... | | 116,300 |
| Ministère des Finances du Québec, Québec, Quebec..... | | 217,666 |
| National Research Council Canada, Ottawa, Ontario..... | | 378,474 |
| Natural Resources Canada, Ottawa, Ontario..... | | 321,392 |
| Natural Sciences and Engineering Research Council of Canada, Ottawa, Ontario..... | | 2,144,807 |
| Norwegian University of Life Sciences, As, Norway..... | | 200,572 |
| Olokhaktomiut Hunters & Trappers Committee, Ulukhaktok, Northwest Territories..... | | 131,433 |
| Pacific Salmon Foundation, Vancouver, British Columbia..... | | 189,573 |
| Paulatuk Hunters & Trappers Committee, Paulatuk, Northwest Territories..... | | 124,491 |
| Public Services and Procurement Canada, Gatineau, Quebec..... | | 1,613,391 |
| Regroupement des pêcheurs professionnels des Îles, Cap-aux-Meules, Quebec..... | | 123,914 |
| Research and Productivity Council, Fredericton, New Brunswick..... | | 209,771 |
| Seaforth Geosurveys, Dartmouth, Nova Scotia..... | | 1,420,194 |
| Sir Alister Hardy Foundation for Ocean Science, Plymouth, United Kingdom..... | | 159,631 |
| Tahltan Fisheries Iskut First Nation, Dease Lake, British Columbia..... | | 219,214 |
| Teledyne CARIS, Fredericton, New Brunswick..... | | 170,796 |
| Service payments under \$100,000 (717 payees)..... | | 9,433,510 |
| Special Fees and Services..... | 1,640,554 | |
| International Council for the Exploration of the Sea, Copenhagen, Denmark..... | | 263,708 |
| Service payments under \$100,000 (1153 payees)..... | | 1,376,846 |
| Temporary Help Services..... | 2,545,124 | |
| AIM Group Inc, Ottawa, Ontario..... | | 203,756 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Altis Professional Recruitment, Ottawa, Ontario..... | | 607,421 |
| Excel Human Resources, Ottawa, Ontario..... | | 189,444 |
| GC Strategies Inc, Ottawa, Ontario..... | | 118,200 |
| NATTIQ, Ottawa, Ontario..... | | 191,304 |
| Softsim Inc, Montréal, Quebec..... | | 153,331 |
| Systemscope Inc, Ottawa, Ontario..... | | 106,353 |
| The Right Door Consulting & Solutions Inc, Ottawa, Ontario..... | | 160,997 |
| Valcom Consulting Group Inc, Ottawa, Ontario..... | | 115,943 |
| Service payments under \$100,000 (61 payees)..... | | 698,375 |
| Training and Educational Services..... | 12,979,076 | |
| Berlitz Ottawa Learning Centre, Ottawa, Ontario..... | | 117,949 |
| Cégep de l'Outaouais, Gatineau, Quebec..... | | 112,283 |
| CLIC School of Languages, Ottawa, Ontario..... | | 141,568 |
| DMH Intertransition Consulting, Dartmouth, Nova Scotia..... | | 128,292 |
| Ecole de Langues Eagle Inc, Ottawa, Ontario..... | | 104,017 |
| Fast Forward French, Ottawa, Ontario..... | | 132,865 |
| Frequentis Canada Ltd, Ottawa, Ontario..... | | 427,048 |
| Global Knowledge, Toronto, Ontario..... | | 206,186 |
| Holland College, Charlottetown, Prince Edward Island..... | | 173,346 |
| Knowledge Circle Learning Services Inc, Ottawa, Ontario..... | | 167,668 |
| Malam D, Ottawa, Ontario..... | | 154,896 |
| Marine Institute, St John's, Newfoundland and Labrador..... | | 379,313 |
| Murchison Consulting, Sydney, Nova Scotia..... | | 181,170 |
| Royal Canadian Mounted Police, Ottawa, Ontario..... | | 1,008,859 |
| St John Ambulance, Ottawa, Ontario..... | | 103,612 |
| Survival Systems Training Limited, Dartmouth, Nova Scotia..... | | 441,377 |
| Technical Rope & Rescue, Paradise, Newfoundland and Labrador..... | | 115,814 |
| Université Sainte-Anne, Church Point, Nova Scotia..... | | 119,998 |
| Western Maritime Institute, Ladysmith, British Columbia..... | | 112,416 |
| Service payments under \$100,000 (1,905 payees)..... | | 8,650,399 |
| Other Services..... | 11,777,588 | |
| Canadian Northern Economic Development Agency, Ottawa, Ontario..... | | 175,034 |
| Golder Associates, Ottawa, Ontario..... | | 252,138 |
| LCL Construction Ltd, Carman, Manitoba..... | | 166,707 |
| Pelagic Technologies, Sechelt, British Columbia..... | | 103,027 |
| Public Services and Procurement Canada, Gatineau, Quebec..... | | 7,477,919 |
| Stantec Consulting Ltd, Ottawa, Ontario..... | | 193,104 |
| Service payments under \$100,000 (782 payees)..... | | 3,409,659 |
| Total Department of Fisheries and Oceans | 392,895,104 | 392,895,104 |
| Total Fisheries, Oceans and the Canadian Coast Guard | 392,895,104 | 392,895,104 |
| Global Affairs | | |
| Department of Foreign Affairs, Trade and Development | | |
| Business Services..... | 40,269,565 | |
| 550 Park Avenue Corporation, New York, New York..... | | 466,087 |
| ABM Janitorial Services Neast Inc, New York, New York..... | | 327,053 |
| Accelerated International, Fort Wayne, Indiana..... | | 614,087 |
| Agrepm Arts-Lux, Brussels, Belgium..... | | 328,588 |
| Allmayer-Beck Stockert Rechtsanwälte, Vienna, Austria..... | | 210,818 |
| Aon Reed Stenhouse Inc, Ottawa, Ontario..... | | 160,761 |
| Boyd Moving & Storage Ltd, Ottawa, Ontario..... | | 241,613 |
| Canada Honorary Consul, Belize City, Belize..... | | 119,607 |
| Canada Honorary Consul, Grand Cayman, Cayman Islands..... | | 125,767 |
| Canada Honorary Consul, Nairobi, Kenya..... | | 106,058 |
| Canada Honorary Consul, Nassau, Bahamas..... | | 128,342 |
| Canada Honorary Consul, Nicosia, Cyprus..... | | 156,356 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Canada Square Kft, Budapest, Hungary..... | | 183,084 |
| Cappa and d'Alberto PLC, Lagos, Nigeria..... | | 129,541 |
| Colliers International Realty Advisor, Ottawa, Ontario..... | | 151,200 |
| Collins and Barrow, Edmonton, Alberta..... | | 454,334 |
| Comunidad Edificio World Trade Center, Santiago, Chile..... | | 115,057 |
| Cond CE Nações Unidas Torre Norte, São Paulo, Brazil..... | | 270,440 |
| Cond Edif Atlantica Business Center, Rio de Janeiro, Brazil..... | | 103,564 |
| Condominio Centro Comercial Acropolis, Santo Domingo, Dominican Republic..... | | 124,352 |
| Consultoria Y Administracion, Queretaro, Mexico..... | | 101,114 |
| Development Workshop, Luanda, Angola..... | | 112,996 |
| Edil Project srl, Rome, Italy..... | | 109,388 |
| Electro Saudi Services Ltd, Riyadh, Saudi Arabia..... | | 148,182 |
| Emirates Towers, Dubai, United Arab Emirates..... | | 194,687 |
| Employment and Social Development Canada, Gatineau, Quebec..... | | 100,000 |
| Engie Cofely Energie Services, Seine-Saint-Denis, France..... | | 552,600 |
| Evans Tower Condominiums, New York, New York..... | | 140,087 |
| Extal Installation & Réaménagement Mobilier de Bureau Inc, Québec, Quebec..... | | 1,355,454 |
| Ezio Simonelli, Milan, Italy..... | | 105,851 |
| Gali Service Industries Inc, Rockville, Maryland..... | | 171,398 |
| Good House Keeping, New Delhi, India..... | | 146,022 |
| Grotech Landscape Developers Pvt, New Delhi, India..... | | 161,737 |
| Hines Pokrovsky 1 Ltd, Moscow, Russia..... | | 143,043 |
| Iron Mountain Canada Operations ULC, Toronto, Ontario..... | | 154,693 |
| Japan Airport Techno Co, Tokyo, Japan..... | | 297,095 |
| Jones Lang LaSalle Inc, Dublin, Ireland..... | | 117,524 |
| Kanada Haus Vwg GmbH & Co, Pullach, Germany..... | | 781,729 |
| Klean-X SA, Port-au-Prince, Haiti..... | | 127,936 |
| La Veneta Servizi, Cavarzere, Italy..... | | 199,389 |
| Le Chambord Condominium, New York, New York..... | | 163,009 |
| Lo's Cleaning Services Ltd, Hong Kong, China..... | | 141,469 |
| Mccormacks Strata Management, Sydney, Australia..... | | 289,450 |
| Melinda Rosary Caetano, Ponta Delgada, Portugal..... | | 103,018 |
| Mikdan Sapanut, Tel Aviv, Israel..... | | 205,310 |
| Mulberry Land Company Ltd, Hong Kong, China..... | | 275,389 |
| NATTIQ, Ottawa, Ontario..... | | 464,874 |
| Net Inter SA, Geneva, Switzerland..... | | 135,626 |
| Nippon Kanzai Co Ltd, Tokyo, Japan..... | | 398,605 |
| Oficinas Corporativas, Guatemala City, Guatemala..... | | 140,112 |
| Ottawa Logistics, Ottawa, Ontario..... | | 112,489 |
| Oy F W Granqvist Ab, Helsinki, Finland..... | | 253,987 |
| P & R Enterprises Inc, Falls Church, Virginia..... | | 194,422 |
| Pacific Grace Limited, Hong Kong, China..... | | 891,136 |
| Paysafe Merchant Services Inc, Montréal, Quebec..... | | 117,949 |
| PPF OFF 550 LLP, Pasadena, California..... | | 379,890 |
| PricewaterhouseCoopers LLP, Toronto, Ontario..... | | 292,617 |
| Public Works and Government Services, Gatineau, Quebec..... | | 752,759 |
| Raymond Chabot Grant Thornton, Ottawa, Ontario..... | | 349,436 |
| RCBC Realty Corporation, Makati City, Philippines..... | | 342,022 |
| Riverfront Holdings-Phase II Inc, Detroit, Michigan..... | | 251,633 |
| Romaverde SRL, Rome, Italy..... | | 105,630 |
| Rosemont WTC Denver Operating LLC, Denver, Colorado..... | | 165,557 |
| Royal Bank of Scotland, Bogota, Colombia..... | | 210,102 |
| Samson & Associates, Gatineau, Quebec..... | | 450,125 |
| Secrétariat international bureau du contrôle financier, Brussels, Belgium..... | | 123,067 |
| Servicios Profesionales de Limpieza Sac, Lima, Peru..... | | 100,756 |
| Shanghai Jingan Century Property, Shanghai, China..... | | 318,286 |
| Silver Nano Bed Cleaning, Seoul, South Korea..... | | 197,705 |
| Sodexo, Issy-les-Moulineaux, France..... | | 350,758 |
| Ste Bedel, Seine-Saint-Denis, France..... | | 100,616 |
| TaiKoo Hui Guangzhou Development Company, Guangzhou, China..... | | 238,462 |
| The AIM Group Inc, Ottawa, Ontario..... | | 312,294 |
| Torre Espacio Castellana SA, Madrid, Spain..... | | 314,809 |
| Trade Center Towers, Abu Dhabi, United Arab Emirates..... | | 138,904 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Walsin Lihwa Corporation, Taipei, Taiwan..... | | 111,599 |
| Welch LLP, Ottawa, Ontario..... | | 283,322 |
| Service payments under \$100,000 (3406 payees)..... | | 20,754,737 |
| Engineering and Architectural Services..... | 10,506,283 | |
| Adjeleian Allen Rubeli Limited, Ottawa, Ontario..... | | 109,272 |
| C2 International, Montréal, Quebec..... | | 897,000 |
| Construction Jessiko, Lavaltrie, Quebec..... | | 1,163,099 |
| Dubocq SAS, Saint-Vrain, France..... | | 157,929 |
| Ingleton Wood, London, United Kingdom..... | | 114,141 |
| JL Richards & Associates Ltd, Ottawa, Ontario..... | | 430,946 |
| Natural Resources Canada, Ottawa, Ontario..... | | 117,797 |
| North Atlantic Treaty Organization, Brussels, Belgium..... | | 180,899 |
| PMB Electrical Services Inc, Smiths Falls, Ontario..... | | 300,488 |
| Public Works and Government Services, Gatineau, Quebec..... | | 3,777,099 |
| Reich+Petch Architects Inc, Toronto, Ontario..... | | 143,740 |
| Terminaciones y Construcciones GP, Santo Domingo, Dominican Republic..... | | 181,433 |
| Tiree Facility Solutions Inc, Ottawa, Ontario..... | | 1,009,809 |
| WZMH Architects, Toronto, Ontario..... | | 170,878 |
| Service payments under \$100,000 (152 payees)..... | | 1,751,753 |
| Health and Welfare Services..... | 975,832 | |
| Nova Scotia Health Authority, Halifax, Nova Scotia..... | | 600,000 |
| Service payments under \$100,000 (175 payees)..... | | 375,832 |
| Informatics Services..... | 39,515,275 | |
| 2Keys Corporation, Ottawa, Ontario..... | | 505,901 |
| Adirondack Information Management, Ottawa, Ontario..... | | 957,434 |
| Altis Professional Recruitment, Ottawa, Ontario..... | | 424,045 |
| Anzus Software Solutions Limited, Queensland, Australia..... | | 105,592 |
| Avilar Technologies Inc, Columbia, Maryland..... | | 115,808 |
| Bell Canada, North York, Ontario..... | | 235,425 |
| Beyond Technologies Consulting Inc, Montréal, Quebec..... | | 116,229 |
| Cache Consulting Corporation, Ottawa, Ontario..... | | 214,149 |
| Calian Ltd, Ottawa, Ontario..... | | 186,844 |
| CGI Group Inc, Montréal, Quebec..... | | 2,310,940 |
| Cilasi Informatics Inc, Gatineau, Quebec..... | | 218,078 |
| Coradix Technology Consulting Ltd, Ottawa, Ontario..... | | 1,624,437 |
| Deloitte & Touche LLP, Ottawa, Ontario..... | | 201,098 |
| Eagle Professional Resources Inc, Toronto, Ontario..... | | 330,108 |
| Emerion, Ottawa, Ontario..... | | 951,427 |
| Emtec Infrastructure Services Canada Corporation, Ottawa, Ontario..... | | 596,589 |
| Excel Human Resources, Ottawa, Ontario..... | | 3,615,622 |
| Gartner Inc, Toronto, Ontario..... | | 2,166,098 |
| Gevc Inc, Ottawa, Ontario..... | | 201,336 |
| Halo Management Consulting Inc, Ottawa, Ontario..... | | 340,891 |
| Honeywell Ltd, Ottawa, Ontario..... | | 306,541 |
| Hubspoke Inc, Ottawa, Ontario..... | | 354,690 |
| I4C Information Technology Consulting, Ottawa, Ontario..... | | 127,434 |
| Ibiska Telecom, Ottawa, Ontario..... | | 611,873 |
| IBM Canada Ltd, Toronto, Ontario..... | | 129,220 |
| IMP Solutions, Halifax, Nova Scotia..... | | 453,557 |
| IT/Net Ottawa Inc, Ottawa, Ontario..... | | 341,337 |
| Jumping Elephants Incorporated, Ottawa, Ontario..... | | 899,360 |
| Lintex Computer Group Inc, Toronto, Ontario..... | | 163,096 |
| Maverin Inc, Ottawa, Ontario..... | | 191,886 |
| Messa Computing Inc, Ottawa, Ontario..... | | 1,119,268 |
| Metaflow Inc, Ottawa, Ontario..... | | 207,160 |
| Michael Wager Consulting Inc, Ottawa, Ontario..... | | 879,752 |
| Mindwire Systems Ltd, Ottawa, Ontario..... | | 543,055 |
| Modis Canada Inc, Toronto, Ontario..... | | 880,266 |
| MSC MapleSoft Consulting Inc, Ottawa, Ontario..... | | 2,000,125 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| NewFound Recruiting, Ottawa, Ontario..... | | 656,457 |
| Office of the Communications Security Establishment Commissioner, Ottawa, Ontario..... | | 301,054 |
| Oracle Corporation Canada Inc, Toronto, Ontario..... | | 275,977 |
| Orbis Risk Consulting, Ottawa, Ontario..... | | 249,647 |
| Procom, Ottawa, Ontario..... | | 775,537 |
| Promaxis Systems Inc, Ottawa, Ontario..... | | 426,675 |
| QMR Staffing Solutions Inc, Ottawa, Ontario..... | | 103,355 |
| Randstad Interim Inc, Montréal, Quebec..... | | 728,407 |
| Shared Services Canada, Gatineau, Quebec..... | | 2,542,748 |
| Si Systems Ltd, Calgary, Alberta..... | | 1,845,583 |
| Softsim Technologies Inc, Montréal, Quebec..... | | 136,123 |
| Spectra Inc, Ottawa, Ontario..... | | 577,084 |
| SRA Staffing Solutions Ltd, Toronto, Ontario..... | | 114,894 |
| Tecsis Corporation, Ottawa, Ontario..... | | 359,396 |
| Teksystems Canada Inc, Toronto, Ontario..... | | 510,782 |
| The AIM Group Inc, Ottawa, Ontario..... | | 415,855 |
| Tiree Facility Solutions Inc, Ottawa, Ontario..... | | 278,757 |
| TPG Technology, Ottawa, Ontario..... | | 188,146 |
| Veritaaq Technology House Inc, Ottawa, Ontario..... | | 1,592,240 |
| World Reach Software, Ottawa, Ontario..... | | 569,466 |
| Service payments under \$100,000 (82 payees)..... | | 2,240,421 |
| Interpretation and Translation Services..... | 7,815,743 | |
| Public Works and Government Services, Gatineau, Quebec..... | | 6,387,925 |
| Service payments under \$100,000 (493 payees)..... | | 1,427,818 |
| Legal Services..... | 19,225,210 | |
| Bennett Jones LLP, Doha, Qatar..... | | 120,659 |
| Borden Ladner Gervais srl, Ottawa, Ontario..... | | 200,000 |
| Charles River Associates, Washington, District of Columbia..... | | 353,676 |
| Cohen Hamilton Steger & Co Inc, Toronto, Ontario..... | | 516,383 |
| Compass Lexecon, Boston, Massachusetts..... | | 473,649 |
| Core Legal Concepts LLC, Houston, Texas..... | | 354,663 |
| Curtis Mallet-Prevost Colt Mosle LLP, Washington, District of Columbia..... | | 172,257 |
| Dentons US LLP, Atlanta, Georgia..... | | 201,177 |
| Hogan Lovells US LLP, Washington, District of Columbia..... | | 512,330 |
| Hughes Hubbard & Reed LLP, New York, New York..... | | 6,478,301 |
| Justice, Ottawa, Ontario..... | | 7,216,604 |
| Permanent Court of Arbitration, The Hague, Netherlands..... | | 495,401 |
| Poyry Management Consulting, New York, New York..... | | 158,105 |
| Sutton Paper Strategies, Deer Park, Illinois..... | | 113,829 |
| Service payments under \$100,000 (226 payees)..... | | 1,858,176 |
| Management Consulting..... | 28,109,806 | |
| 4Plan Consulting Corporation, Ottawa, Ontario..... | | 114,230 |
| 9089-4288 Quebec Inc - SAVM, Sainte-Thérèse, Quebec..... | | 888,847 |
| Altis Professional Recruitment, Ottawa, Ontario..... | | 132,333 |
| Aon Hewitt, Ottawa, Ontario..... | | 142,809 |
| Asia-Pacific Economic Cooperation, Singapore, Singapore..... | | 101,895 |
| Atomic Energy Control Board, Ottawa, Ontario..... | | 196,353 |
| Canadian Bureau for International Education, Ottawa, Ontario..... | | 601,273 |
| Canadian Commercial Corporation, Ottawa, Ontario..... | | 3,429,621 |
| Canadian Food Inspection Agency, Ottawa, Ontario..... | | 363,200 |
| Cleland Jardine Engineering Ltd, Ottawa, Ontario..... | | 106,648 |
| Deloitte & Touche LLP, Ottawa, Ontario..... | | 2,070,136 |
| Econoler/Bouthillette Parizeau, Montréal, Quebec..... | | 108,138 |
| Ecorys Polska Spolka z ograniczona, Warsaw, Poland..... | | 238,253 |
| Ernst & Young LLP, Ottawa, Ontario..... | | 454,653 |
| Federal Dynamics Corporation, Toronto, Ontario..... | | 251,027 |
| Foreign and Commonwealth Office, London, United Kingdom..... | | 1,751,377 |
| Forrester Research Limited, London, United Kingdom..... | | 749,094 |
| Futurum Media Limited, London, United Kingdom..... | | 174,577 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Lannick Contract Solutions Inc, Ottawa, Ontario..... | | 518,111 |
| Macera & Jarkzyna LLP, Ottawa, Ontario..... | | 123,200 |
| Mercer Ltd, Toronto, Ontario..... | | 1,535,911 |
| National Defence, Ottawa, Ontario..... | | 470,000 |
| National Research Council of Canada, Ottawa, Ontario..... | | 600,000 |
| Oproma Inc, Gatineau, Quebec..... | | 139,590 |
| Orbis Risk Consulting, Ottawa, Ontario..... | | 450,612 |
| Organisation for Economic Co-operation and Development, Paris, France..... | | 150,000 |
| Public Health Agency of Canada, Ottawa, Ontario..... | | 937,313 |
| Public Service Commission, Ottawa, Ontario..... | | 144,773 |
| Public Works and Government Services, Gatineau, Quebec..... | | 885,990 |
| Samson & Associates, Gatineau, Quebec..... | | 465,837 |
| Sphyrna Security Inc, Ottawa, Ontario..... | | 202,394 |
| The AIM Group Inc, Ottawa, Ontario..... | | 1,057,773 |
| The Internet Corporation Ltd, London, United Kingdom..... | | 166,016 |
| Tiree Facility Solutions Inc, Ottawa, Ontario..... | | 444,840 |
| Work Dynamics Technologies Inc, Ottawa, Ontario..... | | 418,363 |
| Service payments under \$100,000 (577 payees)..... | | 7,524,619 |
| Protection Services..... | 70,379,204 | |
| 5 Estrelas Sistema De Segurança Ltd, Brasília, Brazil..... | | 386,359 |
| Agencia Empleadora Palco-Ingresos, Havana, Cuba..... | | 204,439 |
| ALFA UNO SA, Guatemala City, Guatemala..... | | 156,646 |
| Allied Universal, Conshohocken, Pennsylvania..... | | 242,483 |
| Apro Asian Protection Pte Ltd, Singapore..... | | 218,531 |
| Arkhê Risk Solutions Lda, Maputo, Mozambique..... | | 198,364 |
| Aswar Multi Activities Co Ltd, Khartoum, Sudan..... | | 391,262 |
| Beijing Risk Control Co Ltd, Beijing, China..... | | 757,735 |
| Bezpeka Ltd, Kiev, Ukraine..... | | 501,666 |
| Commissionaires, Ottawa, Ontario..... | | 5,226,095 |
| Control Risks Services Ltd, London, United Kingdom..... | | 567,852 |
| Corps Canadien des Commissionnaires, Québec, Quebec..... | | 1,179,782 |
| Dak Gardiennage, Yaounde, Cameroon..... | | 113,425 |
| Eagles Services Egypt, Cairo, Egypt..... | | 292,311 |
| Egsn Entreprise de gardiennage, Ouagadougou, Burkina Faso..... | | 387,463 |
| Environmental Indokarya Pt, Jakarta, Indonesia..... | | 182,083 |
| Fine General Service SC, Addis Ababa, Ethiopia..... | | 553,224 |
| Foreign and Commonwealth Office, London, United Kingdom..... | | 4,534,675 |
| G4S plc, West Sussex, United Kingdom..... | | 7,290,890 |
| Garda Security Group, Montréal, Quebec..... | | 1,332,095 |
| GardaWorld, Baghdad, Iraq..... | | 149,102 |
| Guards Payroll, Havana, Cuba..... | | 375,387 |
| Halogen Security Company Ltd, Lagos, Nigeria..... | | 212,913 |
| I-C Security Systems of Tunisia, Les Berges du Lac, Tunisia..... | | 124,688 |
| ICTS Italia srl, Rome, Italy..... | | 629,865 |
| Innovative Security Ltd, Bnei Brak, Israel..... | | 327,040 |
| Inter-Con Security Systems Inc, Carabobo, Venezuela..... | | 461,967 |
| Inter-con Servicio de Segridad Privada SA de CV, Miguel Hidalgo, Mexico..... | | 369,219 |
| ISS Adams Secuforce Ltd, Hong Kong, China..... | | 155,960 |
| ISS Security Services Co Ltd, Bangkok, Thailand..... | | 131,982 |
| Kanada Haus Vwg GmbH & Co, Pullach, Germany..... | | 209,481 |
| Kingalarm Systems Ltd, Kingston, Jamaica..... | | 1,310,575 |
| Knight Support Ltd, Dar es Salaam, Tanzania..... | | 363,373 |
| Long Hai Security Services Ltd, Ho Chi Minh, Vietnam..... | | 138,548 |
| Luxant Security Ile de France, Roissy-en-France, France..... | | 653,258 |
| Mine-Tech Zimbabwe, Harare, Zimbabwe..... | | 373,840 |
| MSS Security, Ashfield, Australia..... | | 129,360 |
| National Defence, Ottawa, Ontario..... | | 18,221,797 |
| NedRisk International Security, Made, Netherlands..... | | 247,006 |
| Nippon Kanzai Co Ltd, Tokyo, Japan..... | | 419,927 |
| NM Security Solutions Inc, Georgetown, Guyana..... | | 368,559 |
| Olive Group Capital Ltd, Dubai, United Arab Emirates..... | | 8,969,727 |
| Omnitempus, Bogota, Colombia..... | | 547,298 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Page Protective Services Limited, Nicosia, Cyprus..... | | 205,748 |
| Phoenix Security Services Ltd, Islamabad, Pakistan..... | | 816,270 |
| Ppi Chile Seguridad Ltda, Santiago, Chile..... | | 134,287 |
| Prime Work Segurança, São Paulo, Brazil..... | | 214,894 |
| Protectas SA, Grand-Saconnex, Switzerland..... | | 697,623 |
| Protectron, Beirut, Lebanon..... | | 790,859 |
| Prudential Guards Ltd, Lagos, Nigeria..... | | 544,387 |
| Public Works and Government Services, Gatineau, Quebec..... | | 256,011 |
| Randstad Bewaking BV, Amsterdam, Netherlands..... | | 111,848 |
| Rapid Säkerhet AB, Stockholm, Sweden..... | | 102,641 |
| SAGAM, Dakar, Senegal..... | | 576,489 |
| Securitas CR, Prague, Czech Republic..... | | 138,746 |
| Securitas Saudi Arabia Co, Riyadh, Saudi Arabia..... | | 678,035 |
| Seguriber, Madrid, Spain..... | | 209,771 |
| Seounsts, Seoul, South Korea..... | | 292,031 |
| Soliman Security Services Inc, Makati City, Philippines..... | | 288,743 |
| Unitrust Protection Services Ltd, Wembley, United Kingdom..... | | 863,318 |
| WISAG Facility Management, Berlin, Germany..... | | 104,894 |
| Yutees Services Ltd, Accra, Ghana..... | | 181,771 |
| Service payments under \$100,000 (402 payees)..... | | 3,562,586 |
| Scientific and Research Services..... | 3,980,941 | |
| National Research Council of Canada, Ottawa, Ontario..... | | 400,000 |
| Statistics Canada, Ottawa, Ontario..... | | 2,289,153 |
| Service payments under \$100,000 (115 payees)..... | | 1,291,788 |
| Special Fees and Services..... | 18,043,945 | |
| 9089-4288 Quebec Inc - SAVM, Sainte-Thérèse, Quebec..... | | 211,371 |
| Airways Hotels Ltd, Boroko, Papua New Guinea..... | | 144,280 |
| Bloodstone TRS Inc, New York, New York..... | | 130,686 |
| Capital HRS Inc, Québec, Quebec..... | | 315,414 |
| CMI CHR Michelsen Institute, Oslo, Norway..... | | 1,006,226 |
| Four Seasons Buenos Aires, Buenos Aires, Argentina..... | | 276,032 |
| Four Seasons Hotel Singapore, Singapore, Singapore..... | | 115,517 |
| Governor General, Ottawa, Ontario..... | | 272,076 |
| Grand Hyatt New York, New York, New York..... | | 108,528 |
| L'hôtel du collectionneur, Paris, France..... | | 124,371 |
| LD Mobilite Concept Sarl, Hauts-de-Seine, France..... | | 107,197 |
| National Arts Centre Corporation, Ottawa, Ontario..... | | 977,150 |
| Public Works and Government Services, Gatineau, Quebec..... | | 714,215 |
| Seasons Culinary Services Inc, Alexandria, Virginia..... | | 303,374 |
| Sonder USA Inc, San Francisco, California..... | | 224,481 |
| UBM TechWeb, New York, New York..... | | 102,448 |
| Service payments under \$100,000 (3554 payees)..... | | 12,910,579 |
| Temporary Help Services..... | 20,512,475 | |
| Altis Professional Recruitment, Ottawa, Ontario..... | | 1,037,460 |
| Bank of China, Beijing, China..... | | 4,293,954 |
| CANADEM, Ottawa, Ontario..... | | 131,481 |
| Diplomatic Service Bureau, Shanghai, China..... | | 7,457,916 |
| Excel Human Resources, Ottawa, Ontario..... | | 470,019 |
| NewFound Recruiting, Ottawa, Ontario..... | | 197,524 |
| Prologic Systems Ltd, Ottawa, Ontario..... | | 300,580 |
| Promaxis Systems Inc, Ottawa, Ontario..... | | 707,306 |
| Public Works and Government Services, Gatineau, Quebec..... | | 132,385 |
| Teksystems Canada Inc, Toronto, Ontario..... | | 104,913 |
| The AIM Group Inc, Ottawa, Ontario..... | | 144,470 |
| The Service Office of Foreign Establishments of Guangdong, Guangzhou, China..... | | 1,988,735 |
| Tiree Facility Solutions Inc, Ottawa, Ontario..... | | 412,648 |
| Turtle Island Staffing, Ottawa, Ontario..... | | 122,959 |
| Service payments under \$100,000 (830 payees)..... | | 3,010,125 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Training and Educational Services..... | 21,404,884 | |
| 360° Secure Corp, Merrickville, Ontario..... | | 216,645 |
| Albert College, Belleville, Ontario..... | | 117,490 |
| Graybridge International Consulting Inc, Ottawa, Ontario..... | | 4,130,873 |
| Graybridge Malkam, Ottawa, Ontario..... | | 3,956,771 |
| Harvard Kennedy School Executive, Cambridge, Massachusetts..... | | 134,422 |
| Insitu Services Linguistiques, Gatineau, Quebec..... | | 109,661 |
| Lakefield College School, Lakefield, Ontario..... | | 204,940 |
| LTT Tactical, Gatineau, Quebec..... | | 105,238 |
| Lycée Claudel, Ottawa, Ontario..... | | 2,026,548 |
| National Defence, Ottawa, Ontario..... | | 1,390,098 |
| Public Service Commission, Ottawa, Ontario..... | | 393,544 |
| Service payments under \$100,000 (1609 payees)..... | | 8,618,654 |
| Other Services..... | 17,914,294 | |
| Aerotek ULC, Ottawa, Ontario..... | | 118,701 |
| Agencia Empleadora Palco-Ingresos, Havana, Cuba..... | | 223,849 |
| Avjet Holding Inc, Drummondville, Quebec..... | | 1,208,361 |
| Canadian Commercial Corporation, Ottawa, Ontario..... | | 106,621 |
| Coach Atlantic Transportation Group Inc, Charlottetown, Prince Edward Island..... | | 121,200 |
| Corporation de la Réserve de la Biosphère de Charlevoix, Baie-Saint-Paul, Quebec..... | | 100,952 |
| Correctional Service of Canada, Ottawa, Ontario..... | | 627,518 |
| Engie Cofely Energie Services, Seine-Saint-Denis, France..... | | 441,511 |
| Freeman Decorating Limited, Toronto, Ontario..... | | 101,082 |
| International Financial Consulting, Ottawa, Ontario..... | | 784,539 |
| Justice, Ottawa, Ontario..... | | 317,803 |
| Public Works and Government Services, Gatineau, Quebec..... | | 2,486,780 |
| Royal Canadian Mounted Police, Ottawa, Ontario..... | | 5,459,901 |
| Samson & Associates, Gatineau, Quebec..... | | 137,177 |
| Shared Services Canada, Gatineau, Quebec..... | | 430,848 |
| Service payments under \$100,000 (1098 payees)..... | | 5,247,451 |
| Total Department of Foreign Affairs, Trade and Development | 298,653,457 | 298,653,457 |
| Export Development Canada (Canada Account) | | |
| Business Services..... | 7,409,042 | |
| Export Development Canada, Ottawa, Ontario..... | | 7,409,042 |
| Total Export Development Canada (Canada Account) | 7,409,042 | 7,409,042 |
| International Joint Commission (Canadian Section) | | |
| Business Services..... | 154,285 | |
| Public Works and Government Services, Gatineau, Quebec..... | | 151,135 |
| Service payments under \$100,000 (2 payees)..... | | 3,150 |
| Engineering and Architectural Services..... | 7,500 | |
| Service payments under \$100,000 (1 payee)..... | | 7,500 |
| Informatics Services..... | 13,601 | |
| Service payments under \$100,000 (2 payees)..... | | 13,601 |
| Interpretation and Translation Services..... | 88,304 | |
| Service payments under \$100,000 (3 payees)..... | | 88,304 |
| Protection Services..... | 23,908 | |
| Service payments under \$100,000 (1 payee)..... | | 23,908 |
| Scientific and Research Services..... | 1,835,920 | |
| Environment, Ottawa, Ontario..... | | 962,068 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Université Laval, Quebec, Quebec..... | | 117,600 |
| Water Security Agency, Moose Jaw, Saskatchewan..... | | 187,607 |
| Service payments under \$100,000 (17 payees)..... | | 568,645 |
| Special Fees and Services..... | 34,946 | |
| Service payments under \$100,000 (17 payees)..... | | 34,946 |
| Training and Educational Services..... | 20,717 | |
| Service payments under \$100,000 (4 payees)..... | | 20,717 |
| Other Services..... | 239,711 | |
| Service payments under \$100,000 (34 payees)..... | | 239,711 |
| Total International Joint Commission (Canadian Section) | 2,418,892 | 2,418,892 |
| Invest in Canada Hub | | |
| Business Services..... | 288,444 | |
| Canadian Human Rights Commission, Ottawa, Ontario..... | | 288,444 |
| Informatics Services..... | 718,989 | |
| GCstrategies Inc., Ottawa, Ontario..... | | 252,217 |
| Service payments under \$100,000 (14 payees)..... | | 466,772 |
| Interpretation and Translation Services..... | 49,560 | |
| Service payments under \$100,000 (2 payees)..... | | 49,560 |
| Legal Services..... | 16,660 | |
| Service payments under \$100,000 (1 payee)..... | | 16,660 |
| Management Consulting..... | 489,388 | |
| Breckenhill Inc., Ottawa, Ontario..... | | 128,555 |
| The Aim Group Inc., Ottawa, Ontario..... | | 189,747 |
| Service payments under \$100,000 (7 payees)..... | | 171,086 |
| Special Fees and Services..... | 1,496,237 | |
| Connected Intelligence, Dublin, Ireland..... | | 336,217 |
| Forbes Media Asia PTE LTD., Singapore, Singapore..... | | 321,377 |
| Milken Institute, Santa Monica, California..... | | 266,422 |
| Toronto Global Forum, Toronto, Ontario..... | | 100,000 |
| Service payments under \$100,000 (50 payees)..... | | 472,221 |
| Temporary Help Services..... | 46,545 | |
| Service payments under \$100,000 (1 payee)..... | | 46,545 |
| Training and Educational Services..... | 18,471 | |
| Service payments under \$100,000 (12 payees)..... | | 18,471 |
| Other Services..... | 325,824 | |
| Creative Niche Inc., Ottawa, Ontario..... | | 260,021 |
| Service payments under \$100,000 (15 payees)..... | | 65,803 |
| Total Invest in Canada Hub | 3,450,118 | 3,450,118 |
| Total Global Affairs | 311,931,509 | 311,931,509 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Health | | |
| Department of Health | | |
| Business Services..... | 10,521,512 | |
| 73719 Newfoundland and Labrador Inc, St John's, Newfoundland and Labrador..... | | 103,522 |
| Department of Employment and Social Development, Gatineau, Quebec..... | | 335,815 |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 349,477 |
| Iron Mountain Canada Corporation, Toronto, Ontario..... | | 893,958 |
| M A Independent Building Services Ltd, Manotick, Ontario..... | | 537,482 |
| National Research Council of Canada, Ottawa, Ontario..... | | 200,001 |
| Public Health Agency of Canada, Ottawa, Ontario..... | | 7,537,820 |
| Service payments under \$100,000 (165 payees)..... | | 563,437 |
| Engineering and Architectural Services..... | 693,824 | |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 401,580 |
| Service payments under \$100,000 (20 payees)..... | | 292,244 |
| Health and Welfare Services..... | 13,257,068 | |
| Centre intégré universitaire de santé et de services sociaux de la Capitale-Nationale, Québec, Quebec.. | | 306,370 |
| Fraser R, Orléans, Ontario..... | | 110,280 |
| Lifespeak Inc, Toronto, Ontario..... | | 401,760 |
| Medisys Health Group Inc, Montréal, Quebec..... | | 250,895 |
| Mental Health Commission of Canada, Ottawa, Ontario..... | | 171,442 |
| Natural Sciences and Engineering Research Council, Ottawa, Ontario..... | | 236,567 |
| Workplace Medical Corp, Hamilton, Ontario..... | | 110,533 |
| Service payments under \$100,000 (2,350 payees)..... | | 11,669,221 |
| Informatics Services..... | 33,558,131 | |
| ADGA Group Consultants Inc, Ottawa, Ontario..... | | 1,671,857 |
| Adirondack Information Management Inc, Ottawa, Ontario..... | | 112,498 |
| Advanced Chippewa Technologies Inc, Ottawa, Ontario..... | | 118,633 |
| AIM Group Inc, Ottawa, Ontario..... | | 413,936 |
| ArisGlobal LLC, Coral Gables, Florida..... | | 744,921 |
| Bell Canada, Verdun, Quebec..... | | 255,000 |
| CACHE Consulting, Ottawa, Ontario..... | | 1,196,913 |
| Cistel Technology Inc, Nepean, Ontario..... | | 1,871,377 |
| Coradix Technology Consulting Ltd, Ottawa, Ontario..... | | 794,313 |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 311,240 |
| Excel Human Resources, Ottawa, Ontario..... | | 1,304,729 |
| Gartner Canada Co, Toronto, Ontario..... | | 256,990 |
| GSI International Consulting Group, Ottawa, Ontario..... | | 145,824 |
| Ibiska Telecom Inc, Ottawa, Ontario..... | | 1,881,766 |
| iFathom Corporation, Ottawa, Ontario..... | | 1,210,227 |
| IT/NET Ottawa Inc, Ottawa, Ontario..... | | 480,230 |
| Manpower Services Canada Limited, Toronto, Ontario..... | | 706,591 |
| Microsoft Canada Inc, Mississauga, Ontario..... | | 493,695 |
| Modis Canada Inc, Toronto, Ontario..... | | 232,271 |
| PrecisionERP Incorporated, Ottawa, Ontario..... | | 1,104,250 |
| PrecisionIT Incorporated, Ottawa, Ontario..... | | 246,725 |
| Procom Consultants Group Ltd, Toronto, Ontario..... | | 2,701,695 |
| QMR Consulting and Professional Staffing, Ottawa, Ontario..... | | 460,618 |
| S i Systems ULC, Calgary, Alberta..... | | 2,794,002 |
| SAS Institute (Canada) Inc, Toronto, Ontario..... | | 146,580 |
| Shared Services Canada, Gatineau, Quebec..... | | 8,624,596 |
| Systematix IT Solutions Inc, Ottawa, Ontario..... | | 692,062 |
| TeraMach Technologies Inc, Ottawa, Ontario..... | | 1,028,233 |
| United States Food and Drug Administration, Rockville, Maryland..... | | 241,521 |
| Veritaaq IT Consulting, Ottawa, Ontario..... | | 768,812 |
| Service payments under \$100,000 (28 payees)..... | | 546,026 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Interpretation and Translation Services..... | 6,112,068 | |
| Amplexor Canada Inc, Montréal, Quebec..... | | 117,823 |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 4,377,816 |
| Fox Translations Ltd, Ottawa, Ontario..... | | 104,651 |
| Lionbridge Ltd, Dieppe, New Brunswick..... | | 147,232 |
| Masha Krupp Translation Group Limited, Ottawa, Ontario..... | | 202,483 |
| RTG Protech Inc, Montréal, Quebec..... | | 208,295 |
| Tessier Translations, Gatineau, Quebec..... | | 169,641 |
| Ubiquus Ottawa Inc, Ottawa, Ontario..... | | 120,776 |
| Service payments under \$100,000 (40 payees)..... | | 663,351 |
| Legal Services..... | 21,196,489 | |
| Department of Justice, Ottawa, Ontario..... | | 21,062,046 |
| Office of the Director of Public Prosecutions, Ottawa, Ontario..... | | 106,158 |
| Service payments under \$100,000 (8 payees)..... | | 28,285 |
| Management Consulting..... | 13,650,893 | |
| Acnielsen Company of Canada, Toronto, Ontario..... | | 188,110 |
| Action Personnel of Ottawa-Hull Ltd, Ottawa, Ontario..... | | 149,420 |
| AIM Group Inc, Ottawa, Ontario..... | | 820,758 |
| BurntEdge Incorporated, Ottawa, Ontario..... | | 125,184 |
| Canadian Association of Radon Scientists and Technologists, Winnipeg, Manitoba..... | | 235,660 |
| Cistel Technology Inc, Nepean, Ontario..... | | 819,819 |
| Department of Employment and Social Development, Gatineau, Quebec..... | | 216,923 |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 691,028 |
| Ibiska Telecom Inc, Ottawa, Ontario..... | | 713,057 |
| IDS Systems, Ottawa, Ontario..... | | 262,290 |
| Manpower Services Canada Limited, Toronto, Ontario..... | | 365,565 |
| National Research Council of Canada, Ottawa, Ontario..... | | 4,370,650 |
| Procom Consultants Group Ltd, Toronto, Ontario..... | | 154,177 |
| QMR Consulting and Professional Staffing, Ottawa, Ontario..... | | 241,402 |
| Randstad Interim Inc, Toronto, Ontario..... | | 518,730 |
| Raymond Chabot Grant Thornton Consulting Inc, Ottawa, Ontario..... | | 291,145 |
| Statistics Canada, Ottawa, Ontario..... | | 795,845 |
| Tiree Facility Solutions Inc, Ottawa, Ontario..... | | 284,254 |
| Veritaaq IT Consulting, Ottawa, Ontario..... | | 327,073 |
| Service payments under \$100,000 (105 payees)..... | | 2,079,803 |
| Protection Services..... | 3,053,179 | |
| Commissionaires, Ottawa, Ontario..... | | 1,841,042 |
| Commissionaires, Winnipeg, Manitoba..... | | 1,026,854 |
| Service payments under \$100,000 (62 payees)..... | | 185,283 |
| Scientific and Research Services..... | 17,613,207 | |
| Aerobiology Research Laboratories, Nepean, Ontario..... | | 181,865 |
| Carleton University, Ottawa, Ontario..... | | 116,810 |
| Centre hospitalier universitaire Sainte-Justine, Montréal, Quebec..... | | 2,381,909 |
| Centre intégré universitaire de santé et de services sociaux de la Capitale-Nationale, Québec, Quebec.. | | 142,920 |
| Charles River Laboratories, Edinburgh, United Kingdom..... | | 192,079 |
| Department of Indian Affairs and Northern Development, Gatineau, Quebec..... | | 442,500 |
| Department of the Environment, Gatineau, Quebec..... | | 358,099 |
| Foundation for Advancing Family Medicine of the College of Family Physicians of Canada, Mississauga, Ontario..... | | 127,750 |
| Fundacio Institut de Recerca contra la Leucèmia Josep Carreras, Barcelona, Spain..... | | 100,000 |
| Institut national de santé publique du Québec, Québec, Quebec..... | | 158,068 |
| Intrinsic Corporation, Mississauga, Ontario..... | | 205,075 |
| IWK Regional Poison Centre, Halifax, Nova Scotia..... | | 142,920 |
| McGill University, Montréal, Quebec..... | | 108,200 |
| National Research Council of Canada, Ottawa, Ontario..... | | 309,942 |
| Natural Sciences and Engineering Research Council, Ottawa, Ontario..... | | 166,093 |
| Ontario Poison Centre, Toronto, Ontario..... | | 131,320 |
| Ottawa Hospital Research Institute, Ottawa, Ontario..... | | 100,525 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Paraza Pharma Inc, Saint-Laurent, Quebec..... | | 252,800 |
| Provincial Health Services Authority, Vancouver, British Columbia..... | | 192,920 |
| Public Health Agency of Canada, Ottawa, Ontario..... | | 445,000 |
| Risk Sciences International Inc, Ottawa, Ontario..... | | 521,618 |
| Sanexen Services Environnementaux Inc, Brossard, Quebec..... | | 320,755 |
| Statistics Canada, Ottawa, Ontario..... | | 4,769,931 |
| Summerhill Group Inc, Toronto, Ontario..... | | 297,073 |
| Summit Toxicology LLP, Bozeman, Montana..... | | 213,030 |
| Tetra Tech Sciences, Denver, Colorado..... | | 155,690 |
| Université de Montréal, Montréal, Quebec..... | | 119,800 |
| Université de Sherbrooke, Sherbrooke, Quebec..... | | 139,004 |
| University of Cincinnati, Cincinnati, Ohio..... | | 251,630 |
| University of Ottawa, Ottawa, Ontario..... | | 114,745 |
| University of Waterloo, Waterloo, Ontario..... | | 1,255,957 |
| University of Windsor, Windsor, Ontario..... | | 138,125 |
| Winn L M (Dr), Inverary, Ontario..... | | 136,800 |
| Service payments under \$100,000 (174 payees)..... | | 2,922,254 |
| Special Fees and Services..... | 1,266,629 | |
| Service payments under \$100,000 (632 payees)..... | | 1,266,629 |
| Temporary Help Services..... | 7,550,758 | |
| 7792395 Canada Inc, Ottawa, Ontario..... | | 395,659 |
| Adirondack Information Management Inc, Ottawa, Ontario..... | | 258,721 |
| Altis Human Resources Inc, Ottawa, Ontario..... | | 1,096,472 |
| Barbara Personnel Inc, Gatineau, Quebec..... | | 120,745 |
| Calian Ltd, Ottawa, Ontario..... | | 232,996 |
| CloseReach Ltd, Ottawa, Ontario..... | | 118,250 |
| Donna Cona Inc, Ottawa, Ontario..... | | 183,736 |
| Dynamic Personnel Consultants, Ottawa, Ontario..... | | 289,028 |
| Excel Human Resources, Ottawa, Ontario..... | | 849,103 |
| FMC Professionals Inc, Ottawa, Ontario..... | | 746,161 |
| Makwa Resourcing Inc, Kanata, Ontario..... | | 530,539 |
| MaxSys, Ottawa, Ontario..... | | 145,149 |
| Portage Personnel Inc, Ottawa, Ontario..... | | 261,089 |
| PrecisionERP Incorporated, Ottawa, Ontario..... | | 124,812 |
| Prologic Systems Limited, Ottawa, Ontario..... | | 315,355 |
| QMR Consulting and Professional Staffing, Ottawa, Ontario..... | | 152,198 |
| Quantum Management Services Ltd, Montréal, Quebec..... | | 343,770 |
| Right Door Consulting & Solutions Inc, Ottawa, Ontario..... | | 332,734 |
| TAG HR The Associates Group Human Resources, Ottawa, Ontario..... | | 308,432 |
| Turtle Island Staffing, Ottawa, Ontario..... | | 442,718 |
| Service payments under \$100,000 (20 payees)..... | | 303,091 |
| Training and Educational Services..... | 7,214,226 | |
| 3261620 Canada Inc, Gatineau, Quebec..... | | 282,856 |
| ABCE Language School Inc, Ottawa, Ontario..... | | 203,985 |
| Académie de formation linguistique, Ottawa, Ontario..... | | 176,849 |
| Agilent Technologies Canada Inc, Toronto, Ontario..... | | 141,389 |
| Altruistic Informatics Consulting Inc, Ottawa, Ontario..... | | 105,000 |
| Brigham and Women's Hospital Inc, Somerville, Massachusetts..... | | 141,731 |
| École de langues La Cité Inc, Ottawa, Ontario..... | | 238,919 |
| Excel Human Resources, Ottawa, Ontario..... | | 205,667 |
| Fast Forward French, Kanata, Ontario..... | | 446,753 |
| Institute on Governance, Ottawa, Ontario..... | | 181,409 |
| Instrux Media Corporation, Stittsville, Ontario..... | | 116,691 |
| Pharmaceutical Sciences Group Inc, Markham, Ontario..... | | 198,438 |
| Public Service Commission of Canada, Ottawa, Ontario..... | | 125,805 |
| Retirement Planning Institute, Ottawa, Ontario..... | | 187,877 |
| S i Systems ULC, Calgary, Alberta..... | | 167,518 |
| Service payments under \$100,000 (682 payees)..... | | 4,293,339 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Other Services..... | 12,317,589 | |
| Altis Human Resources Inc, Ottawa, Ontario..... | | 106,278 |
| Artemp Personnel Services Inc, Ottawa, Ontario..... | | 118,590 |
| Computer Media Products Ltd, Ottawa, Ontario..... | | 175,589 |
| Deloitte Management Services LP, Toronto, Ontario..... | | 297,000 |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 143,559 |
| Department of the Environment, Gatineau, Quebec..... | | 117,000 |
| Evaluation Personnel Selection International Inc, Gatineau, Quebec..... | | 167,182 |
| Excel Human Resources, Ottawa, Ontario..... | | 167,855 |
| Fast Track Staffing Inc, Ottawa, Ontario..... | | 227,279 |
| Ipsos Limited Partnership, Vancouver, British Columbia..... | | 267,400 |
| Makwa Resourcing Inc, Kanata, Ontario..... | | 230,507 |
| National Research Council of Canada, Ottawa, Ontario..... | | 689,316 |
| Public Health Agency of Canada, Ottawa, Ontario..... | | 4,849,689 |
| Statistics Canada, Ottawa, Ontario..... | | 1,196,539 |
| University of Toronto, Toronto, Ontario..... | | 126,000 |
| Service payments under \$100,000 (286 payees)..... | | 3,437,806 |
| Total Department of Health | 148,005,573 | 148,005,573 |
| Canadian Food Inspection Agency | | |
| Business Services..... | 6,349,687 | |
| ARI Financial Services Inc, Toronto, Ontario..... | | 105,153 |
| Canadian Grain Commission, Ottawa, Ontario..... | | 447,829 |
| Communications Security Establishment, Ottawa, Ontario..... | | 223,577 |
| Department of Agriculture and Agri-Food, Ottawa, Ontario..... | | 1,321,383 |
| Department of Health, Ottawa, Ontario..... | | 262,993 |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 585,698 |
| Government of Alberta, Edmonton, Alberta..... | | 370,425 |
| Public Service Commission, Ottawa, Ontario..... | | 109,003 |
| Shared Services Canada, Ottawa, Ontario..... | | 492,406 |
| Service payments under \$100,000 (7,046 payees)..... | | 2,431,220 |
| Engineering and Architectural Services..... | 1,106,329 | |
| Chernoff Thompson Architects, Vancouver, British Columbia..... | | 245,326 |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 583,565 |
| Service payments under \$100,000 (17 payees)..... | | 277,438 |
| Health and Welfare Services..... | 1,014,004 | |
| AIM Health Group Ltd, Markham, Ontario..... | | 856,892 |
| Service payments under \$100,000 (91 payees)..... | | 157,112 |
| Informatics Services..... | 16,497,409 | |
| Accenture Inc, Toronto, Ontario..... | | 1,548,049 |
| AIM Group Inc, Ottawa, Ontario..... | | 389,233 |
| Amita Corp, Ottawa, Ontario..... | | 146,600 |
| BBG Management Corporation, Toronto, Ontario..... | | 110,700 |
| Canada Border Services Agency, Ottawa, Ontario..... | | 192,625 |
| D4IS Solutions Inc, Montréal, Quebec..... | | 177,760 |
| Department of Agriculture and Agri-Food, Ottawa, Ontario..... | | 4,476,933 |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 2,034,222 |
| Donna Cona Inc, Ottawa, Ontario..... | | 305,836 |
| Excel Human Resources, Ottawa, Ontario..... | | 344,040 |
| Flex Tech Services Inc, Ottawa, Ontario..... | | 467,417 |
| Lumina IT Inc, Ottawa, Ontario..... | | 1,458,758 |
| Maplesoft Group, Ottawa, Ontario..... | | 200,862 |
| Mindwire Systems Ltd, Ottawa, Ontario..... | | 128,140 |
| National Research Council of Canada, Ottawa, Ontario..... | | 600,000 |
| Newfound Recruiting Corporation, Ottawa, Ontario..... | | 1,059,665 |
| Randstad Interim Inc, Ottawa, Ontario..... | | 166,669 |
| Shared Services Canada, Ottawa, Ontario..... | | 1,647,430 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| SRA Staffing Solutions Ltd, Toronto, Ontario..... | | 162,602 |
| Service payments under \$100,000 (33 payees)..... | | 879,868 |
| Interpretation and Translation Services..... | 2,900,707 | |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 2,084,395 |
| Fox Translations Ltd, Ottawa, Ontario..... | | 432,854 |
| Lionbridge Ltd, Brossard, Quebec..... | | 162,779 |
| Service payments under \$100,000 (38 payees)..... | | 220,679 |
| Legal Services..... | 7,678,416 | |
| Department of Justice, Ottawa, Ontario..... | | 7,472,585 |
| Office of the Director of Public Prosecutions, Ottawa, Ontario..... | | 178,809 |
| Service payments under \$100,000 (6 payees)..... | | 27,022 |
| Management Consulting..... | 555,378 | |
| Service payments under \$100,000 (24 payees)..... | | 555,378 |
| Protection Services..... | 1,330,213 | |
| Commissionaires, Ottawa, Ontario..... | | 1,185,111 |
| Service payments under \$100,000 (127 payees)..... | | 145,102 |
| Scientific and Research Services..... | 15,881,282 | |
| ALS Canada Ltd, North Vancouver, British Columbia..... | | 250,476 |
| Caro Analytical Services, Richmond, British Columbia..... | | 1,240,630 |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 185,389 |
| Jean-Paul Fortier & Frères Inc, Sainte-Clair, Quebec..... | | 328,880 |
| Maxxam Analytics Inc, Mississauga, Ontario..... | | 6,411,583 |
| Pacific Rim Laboratories Inc, Surrey, British Columbia..... | | 310,325 |
| Pro Faune, Québec, Quebec..... | | 134,148 |
| Sanimax Industries Inc, Montréal, Quebec..... | | 600,000 |
| SGS Canada Inc, Mississauga, Ontario..... | | 861,546 |
| Silliker JR Laboratories ULC, Burnaby, British Columbia..... | | 4,296,332 |
| Standards Council of Canada, Ottawa, Ontario..... | | 164,984 |
| Université de Montréal, Montréal, Quebec..... | | 124,410 |
| University of Guelph, Guelph, Ontario..... | | 383,948 |
| University of Saskatchewan, Saskatoon, Saskatchewan..... | | 250,000 |
| Service payments under \$100,000 (110 payees)..... | | 338,631 |
| Special Fees and Services..... | 2,231,554 | |
| North American Plant Protection Organization, Ottawa, Ontario..... | | 297,619 |
| Office International des Épiphyties, Paris, France..... | | 322,797 |
| University of Saskatchewan, Saskatoon, Saskatchewan..... | | 150,000 |
| Service payments under \$100,000 (1,090 payees)..... | | 1,461,138 |
| Temporary Help Services..... | 413,064 | |
| Excel Human Resources, Ottawa, Ontario..... | | 273,411 |
| Service payments under \$100,000 (17 payees)..... | | 139,653 |
| Training and Educational Services..... | 2,149,602 | |
| Service payments under \$100,000 (556 payees)..... | | 2,149,602 |
| Other Services..... | 10,827,973 | |
| AlSCO Canada Corporation, Montréal, Quebec..... | | 260,776 |
| Atwood Resources Inc, Atwood, Ontario..... | | 520,000 |
| Black & McDonald Ltd, Toronto, Ontario..... | | 1,101,074 |
| BurntEdge Inc, Ottawa, Ontario..... | | 107,024 |
| Cintas Canada Ltd, Mississauga, Ontario..... | | 218,682 |
| City of Toronto, Toronto, Ontario..... | | 332,581 |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 1,277,227 |
| Evripos Janitorial Services Ltd, Ottawa, Ontario..... | | 149,762 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| G&K Services, Toronto, Ontario..... | | 231,157 |
| Gartner Group Canada, Ottawa, Ontario..... | | 255,406 |
| Global Food Protection Institute, Battle Creek, Michigan..... | | 197,475 |
| Government of Alberta, Edmonton, Alberta..... | | 667,767 |
| Government of Prince Edward Island, Charlottetown, Prince Edward Island..... | | 157,153 |
| Morneau Shepell Ltd, Toronto, Ontario..... | | 357,253 |
| Quintex Services Ltd, Winnipeg, Manitoba..... | | 111,449 |
| Rideau Recognition Solutions Inc, Montréal, Quebec..... | | 165,509 |
| Sanimax Industries Inc, Montréal, Quebec..... | | 109,760 |
| South-East Veterinary Clinic, Steinbach, Manitoba..... | | 103,305 |
| Systemscope Inc, Ottawa, Ontario..... | | 415,010 |
| United States Department of Agriculture, Orient, New York..... | | 548,329 |
| Service payments under \$100,000 (1,657 payees)..... | | 3,541,274 |
| Total Canadian Food Inspection Agency | 68,935,618 | 68,935,618 |
| Canadian Institutes of Health Research | | |
| Business Services..... | 106,946 | |
| Service payments under \$100,000 (11 payees)..... | | 106,946 |
| Health and Welfare Services..... | 10,971 | |
| Service payments under \$100,000 (2 payees)..... | | 10,971 |
| Informatics Services..... | 1,515,597 | |
| Maplesoft Group, Ottawa, Ontario..... | | 429,351 |
| Mindwire Systems Ltd, Ottawa, Ontario..... | | 435,117 |
| Shared Services Canada, Gatineau, Quebec..... | | 129,532 |
| Si Systems, Ottawa, Ontario..... | | 167,680 |
| Service payments under \$100,000 (10 payees)..... | | 353,917 |
| Interpretation and Translation Services..... | 225,685 | |
| Service payments under \$100,000 (10 payees)..... | | 225,685 |
| Legal Services..... | 20,370 | |
| Service payments under \$100,000 (1 payee)..... | | 20,370 |
| Management Consulting..... | 159,468 | |
| Service payments under \$100,000 (7 payees)..... | | 159,468 |
| Protection Services..... | 333,340 | |
| Commissionaires, Ottawa, Ontario..... | | 289,008 |
| Service payments under \$100,000 (2 payees)..... | | 44,332 |
| Scientific and Research Services..... | 5,332 | |
| Service payments under \$100,000 (14 payees)..... | | 5,332 |
| Special Fees and Services..... | 830,482 | |
| Ottawa Marriott Hotel, Ottawa, Ontario..... | | 420,038 |
| Service payments under \$100,000 (57 payees)..... | | 410,444 |
| Temporary Help Services..... | 20,228 | |
| Service payments under \$100,000 (1 payees)..... | | 20,228 |
| Training and Educational Services..... | 438,899 | |
| Service payments under \$100,000 (47 payees)..... | | 438,899 |
| Other Services..... | 813,595 | |
| Public Services and Procurement Canada, Gatineau, Quebec..... | | 210,050 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Service payments under \$100,000 (48 payees)..... | | 603,545 |
| Total Canadian Institutes of Health Research | 4,480,913 | 4,480,913 |
| Patented Medicine Prices Review Board | | |
| Business Services..... | 111,462 | |
| Service payments under \$100,000 (4 payees)..... | | 111,462 |
| Informatics Services..... | 110,990 | |
| Service payments under \$100,000 (6 payees)..... | | 110,990 |
| Interpretation and Translation Services..... | 86,769 | |
| Service payments under \$100,000 (1 payee)..... | | 86,769 |
| Legal Services..... | 351,606 | |
| Department of Justice, Ottawa, Ontario..... | | 211,857 |
| Service payments under \$100,000 (4 payees)..... | | 139,749 |
| Management Consulting..... | 82,124 | |
| Service payments under \$100,000 (3 payees)..... | | 82,124 |
| Scientific and Research Services..... | 273,043 | |
| Service payments under \$100,000 (10 payees)..... | | 273,043 |
| Special Fees and Services..... | 43,480 | |
| Service payments under \$100,000 (6 payees)..... | | 43,480 |
| Temporary Help Services..... | 41,544 | |
| Service payments under \$100,000 (2 payees)..... | | 41,544 |
| Training and Educational Services..... | 56,018 | |
| Service payments under \$100,000 (11 payees)..... | | 56,018 |
| Other Services..... | 88,046 | |
| Service payments under \$100,000 (9 payees)..... | | 88,046 |
| Total Patented Medicine Prices Review Board | 1,245,082 | 1,245,082 |
| Public Health Agency of Canada | | |
| Business Services..... | 5,651,290 | |
| BNE Enterprises, West St Paul, Manitoba..... | | 115,224 |
| Brothers Construction Company, Winnipeg, Manitoba..... | | 116,658 |
| Department of Health, Ottawa, Ontario..... | | 3,923,003 |
| QMR Consulting and Professional Staffing, Ottawa, Ontario..... | | 152,990 |
| Raymond Chabot Grant Thornton Consulting Inc, Ottawa, Ontario..... | | 148,305 |
| Spearhead Management Canada Ltd, Ottawa, Ontario..... | | 418,551 |
| Titan Building Maintenance Ltd, Winnipeg, Manitoba..... | | 336,845 |
| Service payments under \$100,000 (88 payees)..... | | 439,714 |
| Engineering and Architectural Services..... | 558,045 | |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 532,049 |
| Service payments under \$100,000 (4 payees)..... | | 25,996 |
| Health and Welfare Services..... | 1,298,557 | |
| Alberta Health Services, Edmonton, Alberta..... | | 123,712 |
| MacKinnon and Bowes Limited, Toronto, Ontario..... | | 205,740 |
| University of Guelph, Guelph, Ontario..... | | 183,198 |
| University of Ottawa, Ottawa, Ontario..... | | 399,328 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Service payments under \$100,000 (90 payees)..... | | 386,579 |
| Informatics Services..... | 19,124,305 | |
| 6156487 Canada Inc, Chelsea, Quebec..... | | 219,350 |
| Department of Health, Ottawa, Ontario..... | | 18,560,228 |
| Shared Services Canada, Gatineau, Quebec..... | | 160,356 |
| Statistics Canada, Ottawa, Ontario..... | | 149,954 |
| Service payments under \$100,000 (6 payees)..... | | 34,417 |
| Interpretation and Translation Services..... | 1,840,799 | |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 1,028,227 |
| Fox Translations Ltd, Ottawa, Ontario..... | | 174,010 |
| Lionbridge Ltd, Dieppe, New Brunswick..... | | 216,539 |
| Service payments under \$100,000 (25 payees)..... | | 422,023 |
| Legal Services..... | 1,151,304 | |
| Department of Health, Ottawa, Ontario..... | | 275,306 |
| Department of Justice, Ottawa, Ontario..... | | 718,654 |
| Norton Rose Fulbright Canada LLP, Toronto, Ontario..... | | 130,142 |
| Service payments under \$100,000 (5 payees)..... | | 27,202 |
| Management Consulting..... | 2,362,860 | |
| Department of Indian Affairs and Northern Development, Gatineau, Quebec..... | | 504,032 |
| Interprovincial Sport and Recreation Council, Whitehorse, Yukon..... | | 189,000 |
| KPMG LLP, Toronto, Ontario..... | | 335,261 |
| PRA Inc, Winnipeg, Manitoba..... | | 181,110 |
| Service payments under \$100,000 (75 payees)..... | | 1,153,457 |
| Protection Services..... | 188,679 | |
| Commissionaires, Ottawa, Ontario..... | | 184,869 |
| Service payments under \$100,000 (24 payees)..... | | 3,810 |
| Scientific and Research Services..... | 21,417,832 | |
| Canadian Paediatric Society, Ottawa, Ontario..... | | 2,458,303 |
| Dalhousie University, Halifax, Nova Scotia..... | | 847,200 |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 114,720 |
| GlaxoSmithKline Inc, Mississauga, Ontario..... | | 9,800,000 |
| Government of British Columbia, Victoria, British Columbia..... | | 312,800 |
| Government of Manitoba, Winnipeg, Manitoba..... | | 301,198 |
| Government of Nova Scotia, Halifax, Nova Scotia..... | | 899,089 |
| Government of Nunavut, Iqaluit, Nunavut..... | | 189,325 |
| Government of Prince Edward Island, Charlottetown, Prince Edward Island..... | | 215,598 |
| Government of Saskatchewan, Regina, Saskatchewan..... | | 190,425 |
| Government of the Northwest Territories, Yellowknife, Northwest Territories..... | | 364,662 |
| Government of Yukon, Whitehorse, Yukon..... | | 193,489 |
| IMRSV Data Labs Inc, Ottawa, Ontario..... | | 225,000 |
| Institut national de santé publique du Québec, Québec, Quebec..... | | 398,931 |
| Institute for Clinical Evaluative Sciences, Toronto, Ontario..... | | 155,940 |
| Natural Sciences and Engineering Research Council, Ottawa, Ontario..... | | 303,287 |
| Newfoundland and Labrador Centre for Health Information, St John's, Newfoundland and Labrador..... | | 177,428 |
| Ontario HIV/AIDS Treatment Network, Toronto, Ontario..... | | 113,110 |
| Provincial Health Services Authority, Vancouver, British Columbia..... | | 167,750 |
| Queen's University, Kingston, Ontario..... | | 316,158 |
| Research Institute of the McGill University Health Centre, Montréal, Quebec..... | | 281,848 |
| Saskatchewan Health Authority, Saskatoon, Saskatchewan..... | | 402,279 |
| Statistics Canada, Ottawa, Ontario..... | | 125,143 |
| University of Alberta, Edmonton, Alberta..... | | 190,848 |
| University of Manitoba, Winnipeg, Manitoba..... | | 224,280 |
| University of Saskatchewan, Saskatoon, Saskatchewan..... | | 240,345 |
| Xtract Technologies Inc, Vancouver, British Columbia..... | | 168,165 |
| Service payments under \$100,000 (103 payees)..... | | 2,040,511 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Special Fees and Services..... | 797,459 | |
| Service payments under \$100,000 (436 payees)..... | | 797,459 |
| Temporary Help Services..... | 808,171 | |
| GSI International Consulting Group, Ottawa, Ontario..... | | 112,365 |
| Raymond Chabot Grant Thornton Consulting Inc, Ottawa, Ontario..... | | 147,180 |
| Service payments under \$100,000 (15 payees)..... | | 548,626 |
| Training and Educational Services..... | 2,793,149 | |
| Académie de formation linguistique, Ottawa, Ontario..... | | 104,695 |
| Department of Health, Ottawa, Ontario..... | | 119,576 |
| Institute on Governance, Ottawa, Ontario..... | | 119,510 |
| Instrux Media Corporation, Stittsville, Ontario..... | | 214,598 |
| MaRS Discovery District, Toronto, Ontario..... | | 119,182 |
| Service payments under \$100,000 (452 payees)..... | | 2,115,588 |
| Other Services..... | 33,094,865 | |
| AIM Group Inc, Ottawa, Ontario..... | | 216,000 |
| Alberta Health Services, Edmonton, Alberta..... | | 464,072 |
| Centre hospitalier universitaire de Québec, Québec, Quebec..... | | 103,191 |
| Centre hospitalier universitaire Sainte-Justine, Montréal, Quebec..... | | 103,098 |
| Children's and Women's Health Centre of British Columbia, Vancouver, British Columbia..... | | 181,660 |
| Children's Hospital of Eastern Ontario, Ottawa, Ontario..... | | 196,114 |
| Department of Health, Ottawa, Ontario..... | | 27,186,186 |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 332,072 |
| Eastern Health Authority, St John's, Newfoundland and Labrador..... | | 129,001 |
| Fraser Health Authority, New Westminster, British Columbia..... | | 157,782 |
| Government of the Northwest Territories, Yellowknife, Northwest Territories..... | | 256,490 |
| Hospital for Sick Children, Toronto, Ontario..... | | 106,743 |
| Institut national de santé publique du Québec, Québec, Quebec..... | | 131,514 |
| Institute for Clinical Evaluative Sciences, Toronto, Ontario..... | | 141,331 |
| McGill University Health Centre, Montréal, Quebec..... | | 123,190 |
| Middlesex-London Health Unit, London, Ontario..... | | 144,611 |
| Optimus SBR Inc, Toronto, Ontario..... | | 153,793 |
| Queen's University, Kingston, Ontario..... | | 200,020 |
| Université de Montréal, Montréal, Quebec..... | | 339,323 |
| Service payments under \$100,000 (219 payees)..... | | 2,428,674 |
| Total Public Health Agency of Canada | 91,087,315 | 91,087,315 |
| Total Health | 313,754,501 | 313,754,501 |

Immigration, Refugees and Citizenship

Department of Citizenship and Immigration

| | | |
|---|-------------|-------------|
| Business Services..... | 268,904,088 | |
| Brookfield Global Integrated Solutions, Markham, Ontario..... | | 121,014 |
| Canada Border Services Agency, Ottawa, Ontario..... | | (3,230,926) |
| Canada Post Corporation, Ottawa, Ontario..... | | 306,026 |
| Canadian Bank Note Company Ltd, Ottawa, Ontario..... | | 4,227,778 |
| Computer Sciences Canada Inc, Toronto, Ontario..... | | 1,755,668 |
| Employment and Social Development, Gatineau, Quebec..... | | 178,556,533 |
| Foreign Affairs Trade and Development, Ottawa, Ontario..... | | 9,825,061 |
| Gilmore Reproductions, Ottawa, Ontario..... | | 183,904 |
| Iron Mountain Canada Operations ULC, Toronto, Ontario..... | | 370,719 |
| Public Works and Government Services, Gatineau, Quebec..... | | 3,795,997 |
| Shared Services Canada, Gatineau, Quebec..... | | 36,018,173 |
| Shred-it, Toronto, Ontario..... | | 164,855 |
| Treasury Board Secretariat, Ottawa, Ontario..... | | 139,000 |
| TT Services, Gatwick, United Kingdom..... | | 1,010,580 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| United States Department of Homeland Security, Williston, Vermont..... | | 2,010,828 |
| VF Worldwide Holdings Ltd, Dubai, United Arab Emirates..... | | 33,212,255 |
| Service payments under \$100,000 (101 payees)..... | | 436,623 |
| Engineering and Architectural Services..... | 124 | |
| Service payments under \$100,000 (1 payee)..... | | 124 |
| Health and Welfare Services..... | 163,790,698 | |
| Canada Border Services Agency, Ottawa, Ontario..... | | 1,911,836 |
| Medavie Blue Cross, Moncton, New Brunswick..... | | 161,678,411 |
| Service payments under \$100,000 (44 payees)..... | | 200,451 |
| Informatics Services..... | 51,346,428 | |
| ADRM Technology Consulting Group Corp, Ottawa, Ontario..... | | 980,103 |
| Calian Technologies Ltd, Ottawa, Ontario..... | | 1,085,783 |
| Canada Border Services Agency, Ottawa, Ontario..... | | (121,463) |
| Canadian Bank Note Company Ltd, Ottawa, Ontario..... | | 577,410 |
| CGI Group Inc, Montréal, Quebec..... | | 3,176,348 |
| Coradix Technology Consulting Ltd, Ottawa, Ontario..... | | 2,432,223 |
| Dalian Enterprises Inc, Ottawa, Ontario..... | | 1,689,480 |
| Dare Human Resources Corporation, Ottawa, Ontario..... | | 114,731 |
| Emerion, Ottawa, Ontario..... | | 1,244,095 |
| Excel Human Resources, Ottawa, Ontario..... | | 1,484,736 |
| Fujitsu Consulting Inc, Ottawa, Ontario..... | | 875,009 |
| Gartner Group Canada, Toronto, Ontario..... | | 1,684,813 |
| IBISKA Telecom Inc, Ottawa, Ontario..... | | 390,258 |
| Makwa Resourcing Inc, Ottawa, Ontario..... | | 967,394 |
| Maplesoft Group, Ottawa, Ontario..... | | 3,740,325 |
| Mindwire Systems Ltd, Ottawa, Ontario..... | | 6,788,035 |
| Modis Canada Inc, Toronto, Ontario..... | | 6,414,876 |
| Oracle Canada, Mississauga, Ontario..... | | 597,967 |
| Procom, Toronto, Ontario..... | | 212,270 |
| Public Works and Government Services, Gatineau, Quebec..... | | 578,952 |
| Randstad Interim Inc, Toronto, Ontario..... | | 6,375,136 |
| S i Systems Ltd, Calgary, Alberta..... | | 823,007 |
| Systematix, Ottawa, Ontario..... | | 123,344 |
| TPG Technology Consulting Ltd, Ottawa, Ontario..... | | 135,569 |
| TRM Technologies Inc, Ottawa, Ontario..... | | 254,779 |
| Veritaaq Technology House Inc, Ottawa, Ontario..... | | 8,236,757 |
| Service payments under \$100,000 (21 payees)..... | | 484,491 |
| Interpretation and Translation Services..... | 4,665,110 | |
| Foreign Affairs Trade and Development, Ottawa, Ontario..... | | 153,657 |
| Public Works and Government Services, Gatineau, Quebec..... | | 3,879,089 |
| Service payments under \$100,000 (673 payees)..... | | 632,364 |
| Legal Services..... | 12,094,778 | |
| Justice, Ottawa, Ontario..... | | 12,087,938 |
| Service payments under \$100,000 (2 payees)..... | | 6,840 |
| Management Consulting..... | 11,914,989 | |
| ADRM Technology Consulting Group Corp, Ottawa, Ontario..... | | 126,208 |
| BDO Canada LLP, Ottawa, Ontario..... | | 149,225 |
| Cistel Technology Inc, Ottawa, Ontario..... | | 139,372 |
| Coradix Technology Consulting Ltd, Ottawa, Ontario..... | | 166,530 |
| Dare Human Resources Corporation, Ottawa, Ontario..... | | 154,958 |
| Excel Human Resources, Ottawa, Ontario..... | | 473,377 |
| Gartner Group Canada, Toronto, Ontario..... | | 1,217,099 |
| Health, Ottawa, Ontario..... | | 411,358 |
| Lumina IT, Ottawa, Ontario..... | | 195,342 |
| McKinsey & Company, Calgary, Alberta..... | | 2,200,000 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Michael Wager Consulting Inc, Ottawa, Ontario..... | | 102,312 |
| Mindwire Systems Ltd, Ottawa, Ontario..... | | 1,927,513 |
| PricewaterhouseCoopers LLP, Ottawa, Ontario..... | | 504,086 |
| Public Works and Government Services, Gatineau, Quebec..... | | 1,267,727 |
| RA Malatest & Associates Ltd, Ottawa, Ontario..... | | 117,165 |
| Randstad Interim Inc, Toronto, Ontario..... | | 124,795 |
| Veritaaq Technology House Inc, Ottawa, Ontario..... | | 1,790,909 |
| Service payments under \$100,000 (44 payees)..... | | 847,013 |
| Protection Services..... | 4,364,365 | |
| Canada Border Services Agency, Ottawa, Ontario..... | | (417,120) |
| Commissionaires, Ottawa, Ontario..... | | 4,168,924 |
| Public Works and Government Services, Gatineau, Quebec..... | | 660,178 |
| Shared Services Canada, Gatineau, Quebec..... | | (104,913) |
| Service payments under \$100,000 (16 payees)..... | | 57,296 |
| Scientific and Research Services..... | 430,062 | |
| Statistics Canada, Ottawa, Ontario..... | | 294,111 |
| Service payments under \$100,000 (8 payees)..... | | 135,951 |
| Special Fees and Services..... | 1,293,480 | |
| Foreign Affairs Trade and Development, Ottawa, Ontario..... | | 139,319 |
| WYSE Travel Confederation, Amsterdam, Netherlands..... | | 147,309 |
| Service payments under \$100,000 (428 payees)..... | | 1,006,852 |
| Temporary Help Services..... | 3,793,994 | |
| Foreign Affairs Trade and Development, Ottawa, Ontario..... | | 3,708,413 |
| Service payments under \$100,000 (4 payees)..... | | 85,581 |
| Training and Educational Services..... | 3,608,284 | |
| ABCE Language School Inc, Ottawa, Ontario..... | | 203,589 |
| Canada School of Public Service, Ottawa, Ontario..... | | 128,340 |
| Foreign Affairs Trade and Development, Ottawa, Ontario..... | | 185,500 |
| Graybridge Malkam, Ottawa, Ontario..... | | 318,874 |
| Knowledge Circle Learning Services Inc, Ottawa, Ontario..... | | 280,801 |
| Service payments under \$100,000 (390 payees)..... | | 2,491,180 |
| Other Services..... | 12,517,918 | |
| 73719 Newfoundland & Labrador Inc, St John's, Newfoundland and Labrador..... | | 801,828 |
| Canadian Red Cross Society, Ottawa, Ontario..... | | 240,101 |
| Department of Immigration and Border Protection, Belconnen, Australia..... | | 723,526 |
| Employment and Social Development, Gatineau, Quebec..... | | 4,200,284 |
| Foreign Affairs Trade and Development, Ottawa, Ontario..... | | 356,755 |
| Gartner Group Canada, Toronto, Ontario..... | | 331,416 |
| H J Hotels (Markham) Inc, Markham, Ontario..... | | 553,590 |
| Hampton Inn by Hilton, Brampton, Toronto..... | | 174,414 |
| Holiday Inn, Mississauga, Toronto..... | | 187,374 |
| Mindwire Systems Ltd, Ottawa, Ontario..... | | 1,097,978 |
| NAV CANADA, Ottawa, Ontario..... | | 1,761,470 |
| Public Service Commission, Ottawa, Ontario..... | | 146,780 |
| Public Works and Government Services, Gatineau, Quebec..... | | 758,339 |
| Radisson, Mississauga, Toronto..... | | 115,819 |
| Veritaaq Technology House Inc, Ottawa, Ontario..... | | 204,986 |
| Service payments under \$100,000 (56 payees)..... | | 863,258 |
| Total Department of Citizenship and Immigration | 538,724,318 | 538,724,318 |
| Immigration and Refugee Board | | |
| Business Services..... | 3,088,288 | |
| Digitscribe Inc, Mississauga, Ontario..... | | 735,416 |
| International Reporting Inc, Ottawa, Ontario..... | | 496,375 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Iron Mountain Canada Operations ULC, Toronto, Ontario..... | | 195,314 |
| Janice M Cochrane, North Vancouver, British Columbia..... | | 138,146 |
| Treasury Board Secretaria, Ottawa, Ontario..... | | 954,973 |
| XL Transcribing Inc, Uxbridge, Ontario..... | | 108,597 |
| Service payments under \$100,000 (73 payees)..... | | 459,467 |
| Health and Welfare Services..... | 34,185 | |
| Service payments under \$100,000 (22 payees)..... | | 34,185 |
| Informatics Services..... | 2,652,869 | |
| Conoscenti Technologies Inc, Ottawa, Ontario..... | | 169,050 |
| Equasion business technologies consulting inc, Ottawa, Ontario..... | | 186,300 |
| Gartner Inc, North York, Ontario..... | | 168,617 |
| iFanthom Corp, Ottawa, Ontario..... | | 160,150 |
| Maplesoft Group, Ottawa, Ontario..... | | 268,762 |
| Orangutech Inc, Ottawa, Ontario..... | | 166,758 |
| Sierra Systems Group Inc, Vancouver, British Columbia..... | | 175,388 |
| Teksystems Inc, Toronto, Ontario..... | | 142,340 |
| Treasury Board Secretaria, Ottawa, Ontario..... | | 474,247 |
| Veritaaq Technology House Inc, Ottawa, Ontario..... | | 369,748 |
| Service payments under \$100,000 (13 payees)..... | | 371,509 |
| Interpretation and Translation Services..... | 9,953,102 | |
| Public Works and Government Services, Gatineau, Quebec..... | | 6,443,727 |
| Service payments under \$100,000 (1192 payees)..... | | 3,509,375 |
| Legal Services..... | 80,474 | |
| Service payments under \$100,000 (5 payees)..... | | 80,474 |
| Management Consulting..... | 312,622 | |
| Service payments under \$100,000 (17 payees)..... | | 312,622 |
| Protection Services..... | 1,514,977 | |
| Commissionaires, Calgary, Alberta..... | | 111,929 |
| Commissionaires, Edmonton, Alberta..... | | 115,298 |
| Commissionaires, Montréal, Quebec..... | | 368,733 |
| Commissionaires, Ottawa, Ontario..... | | 158,780 |
| Commissionaires, Toronto, Ontario..... | | 452,997 |
| Commissionaires, Vancouver, British Columbia..... | | 225,729 |
| Service payments under \$100,000 (19 payees)..... | | 81,511 |
| Special Fees and Services..... | 426,493 | |
| Service payments under \$100,000 (225 payees)..... | | 426,493 |
| Temporary Help Services..... | 4,646 | |
| Service payments under \$100,000 (2 payees)..... | | 4,646 |
| Training and Educational Services..... | 603,193 | |
| Service payments under \$100,000 (147 payees)..... | | 603,193 |
| Other Services..... | 1,886,856 | |
| Public Service Commission, Gatineau, Quebec..... | | 133,298 |
| Public Works and Government Services, Gatineau, Quebec..... | | 1,150,818 |
| Service payments under \$100,000 (115 payees)..... | | 602,740 |
| Total Immigration and Refugee Board | 20,557,705 | 20,557,705 |
| Total Immigration, Refugees and Citizenship | 559,282,023 | 559,282,023 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Indigenous Services | | |
| Department of Indigenous Services Canada | | |
| Business Services..... | 8,037,406 | |
| Alliance Mobility Solutions, Richmond, British Columbia..... | | 110,870 |
| Aramark Canada Ltd, Toronto, Ontario..... | | 118,478 |
| CanAm Crusers Inc, Kelowna, British Columbia..... | | 108,161 |
| CISVA St. Mary's School, Vancouver, British Columbia..... | | 147,621 |
| Ernst & Young LLP, Ottawa, Ontario..... | | 563,866 |
| Health, Ottawa, Ontario..... | | 1,760,911 |
| Iron Mountain Canada, Brampton, Ontario..... | | 223,207 |
| KPMG LLP, Toronto, Ontario..... | | 227,823 |
| Ministry of Community and Social Services, Toronto, Ontario..... | | 176,200 |
| Natural Resources, Ottawa, Ontario..... | | 100,000 |
| PricewaterhouseCoopers LLP, Toronto, Ontario..... | | 214,858 |
| Public Works and Government Services, Gatineau, Quebec..... | | 2,463,488 |
| Raymond Chabot Grant Thornton, Ottawa, Ontario..... | | 108,255 |
| Samson & Associates, Gatineau, Quebec..... | | 263,081 |
| Shared Services Canada, Gatineau, Quebec..... | | 230,832 |
| Service payments under \$100,000 (393 payees)..... | | 1,219,755 |
| Engineering and Architectural Services..... | 3,417,959 | |
| Public Works and Government Services, Gatineau, Quebec..... | | 3,399,490 |
| Service payments under \$100,000 (6 payees)..... | | 18,469 |
| Health and Welfare Services..... | 441,709,759 | |
| 102040675 Saskatchewan Inc, Regina, Saskatchewan..... | | 215,504 |
| 1320394 Alberta Ltd, Ardrossan, Alberta..... | | 120,351 |
| 2063990 Alberta Ltd Edmonton, Alberta..... | | 181,047 |
| 7181061 Manitoba Ltd, Winnipeg, Manitoba..... | | 184,725 |
| 865292 Ontario Ltd, Emo, Ontario..... | | 429,183 |
| Advanced Paramedic Ltd, Peace River, Alberta..... | | 692,076 |
| Agnew J G (Dr), Kenora, Ontario..... | | 120,242 |
| Alberta Health Services, Edmonton, Alberta..... | | 823,518 |
| All the Caring, Winnipeg, Manitoba..... | | 130,342 |
| ALS Canada Ltd, Toronto, Ontario..... | | 1,565,092 |
| Amdocs, Winnipeg, Manitoba..... | | 955,295 |
| Anderson B J (Dr) Professional Corporation, Cardston, Alberta..... | | 254,828 |
| Anderson Speech Consultants, Burlington, Ontario..... | | 315,744 |
| Antoski S, Winnipeg, Manitoba..... | | 120,619 |
| Arch Psychological Services, Edmonton, Alberta..... | | 130,150 |
| Armstrong T, Fort William First Nation, Ontario..... | | 107,561 |
| Arnold J (Dr), Oakville, Ontario..... | | 148,560 |
| Ashcroft Vision Care, Dauphin, Manitoba..... | | 133,675 |
| Ashton M (Dr), Sèvres, France..... | | 274,167 |
| Aspiration Psychological Services, Calgary, Alberta..... | | 120,469 |
| Attallah C (Dr) Dental Corporation, Etobicoke, Ontario..... | | 249,565 |
| Aurora Recovery Centre, Gimli, Manitoba..... | | 224,594 |
| Babazadeh K (Dr), North Vancouver, British Columbia..... | | 199,007 |
| Baugh K, Ponoka, Alberta..... | | 132,987 |
| Bayfield Homes Ltd, Consecon, Ontario..... | | 115,849 |
| Bayshore Healthcare Ltd, Mississauga, Ontario..... | | 11,449,898 |
| Berkowitz Therapies Inc, Winnipeg, Manitoba..... | | 106,152 |
| Best Interest Consulting, Prince Albert, Saskatchewan..... | | 251,330 |
| Bester K, Thunder Bay, Ontario..... | | 117,503 |
| Bird K A, Prince Albert, Saskatchewan..... | | 106,617 |
| Blackie Optical Ltd, Winnipeg, Manitoba..... | | 272,462 |
| Botha I (Dr) Dental Corporation, Winnipeg, Manitoba..... | | 220,490 |
| Brantford Eye Care, Brantford, Ontario..... | | 134,300 |
| Bresler J, Winnipeg, Manitoba..... | | 204,816 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Broder R, Winnipeg, Manitoba..... | | 100,228 |
| Bruce I (Dr), Winnipeg, Manitoba..... | | 278,124 |
| Burns Vision Centre Inc, Port Hawkesbury, Nova Scotia..... | | 103,858 |
| Butterworth G (Dr), Winnipeg, Manitoba..... | | 367,072 |
| Calian Ltd, Ottawa, Ontario..... | | 2,286,686 |
| Canadian Back Institute Limited, Lethbridge, Alberta..... | | 167,417 |
| Canadian Health Care Agency Ltd, Cambridge, Ontario..... | | 3,812,496 |
| Carrier C S, Timmins, Ontario..... | | 233,314 |
| Carrière M, The Pas, Manitoba..... | | 116,671 |
| Centre Visuel Joliette Inc, Joliette, Quebec..... | | 107,421 |
| Centre Visuel La Tuque Enr, La Tuque, Quebec..... | | 107,902 |
| Chan J P (Dr) Dental Corportion, Winnipeg, Manitoba..... | | 229,824 |
| Chapman P G (Dr), Kenora, Ontario..... | | 111,353 |
| Charlette V, The Pas, Manitoba..... | | 123,737 |
| Chayka S, North Bay, Ontario..... | | 122,527 |
| Chignecto-Central Regional School Board, Truro, Nova Scotia..... | | 291,223 |
| Choices Child and Adolescent Services Ltd, Chatham, Ontario..... | | 100,122 |
| Chowdhury T, Edmonton, Alberta..... | | 157,568 |
| Christiuk R A, Kenora, Ontario..... | | 199,508 |
| Chun J (Dr) Dental Corporation, Winnipeg, Manitoba..... | | 410,284 |
| Clarity Vision Centre, Winkler, Manitoba..... | | 161,195 |
| Clarke C M, Prince Albert, Saskatchewan..... | | 126,783 |
| Clear Health Solutions Ltd, Warman, Saskatchewan..... | | 566,111 |
| Cleary J, Trois-Rivières, Quebec..... | | 198,258 |
| Clinic Optical Dispensary, Winnipeg, Manitoba..... | | 262,440 |
| Colbourne G A, Corner Brook, Newfoundland and Labrador..... | | 103,546 |
| Commission Scolaire Francophone des Territoires du Nord-Ouest, Yellowknife, Northwest Territories.... | | 121,900 |
| Connections That Count, Winnipeg, Manitoba..... | | 146,828 |
| Cormier M (Dr), Richibucto, New Brunswick..... | | 210,960 |
| Corner Creek Consulting, Meadow Lake, Saskatchewan..... | | 125,307 |
| Cornerstone Counselling Society of Edmonton, Edmonton, Alberta..... | | 102,385 |
| Couch Counselling and Support Services, Brantford, Ontario..... | | 195,996 |
| Craig M Professional Optical Corporation, Calgary, Alberta..... | | 175,703 |
| Cranton D (Dr), Thunder Bay, Ontario..... | | 176,799 |
| Cumming B (Dr), Nipawin, Saskatchewan..... | | 161,231 |
| Deep Reflections Ltd, Rocky Mountain House, Alberta..... | | 158,800 |
| Derzko L Medical Corporation, Beauséjour, Manitoba..... | | 318,967 |
| Dewiele L (Dr) and Associates, Winnipeg, Manitoba..... | | 100,984 |
| Dorn Investments Inc, Winnipeg, Manitoba..... | | 235,623 |
| Dunlop A (Dr), Toronto, Ontario..... | | 209,885 |
| Executive Nursing and Health Care Services Inc, Winnipeg, Manitoba..... | | 281,111 |
| Express Scripts Canada, Mississauga, Ontario..... | | 308,503,822 |
| Eye Expressions Optical Ltd, Lloydminster, Alberta..... | | 143,226 |
| Family Eye Care Centre, Regina, Saskatchewan..... | | 184,463 |
| Feldstein J Psychology Professional Corporation, Thunder Bay, Ontario..... | | 178,048 |
| Fercho Psychological Services Inc, Foothills, Alberta..... | | 123,300 |
| Ferguson S C, Lethbridge, Alberta..... | | 113,612 |
| First Choice Vision Centre, Stephenville, Newfoundland and Labrador..... | | 507,897 |
| First Nation Counselling Service, Southwold, Ontario..... | | 101,059 |
| Fisher Ambulance Service Ltd, Peguis, Manitoba..... | | 178,424 |
| Fisher L, Grande Prairie, Alberta..... | | 109,459 |
| Fontaine C, Winnipeg, Manitoba..... | | 164,594 |
| Foster Common Unity Counselling Services, Brandon, Manitoba..... | | 312,621 |
| Framework Counselling, Timmins, Ontario..... | | 283,950 |
| Fraser M L, Yellowknife, Northwest Territories..... | | 141,610 |
| FYidoctors, Calgary, Alberta..... | | 4,963,880 |
| Gaa Mino Bimaadziwaad Counselling and Advocacy Service, Thunder Bay, Ontario..... | | 218,766 |
| Gajraj Psychological Services, Edmonton, Alberta..... | | 123,393 |
| Gershman D Dental Corporation, Beauséjour, Manitoba..... | | 120,161 |
| Gette S, Cochrane, Alberta..... | | 151,496 |
| Glenora Registered Psychologists Inc, Edmonton, Alberta..... | | 133,760 |
| Glossop Counselling, Cochrane, Alberta..... | | 361,452 |
| Government of Manitoba, Winnipeg, Manitoba..... | | 493,819 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Greenbird C L, Sarnia, Ontario..... | | 342,259 |
| Guthrie and Associates, Brantford, Ontario..... | | 159,248 |
| Gutkin A (Dr), Winnipeg, Manitoba..... | | 105,801 |
| Hakim Optical, Toronto, Ontario..... | | 223,590 |
| Hameed S Professional Corporation, Hobbema, Alberta..... | | 316,180 |
| Harbourview Optometry Centre, Thunder Bay, Ontario..... | | 134,374 |
| Harrisson L, Thunder Bay, Ontario..... | | 161,687 |
| Health, Ottawa, Ontario..... | | 1,541,052 |
| Health, Ottawa, Ontario..... | | 254,676 |
| Herman Eye Care, The Pas, Manitoba..... | | 122,479 |
| Hermelin Dental Corporation, Winnipeg, Manitoba..... | | 125,733 |
| Ho D (Dr), Winnipeg, Manitoba..... | | 244,298 |
| HQS Consulting Services, Winnipeg, Manitoba..... | | 202,869 |
| Hunt L, Kenora, Ontario..... | | 178,448 |
| Huynh T, Saint-Hubert, Quebec..... | | 111,874 |
| IRIS The Visual Group (1990) Inc, Laval, Quebec..... | | 286,598 |
| Jackson D Counselling, St Paul, Alberta..... | | 199,120 |
| Jeon J, Winnipeg, Manitoba..... | | 109,600 |
| Johnson & Oliver (Drs), Wetaskiwin, Alberta..... | | 105,595 |
| Jones A W Professional Corporation, Calgary, Alberta..... | | 110,052 |
| Kairos Counselling Services, Edmonton, Alberta..... | | 199,838 |
| Kaltenberger S, Libau, Manitoba..... | | 110,846 |
| Kanasawe Consultants, Wikwemikong, Ontario..... | | 206,168 |
| Kanchikere S, Headingley, Manitoba..... | | 139,754 |
| Kang W Dental Corporation, Winnipeg, Manitoba..... | | 325,736 |
| KDJ Healthy Options Ltd, Calgary, Alberta..... | | 114,373 |
| Kelly L Social Work Professional Corporation, Thunder Bay, Ontario..... | | 769,651 |
| Kipling S, Winnipeg, Manitoba..... | | 101,636 |
| Lakeland Family Eyecare, St Paul, Alberta..... | | 372,251 |
| Laliberté C L, Meadow Lake, Saskatchewan..... | | 115,999 |
| Lambton Kent District School Board, Sarnia, Ontario..... | | 546,159 |
| Landmark Optical Company, Brandon, Manitoba..... | | 214,624 |
| Lanktree B and Associates Inc, Sault Ste Marie, Ontario..... | | 288,376 |
| Larson Counselling Ltd, Calgary, Alberta..... | | 278,775 |
| Lawrence J M (Dr) Professional Corporation, North Battleford, Saskatchewan..... | | 285,418 |
| Leithead S Counselling and Consulting, Whitehorse, Yukon..... | | 172,465 |
| Lenscrafters Canada Inc, Toronto, Ontario..... | | 603,125 |
| Lidkea Optometry Services, Fort Frances, Ontario..... | | 105,156 |
| Life Works Counselling and Training Services Inc, Millarville, Alberta..... | | 180,510 |
| Lifeways Inc, Edmonton, Alberta..... | | 202,467 |
| Linklater M D, Nelson House, Manitoba..... | | 146,063 |
| Loblaw Companies Limited, Toronto, Ontario..... | | 106,962 |
| Lockyer B (Dr), Dryden, Ontario..... | | 290,167 |
| Longclaws and Longclaws Counselling Inc, Winnipeg, Manitoba..... | | 170,512 |
| Lord K Psychology, Edmonton, Alberta..... | | 112,050 |
| Lovato J Psychotherapy Services, Thunder Bay, Ontario..... | | 145,787 |
| MacIvor A D and MacIvor R W (Drs), Timmins, Ontario..... | | 299,877 |
| Mah W (Dr) Dental Corporation, Winnipeg, Manitoba..... | | 245,028 |
| Massimo L, Edmonton, Alberta..... | | 118,730 |
| Maxin Vision Services Ltd, Winnipeg, Manitoba..... | | 563,350 |
| Maxxam Analytics International Corporation, Toronto, Ontario..... | | 141,300 |
| Mayfield Eye Centre, Edmonton, Alberta..... | | 111,633 |
| McDonnell D, East Selkirk, Manitoba..... | | 125,419 |
| McKinnon T, Winnipeg, Manitoba..... | | 112,569 |
| McLaughlin M (Dr) Optometry, Meadow Lake, Saskatchewan..... | | 231,805 |
| McMullin T, Winnipeg, Manitoba..... | | 131,833 |
| Mental Health and Addiction Services of Ottawa, Ottawa, Ontario..... | | 129,431 |
| Miwayawin Health Care Solutions Ltd, Spruce Grove, Alberta..... | | 1,238,519 |
| Moon S, Winnipeg, Manitoba..... | | 177,799 |
| Moore Specs, Thompson, Manitoba..... | | 165,148 |
| Mourning After Counselling Service, Winnipeg, Manitoba..... | | 130,652 |
| MP Psychology Inc, Edmonton, Alberta..... | | 159,907 |
| Multi-Options Nursing Inc, Québec, Quebec..... | | 267,588 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Near North Laboratories Inc, North Bay, Ontario..... | | 138,218 |
| New Look Eyewear Inc, Québec, Quebec..... | | 349,570 |
| Nipawin Vision Centre, Nipawin, Saskatchewan..... | | 119,283 |
| Northern Focus Counselling and Support Services, Whitehorse, Yukon..... | | 211,565 |
| Northern Lights Optometry Ltd, Whitehorse, Yukon..... | | 319,039 |
| Nowlan and Moore Optometric Ltd, Winnipeg, Manitoba..... | | 193,497 |
| Ontario Dental Association, Toronto, Ontario..... | | 1,674,286 |
| Palmerston Optometry Clinic, Palmerston, Ontario..... | | 142,359 |
| Parkview Optometric Services Ltd, North Battleford, Saskatchewan..... | | 228,148 |
| Peacock and Peacock, Edmonton, Alberta..... | | 279,884 |
| Pearle Vision, Mason, Ohio..... | | 445,070 |
| Pedabun Nursing Inc, Cambridge, Ontario..... | | 14,139,895 |
| Phende L R, Thunder Bay, Ontario..... | | 166,004 |
| Pidzamecky R, Melancthon, Ontario..... | | 172,635 |
| Piliipchuk T Professional Corporation, St Paul, Alberta..... | | 172,769 |
| Pogue R, Calgary, Alberta..... | | 109,500 |
| Preferred Image Eyecare Ltd, Sydney, Nova Scotia..... | | 222,876 |
| Prouten L, Willow Bunch, Saskatchewan..... | | 101,603 |
| Public Works and Government Services, Gatineau, Quebec..... | | 224,126 |
| Qualia Counselling Services, Ohsweken, Ontario..... | | 667,244 |
| Ranch Ehrlo Society, Pilot Butte, Saskatchewan..... | | 723,818 |
| Ranch Ehrlo Society, Regina, Saskatchewan..... | | 111,318 |
| Redhead H (Dr), Roberts Creek, British Columbia..... | | 183,908 |
| Restigouche Family Services Inc, Campbellton, New Brunswick..... | | 197,207 |
| RIB Therapeutic Services Ltd, Winnipeg, Manitoba..... | | 128,171 |
| RMW Counselling Service, Yellowknife, Northwest Territories..... | | 123,293 |
| Rocky Eyecare Centre, Rocky Mountain House, Alberta..... | | 107,634 |
| Rodillo M, Winnipeg, Manitoba..... | | 175,890 |
| Roulette Behm M, Winnipeg, Manitoba..... | | 110,207 |
| Sedor K Dental Corporation, Winnipeg, Manitoba..... | | 170,377 |
| See N Save, Winnipeg, Manitoba..... | | 113,049 |
| Seitz C K, Winnipeg, Manitoba..... | | 175,610 |
| Shawahnekizhek Academy, Saddle Lake, Alberta..... | | 133,620 |
| Sky Strategies Inc, Calgary, Alberta..... | | 188,878 |
| Solacium Sunrise, Bakersfield, California..... | | 114,759 |
| Spalding L, Wabigoon, Ontario..... | | 120,330 |
| Spectorvision Inc, Montréal, Quebec..... | | 133,688 |
| Staples Canada Inc, Richmond Hill, Ontario..... | | 148,785 |
| Stewart B Consulting Ltd, Yellowknife, Northwest Territories..... | | 109,990 |
| Sullivan and Associates Clinical Psychology, Thunder Bay, Ontario..... | | 1,056,279 |
| Sundancer Psychological Services, Calgary, Alberta..... | | 129,686 |
| Superior Home Health Care, Thunder Bay, Ontario..... | | 126,340 |
| Swanson R A Psychological Services, Plamondon, Alberta..... | | 182,742 |
| Taylor V, Winnipeg, Manitoba..... | | 104,947 |
| Thibodeau & Thibodeau Inc, Lethbridge, Alberta..... | | 110,208 |
| Third Academy International Ltd, Calgary, Alberta..... | | 133,954 |
| Thomas B L (Dr), Meadow Lake, Saskatchewan..... | | 324,772 |
| Thomas Training and Therapy Services, Winnipeg, Manitoba..... | | 196,317 |
| Tikinagan Child & Family Services, Sioux Lookout, Ontario..... | | 1,245,068 |
| Tomio R N, Calgary, Alberta..... | | 240,623 |
| Tower Optometric Services, Saskatoon, Saskatchewan..... | | 116,971 |
| Tremblay M, Timmins, Ontario..... | | 193,855 |
| Turcotte L (Dr), Dryden, Ontario..... | | 187,673 |
| Turquoise Tree Counselling and Wellness Inc, Prince Albert, Saskatchewan..... | | 175,396 |
| Univest Management Co Ltd, Pine Falls, Manitoba..... | | 252,917 |
| Venture Academy Ontario Inc, Minesing, Ontario..... | | 278,299 |
| Venture Healthcare Inc, Winnipeg, Manitoba..... | | 2,932,392 |
| Venture Wellness North, Thunder Bay, Ontario..... | | 112,153 |
| Viewpoint Eyecare and Eyewear, Canmore, Alberta..... | | 219,965 |
| Visarra A (Dr), Winnipeg, Manitoba..... | | 193,360 |
| Vogue Optical, Charlottetown, Prince Edward Island..... | | 846,307 |
| Wakejijig B (Dr), Thunder Bay, Ontario..... | | 261,430 |
| Walmart Canada Corp, Toronto, Ontario..... | | 445,068 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Warrian G (Dr), Dauphin, Manitoba..... | | 163,122 |
| Wassejijig O D Counselling Services, M'Chigeeng, Ontario..... | | 204,137 |
| Wawea A, Fort William First Nation, Ontario..... | | 201,636 |
| Webb I, Kelowna, British Columbia..... | | 135,235 |
| Wetmore G J Professional Corporation, Lloydminster, Alberta..... | | 182,406 |
| White C R, London, Ontario..... | | 198,614 |
| Willier D, High Prairie, Alberta..... | | 175,080 |
| Winnipeg Regional Health Authority, Winnipeg, Manitoba..... | | 436,296 |
| Wood R (Dr), Calgary, Alberta..... | | 149,850 |
| Wuttunee L D, Cando, Saskatchewan..... | | 105,415 |
| Yale R (Dr), Ashern, Manitoba..... | | 139,221 |
| Yale R (Dr), Winnipeg, Manitoba..... | | 101,587 |
| Yom M D (Dr), Winnipeg, Manitoba..... | | 360,761 |
| Youth Centre for Change, London, Ontario..... | | 112,375 |
| Zetaruk J (Dr), Winnipeg, Manitoba..... | | 296,342 |
| Zier-Vogel R (Dr) Professional Corporation, Whitehorse, Yukon..... | | 359,583 |
| Service payments under \$100,000 (7271 payees)..... | | 37,292,608 |
| Informatics Services..... | 15,194,238 | |
| Adga Group Consulting Inc, Ottawa, Ontario..... | | 944,587 |
| ADRM Technology Consulting Group Corp, Ottawa, Ontario..... | | 534,276 |
| Advanced Chippewa Technologies Inc, Ottawa, Ontario..... | | 113,556 |
| Coradix Technology Consulting, Ottawa, Ontario..... | | 592,395 |
| Dalian Enterprises Inc, Ottawa, Ontario..... | | 296,687 |
| Donna Cona Inc, Ottawa, Ontario..... | | 2,261,660 |
| Excel Human Resources, Ottawa, Ontario..... | | 116,656 |
| Gevity Consulting Inc, Vancouver, British Columbia..... | | 642,375 |
| Health, Ottawa, Ontario..... | | 4,607,150 |
| LNW Consulting, Ottawa, Ontario..... | | 119,140 |
| NATTIQ, Ottawa, Ontario..... | | 169,063 |
| PricewaterhouseCoopers LLP, Toronto, Ontario..... | | 401,569 |
| Public Works and Government Services, Gatineau, Quebec..... | | 533,953 |
| S I Systems LTD, Calgary, Alberta..... | | 879,071 |
| Shared Services Canada, Gatineau, Quebec..... | | 1,547,905 |
| TPG Technology Consultants Ltd, Ottawa, Ontario..... | | 762,307 |
| Turtle Technologies Inc, Ottawa, Ontario..... | | 139,575 |
| Service payments under \$100,000 (44 payees)..... | | 532,313 |
| Interpretation and Translation Services..... | 1,930,591 | |
| Lionbridge Canada Inc, Montréal, Quebec..... | | 106,321 |
| Public Works and Government Services, Gatineau, Quebec..... | | 1,542,538 |
| Service payments under \$100,000 (39 payees)..... | | 281,732 |
| Legal Services..... | 10,964,375 | |
| Finance, Ottawa, Ontario..... | | 129,226 |
| Justice, Ottawa, Ontario..... | | 10,820,533 |
| Service payments under \$100,000 (11 payees)..... | | 14,616 |
| Management Consulting..... | 9,887,447 | |
| Adga Group Consulting Inc, Ottawa, Ontario..... | | 222,548 |
| Aquatic Informatics Inc, Vancouver, British Columbia..... | | 632,074 |
| Artemp Personnel Services Inc, Ottawa, Ontario..... | | 229,581 |
| Colliers Project Leaders Inc, Ottawa, Ontario..... | | 386,781 |
| Donna Cona Inc, Ottawa, Ontario..... | | 2,400,817 |
| FMC Professional Inc, Orleans, Ontario..... | | 346,960 |
| Gartner Canada Co, Ottawa, Ontario..... | | 300,633 |
| Indian Affairs and Northern Development, Gatineau, Quebec..... | | 1,462,432 |
| North Star Air Ltd, Thunder Bay, Ontario..... | | 135,758 |
| North-Wright Airways Ltd, Norman Wells, Northwest Territories..... | | 211,264 |
| Orbis Risk Consulting Inc, Ottawa, Ontario..... | | 236,099 |
| Public Works and Government Services, Gatineau, Quebec..... | | 233,173 |
| QMR Staffing Solutions Inc, Ottawa, Ontario..... | | 306,150 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| RA Malatest & Associates Ltd, Ottawa, Ontario..... | | 107,481 |
| Tiree Facility Solutions Inc, Ottawa, Ontario..... | | 101,504 |
| Weeneebayko Area Health Authority, Moose Factory, Ontario..... | | 108,729 |
| Service payments under \$100,000 (217 payees)..... | | 2,465,463 |
| Protection Services..... | 622,575 | |
| Commissionaires, Ottawa, Ontario..... | | 272,859 |
| Public Works and Government Services, Gatineau, Quebec..... | | 335,736 |
| Service payments under \$100,000 (36 payees)..... | | 13,980 |
| Scientific and Research Services..... | 1,871,716 | |
| Statistics Canada, Ottawa, Ontario..... | | 1,744,636 |
| Service payments under \$100,000 (11 payees)..... | | 127,080 |
| Special Fees and Services..... | 1,073,431 | |
| Service payments under \$100,000 (470 payees)..... | | 1,073,431 |
| Temporary Help Services..... | 737,546 | |
| Dynamic Personnel Consultants, Ottawa, Ontario..... | | 100,943 |
| Service payments under \$100,000 (25 payees)..... | | 636,603 |
| Training and Educational Services..... | 3,147,976 | |
| Service payments under \$100,000 (962 payees)..... | | 3,147,976 |
| Other Services..... | 5,919,244 | |
| Adirondak and the AIM Group Inc, Ottawa, Ontario..... | | 186,999 |
| Council of Yukon First Nations, Whitehorse, Yukon..... | | 194,761 |
| Donna Cona Inc, Ottawa, Ontario..... | | 1,042,121 |
| First Nations Child & Family Caring Society of Canada, Ottawa, Ontario..... | | 450,357 |
| Government of Manitoba, Winnipeg, Manitoba..... | | 107,121 |
| Ishkonigan Inc, Akwesasne, Ontario..... | | 126,091 |
| Orbis Risk Consulting Inc, Ottawa, Ontario..... | | 271,835 |
| Public Works and Government Services, Gatineau, Quebec..... | | 587,893 |
| QMR Staffing Solutions Inc, Ottawa, Ontario..... | | 343,787 |
| The Right Door Consulting, Navan, Ontario..... | | 209,500 |
| Yellowknife Catholic Schools, Yellowknife, Northwest Territories..... | | 156,370 |
| Service payments under \$100,000 (378 payees)..... | | 2,242,409 |
| Total Department of Indigenous Services Canada | 504,514,263 | 504,514,263 |
| Total Indigenous Services | 504,514,263 | 504,514,263 |

Infrastructure and Communities

Office of Infrastructure of Canada

| | | |
|--|------------|-------------|
| Business Services..... | 2,125,172 | |
| KPMG LLP, Ottawa, Ontario..... | | 850,000 |
| Public Works and Government Services Canada, Gatineau, Quebec..... | | 882,409 |
| Transport Canada, Ottawa, Ontario..... | | 140,416 |
| Service payments under \$100,000 (20 payees)..... | | 252,347 |
| Engineering and Architectural Services..... | 25,669,571 | |
| ARUP Canada Inc, Toronto, Ontario..... | | 3,002,380 |
| City of Montréal, Montréal, Quebec..... | | (4,841,761) |
| Labo S M Inc Groupe ABS Inc, Montréal, Québec..... | | 894,493 |
| National Research Council of Canada, Ottawa, Ontario..... | | 9,000,000 |
| Projet REM SEC, Montréal, Quebec..... | | (393,568) |
| Public Works and Government Services, Gatineau, Quebec..... | | 7,952,123 |
| Signature on the Saint-Lawrence Group, Montréal, Quebec..... | | 10,055,904 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Health and Welfare Services..... | 56,026 | |
| Service payments under \$100,000 (8 payees)..... | | 56,026 |
| Informatics Services..... | 9,585,276 | |
| CGI, Montréal, Quebec..... | | 3,625,957 |
| Coradix Technology Consulting Ltd, Ottawa, Ontario..... | | 805,923 |
| Gartner Canada, Toronto, Ontario..... | | 190,260 |
| GC Strategies, Ottawa, Ontario..... | | 387,590 |
| Newfound Recruiting, Ottawa, Ontario..... | | 106,934 |
| Nisha Technologies, Ottawa, Ontario..... | | 273,920 |
| Public Works and Government Services Canada, Gatineau, Quebec..... | | 120,557 |
| Qualium Corporation, Ottawa, Ontario..... | | 134,533 |
| Shared Services Canada, Gatineau, Quebec..... | | 3,587,938 |
| TRM Technologies Inc, Ottawa, Ontario..... | | 130,819 |
| Service payments under \$100,000 (8 payees)..... | | 220,845 |
| Interpretation and Translation Services..... | 1,142,913 | |
| Public Works and Government Services Canada, Gatineau, Quebec..... | | 1,122,102 |
| Service payments under \$100,000 (4 payees)..... | | 20,811 |
| Legal Services..... | 2,275,570 | |
| Dentons Canada LLP, Montréal, Quebec..... | | 683,074 |
| Justice, Ottawa, Ontario..... | | 1,979,382 |
| Projet REM SEC, Montréal, Quebec..... | | (457,545) |
| Service payments under \$100,000 (3 payees)..... | | 70,659 |
| Management Consulting..... | 3,100,517 | |
| City of Montréal, Montréal, Quebec..... | | 551,847 |
| Deloitte Inc, Toronto, Ontario..... | | 335,166 |
| MDOS Consulting Inc, Ottawa, Ontario..... | | 382,152 |
| Pricewaterhousecoopers LLP, Montréal, Quebec..... | | 248,200 |
| Public Works and Government Services, Gatineau, Quebec..... | | 782,779 |
| Systemscope Inc, Ottawa, Ontario..... | | 104,592 |
| Service payments under \$100,000 (24 payees)..... | | 695,781 |
| Protection Services..... | 1,420,837 | |
| Canadian Corps of Commissionaires, Ottawa, Ontario..... | | 136,497 |
| Jacques Cartier and Champlain Bridges Inc, Longueuil, Quebec..... | | 1,199,461 |
| Service payments under \$100,000 (3 payees)..... | | 84,879 |
| Scientific and Research Services..... | 1,719,804 | |
| Gartner Canada, Toronto, Ontario..... | | 144,052 |
| Statistics Canada, Ottawa, Ontario..... | | 1,445,652 |
| Service payments under \$100,000 (9 payees)..... | | 130,100 |
| Special Fees and Services..... | 273,145 | |
| Service payments under \$100,000 (140 payees)..... | | 273,145 |
| Temporary Help Services..... | 219,229 | |
| Service payments under \$100,000 (11 payees)..... | | 219,229 |
| Training and Educational Services..... | 660,935 | |
| Graybridge International Consulting Inc, Ottawa, Ontario..... | | 210,613 |
| Service payments under \$100,000 (140 payees)..... | | 450,322 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Other Services..... | 483,192 | |
| Service payments under \$100,000 (37 payees)..... | | 483,192 |
| Total Office of Infrastructure of Canada | 48,732,187 | 48,732,187 |
| Total Infrastructure and Communities | 48,732,187 | 48,732,187 |

Innovation, Science and Economic Development

Department of Industry

| | | |
|--|------------|------------|
| Business Services..... | 23,735,477 | |
| Canada Economic Development for Quebec Regions Agency, Montréal, Quebec..... | | 160,611 |
| Canadian Imperial Bank of Commerce, Toronto, Ontario..... | | 102,122 |
| Industry, Ottawa, Ontario..... | | 3,169,103 |
| Iron Mountain Inc, Ottawa, Ontario..... | | 125,470 |
| Lightning Tree Consulting Inc, Ottawa, Ontario..... | | 281,600 |
| Munro & Scullion Contracting Inc, Ottawa, Ontario..... | | 364,900 |
| Onscope Group Inc, Montréal, Quebec..... | | 999,559 |
| PricewaterhouseCoopers LLP, Ottawa, Ontario..... | | 195,751 |
| Public Works and Government Services, Gatineau, Quebec..... | | 3,110,954 |
| Raymond Chabot Grant Thornton LLP, Ottawa, Ontario..... | | 841,812 |
| Shared Services Canada, Gatineau, Quebec..... | | 9,938,963 |
| Statistics Canada, Ottawa, Ontario..... | | 3,174,301 |
| Treasury Board Secretariat, Ottawa, Ontario..... | | 174,954 |
| Service payments under \$100,000 (331 payees)..... | | 1,095,377 |
| Engineering and Architectural Services..... | 869,336 | |
| Generation Sheet Metal, Lanark, Ontario..... | | 153,000 |
| Public Works and Government Services, Gatineau, Quebec..... | | 132,998 |
| Shouldice Mechanical Inc, Ottawa, Ontario..... | | 149,952 |
| Service payments under \$100,000 (22 payees)..... | | 433,386 |
| Health and Welfare Services..... | 371,450 | |
| Health, Ottawa, Ontario..... | | 258,729 |
| Service payments under \$100,000 (39 payees)..... | | 112,721 |
| Informatics Services..... | 65,728,687 | |
| Accenture Inc, Ottawa, Ontario..... | | 364,547 |
| Adirondack Information Management Inc, Ottawa, Ontario..... | | 262,273 |
| Advanced Chippewa Technologies Inc, Ottawa, Ontario..... | | 477,312 |
| Alika Internet Technologies Inc, Ottawa, Ontario..... | | 173,693 |
| Alithya Inc, Gatineau, Québec..... | | 692,504 |
| BP&M Government IM&IT Consulting Inc, Ottawa, Ontario..... | | 1,175,707 |
| Cache Computer Consulting Corporation, Ottawa, Ontario..... | | 226,908 |
| Canada Revenue Agency, Ottawa, Ontario..... | | 374,557 |
| Cistel Technology Inc, Ottawa, Ontario..... | | 347,417 |
| Communications Security Establishment, Ottawa, Ontario..... | | 272,607 |
| Confluence Consulting Inc, Ottawa, Ontario..... | | 282,258 |
| Coradix Technology Consulting Inc, Ottawa, Ontario..... | | 1,272,012 |
| Deloitte LLP, Ottawa, Ontario..... | | 1,955,725 |
| Emerion Inc, Ottawa, Ontario..... | | 4,023,832 |
| excelHr, Ottawa, Ontario..... | | 2,482,367 |
| Gcstrategies Inc, Ottawa, Ontario..... | | 420,622 |
| IBM Canada Ltd, Ottawa, Ontario..... | | 107,333 |
| Industry, Ottawa, Ontario..... | | 29,316,980 |
| IT/Net Ottawa Inc, Ottawa, Ontario..... | | 208,012 |
| KPMG LLP, Ottawa, Ontario..... | | 289,322 |
| Leverage Technology Resources Inc, Ottawa, Ontario..... | | 804,040 |
| Lien par le réseau Inc, Montréal, Quebec..... | | 1,096,373 |
| LS Telcom Ltd, Ottawa, Ontario..... | | 171,775 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Lumina IT Inc, Ottawa, Ontario..... | | 752,819 |
| Maplesoft Consulting Inc, Ottawa, Ontario..... | | 433,320 |
| Microsoft Canada Co, Toronto, Ontario..... | | 221,275 |
| Mindwire Systems Ltd, Ottawa, Ontario..... | | 1,731,326 |
| Modis Canada Inc, Ottawa, Ontario..... | | 1,421,239 |
| National Research Council of Canada, Ottawa, Ontario..... | | 850,000 |
| PrecisionIt Inc, Ottawa, Ontario..... | | 710,257 |
| PricewaterhouseCoopers LLP, Ottawa, Ontario..... | | 117,243 |
| Public Works and Government Services, Gatineau, Quebec..... | | 551,235 |
| PureLogic IT Solutions Inc, Ottawa, Ontario..... | | 107,599 |
| Randstad Interim Inc, Ottawa, Ontario..... | | 417,418 |
| S i Systems Ltd, Calgary, Alberta..... | | 282,750 |
| S i Systems Ltd, Ottawa, Ontario..... | | 690,855 |
| Semantic Consulting Inc, Ottawa, Ontario..... | | 788,407 |
| Shared Services Canada, Gatineau, Quebec..... | | 2,794,823 |
| Somos Consulting Group Ltd, Ottawa, Ontario..... | | 457,434 |
| Systemscope Inc, Ottawa, Ontario..... | | 168,861 |
| TEKsystems Canada Inc, Ottawa, Ontario..... | | 273,798 |
| The AIM Group Inc, Ottawa, Ontario..... | | 255,017 |
| TPG Technology Consulting Ltd, Ottawa, Ontario..... | | 645,107 |
| VCAN Group Inc, Ottawa, Ontario..... | | 422,626 |
| Veritaaq Technology House Inc, Ottawa, Ontario..... | | 3,669,190 |
| Vivvo Application Studios, Regina, Saskatchewan..... | | 350,115 |
| Service payments under \$100,000 (39 payees)..... | | 817,797 |
| Interpretation and Translation Services..... | 4,617,621 | |
| Accents Language Services Inc, Oakville, Ontario..... | | 136,381 |
| Onscope Group Inc, Montréal, Quebec..... | | 1,449,900 |
| OpenText Corp, Waterloo, Ontario..... | | 637,109 |
| Public Works and Government Services, Gatineau, Quebec..... | | 1,856,760 |
| Ubiquis Ottawa Inc, Ottawa, Ontario..... | | 116,866 |
| Service payments under \$100,000 (35 payees)..... | | 420,605 |
| Legal Services..... | 14,321,517 | |
| Bennett Jones LLP, Toronto, Ontario..... | | 142,619 |
| Fasken Martineau Dumoulin LLP, Toronto, Ontario..... | | 147,255 |
| International Centre for Settlement of Investment Disputes, Washington, District of Columbia..... | | 659,610 |
| Justice, Ottawa, Ontario..... | | 8,659,883 |
| Office of the Director of Public Prosecutions, Ottawa, Ontario..... | | 3,680,988 |
| The Brattle Group, Boston, Massachusetts..... | | 835,561 |
| Zulficar & Partners Law Firm, Cairo, Egypt..... | | 107,113 |
| Service payments under \$100,000 (10 payees)..... | | 88,488 |
| Management Consulting..... | 16,143,049 | |
| ADGA Group Consultants Inc, Ottawa, Ontario..... | | 398,219 |
| AIM Group Inc, Ottawa, Ontario..... | | 112,800 |
| Altis Human Resources Inc, Ottawa, Ontario..... | | 210,157 |
| Cache Computer Consulting Corporation, Ottawa, Ontario..... | | 112,853 |
| Canadian Council for Aboriginal Business, Toronto, Ontario..... | | 123,952 |
| Canadian Tourism Commission, Vancouver, British Columbia..... | | 2,254,392 |
| Deloitte LLP, Ottawa, Ontario..... | | 178,124 |
| Dynamic Personnel Consultants, Ottawa, Ontario..... | | 194,439 |
| Emerion Inc, Ottawa, Ontario..... | | 152,880 |
| Environics Research Group Ltd, Toronto, Ontario..... | | 130,958 |
| Ernst & Young LLP, Ottawa, Ontario..... | | 164,321 |
| excelHr, Ottawa, Ontario..... | | 630,351 |
| Gartner Group Canada, Ottawa, Ontario..... | | 255,401 |
| Intellectual Property Institute of Canada, Ottawa, Ontario..... | | 104,710 |
| International Development Research Centre, Ottawa, Ontario..... | | 200,000 |
| Janet Yale, Ottawa, Ontario..... | | 126,000 |
| Janique Simard-Quellette, Ottawa, Ontario..... | | 164,309 |
| KPMG LLP, Ottawa, Ontario..... | | 256,250 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| National Research Council of Canada, Ottawa, Ontario..... | | 118,603 |
| Power Auctions LLC, Washington, District of Columbia..... | | 1,249,545 |
| PRA Inc, Winnipeg, Manitoba..... | | 109,564 |
| Public Works and Government Services, Gatineau, Quebec..... | | 349,835 |
| QMR Staffing Solutions Inc, Ottawa, Ontario..... | | 138,056 |
| R A Malatest & Associates Ltd, Ottawa, Ontario..... | | 139,250 |
| S i Systems Ltd, Calgary, Alberta..... | | 333,988 |
| Smith Institute, Guildford, United Kingdom..... | | 365,000 |
| Statistics Canada, Ottawa, Ontario..... | | 2,374,163 |
| Turtle Technologies Inc, Stittsville, Ontario..... | | 131,921 |
| Service payments under \$100,000 (277 payees)..... | | 5,063,008 |
| Protection Services..... | 2,699,908 | |
| Commissionaires, Ottawa, Ontario..... | | 2,431,836 |
| Public Works and Government Services, Gatineau, Quebec..... | | 173,919 |
| Service payments under \$100,000 (34 payees)..... | | 94,153 |
| Scientific and Research Services..... | 4,196,828 | |
| Avascent, Ottawa, Ontario..... | | 1,436,000 |
| Bain & Company Canada Inc, Toronto, Ontario..... | | 130,000 |
| McKinsey & Company, Toronto, Ontario..... | | 212,000 |
| Public Works and Government Services, Gatineau, Quebec..... | | 203,604 |
| Statistics Canada, Ottawa, Ontario..... | | 1,108,485 |
| Systemscope Inc, Ottawa, Ontario..... | | 912,395 |
| Service payments under \$100,000 (38 payees)..... | | 194,344 |
| Special Fees and Services..... | 1,487,462 | |
| Organisation for Economic Co-operation and Development, Paris, France..... | | 150,041 |
| Service payments under \$100,000 (788 payees)..... | | 1,337,421 |
| Temporary Help Services..... | 2,894,336 | |
| AIM Group Inc, Ottawa, Ontario..... | | 323,883 |
| Altis Human Resources Inc, Ottawa, Ontario..... | | 143,344 |
| Beyond Technologies Consulting Inc, Montréal, Quebec..... | | 189,210 |
| Emerion Inc, Ottawa, Ontario..... | | 322,184 |
| excelHr, Ottawa, Ontario..... | | 573,649 |
| IBISKA Telecom Inc, Ottawa, Ontario..... | | 185,137 |
| Labor Tek Personnel Services Ltd, Ottawa, Ontario..... | | 279,971 |
| Lumina IT Inc, Ottawa, Ontario..... | | 226,933 |
| Quantum Management Services Ltd, Ottawa, Ontario..... | | 105,235 |
| Randstad Interim Inc, Ottawa, Ontario..... | | 118,388 |
| Service payments under \$100,000 (25 payees)..... | | 426,402 |
| Training and Educational Services..... | 5,340,453 | |
| ABCE Language School Inc, Ottawa, Ontario..... | | 180,262 |
| Canada School of Public Service, Ottawa, Ontario..... | | 343,350 |
| Fast Forward French, Ottawa, Ontario..... | | 136,996 |
| Graybridge International, Ottawa, Ontario..... | | 468,113 |
| Health, Ottawa, Ontario..... | | 164,698 |
| Ivey School of Business Foundation, London, Ontario..... | | 150,200 |
| Knowledge Circle Learning Services, Ottawa, Ontario..... | | 424,799 |
| Public Service Commission, Gatineau, Quebec..... | | 127,169 |
| Service payments under \$100,000 (705 payees)..... | | 3,344,866 |
| Other Services..... | 5,034,829 | |
| Bates White Economic Consulting, Washington, District of Columbia..... | | 1,677,396 |
| Charles River Associates, Chicago, Illinois..... | | 214,561 |
| CRA International Ltd, Toronto, Ontario..... | | 390,151 |
| Deloitte LLP, Ottawa, Ontario..... | | 160,500 |
| Groupe d'analyse Ltée, Montréal, Quebec..... | | 192,354 |
| Joel Urbany, South Bend, Indiana..... | | 105,029 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Oxera Consulting LLP, Oxford, United Kingdom..... | | 590,086 |
| The Brattle Group, Boston, Massachusetts..... | | 172,309 |
| The Brattle Group, Toronto, Ontario..... | | 159,375 |
| West Coast Economics Group LLC, Rancho Palos Verdes, California..... | | 386,830 |
| Service payments under \$100,000 (171 payees)..... | | 986,238 |
| Total Department of Industry | 147,440,953 | 147,440,953 |
| Atlantic Canada Opportunities Agency | | |
| Business Services..... | 339,231 | |
| Service payments under \$100,000 (73 payees)..... | | 339,231 |
| Engineering and Architectural Services..... | 60,201 | |
| Service payments under \$100,000 (1 payee)..... | | 60,201 |
| Health and Welfare Services..... | 4,289 | |
| Service payments under \$100,000 (7 payees)..... | | 4,289 |
| Informatics Services..... | 378,239 | |
| Bell, North York, Ontario..... | | 199,280 |
| Skyridge Systems Inc, Moncton, New Brunswick..... | | 143,923 |
| Service payments under \$100,000 (3 payees)..... | | 35,036 |
| Interpretation and Translation Services..... | 317,972 | |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 305,451 |
| Service payments under \$100,000 (5 payees)..... | | 12,521 |
| Legal Services..... | 828,216 | |
| Department of Justice, Ottawa, Ontario..... | | 823,116 |
| Service payments under \$100,000 (3 payees)..... | | 5,100 |
| Management Consulting..... | 479,486 | |
| Bell, North York, Ontario..... | | 229,554 |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 132,679 |
| Service payments under \$100,000 (17 payees)..... | | 117,253 |
| Protection Services..... | 12,960 | |
| Service payments under \$100,000 (11 payees)..... | | 12,960 |
| Special Fees and Services..... | 197,485 | |
| Service payments under \$100,000 (128 payees)..... | | 197,485 |
| Temporary Help Services..... | 15,429 | |
| Service payments under \$100,000 (2 payees)..... | | 15,429 |
| Training and Educational Services..... | 781,626 | |
| Service payments under \$100,000 (272 payees)..... | | 781,626 |
| Other Services..... | 463,340 | |
| Statistics Canada, Ottawa, Ontario..... | | 120,340 |
| Service payments under \$100,000 (44 payees)..... | | 343,000 |
| Total Atlantic Canada Opportunities Agency | 3,878,474 | 3,878,474 |
| Canadian Northern Economic Development Agency | | |
| Business Services..... | 96,167 | |
| Service payments under \$100,000 (13 payees)..... | | 96,167 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Health and Welfare Services..... | 300 | |
| Service payments under \$100,000 (1 payee)..... | | 300 |
| Informatics Services..... | 327,539 | |
| Atlantic Canada Opportunities Agency, Moncton, New Brunswick..... | | 109,951 |
| Department of Health, Ottawa, Ontario..... | | 112,000 |
| Service payments under \$100,000 (3 payees)..... | | 105,588 |
| Interpretation and Translation Services..... | 102,155 | |
| Service payments under \$100,000 (2 payees)..... | | 102,155 |
| Legal Services..... | 174,804 | |
| Department of Justice, Ottawa, Ontario..... | | 174,804 |
| Management Consulting..... | 31,740 | |
| Service payments under \$100,000 (2 payees)..... | | 31,740 |
| Special Fees and Services..... | 78,184 | |
| Service payments under \$100,000 (74 payees)..... | | 78,184 |
| Temporary Help Services..... | 93,308 | |
| Service payments under \$100,000 (1 payee)..... | | 93,308 |
| Training and Educational Services..... | 39,565 | |
| Service payments under \$100,000 (22 payees)..... | | 39,565 |
| Other Services..... | 1,381,206 | |
| Department of Health, Ottawa, Ontario..... | | 96,295 |
| Department of Indian Affairs and Northern Development, Gatineau, Quebec..... | | 587,136 |
| Department of Industry, Ottawa, Ontario..... | | 100,000 |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 249,847 |
| Service payments under \$100,000 (28 payees)..... | | 347,928 |
| Total Canadian Northern Economic Development Agency | 2,324,968 | 2,324,968 |
| Canadian Space Agency | | |
| Business Services..... | 5,265,796 | |
| Av-Tech Inc, Québec, Quebec..... | | 412,568 |
| Domus Building Cleaning Company Ltd, Ottawa, Ontario..... | | 154,525 |
| Les Entreprises Fervel Inc, Montréal, Quebec..... | | 485,234 |
| Natural Resources, Ottawa, Ontario..... | | 1,536,593 |
| Power-Tek Electrical Services Inc, Ottawa, Ontario..... | | 134,309 |
| Public Works and Government Services, Gatineau, Quebec..... | | 922,273 |
| Public Works and Government Services, Montréal, Quebec..... | | 325,350 |
| Services Paysagers Dominique Filion, Saint-Basile-le-Grand, Quebec..... | | 145,082 |
| Trane Canada, Toronto, Ontario..... | | 195,479 |
| Service payments under \$100,000 (123 payees)..... | | 954,383 |
| Engineering and Architectural Services..... | 58,127,885 | |
| Abacus Innovations Corporation, Houston, Texas..... | | 276,744 |
| ADGA Group Consultants Inc, Ottawa, Ontario..... | | 146,433 |
| Calian Technologies Ltd, Ottawa, Ontario..... | | 326,694 |
| Canadensys Aerospace Corporation, Bolton, Ontario..... | | 300,000 |
| Cole + Associates Architects Inc, Ottawa, Ontario..... | | 136,907 |
| COM DEV Ltd, Cambridge, Ontario..... | | 970,102 |
| L-3 Communications Mapps Inc, Montréal, Quebec..... | | 1,537,136 |
| MacDonald Dettwiler and Associates Ltd, Richmond, British Columbia..... | | 46,032,184 |
| McGill University, Montréal, Quebec..... | | 199,907 |
| MDA Systems Ltd, Richmond, British Columbia..... | | 3,373,108 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Neptec Design Group Ltd, Ottawa, Ontario..... | | 807,244 |
| Rochon Experts Conseils Inc, Sainte-Julie, Quebec..... | | 131,084 |
| SED Systems - a division of CALIAN Ltd, Saskatoon, Saskatchewan..... | | 2,531,321 |
| SoftSim Technologies Inc, Montréal, Quebec..... | | 328,495 |
| University of Waterloo, Waterloo, Ontario..... | | 345,013 |
| University of Western Ontario, London, Ontario..... | | 100,000 |
| Service payments under \$100,000 (14 payees)..... | | 585,513 |
| Health and Welfare Services..... | 40,025 | |
| Service payments under \$100,000 (4 payees)..... | | 40,025 |
| Informatics Services..... | 1,942,854 | |
| Agriculture and Agri-Food, Ottawa, Ontario..... | | 116,625 |
| MDA Systems Ltd, Richmond, British Columbia..... | | 669,905 |
| Procom Consultants Group Ltd, Montréal, Quebec..... | | 136,685 |
| Public Works and Government Services, Montréal, Quebec..... | | 184,816 |
| Shared Services Canada, Gatineau, Quebec..... | | 383,626 |
| Service payments under \$100,000 (12 payees)..... | | 451,197 |
| Interpretation and Translation Services..... | 751,725 | |
| Public Works and Government Services, Gatineau, Quebec..... | | 644,817 |
| Service payments under \$100,000 (11 payees)..... | | 106,908 |
| Legal Services..... | 655,144 | |
| Justice, Ottawa, Ontario..... | | 655,144 |
| Management Consulting..... | 1,040,751 | |
| ADGA Group Consultants Inc, Ottawa, Ontario..... | | 251,032 |
| Bubble Technology Industries Inc, Chalk River, Ontario..... | | 221,920 |
| PRA Inc, Winnipeg, Manitoba..... | | 116,415 |
| Telesat Canada, Ottawa, Ontario..... | | 181,425 |
| Service payments under \$100,000 (8 payees)..... | | 269,959 |
| Protection Services..... | 1,842,398 | |
| Commissionaires, Montréal, Quebec..... | | 1,246,772 |
| Commissionaires, Ottawa, Ontario..... | | 586,625 |
| Service payments under \$100,000 (2 payees)..... | | 9,001 |
| Scientific and Research Services..... | 32,119,153 | |
| ABB Inc, Montréal, Quebec..... | | 528,907 |
| Agriculture and Agri-Food, Ottawa, Ontario..... | | 118,000 |
| Canadensys Aerospace Corporation, Bolton, Ontario..... | | 1,192,076 |
| Carré Technologies Inc, Montréal, Quebec..... | | 487,847 |
| COM DEV Ltd, Cambridge, Ontario..... | | 5,747,075 |
| DPL Science, Saint-Lazare, Quebec..... | | 135,540 |
| Environment, Gatineau, Quebec..... | | 2,470,350 |
| Fisheries and Oceans, Ottawa, Ontario..... | | 199,307 |
| Hickling Arthurs Low Corporation, Ottawa, Ontario..... | | 194,900 |
| Institut national d'optique, Québec, Quebec..... | | 352,907 |
| Institute for Biomedical Problems, Moscow, Russia..... | | 105,341 |
| ITRES Research Limited, Calgary, Alberta..... | | 667,500 |
| MacDonald Dettwiler and Associates Ltd, Richmond, British Columbia..... | | 6,041,316 |
| Magellan Aerospace Ltd, Winnipeg, Manitoba..... | | 300,000 |
| McGill University, Montréal, Quebec..... | | 101,478 |
| MPB Communications Inc, Pointe-Claire, Quebec..... | | 265,865 |
| National Defence, Ottawa, Ontario..... | | 248,174 |
| National Research Council of Canada, Ottawa, Ontario..... | | 1,007,750 |
| Natural Resources, Ottawa, Ontario..... | | 558,704 |
| Neptec Design Group Ltd, Ottawa, Ontario..... | | 4,002,070 |
| Thales Canada, Ottawa, Ontario..... | | 129,891 |
| Université de Montréal, Montréal, Quebec..... | | 355,234 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| University of Alberta, Edmonton, Alberta..... | | 321,736 |
| University of Calgary, Calgary, Alberta..... | | 1,122,656 |
| University of Guelph, Guelph, Ontario..... | | 668,928 |
| University of Ottawa, Ottawa, Ontario..... | | 225,618 |
| University of Saskatchewan, Saskatoon, Saskatchewan..... | | 632,782 |
| University of Toronto, Toronto, Ontario..... | | 484,225 |
| University of Waterloo, Waterloo, Ontario..... | | 1,003,029 |
| University of Western Ontario, London, Ontario..... | | 126,498 |
| Wildy Enterprises Ltd, Cochrane, Alberta..... | | 227,214 |
| Wyle Laboratories Inc, Huntsville, Alabama..... | | 223,832 |
| York University, Toronto, Ontario..... | | 891,232 |
| Service payments under \$100,000 (26 payees)..... | | 981,171 |
| Special Fees and Services..... | 174,885 | |
| Service payments under \$100,000 (139 payees)..... | | 174,885 |
| Temporary Help Services..... | 291,028 | |
| The AIM Group Inc, Ottawa, Ontario..... | | 100,567 |
| Service payments under \$100,000 (6 payees)..... | | 190,461 |
| Training and Educational Services..... | 876,558 | |
| Teaching Science and Technology Inc, Monument, Colorado..... | | 120,516 |
| Service payments under \$100,000 (207 payees)..... | | 756,042 |
| Other Services..... | 4,682,546 | |
| ABB Inc, Montréal, Quebec..... | | 112,000 |
| AECOM Consultants Inc, Québec, Quebec..... | | 110,521 |
| Euroconsult North America Services Inc, Montréal, Quebec..... | | 325,292 |
| Hatfield Consultants Partnership, Vancouver, British Columbia..... | | 205,467 |
| KPMG LLP, Toronto, Ontario..... | | 165,710 |
| Lansdowne Technologies Inc, Ottawa, Ontario..... | | 134,047 |
| Natural Resources, Ottawa, Ontario..... | | 374,233 |
| Shared Services Canada, Gatineau, Quebec..... | | 351,301 |
| Swedish Space Corporation, Solna, Sweden..... | | 278,730 |
| University of Calgary, Calgary, Alberta..... | | 651,795 |
| Service payments under \$100,000 (93 payees)..... | | 1,973,450 |
| Total Canadian Space Agency | 107,810,748 | 107,810,748 |
| Copyright Board | | |
| Business Services..... | 117,155 | |
| Service payments under \$100,000 (6 payees)..... | | 117,155 |
| Health and Welfare Services..... | 4,822 | |
| Service payments under \$100,000 (2 payees)..... | | 4,822 |
| Interpretation and Translation Services..... | 74,706 | |
| Service payments under \$100,000 (1 payee)..... | | 74,706 |
| Legal Services..... | 244 | |
| Service payments under \$100,000 (1 payee)..... | | 244 |
| Management Consulting..... | 11,890 | |
| Service payments under \$100,000 (2 payees)..... | | 11,890 |
| Special Fees and Services..... | 30,365 | |
| Service payments under \$100,000 (13 payees)..... | | 30,365 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Temporary Help Services..... | 202,491 | |
| Excel Human Resources Inc, Ottawa, Ontario..... | | 130,340 |
| Service payments under \$100,000 (3 payees)..... | | 72,151 |
| Training and Educational Services..... | 12,697 | |
| Service payments under \$100,000 (9 payees)..... | | 12,697 |
| Other Services..... | 128,879 | |
| Industry, Ottawa, Ontario..... | | 104,291 |
| Service payments under \$100,000 (13 payees)..... | | 24,588 |
| Total Copyright Board | 583,249 | 583,249 |
| Department of Western Economic Diversification | | |
| Business Services..... | 541,442 | |
| AVI-SPL Canada Ltd, Ottawa, Ontario..... | | 104,069 |
| Service payments under \$100,000 (107 payees)..... | | 437,373 |
| Informatics Services..... | 108,600 | |
| Service payments under \$100,000 (5 payees)..... | | 108,600 |
| Interpretation and Translation Services..... | 121,222 | |
| Service payments under \$100,000 (8 payees)..... | | 121,222 |
| Legal Services..... | 313,277 | |
| McCarthy Tétrault LLP, Toronto, Ontario..... | | 237,966 |
| Service payments under \$100,000 (2 payees)..... | | 75,311 |
| Management Consulting..... | 338,295 | |
| Service payments under \$100,000 (25 payees)..... | | 338,295 |
| Protection Services..... | 6,294 | |
| Service payments under \$100,000 (7 payees)..... | | 6,294 |
| Special Fees and Services..... | 159,514 | |
| Service payments under \$100,000 (131 payees)..... | | 159,514 |
| Temporary Help Services..... | 23,627 | |
| Service payments under \$100,000 (3 payees)..... | | 23,627 |
| Training and Educational Services..... | 324,485 | |
| Service payments under \$100,000 (215 payees)..... | | 324,485 |
| Other Services..... | 3,682,398 | |
| Canada/British Columbia Business Services Society, Vancouver, British Columbia..... | | 1,052,061 |
| Saskatoon Regional Economic Development Authority Inc, Saskatoon, Saskatchewan..... | | 658,238 |
| The Business Link Business Service Centre, Edmonton, Alberta..... | | 876,538 |
| WTCW Inc, Winnipeg, Manitoba..... | | 750,556 |
| Service payments under \$100,000 (14 payees)..... | | 345,005 |
| Total Department of Western Economic Diversification | 5,619,154 | 5,619,154 |
| Economic Development Agency of Canada for the Regions of Quebec | | |
| Business Services..... | 738,897 | |
| Public Works and Government Services, Gatineau, Quebec..... | | 682,779 |
| Service payments under \$100,000 (20 payees)..... | | 56,118 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Engineering and Architectural Services..... | 20,241 | |
| Service payments under \$100,000 (1 payee)..... | | 20,241 |
| Informatics Services..... | 658,894 | |
| Freebalance Inc, Ottawa, Ontario..... | | 301,992 |
| Gartner Canada Co, Ottawa, Ontario..... | | 143,390 |
| Service payments under \$100,000 (8 payees)..... | | 213,512 |
| Interpretation and Translation Services..... | 377,849 | |
| Public Works and Government Services, Gatineau, Quebec..... | | 365,871 |
| Service payments under \$100,000 (1 payee)..... | | 11,978 |
| Legal Services..... | 595,327 | |
| Justice, Ottawa, Ontario..... | | 595,327 |
| Management Consulting..... | 145,320 | |
| Service payments under \$100,000 (6 payees)..... | | 145,320 |
| Protection Services..... | 218,364 | |
| Service payments under \$100,000 (23 payees)..... | | 218,364 |
| Special Fees and Services..... | 252,178 | |
| Service payments under \$100,000 (94 payees)..... | | 252,178 |
| Temporary Help Services..... | 95,060 | |
| Service payments under \$100,000 (6 payees)..... | | 95,060 |
| Training and Educational Services..... | 459,020 | |
| Service payments under \$100,000 (98 payees)..... | | 459,020 |
| Other Services..... | 2,156,246 | |
| Centre d'affaires Info-Entrepreneurs, Montréal, Quebec..... | | 1,344,941 |
| Ressources Entreprises Inc, Québec, Quebec..... | | 492,706 |
| Service payments under \$100,000 (24 payees)..... | | 318,599 |
| Total Economic Development Agency of Canada for the Regions of Quebec | 5,717,396 | 5,717,396 |
| Federal Economic Development Agency for Southern Ontario | | |
| Business Services..... | 781,000 | |
| Industry, Ottawa, Ontario..... | | 260,686 |
| Public Works and Government Services, Gatineau, Quebec..... | | 223,023 |
| Service payments under \$100,000 (33 payees)..... | | 297,291 |
| Health and Welfare Services..... | 4,831 | |
| Service payments under \$100,000 (24 payees)..... | | 4,831 |
| Informatics Services..... | 1,847,692 | |
| Atlantic Canada Opportunities Agency, Moncton, New Brunswick..... | | 153,308 |
| Industry, Ottawa, Ontario..... | | 1,414,409 |
| Public Works and Government Services, Gatineau, Quebec..... | | 122,394 |
| Shared Services, Ottawa, Ontario..... | | 120,909 |
| Service payments under \$100,000 (2 payees)..... | | 36,672 |
| Interpretation and Translation Services..... | 155,569 | |
| Service payments under \$100,000 (6 payees)..... | | 155,569 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Legal Services..... | 61,740 | |
| Service payments under \$100,000 (1 payee)..... | | 61,740 |
| Management Consulting..... | 713,279 | |
| Bell Canada, Montréal, Quebec..... | | 609,983 |
| Service payments under \$100,000 (5 payees)..... | | 103,296 |
| Protection Services..... | 53,709 | |
| Service payments under \$100,000 (5 payees)..... | | 53,709 |
| Scientific and Research Services..... | 74,750 | |
| Service payments under \$100,000 (3 payees)..... | | 74,750 |
| Special Fees and Services..... | 117,343 | |
| Service payments under \$100,000 (79 payees)..... | | 117,343 |
| Temporary Help Services..... | 12,459 | |
| Service payments under \$100,000 (2 payees)..... | | 12,459 |
| Training and Educational Services..... | 228,899 | |
| Service payments under \$100,000 (35 payees)..... | | 228,899 |
| Other Services..... | 31,530 | |
| Service payments under \$100,000 (2 payees)..... | | 31,530 |
| Total Federal Economic Development Agency for Southern Ontario | 4,082,801 | 4,082,801 |
| National Research Council of Canada | | |
| Business Services..... | 9,848,857 | |
| Ace Cleaning Company, St John's, Newfoundland and Labrador..... | | 167,700 |
| Canada Mortgage and Housing Corp, Ottawa, Ontario..... | | 100,000 |
| Canada School of Public Service, Ottawa, Ontario..... | | 200,000 |
| Canadian Standards Association, Etobicoke, Ontario..... | | 327,037 |
| Conciergerie JL Inc, Saguenay, Quebec..... | | 105,136 |
| Conciergerie SPEICO Inc, Montréal, Quebec..... | | 191,102 |
| CRIM Formation, Montréal, Quebec..... | | 415,000 |
| Deloitte LLP, Toronto, Ontario..... | | 221,160 |
| Domus Building Cleaning Company Ltd, Ottawa, Ontario..... | | 1,690,397 |
| Ernst and Young LLP, Ottawa, Ontario..... | | 134,200 |
| KPMG Consulting LLP, Ottawa, Ontario..... | | 216,575 |
| Les Entreprises Fervel Inc, Montréal, Quebec..... | | 126,435 |
| PricewaterhouseCoopers LLP, Ottawa, Ontario..... | | 865,218 |
| Public Works and Government Services, Québec, Quebec..... | | 117,810 |
| R and R Automation Inc, Ottawa, Ontario..... | | 113,689 |
| Titan Building Maintenance Ltd, Winnipeg, Manitoba..... | | 129,114 |
| University of Alberta, Edmonton, Alberta..... | | 431,318 |
| University of Ottawa, Ottawa, Ontario..... | | 124,622 |
| University of Western Ontario, London, Ontario..... | | 108,354 |
| Wellgrow Management Services Company, Richmond, British Columbia..... | | 109,839 |
| Service payments under \$100,000 (336 payees)..... | | 3,954,151 |
| Engineering and Architectural Services..... | 30,341,978 | |
| ABB Bomem Inc, Québec, Quebec..... | | 634,621 |
| Ameresco Canada, Ottawa, Ontario..... | | 326,408 |
| ATCO Structures and Logistics Ltd, Calgary, Alberta..... | | 140,570 |
| Canadian Standards Association, Toronto, Ontario..... | | 344,884 |
| David T Fortin Architect Inc, Greater Sudbury, Ontario..... | | 299,818 |
| Edward J Cuhaci and Associates Architects Inc, Ottawa, Ontario..... | | 142,548 |
| Environment, Ottawa, Ontario..... | | 218,300 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| European Southern Observatory, Munich, Germany..... | | 128,931 |
| Gryphon Engineering Services, Spencerville, Ontario..... | | 109,736 |
| Honeywell Analytics Inc, Lincolnshire, Illinois..... | | 138,892 |
| LCI Engineering Inc, Ottawa, Ontario..... | | 198,797 |
| MDA Systems Ltd, Richmond, British Columbia..... | | 761,283 |
| Morrison Hershfield Ltd, Ottawa, Ontario..... | | 106,700 |
| Near Earth Autonomy Inc, Pittsburg, Pennsylvania..... | | 238,870 |
| Public Works and Government Services, Ottawa, Ontario..... | | 1,565,265 |
| Public Works and Government Services, Québec, Quebec..... | | 15,536,005 |
| Quantum Technology Corp, Squamish, British Columbia..... | | 252,064 |
| Rowan Williams Davies and Irwin Inc, Guelph, Ontario..... | | 800,000 |
| Sandia National Laboratories, Albuquerque, New Mexico..... | | 215,671 |
| SNC - Lavalin Inc, Ottawa, Ontario..... | | 218,591 |
| Stantec Consulting Ltd, Ottawa, Ontario..... | | 624,810 |
| University of Alberta, Edmonton, Alberta..... | | 346,985 |
| University of Ottawa, Ottawa, Ontario..... | | 148,700 |
| University of Waterloo, Waterloo, Ontario..... | | 148,600 |
| Versum Materials, Tempe, Arizona..... | | 319,242 |
| WSP Canada Inc, Ottawa, Ontario..... | | 168,078 |
| Service payments under \$100,000 (302 payees)..... | | 6,207,609 |
| Health and Welfare Services..... | 434,371 | |
| Health, Ottawa, Ontario..... | | 212,067 |
| Service payments under \$100,000 (54 payees)..... | | 222,304 |
| Informatics Services..... | 17,034,074 | |
| 1Science Inc, Montréal, Quebec..... | | 338,000 |
| 4165047 Canada Inc, Gatineau, Quebec..... | | 320,153 |
| Bell Canada, Toronto, Ontario..... | | 149,046 |
| Calian Ltd, Ottawa, Ontario..... | | 139,144 |
| Cistel Technology Inc, Ottawa, Ontario..... | | 1,098,374 |
| Deloitte and Touche LLP, Ottawa, Ontario..... | | 356,648 |
| Excel Human Resources Inc, Ottawa, Ontario..... | | 2,039,154 |
| Experis Canada, Ottawa, Ontario..... | | 128,543 |
| Like 10 Inc, Toronto, Ontario..... | | 402,100 |
| Mindwire Systems Ltd, Ottawa, Ontario..... | | 857,314 |
| Orangutech Inc, Ottawa, Ontario..... | | 204,990 |
| Publivate Inc, Ottawa, Ontario..... | | 111,943 |
| SAP Canada Inc, Toronto, Ontario..... | | 372,560 |
| Shared Services, Gatineau, Quebec..... | | 2,859,783 |
| Sierra Systems, Ottawa, Ontario..... | | 110,727 |
| Solutions Beyond Technologies, Montréal, Quebec..... | | 368,484 |
| TEKsystems Canada Inc, Ottawa, Ontario..... | | 3,308,037 |
| Service payments under \$100,000 (46 payees)..... | | 3,869,074 |
| Interpretation and Translation Services..... | 545,448 | |
| Service payments under \$100,000 (24 payees)..... | | 545,448 |
| Legal Services..... | 3,244,605 | |
| Brunet and Co Ltd, Toronto, Ontario..... | | 192,034 |
| Fleuchaus and Gallo, Munich, Germany..... | | 128,551 |
| Glück Kritzenberger, Regensburg, Germany..... | | 242,585 |
| Justice, Ottawa, Ontario..... | | 616,779 |
| ROBIC LLP, Montréal, Quebec..... | | 103,979 |
| Service payments under \$100,000 (88 payees)..... | | 1,960,677 |
| Management Consulting..... | 1,180,157 | |
| University of Western Ontario, London, Ontario..... | | 100,125 |
| Service payments under \$100,000 (73 payees)..... | | 1,080,032 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Protection Services..... | 3,639,778 | |
| Commissionaires, Bedford, Nova Scotia..... | | 136,451 |
| Commissionaires, Edmonton, Alberta..... | | 248,422 |
| Commissionaires, Montréal, Quebec..... | | 919,001 |
| Commissionaires, Ottawa, Ontario..... | | 1,471,295 |
| Commissionaires, St John's, Newfoundland and Labrador..... | | 174,851 |
| Commissionaires, Victoria, British Columbia..... | | 455,049 |
| Service payments under \$100,000 (27 payees)..... | | 234,709 |
| Scientific and Research Services..... | 12,734,164 | |
| Agriculture and Agri-Food, Ottawa, Ontario..... | | 1,357,325 |
| B3D Performance Inc, Montréal, Quebec..... | | 150,000 |
| Canada-France-Hawaii Telescope, Kamuela, Hawaii..... | | 675,049 |
| Canadian Food Inspection Agency, Calgary, Alberta..... | | 276,818 |
| Carleton University, Ottawa, Ontario..... | | 140,735 |
| CIMMYT, El Batán, Tunisia..... | | 150,000 |
| Coppertree Analytics, Surrey, British Columbia..... | | 539,151 |
| Dalhousie University, Halifax, Nova Scotia..... | | 156,019 |
| Environment, Ottawa, Ontario..... | | 311,000 |
| Envisioning Labs Inc, Vancouver, British Columbia..... | | 150,000 |
| Exacad Fabrication de Moules Inc, Boisbriand, Quebec..... | | 326,000 |
| Fisheries and Oceans, Ottawa, Ontario..... | | 202,750 |
| Health, Ottawa, Ontario..... | | 237,500 |
| Kevin Volk, Airdrie, Alberta..... | | 131,360 |
| MDS Aero Support Corporation, Ottawa, Ontario..... | | 100,000 |
| Natural Resources, Ottawa, Ontario..... | | 399,690 |
| Pierre Chayer, Baltimore, Maryland..... | | 185,624 |
| Public Health Agency of Canada, Winnipeg, Manitoba..... | | 846,946 |
| RYCOM Corporation, Vaughan, Ontario..... | | 122,249 |
| Silentium Ltd, Ness Ziona, Israel..... | | 124,935 |
| Swara Ravindranath, Baltimore, Maryland..... | | 173,551 |
| Underwriters Laboratories of Canada Standards, Toronto, Ontario..... | | 507,400 |
| Université de Sherbrooke, Sherbrooke, Quebec..... | | 285,000 |
| Université Laval, Québec, Quebec..... | | 175,000 |
| University of Alberta, Edmonton, Alberta..... | | 315,709 |
| University of British Columbia, Vancouver, British Columbia..... | | 111,251 |
| University of Ottawa, Ottawa, Ontario..... | | 340,622 |
| University of Toronto, Toronto, Ontario..... | | 106,000 |
| University of Victoria, Victoria, British Columbia..... | | 308,034 |
| University of Waterloo, Waterloo, Ontario..... | | 332,086 |
| Service payments under \$100,000 (302 payees)..... | | 3,496,360 |
| Special Fees and Services..... | 2,117,022 | |
| 6079181 Canada Inc, Ottawa, Ontario..... | | 142,715 |
| Public Works and Government Services, Québec, Quebec..... | | 298,924 |
| Service payments under \$100,000 (652 payees)..... | | 1,675,383 |
| Temporary Help Services..... | 717,519 | |
| Zernam Enterprises Inc, Ottawa, Ontario..... | | 106,846 |
| Service payments under \$100,000 (29 payees)..... | | 610,673 |
| Training and Educational Services..... | 3,976,572 | |
| Gartner Group, Ottawa, Ontario..... | | 247,809 |
| Local Language Training, Ottawa, Ontario..... | | 163,334 |
| Unilanguages Inc, Ottawa, Ontario..... | | 103,777 |
| Service payments under \$100,000 (920 payees)..... | | 3,461,652 |
| Total National Research Council of Canada | 85,814,545 | 85,814,545 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Statistics Canada | | |
| Business Services..... | 4,755,305 | |
| Brookfield Global Integrated Solutions, Markham, Ontario..... | | 612,071 |
| Canada Post, Ottawa, Ontario..... | | 178,578 |
| Canada School of Public Service, Ottawa, Ontario..... | | 390,770 |
| Department of Employment and Social Development, Gatineau, Quebec..... | | 877,500 |
| Department of Natural Resources, Ottawa, Ontario..... | | 100,000 |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 849,451 |
| Gambit IT Solutions Inc, Gloucester, Ontario..... | | 235,815 |
| Privy Council Office, Ottawa, Ontario..... | | 170,400 |
| Samson and Associates, Gatineau, Quebec..... | | 149,707 |
| Shared Services Canada, Gatineau, Quebec..... | | 245,823 |
| Treasury Board Secretariat, Ottawa, Ontario..... | | 164,000 |
| Service payments under \$100,000 (7,312 payees)..... | | 781,190 |
| Health and Welfare Services..... | 329,195 | |
| Gamma Dynacare Medical Laboratories, Brampton, Ontario..... | | 210,592 |
| Service payments under \$100,000 (31 payees)..... | | 118,603 |
| Informatics Services..... | 9,196,982 | |
| CA Technologies, New York, New York..... | | 103,901 |
| Conoscenti Technologies Inc, Orleans, Ontario..... | | 212,195 |
| Coradix Technology Consulting Ltd, Ottawa, Ontario..... | | 407,943 |
| Fujitsu, Tokyo, Japan..... | | 265,569 |
| Metaflow Inc, Ottawa, Ontario..... | | 218,800 |
| Oracle Corporation, Redwood Shores, California..... | | 387,290 |
| S.i. Systems Ltd, Calgary, Alberta..... | | 158,948 |
| SAS Institute Inc, Toronto, Ontario..... | | 148,096 |
| Shared Services Canada, Gatineau, Quebec..... | | 6,346,944 |
| TEKsystems Inc, Hanover, Maryland..... | | 238,727 |
| The AIM Group Inc, Ottawa, Ontario..... | | 364,600 |
| Service payments under \$100,000 (13 payees)..... | | 343,969 |
| Interpretation and Translation Services..... | 1,446,340 | |
| Fox Translations Ltd, Ottawa, Ontario..... | | 354,503 |
| Masha Krupp Translation Group Ltd, Nepean, Ontario..... | | 226,473 |
| OpenText Corporation, Toronto, Ontario..... | | 329,667 |
| Tessier Translations Corporation, Gatineau, Quebec..... | | 350,004 |
| Service payments under \$100,000 (13 payees)..... | | 185,693 |
| Legal Services..... | 433,088 | |
| Department of Justice, Ottawa, Ontario..... | | 379,839 |
| Service payments under \$100,000 (1 payee)..... | | 53,249 |
| Management Consulting..... | 44,459 | |
| Service payments under \$100,000 (4 payees)..... | | 44,459 |
| Protection Services..... | 2,182,455 | |
| Commissionaires, Nepean, Ontario..... | | 2,124,014 |
| Service payments under \$100,000 (11 payees)..... | | 58,441 |
| Special Fees and Services..... | 798,396 | |
| Service payments under \$100,000 (348 payees)..... | | 798,396 |
| Temporary Help Services..... | 79,541 | |
| Service payments under \$100,000 (2 payees)..... | | 79,541 |
| Training and Educational Services..... | 2,956,038 | |
| École de langues La Cité Inc, Ottawa, Ontario..... | | 634,208 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Iso-Langues, Val-des-Monts, Quebec..... | | 317,376 |
| Knowledge Circle Learning Services Inc, Ottawa, Ontario..... | | 283,423 |
| SAS Institute Inc, Toronto, Ontario..... | | 524,939 |
| Service payments under \$100,000 (963 payees)..... | | 1,196,092 |
| Other Services..... | 7,822,088 | |
| CARROT Insights Inc, Toronto, Ontario..... | | 108,713 |
| Council of Ministers of Education Canada, Toronto, Ontario..... | | 100,000 |
| Deloitte Touche Tohmatsu Limited, London, England..... | | 149,615 |
| Department of Employment and Social Development, Gatineau, Quebec..... | | 100,000 |
| Department of Health, Ottawa, Ontario..... | | 521,869 |
| Department of Natural Resources, Ottawa, Ontario..... | | 595,872 |
| Info-Tech Research Group, London, Ontario..... | | 779,861 |
| Institut national de santé publique du Québec, Quebec, Quebec..... | | 3,008,106 |
| McGill University, Montréal, Quebec..... | | 552,980 |
| Microsoft Corporation, Toronto, Ontario..... | | 440,218 |
| Public Health Agency of Canada, Ottawa, Ontario..... | | 142,328 |
| Veritaaq Technology House Inc, Ottawa, Ontario..... | | 151,286 |
| Service payments under \$100,000 (136 payees)..... | | 1,171,240 |
| Total Statistics Canada | 30,043,887 | 30,043,887 |
| Total Innovation, Science and Economic Development | 393,316,175 | 393,316,175 |
| Justice | | |
| Department of Justice | | |
| Business Services..... | 2,312,377 | |
| ASAP Reporting Services, Ottawa, Ontario..... | | 102,580 |
| Ontario Minister of Finance, Toronto, Ontario..... | | 103,537 |
| PRA Inc, Winnipeg, Manitoba..... | | 101,000 |
| Royal Reporting Services Ltd, Regina, Saskatchewan..... | | 113,216 |
| Service payments under \$100,000 (208 payees)..... | | 1,892,044 |
| Health and Welfare Services..... | 453,702 | |
| Bayshore Healthcare Ltd, Mississauga, Ontario..... | | 113,896 |
| Health, Ottawa, Ontario..... | | 238,272 |
| Service payments under \$100,000 (49 payees)..... | | 101,534 |
| Informatics Services..... | 9,975,138 | |
| Adobe Inc, San Jose, California..... | | 171,648 |
| AMS Imaging, Ottawa, Ontario..... | | 274,275 |
| Canadian Development Consultants International Inc, Vancouver, British Columbia..... | | 605,456 |
| Carswell Legal Solutions, Toronto, Ontario..... | | 2,010,072 |
| CGI Information Systems and Management Consultants Inc, Montréal, Quebec..... | | 1,831,665 |
| Emerion, Ottawa, Ontario..... | | 1,410,720 |
| Evidence Solutions Ltd, Vancouver, British Columbia..... | | 258,293 |
| Ibiska Telecom Inc, Ottawa, Ontario..... | | 205,680 |
| LexisNexis Canada Inc, Toronto, Ontario..... | | 550,367 |
| Modis Canada Inc, Toronto, Ontario..... | | 449,621 |
| Oproma Inc, Gatineau, Quebec..... | | 169,943 |
| PrecisionERP Incorporated, Ottawa, Ontario..... | | 127,820 |
| Si Systems Ltd, Calgary, Alberta..... | | 185,364 |
| Solutions Beyond Technologies, Montréal, Quebec..... | | 169,718 |
| Zernam Enterprise Inc, Ottawa, Ontario..... | | 374,794 |
| Service payments under \$100,000 (28 payees)..... | | 1,179,702 |
| Interpretation and Translation Services..... | 2,716,276 | |
| Public Works and Government Services, Gatineau, Quebec..... | | 2,438,017 |
| Société Gamma Inc, Ottawa, Ontario..... | | 130,656 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Service payments under \$100,000 (42 payees)..... | | 147,603 |
| Legal Services..... | 1,921,293 | |
| Adams ADR Services Ltd, Toronto, Ontario..... | | 142,288 |
| Cameron G, Peterborough, Ontario..... | | 279,543 |
| Conway Baxter Wilson LLP, Ottawa, Ontario..... | | 207,556 |
| Cyberbahn Inc, Toronto, Ontario..... | | 246,101 |
| Haladjian H, Montréal, Quebec..... | | 117,839 |
| IMK s e n c r I/LLP, Westmount, Quebec..... | | 153,216 |
| Murray D Segal Professional Corporation, Toronto, Ontario..... | | 314,769 |
| Service payments under \$100,000 (104 payees)..... | | 459,981 |
| Management Consulting..... | 594,524 | |
| Altis Human Resources Inc, Ottawa, Ontario..... | | 347,744 |
| Raymond Chabot Grant Thornton LLP, Ottawa, Ontario..... | | 119,569 |
| Service payments under \$100,000 (8 payees)..... | | 127,211 |
| Protection Services..... | 2,673,330 | |
| Commissionaires, Ottawa, Ontario..... | | 2,587,535 |
| Service payments under \$100,000 (1 payee)..... | | 85,795 |
| Scientific and Research Services..... | 546,688 | |
| Statistics Canada, Ottawa, Ontario..... | | 546,688 |
| Special Fees and Services..... | 5,468,977 | |
| Barreau du Québec, Montréal, Quebec..... | | 833,147 |
| Law Society of Alberta, Calgary, Alberta..... | | 305,440 |
| Law Society of British Columbia, Vancouver, British Columbia..... | | 617,848 |
| Law Society of Ontario, Toronto, Ontario..... | | 2,570,721 |
| Nova Scotia Barristers' Society, Halifax, Nova Scotia..... | | 180,059 |
| The Law Society of Manitoba, Winnipeg, Manitoba..... | | 135,979 |
| Service payments under \$100,000 (391 payees)..... | | 825,783 |
| Temporary Help Services..... | 117,932 | |
| Service payments under \$100,000 (12 payees)..... | | 117,932 |
| Training and Educational Services..... | 3,835,983 | |
| ABCE Language School Inc, Ottawa, Ontario..... | | 111,609 |
| Centre de Langues Internationales Charpentier, Ottawa, Ontario..... | | 149,619 |
| École de langues La Cité, Ottawa, Ontario..... | | 109,638 |
| Knowledge Circle Learning Services Inc, Ottawa, Ontario..... | | 163,490 |
| Service payments under \$100,000 (210 payees)..... | | 3,301,627 |
| Other Services..... | 8,966,644 | |
| Altis Human Resources Inc, Ottawa, Ontario..... | | 298,372 |
| Beaudry Architecte Inc, Vaudreuil-Dorion, Quebec..... | | 173,402 |
| Deloitte LLP, Toronto, Ontario..... | | 206,268 |
| Fleming Communications Inc, Ottawa, Ontario..... | | 159,810 |
| Groupe d'analyse Ltée, Montréal, Quebec..... | | 154,328 |
| Iron Mountain Canada Corporation, Toronto, Ontario..... | | 591,739 |
| KPMG LLP, Toronto, Ontario..... | | 223,633 |
| Lannick Contract Solutions Inc, Ottawa, Ontario..... | | 130,375 |
| Lovisek Research, Surrey, British Columbia..... | | 289,976 |
| Navipoint Consulting Group Inc, Ottawa, Ontario..... | | 320,600 |
| PricewaterhouseCoopers LLP, Toronto, Ontario..... | | 704,248 |
| Raymond Chabot Grant Thornton LLP, Ottawa, Ontario..... | | 142,226 |
| Royal Canadian Mounted Police, Ottawa, Ontario..... | | 200,000 |
| Stantec Consulting Ltd, Edmonton, Alberta..... | | 195,533 |
| Statistics Canada, Ottawa, Ontario..... | | 342,554 |
| Yale-Loehr S, Ithaca, New York..... | | 147,494 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Service payments under \$100,000 (353 payees)..... | | 4,686,086 |
| Total Department of Justice | 39,582,864 | 39,582,864 |
| Administrative Tribunals Support Service of Canada | | |
| Business Services..... | 366,851 | |
| Service payments under \$100,000 (54 payees)..... | | 366,851 |
| Health and Welfare Services..... | 51,106 | |
| Service payments under \$100,000 (11 payees)..... | | 51,106 |
| Informatics Services..... | 2,014,580 | |
| 49 Solutions Inc, Ottawa, Ontario..... | | 392,882 |
| CGI Information Systems and Management Consultants Inc, Ottawa, Ontario..... | | 122,998 |
| Cistel Technology Inc, Nepean, Ontario..... | | 513,566 |
| Maplesoft consulting Inc, Ottawa, Ontario..... | | 801,916 |
| Service payments under \$100,000 (8 payees)..... | | 183,218 |
| Interpretation and Translation Services..... | 1,703,291 | |
| Public Works and Government Services, Gatineau, Quebec..... | | 964,464 |
| Société Gamma Inc, Ottawa, Ontario..... | | 111,221 |
| The Masha Krupp Translation Group Ltd, Ottawa, Ontario..... | | 447,972 |
| Service payments under \$100,000 (21 payees)..... | | 179,634 |
| Legal Services..... | 230,319 | |
| Justice, Ottawa, Ontario..... | | 179,785 |
| Service payments under \$100,000 (5 payees)..... | | 50,534 |
| Management Consulting..... | 146,008 | |
| Service payments under \$100,000 (10 payees)..... | | 146,008 |
| Protection Services..... | 299,012 | |
| Industry, Ottawa, Ontario..... | | 139,768 |
| Public Works and Government Services, Gatineau, Quebec..... | | 120,894 |
| Service payments under \$100,000 (8 payees)..... | | 38,350 |
| Special Fees and Services..... | 553,142 | |
| Gartner Canada Co. Toronto, Ontario..... | | 272,798 |
| Service payments under \$100,000 (44 payees)..... | | 280,344 |
| Temporary Help Services..... | 110,744 | |
| Service payments under \$100,000 (9 payees)..... | | 110,744 |
| Training and Educational Services..... | 624,658 | |
| Canadian institute for the Administration of Justice, Montréal, Quebec..... | | 107,423 |
| Service payments under \$100,000 (193 payees)..... | | 517,235 |
| Other Services..... | 692,925 | |
| Service payments under \$100,000 (85 payees)..... | | 692,925 |
| Total Administrative Tribunals Support Service of Canada | 6,792,636 | 6,792,636 |
| Canadian Human Rights Commission | | |
| Business Services..... | 46,111 | |
| Service payments under \$100,000 (8 payees)..... | | 46,111 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Health and Welfare Services..... | 14,701 | |
| Service payments under \$100,000 (3 payees)..... | | 14,701 |
| Informatics Services..... | 276,518 | |
| Service payments under \$100,000 (13 payees)..... | | 276,518 |
| Interpretation and Translation Services..... | 110,072 | |
| Service payments under \$100,000 (14 payees)..... | | 110,072 |
| Legal Services..... | 59,294 | |
| Service payments under \$100,000 (9 payees)..... | | 59,294 |
| Management Consulting..... | 113,984 | |
| Service payments under \$100,000 (6 payees)..... | | 113,984 |
| Scientific and Research Services..... | 25,185 | |
| Service payments under \$100,000 (6 payees)..... | | 25,185 |
| Special Fees and Services..... | 77,160 | |
| Service payments under \$100,000 (51 payees)..... | | 77,160 |
| Temporary Help Services..... | 181,252 | |
| Altis Human Resources Inc, Ottawa, Ontario..... | | 140,934 |
| Service payments under \$100,000 (6 payees)..... | | 40,318 |
| Training and Educational Services..... | 204,889 | |
| Service payments under \$100,000 (68 payees)..... | | 204,889 |
| Other Services..... | 749,414 | |
| Service payments under \$100,000 (66 payees)..... | | 749,414 |
| Total Canadian Human Rights Commission | 1,858,580 | 1,858,580 |
| Courts Administration Service | | |
| Business Services..... | 1,703,989 | |
| ASAP Reporting Services Inc, Ottawa, Ontario..... | | 264,537 |
| Atchison & Denman Court Reporting Services LTD, Toronto, Ontario..... | | 250,636 |
| International Reporting Inc, Ottawa, Ontario..... | | 240,611 |
| Public Works and Government Services, Gatineau, Quebec..... | | 136,243 |
| Royal Reporting Services Ltd, Regina, Saskatchewan..... | | 115,117 |
| Samson & Associates, Gatineau, Quebec..... | | 155,583 |
| Service payments under \$100,000 (108 payees)..... | | 541,262 |
| Engineering and Architectural Services..... | 135,581 | |
| Public Works and Government Services, Gatineau, Quebec..... | | 123,518 |
| Service payments under \$100,000 (3 payees)..... | | 12,063 |
| Health and Welfare Services..... | 87,144 | |
| Service payments under \$100,000 (8 payees)..... | | 87,144 |
| Informatics Services..... | 1,129,186 | |
| Dona Cona Inc, Ottawa, Ontario..... | | 153,984 |
| NATTIQ Inc, Ottawa, Ontario..... | | 150,889 |
| Public Works and Government Services, Gatineau, Quebec..... | | 223,034 |
| Service payments under \$100,000 (23 payees)..... | | 601,279 |
| Interpretation and Translation Services..... | 2,326,178 | |
| Les Traductions Tessier SCC, Gatineau, Quebec..... | | 370,240 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Lionbridge Canada Inc, Montréal, Quebec..... | | 704,107 |
| Masha Krupp Translation Group Ltd, Ottawa, Ontario..... | | 197,587 |
| Public Works and Government Services Canada, Gatineau, Quebec..... | | 989,144 |
| Service payments under \$100,000 (16 payees)..... | | 65,100 |
| Legal Services..... | 133,062 | |
| Service payments under \$100,000 (11 payees)..... | | 133,062 |
| Management Consulting..... | 74,725 | |
| Service payments under \$100,000 (5 payees)..... | | 74,725 |
| Protection Services..... | 4,048,964 | |
| Commissionaires, Ottawa, Ontario..... | | 3,917,397 |
| Service payments under \$100,000 (13 payees)..... | | 131,567 |
| Special Fees and Services..... | 157,726 | |
| Service payments under \$100,000 (106 payees)..... | | 157,726 |
| Temporary Help Services..... | 143,870 | |
| Service payments under \$100,000 (4 payees)..... | | 143,870 |
| Training and Educational Services..... | 296,386 | |
| Service payments under \$100,000 (111 payees)..... | | 296,386 |
| Other Services..... | 678,806 | |
| Service payments under \$100,000 (72 payees)..... | | 678,806 |
| Total Courts Administration Service | 10,915,617 | 10,915,617 |
| Office of the Commissioner for Federal Judicial Affairs | | |
| Business Services..... | 287,483 | |
| Judges Counselling Program, Ottawa, Ontario..... | | 106,080 |
| Service payments under \$100,000 (23 payees)..... | | 181,403 |
| Informatics Services..... | 293,405 | |
| Alithya, Gatineau, Quebec..... | | 215,986 |
| Service payments under \$100,000 (4 payees)..... | | 77,419 |
| Interpretation and Translation Services..... | 116,521 | |
| Service payments under \$100,000 (6 payees)..... | | 116,521 |
| Legal Services..... | 1,573,136 | |
| Caza Saikaley LLP, Ottawa, Ontario..... | | 390,621 |
| Jolicoeur Lacasse Avocats, Québec, Quebec..... | | 482,986 |
| McCarthy Tetrault LLP, Montréal, Quebec..... | | 119,557 |
| Stockwoods LLP, Toronto, Ontario..... | | 137,089 |
| Service payments under \$100,000 (27 payees)..... | | 442,883 |
| Management Consulting..... | 892,602 | |
| RainMakers Consulting Services Inc, Ottawa, Ontario..... | | 147,630 |
| Sid Lee, Montréal, Quebec..... | | 366,923 |
| Service payments under \$100,000 (19 payees)..... | | 378,049 |
| Protection Services..... | 3,071 | |
| Service payments under \$100,000 (2 payees)..... | | 3,071 |
| Special Fees and Services..... | 8,755,536 | |
| Canadian Institute for the Administration of Justice, Montréal, Quebec..... | | 1,085,803 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| National Judicial Institute, Ottawa, Ontario..... | | 6,984,917 |
| Service payments under \$100,000 (571 payees)..... | | 684,816 |
| Temporary Help Services..... | 29,776 | |
| Service payments under \$100,000 (1 payee)..... | | 29,776 |
| Training and Educational Services..... | 730,921 | |
| Service payments under \$100,000 (75 payees)..... | | 730,921 |
| Other Services..... | 217,224 | |
| Service payments under \$100,000 (7 payees)..... | | 217,224 |
| Total Office of the Commissioner for Federal Judicial Affairs | 12,899,675 | 12,899,675 |
| Office of the Director of Public Prosecutions | | |
| Business Services..... | 1,203,636 | |
| Iron Mountain Canada Corporation, Brampton, Ontario..... | | 441,034 |
| Shared Services Canada, Gatineau, Quebec..... | | 329,175 |
| Service payments under \$100,000 (179 payees)..... | | 433,427 |
| Health and Welfare Services..... | 96,372 | |
| Service payments under \$100,000 (25 payees)..... | | 96,372 |
| Informatics Services..... | 636,118 | |
| Eminent Systems Inc, Ottawa, Ontario..... | | 123,979 |
| iFathom Corporation, Ottawa, Ontario..... | | 150,410 |
| Shared Services Canada, Gatineau, Quebec..... | | 273,153 |
| Service payments under \$100,000 (11 payees)..... | | 88,576 |
| Interpretation and Translation Services..... | 656,585 | |
| Public Works and Government Services, Gatineau, Quebec..... | | 595,738 |
| Service payments under \$100,000 (81 payees)..... | | 60,847 |
| Legal Services..... | 46,194,274 | |
| Abbott GJ, Fredericton, New Brunswick..... | | 141,112 |
| AK Ghosh Professional Corporation, Newmarket, Ontario..... | | 828,467 |
| Albrecht LI, Red Deer, Alberta..... | | 187,226 |
| Andrea D Hemmerling Professional Corporation, Cold Lake, Alberta..... | | 162,372 |
| Anger DG, St Catharines, Ontario..... | | 767,132 |
| Antoniani Law Professional Corporation, Hamilton, Ontario..... | | 1,053,266 |
| Arnot Heffernan Slobodian, Prince Albert, Saskatchewan..... | | 572,347 |
| Barefoot EC, Owen Sound, Ontario..... | | 164,940 |
| Bellows RA, Huntsville, Ontario..... | | 164,867 |
| Benipal LS, Calgary, Alberta..... | | 103,933 |
| Bergeron Clifford LLP, Kingston, Ontario..... | | 107,873 |
| Bow Valley Counsel, Canmore, Alberta..... | | 842,995 |
| Bradley Law Office, Sudbury, Ontario..... | | 368,482 |
| Brothers and Associates Law Offices, Corner Brook, Newfoundland and Labrador..... | | 790,778 |
| Chaddah CG, Owen Sound, Ontario..... | | 160,003 |
| Chalmers and Associates, Perth, Ontario..... | | 216,288 |
| Chapman JM, Little Current, Ontario..... | | 332,001 |
| Christopher Williams Professional Corporation, Calgary, Alberta..... | | 219,889 |
| Collinson SB, Oakville, Ontario..... | | 101,517 |
| CR Bond Professional Corporation, Guelph, Ontario..... | | 222,510 |
| Daigle and Associates, Moncton, New Brunswick..... | | 741,300 |
| Donna Derie-Gillespie Professional Corporation, Sundre, Alberta..... | | 139,500 |
| Dumaresque DN, Calgary, Alberta..... | | 172,859 |
| Eisner Mahon Forsyth, Melfort, Saskatchewan..... | | 102,101 |
| Evans and Adams, Orangeville, Ontario..... | | 207,550 |
| Evans MacIassac MacMillan Law Inc, Port Hawkesbury, Nova Scotia..... | | 201,848 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Fedorchuk V, Toronto, Ontario..... | | 159,574 |
| Findlay Law Office, Regina, Saskatchewan..... | | 333,694 |
| Frances Brennan Law, London, Ontario..... | | 144,734 |
| Fraser DJ, Hamilton, Ontario..... | | 817,469 |
| Frost DR, Toronto, Ontario..... | | 272,121 |
| Frost Wilson LLP, Oshawa, Ontario..... | | 932,826 |
| Gerald R Perkins Law Office, Meadow Lake, Saskatchewan..... | | 118,477 |
| Gillespie and Company, Kamloops, British Columbia..... | | 445,469 |
| Hanbidge JF, London, Ontario..... | | 147,181 |
| Harrison DH, Stratford, Ontario..... | | 100,170 |
| Hatch Law, Camrose, Alberta..... | | 107,339 |
| Hiland J, Peterborough, Ontario..... | | 253,077 |
| Hurley Law LLP, Belleville, Ontario..... | | 595,378 |
| Insight Law, Moose Jaw, Saskatchewan..... | | 199,052 |
| Jennifer Briscoe Professional Corporation, Toronto, Ontario..... | | 142,518 |
| Jeremy Debow Law Office, Lethbridge, Alberta..... | | 151,637 |
| JM Le Dressay and Associates, Langley, British Columbia..... | 2,277,549 | |
| Jokinen Law Professional, Barrie, Ontario..... | | 919,476 |
| Jones & Company, Nanaimo, British Columbia..... | | 2,491,758 |
| Julien & Cormier Professional Corporation, Hawkesbury, Ontario..... | | 132,164 |
| Kaun Law Corporation, Prince George, British Columbia..... | | 1,106,584 |
| Kelly Greenway Bruce, Oshawa, Ontario..... | | 425,262 |
| Kennedy SR, Medicine Hat, Alberta..... | | 106,904 |
| Kevin J Short Professional Corporation, Edmonton, Alberta..... | | 1,231,340 |
| Klassen M, Calgary, Alberta..... | | 183,550 |
| Lawson B, Toronto, Ontario..... | | 125,215 |
| Lee JE, Sylvan Lake, Alberta..... | | 438,763 |
| Leis and Fischer, Medicine Hat, Alberta..... | | 276,316 |
| Macleod Hosack Nunn Pereira Kinkel LLP, Simcoe, Ontario..... | | 190,851 |
| Mandelcorn MS, Kingston, Ontario..... | | 251,725 |
| McCann TS, Pembroke, Ontario..... | | 211,168 |
| McCoy Law, St Albert, Alberta..... | | 913,552 |
| McKelvey S, Charlottetown, Prince Edward Island..... | | 356,121 |
| McNicol Bourcier, Winnipeg, Manitoba..... | | 279,794 |
| Melina Rawluk Professional, Stony Plain, Alberta..... | | 313,713 |
| Mendes-Roux S, Bathurst, New Brunswick..... | | 234,326 |
| Michael K Smith Law Office, Woodstock, Ontario..... | | 342,599 |
| Mike Dunn Enterprises Inc, Brockville, Ontario..... | | 215,126 |
| Miles K, Barrie, Ontario..... | | 155,444 |
| Miller M, Burlington, Ontario..... | | 224,403 |
| Mills Law, Stephenville, Newfoundland and Labrador..... | | 407,244 |
| Mousseau DeLuca McPherson Prince Law Firm, Windsor, Ontario..... | | 873,241 |
| Murchison Thomson and Clarke LLP, Surrey, British Columbia..... | | 2,536,059 |
| Murji A, Toronto, Ontario..... | | 120,111 |
| Nathanson Seaman Watts Law Firm, Kentville, Nova Scotia..... | | 149,086 |
| Oman J, Calgary, Alberta..... | | 256,891 |
| Paul A Bailey Professional Corporation, Tilbury, Ontario..... | | 172,606 |
| Paul D Syrduk Law Office, Lancaster, Ontario..... | | 168,620 |
| Perley-Robertson Hill and Mcdougall LLP, Ottawa, Ontario..... | | 187,139 |
| Peter Wengowski Professional, St Catharines, Ontario..... | | 290,156 |
| Picco and White, Marystown, Newfoundland and Labrador..... | | 132,753 |
| Pritchard BF, Sault Ste Marie, Ontario..... | | 124,220 |
| Pushor Mitchell LLP, Kelowna, British Columbia..... | | 1,098,991 |
| Quayle E, Kitchener, Ontario..... | | 185,249 |
| Quon Ferguson Legal PC Ltd, Saskatoon, Saskatchewan..... | | 165,855 |
| Riopelle Group Professional Corporation, Timmins, Ontario..... | | 1,093,551 |
| Ronald J Poirier Professional Corporation, Thunder Bay, Ontario..... | | 978,011 |
| Rusnak Balacko Kachur Rusnak, Yorkton, Saskatchewan..... | | 190,433 |
| Ryan Iannetti Law Office, North Sydney, Nova Scotia..... | | 166,560 |
| Schulz Erwin Reinhard Professional Corporation, St Albert, Alberta..... | | 244,501 |
| Shatford C, Amherst, Nova Scotia..... | | 216,111 |
| Shirtliff Hinds Professional Corporation, Newmarket, Ontario..... | | 904,020 |
| Thompson LeRose and Brown, Trail, British Columbia..... | | 421,946 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Tilton T Donihee Professional Corporation, Cornwall, Ontario..... | | 505,696 |
| Timothy Mathany Professional Corporation, Dresden, Ontario..... | | 158,382 |
| Tobias C, Vancouver, British Columbia..... | | 115,624 |
| Van Gorder L, North Bay, Ontario..... | | 531,145 |
| VG Findlater Professional Corporation, Bonnyville, Alberta..... | | 390,954 |
| Wells Lamey Mailman & Bryson, Chester, Nova Scotia..... | | 263,103 |
| White NR, Hamilton, Ontario..... | | 117,320 |
| Willows Wellsch Orr and Brundige LLP, Regina, Saskatchewan..... | | 411,851 |
| Wyrzykowski & Robb, Sarnia, Ontario..... | | 742,335 |
| Yusep JJ, Canmore, Alberta..... | | 212,329 |
| Service payments under \$100,000 (102 payees)..... | | 4,264,606 |
| Management Consulting..... | 118,886 | |
| nTech Consulting Inc, Gatineau, Quebec..... | | 118,886 |
| Protection Services..... | 889,611 | |
| Commissionaires, Ottawa, Ontario..... | | 865,027 |
| Service payments under \$100,000 (16 payees)..... | | 24,584 |
| Special Fees and Services..... | 1,360,317 | |
| Barreau du Québec, Montréal, Quebec..... | | 107,853 |
| Law Society of Alberta, Calgary, Alberta..... | | 178,022 |
| Law Society of British Columbia, Vancouver, British Columbia..... | | 155,698 |
| Law Society of Ontario, Toronto, Ontario..... | | 423,021 |
| Service payments under \$100,000 (71 payees)..... | | 495,723 |
| Training and Educational Services..... | 255,284 | |
| Service payments under \$100,000 (116 payees)..... | | 255,284 |
| Other Services..... | 2,400,151 | |
| Alexander N, Bath, Ontario..... | | 128,755 |
| AltisHR, Ottawa, Ontario..... | | 228,211 |
| Côté Y, Gatineau, Quebec..... | | 260,280 |
| eVision Inc & Softsim Technologies Inc in Joint Venture, Montréal, Quebec..... | | 141,691 |
| John Dickson Professional Corporation, Kemptville, Ontario..... | | 123,623 |
| Leo-Pisces Services Group Inc, Brampton, Ontario..... | | 159,710 |
| Like 10 Inc, Ottawa, Ontario..... | | 153,950 |
| Makwa Resourcing, Ottawa, Ontario..... | | 204,588 |
| Partners In Credit Inc, Markham, Ontario..... | | 256,926 |
| Service payments under \$100,000 (73 payees)..... | | 742,417 |
| Total Office of the Director of Public Prosecutions | 53,811,234 | 53,811,234 |
| Offices of the Information and Privacy Commissioners of Canada | | |
| Business Services..... | 733,269 | |
| Canadian Human Rights Commission, Ottawa, Ontario..... | | 316,099 |
| Public Works and Government Services Canada, Gatineau, Quebec..... | | 301,502 |
| Service payments under \$100,000 (18 payees)..... | | 115,668 |
| Health and Welfare Services..... | 32,457 | |
| Service payments under \$100,000 (6 payees)..... | | 32,457 |
| Informatics Services..... | 1,251,513 | |
| IDS Systems Consultants Inc, Ottawa, Ontario..... | | 133,947 |
| Solutions Moerae Inc, Ottawa, Ontario..... | | 527,421 |
| The AIM Group Inc, Ottawa, Ontario..... | | 105,164 |
| Service payments under \$100,000 (22 payees)..... | | 484,981 |
| Interpretation and Translation Services..... | 331,114 | |
| Public Works and Government Services Canada, Gatineau, Quebec..... | | 252,516 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Service payments under \$100,000 (6 payees)..... | | 78,598 |
| Legal Services..... | 203,778 | |
| Service payments under \$100,000 (9 payees)..... | | 203,778 |
| Management Consulting..... | 407,576 | |
| Service payments under \$100,000 (27 payees)..... | | 407,576 |
| Protection Services..... | 100,618 | |
| Service payments under \$100,000 (12 payees)..... | | 100,618 |
| Special Fees and Services..... | 117,889 | |
| Service payments under \$100,000 (63 payees)..... | | 117,889 |
| Temporary Help Services..... | 2,301,051 | |
| Altis HR, Ottawa, Ontario..... | | 736,842 |
| Dynamic Personnel Consultants, Ottawa, Ontario..... | | 176,852 |
| Excel HR, Ottawa, Ontario..... | | 605,753 |
| Lannick Contract Solutions Inc, Ottawa, Ontario..... | | 259,765 |
| Portage Personnel Inc, Ottawa, Ontario..... | | 137,869 |
| The Access Information Agency Inc, Ottawa, Ontario..... | | 202,104 |
| Service payments under \$100,000 (4 payees)..... | | 181,866 |
| Training and Educational Services..... | 527,266 | |
| Service payments under \$100,000 (114 payees)..... | | 527,266 |
| Other Services..... | 761,679 | |
| Service payments under \$100,000 (57 payees)..... | | 761,679 |
| Total Offices of the Information and Privacy Commissioners of Canada | 6,768,210 | 6,768,210 |
| Registrar of the Supreme Court of Canada | | |
| Business Services..... | 300,548 | |
| Service payments under \$100,000 (40 payees)..... | | 300,548 |
| Engineering and Architectural Services..... | 16,800 | |
| Service payments under \$100,000 (1 payee)..... | | 16,800 |
| Informatics Services..... | 193,984 | |
| Excel Human Resources, Ottawa, Ontario..... | | 136,403 |
| Service payments under \$100,000 (9 payees)..... | | 57,581 |
| Interpretation and Translation Services..... | 361,696 | |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 233,291 |
| Service payments under \$100,000 (3 payees)..... | | 128,405 |
| Legal Services..... | 19,200 | |
| Service payments under \$100,000 (1 payee)..... | | 19,200 |
| Management Consulting..... | 3,600 | |
| Service payments under \$100,000 (1 payee)..... | | 3,600 |
| Protection Services..... | 1,061,130 | |
| Commissionaires, Ottawa, Ontario..... | | 1,056,856 |
| Service payments under \$100,000 (4 payees)..... | | 4,274 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Scientific and Research Services..... | 21,194 | |
| Service payments under \$100,000 (2 payees)..... | | 21,194 |
| Special Fees and Services..... | 263,189 | |
| Service payments under \$100,000 (142 payees)..... | | 263,189 |
| Temporary Help Services..... | 4,989 | |
| Service payments under \$100,000 (2 payees)..... | | 4,989 |
| Training and Educational Services..... | 122,935 | |
| Service payments under \$100,000 (55 payees)..... | | 122,935 |
| Other Services..... | 302,833 | |
| Service payments under \$100,00 (53 payees)..... | | 302,833 |
| Total Registrar of the Supreme Court of Canada | 2,672,098 | 2,672,098 |
| Total Justice | 135,300,914 | 135,300,914 |

National Defence

Department of National Defence

| | | |
|--|-------------|------------|
| Business Services..... | 438,894,279 | |
| 1 Profesionalais Serviss Ltd, Riga, Latvia..... | | 120,372 |
| 10647802 Canada Ltd, Mississauga, Ontario..... | | 2,637,359 |
| 2319595 Ontario Inc, Alliston, Ontario..... | | 256,706 |
| 3388646 Canada Inc, Victoria, British Columbia..... | | 1,965,824 |
| 44980 Newfoundland Inc, Happy Valley-Goose Bay, Newfoundland and Labrador..... | | 595,977 |
| 688262 NB Ltd, Rothesay, New Brunswick..... | | 258,240 |
| 9199-0614 Québec Inc, Montréal, Quebec..... | | 352,737 |
| 9214-1951 Québec Inc, Saguenay, Quebec..... | | 780,189 |
| 9225-7088 Québec Inc, Chambly, Quebec..... | | 107,227 |
| 9359-6716 Québec Inc, Terrebonne, Quebec..... | | 123,773 |
| A Fresh Look Painting & Decorating, Winnipeg, Manitoba..... | | 666,614 |
| ABCO Maintenance Systems, Calgary, Alberta..... | | 1,533,413 |
| Academi, Moyock, North Carolina..... | | 362,323 |
| ADGA Group Consultants Inc, Ottawa, Ontario..... | | 192,958 |
| AECOM, Los Angeles, California..... | | 104,406 |
| Air Cadet League of Canada, Ottawa, Ontario..... | | 211,071 |
| Air Ductor Indoor Air Quality Inc, Barrie, Ontario..... | | 157,107 |
| Air Richelieu, Longueuil, Quebec..... | | 214,200 |
| Airbus Defence and Space, Ottobrunn, Germany..... | | 230,139 |
| Altis Human Resources Inc, Ottawa, Ontario..... | | 321,993 |
| AMEC Construction Inc, Saguenay, Quebec..... | | 398,142 |
| Amron Construction, Redcliff, Alberta..... | | 146,612 |
| Anantara Vilamoura Algarve Resort, Vilamoura, Portugal..... | | 211,888 |
| Annapolis Basin Conference Centre, Cornwallis, Nova Scotia..... | | 1,208,568 |
| Aramark Canada Ltd, Toronto, Ontario..... | | 2,317,895 |
| Architecture49 Inc, Winnipeg, Manitoba..... | | 169,289 |
| ARI Financial Services Inc, Toronto, Ontario..... | | 218,048 |
| Arnil Construction Ltd, Moose Jaw, Saskatchewan..... | | 171,000 |
| ATCO Structures & Logistics Ltd, Calgary, Alberta..... | | 15,956,552 |
| Atelier du Martin-Pêcheur Inc, Clermont, Quebec..... | | 906,957 |
| Aurora Northern Contractors, Nanaimo, British Columbia..... | | 220,434 |
| Australian Department of Defence, Canberra, Australia..... | | 353,410 |
| Base Fund, Borden, Ontario..... | | 902,892 |
| Base Fund, Happy Valley-Goose Bay, Newfoundland and Labrador..... | | 208,584 |
| Base Fund, Oromocto, New Brunswick..... | | 117,387 |
| Bee-Clean Building Maintenance, Edmonton, Alberta..... | | 626,938 |
| BellBoy Dry Cleaning & Laundry Ltd, Fredericton, New Brunswick..... | | 290,338 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Best Service Pros, Vancouver, British Columbia..... | | 2,226,938 |
| Black & McDonald Ltd, Toronto, Ontario..... | | 13,814,129 |
| BPA - WMTA in Joint Venture, Ottawa, Ontario..... | | 246,452 |
| British Columbia Ferry Services Inc, Victoria, British Columbia..... | | 110,970 |
| Brockwell IT Consulting Inc, Ottawa, Ontario..... | | 107,400 |
| Brown's Fine Food Services Inc, Kingston, Ontario..... | | 325,605 |
| Buffet Nico Inc, Trois-Rivières, Quebec..... | | 689,934 |
| C&D Cleaning & Security Services Ltd, Halifax, Nova Scotia..... | | 250,855 |
| CAE Inc, Montréal, Quebec..... | | 842,384 |
| Calian Group Ltd, Ottawa, Ontario..... | | 1,151,890 |
| Canada Catering Co Ltd, Toronto, Ontario..... | | 1,437,094 |
| Canada Foreign Military Sales, New York, New York..... | | 2,056,737 |
| Canadian Base Operators, Collingwood, Ontario..... | | 15,715,766 |
| Canadian Flight Centre Inc, Delta, British Columbia..... | | 189,565 |
| Canadian Forces Morale and Welfare Services, Ottawa, Ontario..... | | 2,576,554 |
| Canadian Space Agency, Longueuil, Quebec..... | | 498,096 |
| CANLink Aviation Inc, Winnipeg, Manitoba..... | | 132,869 |
| Cascade Aerospace Inc, Abbotsford, British Columbia..... | | 1,387,237 |
| CBE Corporation Of Gaylord, Gaylord, Michigan..... | | 294,051 |
| Cégep Saint-Jean-sur-Richelieu, Saint-Jean-sur-Richelieu, Quebec..... | | 369,026 |
| CFG Construction Inc, Québec, Quebec..... | | 1,239,693 |
| Cimco Refrigeration, Toronto, Ontario..... | | 177,300 |
| City of Edmonton, Edmonton, Alberta..... | | 395,782 |
| Coastal Woodlands & Tree Services Inc, Halifax, Nova Scotia..... | | 107,792 |
| Commercial Cleaning Services, St Catharines, Ontario..... | | 2,828,713 |
| Commissionaires, Ottawa, Ontario..... | | 1,218,442 |
| Compass Group Canada Ltd, Mississauga, Ontario..... | | 5,815,271 |
| Computershare Trust Company of Canada, Montréal, Quebec..... | | 1,137,746 |
| Conciergerie JL Inc, Saguenay, Quebec..... | | 113,149 |
| Construction Dinamo Inc, L'Ancienne-Lorette, Quebec..... | | 140,848 |
| Construction Marc Bolduc Inc, Lévis, Quebec..... | | 167,625 |
| Corporation of the Town of Petawawa, Petawawa, Ontario..... | | 962,784 |
| Correctional Service of Canada, Ottawa, Ontario..... | | 568,278 |
| Cubic Defense Applications Inc, San Diego, California..... | | 108,775 |
| Culinary Motion Inc, Kingsville, Ontario..... | | 171,225 |
| D&D Catering Ltd, Debert, Nova Scotia..... | | 188,175 |
| D&J's Cleaning Services Ltd, Middle Sackville, Nova Scotia..... | | 1,149,728 |
| Davey Tree Expert Co of Canada Ltd, Hamilton, Ontario..... | | 207,755 |
| Dayley Site Maintenance Ltd, Port Hardy, British Columbia..... | | 105,710 |
| Decisive Technologies Inc, Ottawa, Ontario..... | | 219,846 |
| Defence Construction Canada, Ottawa, Ontario..... | | 16,514,338 |
| Defense Finance and Accounting Service, Indianapolis, Indiana..... | | 300,369 |
| Deloitte LLP, Toronto, Ontario..... | | 160,062 |
| Derek Penney Electrical Ltd, St John's, Newfoundland and Labrador..... | | 110,000 |
| Dexter Construction Company Ltd, Bedford, Nova Scotia..... | | 2,342,475 |
| Diamond Flight Centre London Inc, London, Ontario..... | | 156,434 |
| Dixie Cleaners & Laundry Services, New Tecumseth, Ontario..... | | 605,332 |
| DMTI Spatial Inc, Markham, Ontario..... | | 191,248 |
| Duff's Excavating Ltd, Paradise, Newfoundland and Labrador..... | | 134,183 |
| Durham Flight Centre Inc, Oshawa, Ontario..... | | 150,640 |
| Dussmann AG & Co, Cologne, Germany..... | | 148,410 |
| Dynamic Facility Services Ltd, Richmond, British Columbia..... | | 1,878,355 |
| Dynamic Personnel Consultants, Ottawa, Ontario..... | | 237,055 |
| E G Spence Maintenance & Construction, Caledon, Ontario..... | | 194,195 |
| E N Distributors Inc, Winnipeg, Manitoba..... | | 213,855 |
| East Central Painting & Coating Services Inc, Wainwright, Alberta..... | | 199,513 |
| Eastpoint Engineering Ltd, Halifax, Nova Scotia..... | | 349,002 |
| Eastway Contracting, Pembroke, Ontario..... | | 996,490 |
| École Secondaire Mont-Saint-Sacrement, Saint-Gabriel-de-Valcartier, Quebec..... | | 264,520 |
| Eid Air Aviation Inc, Bromont, Quebec..... | | 226,875 |
| EllisDon Corporation / Kinetic Construction Ltd in Joint Venture, Victoria, British Columbia..... | | 499,950 |
| Employment and Social Development, Gatineau, Quebec..... | | 302,516 |
| ENGIE Services Inc, Sherbrooke, Quebec..... | | 3,439,229 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| EnGlobe Corp, Québec, Quebec..... | | 354,549 |
| Environmental Pest Control Inc, Newmarket, Ontario..... | | 138,862 |
| EnviroSafe Janitorial Inc, Surrey, British Columbia..... | | 4,188,181 |
| Epsilon-Electric Fuel Ltd, Beit Shemesh, Israel..... | | 417,652 |
| Eramosa Engineering Inc, Guelph, Ontario..... | | 121,854 |
| Ernst & Young Orenda Corporate Finance Inc, Toronto, Ontario..... | | 1,816,362 |
| Esri Canada Ltd, Toronto, Ontario..... | | 326,360 |
| Evripos Janitorial Services Ltd, Ottawa, Ontario..... | | 817,690 |
| Exact Air Inc, Saint-Honoré, Quebec..... | | 164,000 |
| ExactEarth Ltd, Cambridge, Ontario..... | | 400,000 |
| Excel Prix Grossiste en alimentation Inc, Laval, Quebec..... | | 1,142,854 |
| Exploits Valley Air Services Ltd, Gander, Newfoundland and Labrador..... | | 214,869 |
| Falcon Environmental Services Inc, Alexandria, Ontario..... | | 711,361 |
| Feastivities Events & Catering, Welland, Ontario..... | | 188,192 |
| Federal Reserve Bank of New York, New York, New York..... | | 9,611,709 |
| Fisheries and Oceans, Ottawa, Ontario..... | | 222,570 |
| GAL Power Systems Ltd, Ottawa, Ontario..... | | 149,287 |
| Gale Force Yard Maintenance Services, Dartmouth, Nova Scotia..... | | 138,368 |
| Gary Budden Janitorial Services, Gander, Newfoundland and Labrador..... | | 167,205 |
| Gary Parker Excavating Ltd, Greenwood, Nova Scotia..... | | 116,555 |
| GDG Aviation Inc, Trois-Rivières, Quebec..... | | 202,000 |
| GDI Integrated Facility Services, Montréal, Quebec..... | | 8,024,722 |
| GEMTEC Consulting Engineers and Scientists Limited, Fredericton, New Brunswick..... | | 104,100 |
| General Dynamics Canada Ltd, Ottawa, Ontario..... | | 5,000,000 |
| GenMec ACL Inc, Bonnyville, Alberta..... | | 125,425 |
| Geodesy Group Inc, High River, Alberta..... | | 170,000 |
| Gerald Labre/GKM Duct Cleaning, Pembroke, Ontario..... | | 115,241 |
| Gil-Son Construction Limited, Halifax Nova Scotia..... | | 239,429 |
| Gimli Community Development Corporation, Gimli, Manitoba..... | | 480,819 |
| Government of Newfoundland and Labrador, St John's, Newfoundland and Labrador..... | | 163,570 |
| Greendale Resources Inc, Lower Sackville, Nova Scotia..... | | 707,213 |
| GWL Realty Advisors Inc, Edmonton, Alberta..... | | 451,207 |
| H&H Construction Inc, Petawawa, Ontario..... | | 732,503 |
| Harv's Air Pilot Training, Steinbach, Manitoba..... | | 323,168 |
| HE Armstrong Mechanical Ltd, Kingston, Nova Scotia..... | | 179,786 |
| Helico Air Services Limited, Trenton, Nova Scotia..... | | 157,969 |
| Immigration and citizenship, Ottawa, Ontario..... | | 2,418,030 |
| Imperial Cleaners Ltd, Dartmouth, Nova Scotia..... | | 6,574,398 |
| Industrial Solutions Management Inc, Sudbury, Ontario..... | | 295,064 |
| Innovation Science and Economic Development Canada, Ottawa, Ontario..... | | 3,864,512 |
| Insurance Corporation of British Columbia, North Vancouver, British Columbia..... | | 243,248 |
| Irving Shipbuilding Inc, Halifax, Nova Scotia..... | | 22,056,871 |
| Island Catering Ltd, Victoria, British Columbia..... | | 1,601,415 |
| JL Contract Management Inc, Kettle & Stony Point First Nation, Ontario..... | | 185,000 |
| Johnson Controls Inc, Milwaukee, Wisconsin..... | | 166,306 |
| Jones Group Ltd, Essex, Ontario..... | | 331,348 |
| K-Bro Linen Systems Inc, Edmonton, Alberta..... | | 137,759 |
| Kamal Mustafa Al Sultan General Trading & Contracting Co, Safat, Kuwait..... | | 146,652 |
| Kathy's Catering, St Thomas, Ontario..... | | 469,020 |
| Kelly Services Canada Ltd, Toronto, Ontario..... | | 165,915 |
| KraussMaffei, Munich, Germany..... | | 306,657 |
| Krazee Klean Inc, Fort Kent, Alberta..... | | 190,618 |
| Kriti Hotel, Chania, Greece..... | | 115,659 |
| Kvadrum Ltd, Riga, Latvia..... | | 171,161 |
| L-3 Communications, New York, New York..... | | 496,437 |
| Leading Edge Geomatics Ltd, Lincoln, New Brunswick..... | | 118,185 |
| Lebel 4 Seasons Services, Saint-Léonard, New Brunswick..... | | 117,150 |
| Leeville Construction, Moose Jaw, Saskatchewan..... | | 163,429 |
| Les aliments L B C inc, Ste-Geneviève-De-Batiscan, Quebec..... | | 287,076 |
| Les Entreprises Fervel Inc, Longueuil, Quebec..... | | 3,277,591 |
| Lockheed Martin Corporation, Stratford, Connecticut..... | | 724,286 |
| Lori's Catering Ltd, Harrison Hot Springs, British Columbia..... | | 432,231 |
| LRO Staffing, Ottawa, Ontario..... | | 151,724 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| MacDonald Dettwiler and Associates Ltd, Richmond, British Columbia..... | | 9,960,180 |
| Mack Trucks Inc, Allentown, Pennsylvania..... | | 3,000,000 |
| MAG Aerospace Canada Corp, Toronto, Ontario..... | | 138,000 |
| Manitoba Public Insurance, Winnipeg, Manitoba..... | | 180,842 |
| MaxSys, Ottawa, Ontario..... | | 362,733 |
| Maxxam Analytics Inc, Mississauga, Ontario..... | | 206,202 |
| McColman & Sons Demolition Ltd, Edmonton, Alberta..... | | 1,062,123 |
| McNeill Contracting Ltd, Napanee, Ontario..... | | 127,374 |
| Meal Kit Supply LLC, Mississauga, Ontario..... | | 4,499,888 |
| Mercer (Canada) Limited, Toronto, Ontario..... | | 135,900 |
| Metchosin Poultry Ltd, Victoria, British Columbia..... | | 109,325 |
| MGI Construction Corp, Toronto, Ontario..... | | 1,009,249 |
| Military Family Resource Centre, Edmonton, Alberta..... | | 301,498 |
| Military Family Resource Centre, Moose Jaw, Saskatchewan..... | | 139,932 |
| Military Family Resource Centre, Petawawa, Ontario..... | | 363,314 |
| Military Family Resource Centre, Victoria, British Columbia..... | | 622,200 |
| Ministry of Defence of the Republic of Latvia, Riga, Latvia..... | | 3,308,914 |
| Ministry of Foreign Affairs of Ukraine, Kiev, Ukraine..... | | 421,503 |
| Modern Niagara Building Services, Ottawa, Ontario..... | | 265,820 |
| Montfort Health Services, Ottawa, Ontario..... | | 761,190 |
| Mulder's Meats Ltd, Oromocto, New Brunswick..... | | 940,459 |
| Multinational Logistics Services, Great Noteley, United Kingdom..... | | 12,397,464 |
| Natural Resources, Ottawa, Ontario..... | | 650,622 |
| NAV Canada, Ottawa, Ontario..... | | 2,918,373 |
| Neigexpert Ltée, Montréal, Quebec..... | | 119,167 |
| New Brunswick Minister of Finance, Fredericton, New Brunswick..... | | 672,981 |
| Newcom Ltd, Riga, Latvia..... | | 2,738,969 |
| Nova Scotia Ministry of Finance, Halifax, Nova Scotia..... | | 294,256 |
| Olson Construction & Consulting Services Ltd, Wainwright, Alberta..... | | 920,931 |
| Ontario Minister of Finance, Oshawa, Ontario..... | | 1,950,537 |
| Ontario Ministry of Transportation, Toronto, Ontario..... | | 147,137 |
| Opsis Gestion d'infrastructures Inc, Montréal, Quebec..... | | 949,591 |
| Ough Fire Systems Ltd, Barrie, Ontario..... | | 270,231 |
| Pacific Geomatics Ltd, Surrey, British Columbia..... | | 426,559 |
| Petro Air Services Inc, Québec, Quebec..... | | 425,578 |
| Pressure-Kleen Services Company Inc, Toronto, Ontario..... | | 139,048 |
| PricewaterhouseCoopers LLP, Ottawa, Ontario..... | | 189,958 |
| Promaxis Systems Inc, Ottawa, Ontario..... | | 162,665 |
| Public Works and Government Services, Gatineau, Quebec..... | | 72,367,158 |
| PureLogic IT Solutions Inc, Ottawa, Ontario..... | | 704,643 |
| Ralmax Contracting Ltd, Victoria, British Columbia..... | | 362,549 |
| Regina Flying Club, Regina, Saskatchewan..... | | 173,699 |
| Reliable Cleaning Services, Sudbury, Ontario..... | | 1,943,199 |
| RGT Clouthier Construction Ltd, Pembroke, Ontario..... | | 387,043 |
| Rheinmetall Canada Inc, Saint-Jean-sur-Richelieu, Quebec..... | | 928,917 |
| Romer Environmental Ltd, Brooks, Alberta..... | | 696,603 |
| Royal Canadian Mounted Police, Ottawa, Ontario..... | | 233,827 |
| RT Fresh Prepared Foods Inc, Etobicoke, Ontario..... | | 191,076 |
| S i Systems Ltd, Calgary, Alberta..... | | 307,806 |
| Saffron Personal Chef Services Ltd, Calgary, Alberta..... | | 182,663 |
| Salandria Ltd, Richmond Hill, Ontario..... | | 622,986 |
| Samaria Hotel, Chania, Greece..... | | 230,278 |
| Sanexen Environmental Services Inc, Brossard, Quebec..... | | 326,648 |
| Sano Firma Ltd, Valmiera, Latvia..... | | 289,898 |
| Saskcon Repair Services Ltd, Saskatoon, Saskatchewan..... | | 1,303,081 |
| Schouten Excavating Inc, Watford, Ontario..... | | 148,165 |
| Seaspan Marine Corporation, Victoria, British Columbia..... | | 6,620,875 |
| Serco Facilities Management Inc, Happy Valley-Goose Bay, Newfoundland and Labrador..... | | 40,367,344 |
| Service Star Building Cleaning Inc, Ottawa, Ontario..... | | 572,965 |
| ServiceMaster Clean, Fredericton, New Brunswick..... | | 289,546 |
| Services d'Entretien d'Edifices Allied Inc, Montréal, Quebec..... | | 679,220 |
| Setanta Contracting Ltd, Edmonton, Alberta..... | | 402,780 |
| Shared Services Canada, Gatineau, Quebec..... | | 591,761 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Ship Shape Laundry & Dry Cleaners Ltd, Dartmouth, Nova Scotia..... | | 196,375 |
| Shipping Consultants Associated Ltd, Manchester, United Kingdom..... | | 2,726,140 |
| Shooter's Tavern, Thunder Bay, Ontario..... | | 109,437 |
| Site Resource Group Inc, Edmonton, Alberta..... | | 557,403 |
| SKOR Culinary Concepts Inc, Mississauga, Ontario..... | | 704,804 |
| Société de l'assurance automobile du Québec, Québec, Quebec..... | | 2,357,510 |
| Solar Turbines Canada Ltd, Edmonton, Alberta..... | | 1,043,672 |
| Sprucegrove Building Cleaners, Dieppe, New Brunswick..... | | 146,207 |
| Stafford Plumbing & Heating Ltd, Wainwright, Alberta..... | | 133,514 |
| Stantec, Edmonton, Alberta..... | | 484,767 |
| Stennick General Contracting Ltd, Geary, New Brunswick..... | | 543,860 |
| Subway IP Inc, Milford, Connecticut..... | | 230,157 |
| Supreme Headquarters Allied Powers Europe, Mons, Belgium..... | | 183,804 |
| Sweet Landscaping Ltd, Moncton, New Brunswick..... | | 179,500 |
| Terrassement St-Louis Inc, Saguenay, Quebec..... | | 247,500 |
| The Professional Institute of the Public Service of Canada, Ottawa, Ontario..... | | 128,462 |
| Toure Cleaning Services Inc, Ajax, Ontario..... | | 145,237 |
| Traiteur Les Allants Ltée, Laval, Quebec..... | | 311,019 |
| Transport, Ottawa, Ontario..... | | 3,665,046 |
| Tyco Integrated Fire & Security, Mississauga, Ontario..... | | 1,215,505 |
| United Kingdom Hydrographic Office, Taunton, United Kingdom..... | | 177,835 |
| United States Air Force, Washington, District of Columbia..... | | 290,529 |
| University of Regina, Regina, Saskatchewan..... | | 165,165 |
| Valcom Consulting Group Inc, Ottawa, Ontario..... | | 134,160 |
| Value Master Builders Ltd, Cold Lake, Alberta..... | | 232,919 |
| Van's Mobile Wash, Kingston, Ontario..... | | 154,241 |
| VCI Controls Inc, Vaughan, Ontario..... | | 110,208 |
| Viking Fire Protection Inc, Montréal, Quebec..... | | 297,409 |
| Vogue Cleaners & Alterations, Pembroke, Ontario..... | | 133,435 |
| Weir Canada Inc, Montréal, Quebec..... | | 175,000 |
| Wellco Consulting Services Inc, Medicine Hat, Alberta..... | | 404,845 |
| Yardboys Ltd, Clearview, Ontario..... | | 139,282 |
| Service payments under \$100,000 (4,827 payees)..... | | 26,479,718 |
| Engineering and Architectural Services..... | 1,860,838,861 | |
| 1311302 Ontario Ltd, Kingston, Ontario..... | | 413,607 |
| 151 Research Inc, Winnipeg, Manitoba..... | | 106,000 |
| 2Keys Corporation, Ottawa, Ontario..... | | 659,946 |
| 44980 Newfoundland Inc, Happy Valley-Goose Bay, Newfoundland and Labrador..... | | 127,445 |
| 668975 NB Ltd, Sussex, New Brunswick..... | | 621,471 |
| 9042-5976 Québec Inc, Saguenay, Quebec..... | | 111,704 |
| 9235-0040 Québec Inc, Baie-Saint-Paul, Quebec..... | | 1,953,669 |
| 9274-5322 Québec Inc, Gatineau, Quebec..... | | 150,000 |
| Access Corporate Technologies Inc, Ottawa, Ontario..... | | 189,749 |
| ACF Associates Inc, Loyalist, Ontario..... | | 216,578 |
| ACT Inc, Ottawa, Ontario..... | | 2,226,228 |
| ADGA Group Consultants Inc, Ottawa, Ontario..... | | 31,885,219 |
| AECOM, Los Angeles, California..... | | 3,445,369 |
| AEREX Avionics Inc, Lévis, Quebec..... | | 3,926,271 |
| AFCOR Construction Inc, Longueuil, Quebec..... | | 209,681 |
| Ainley Group Consulting Engineers & Planners, Collingwood, Ontario..... | | 129,376 |
| Airborne Systems Inc, Pennsauken, New Jersey..... | | 528,156 |
| Airbus Defence and Space, Ottobrunn, Germany..... | | 1,556,091 |
| Airshare Inc, Ottawa, Ontario..... | | 170,442 |
| Akimbo Technologies Inc, North Vancouver, British Columbia..... | | 116,890 |
| Allen-Vanguard Corporation, Ottawa, Ontario..... | | 503,079 |
| Allied Wings Limited Partnership, Kelowna, British Columbia..... | | 82,116,828 |
| ALS Canada Ltd, Vancouver, British Columbia..... | | 387,258 |
| Altech Drilling & Investigative Services Ltd, Cambridge, Ontario..... | | 208,100 |
| Altis Human Resources Inc, Ottawa, Ontario..... | | 708,763 |
| Alworx Inc, Québec, Quebec..... | | 1,409,484 |
| AMITA Corporation, Ottawa, Ontario..... | | 115,097 |
| Amron Construction, Redcliff, Alberta..... | | 493,916 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Amtech Aeronautical Ltd, Medicine Hat, Alberta..... | | 1,292,314 |
| AMTEK Engineering Services Ltd, Ottawa, Ontario..... | | 298,113 |
| Anchor QEA LLC, Seattle, Washington..... | | 616,425 |
| Aqua Data Atlantic, Dartmouth, Nova Scotia..... | | 120,912 |
| ARCADIS Canada Inc, Richmond Hill, Ontario..... | | 150,270 |
| Architectes Lemay et associés S E N C, Montréal, Quebec..... | | 255,732 |
| Architects DCA Inc, Ottawa, Ontario..... | | 640,059 |
| Architecture49 Inc, Winnipeg, Manitoba..... | | 5,496,773 |
| Asbestos Abatement Ltd, Dartmouth, Nova Scotia..... | | 714,190 |
| Ascenseurs Royal, Montréal, Quebec..... | | 153,315 |
| ASL Environmental Sciences Inc, Victoria, British Columbia..... | | 263,667 |
| AstroCom Associates Inc, Ottawa, Ontario..... | | 118,928 |
| Atlantic Roofers Ltd, Cocagne, New Brunswick..... | | 881,384 |
| Atlantica Contractors, Dartmouth, Nova Scotia..... | | 235,693 |
| Atomic Energy of Canada Ltd, Chalk River, Ontario..... | | 855,403 |
| AUG Signals Ltd, Toronto, Ontario..... | | 275,953 |
| Aurora Biosolutions, Medicine Hat, Alberta..... | | 229,990 |
| Avalon Holographics Incorporated, St John's, Newfoundland and Labrador..... | | 165,479 |
| Averna, Montréal, Quebec..... | | 113,717 |
| Aviatec Flight Services Ltd, Richmond, British Columbia..... | | 156,066 |
| Babcock Canada Inc, Ottawa, Ontario..... | 64,098,809 | |
| BAE Systems Inc, Arlington, Virginia..... | | 136,809 |
| Bargreen Ellingson Foodservice, Vancouver, British Columbia..... | | 994,455 |
| Barry Bryan Associates, Whitby, Ontario..... | | 236,648 |
| Bell Helicopter Textron Canada Ltd, Mirabel, Quebec..... | 14,118,304 | |
| Bioclean Disaster Services, Lloydminster, Alberta..... | | 153,120 |
| Biokinetics & Associates Ltd, Ottawa, Ontario..... | | 731,543 |
| Bird Construction Inc, Mississauga, Ontario..... | 25,348,883 | |
| Bisson Fortin et Associés, Laval, Quebec..... | | 386,421 |
| Black & McDonald Ltd, Toronto, Ontario..... | | 2,214,623 |
| BluMetric Environmental Inc, Ottawa, Ontario..... | | 346,379 |
| BMT Fleet Technology Ltd, Ottawa, Ontario..... | | 9,129,292 |
| Boeing, Chicago, Illinois..... | | 2,529,506 |
| Bouthillette Parizeau Inc, Montréal, Quebec..... | | 734,792 |
| Bronswerk Marine Inc, Brossard, Quebec..... | | 2,644,615 |
| Budget Builders, Regina, Saskatchewan..... | | 134,593 |
| Bundeskasse Trier, Trier, Germany..... | | 337,588 |
| C-Core Inc, St John's, Newfoundland and Labrador..... | | 2,443,524 |
| C4i Training & Technology Inc, Calgary, Alberta..... | | 231,069 |
| CACI International Inc, Arlington, Virginia..... | | 417,360 |
| Cadex Inc, Saint-Jean-sur-Richelieu, Quebec..... | | 127,014 |
| CAE Inc, Montréal, Quebec..... | | 1,547,747 |
| Calian Group Ltd, Ottawa, Ontario..... | | 9,417,995 |
| Can-Tr Investments Inc, Calgary, Alberta..... | | 150,793 |
| Canada Border Services Agency, Ottawa, Ontario..... | | 688,200 |
| Canada Foreign Military Sales, New York, New York..... | 12,145,671 | |
| Canadensys Aerospace Corporation, Caledon, Ontario..... | | 236,768 |
| Canadian Development Consultants International Inc, Ottawa, Ontario..... | | 303,504 |
| Canadian Food Inspection Agency, Ottawa, Ontario..... | | 159,250 |
| Canadian Maritime Engineering, Dartmouth, Nova Scotia..... | | 205,296 |
| Canadian Nuclear Safety Commission, Ottawa, Ontario..... | | 282,872 |
| Canadian Security Intelligence Service, Ottawa, Ontario..... | | 949,767 |
| Canadian Space Agency, Longueuil, Quebec..... | | 379,773 |
| Cardno GS Inc, Charlottesville, Virginia..... | | 1,650,147 |
| Carleton University, Ottawa, Ontario..... | | 174,220 |
| Carmichael Engineering Limited, Fredericton, New Brunswick..... | | 104,271 |
| CBCL Ltd, Halifax, Nova Scotia..... | | 1,397,839 |
| Cegerco Inc, Chicoutimi, Quebec..... | | 22,693,560 |
| Cellula Robotics Ltd, Burnaby, British Columbia..... | | 3,303,079 |
| Centre de Recherche Industrielle du Québec, Québec, Quebec..... | | 366,515 |
| CGI Group Inc, Montréal, Quebec..... | | 138,271 |
| CIMA+, Québec, Quebec..... | | 139,653 |
| Clôtures ECM Inc, Shawinigan, Quebec..... | | 398,257 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| CMC Microsystems, Kingston, Ontario..... | | 175,911 |
| CNA Diagnostics Inc, Calgary, Alberta..... | | 255,176 |
| Coast Enviromental Ltd, Victoria, British Columbia..... | | 348,164 |
| Colbourne & Kembel Architects Inc, Kingston, Ontario..... | | 721,556 |
| Colliers Project Leaders Inc, Ottawa, Ontario..... | | 153,299 |
| Colt Canada Corporation, Kitchener, Ontario..... | | 662,342 |
| Columbiad Launch Services Inc, Kitchener, Ontario..... | | 123,119 |
| Combating Terrorism Tech Support, Alexandria, Virginia..... | | 4,886,091 |
| Communications Security Establishment, Ottawa, Ontario..... | | 6,513,375 |
| Complex System Inc, Calgary, Alberta..... | | 157,025 |
| Computershare Trust Company of Canada, Montréal, Quebec..... | | 114,747,097 |
| Construction Couture & Tanguay Inc, Lévis, Quebec..... | | 1,144,222 |
| Construction CPB Inc, Saint-Bruno de Montarville, Quebec..... | | 3,522,111 |
| Construction D L T (2014) inc, Saint-Jean-sur-Richelieu, Quebec..... | | 782,117 |
| Construction Galipeau Inc, L'Ancienne-Lorette, Quebec..... | | 374,593 |
| Construction Jessiko Inc, Lavaltrie, Quebec..... | | 605,821 |
| Construction Longer Inc, Sherbrooke, Quebec..... | | 371,413 |
| Construction Marc Bolduc Inc, Lévis, Quebec..... | | 330,217 |
| Construction Richelieu Inc, Saint-Jean-sur-Richelieu, Quebec..... | | 117,215 |
| Construction Rock Dufour inc, Saguenay, Quebec..... | | 966,488 |
| Control Fire Systems Ltd, Toronto, Ontario..... | | 103,659 |
| Controls & Equipment Ltd, Moncton, New Brunswick..... | | 255,986 |
| Contruction Citadelle Inc, Québec, Quebec..... | | 673,735 |
| Coradix Technology Consulting Ltd, Ottawa, Ontario..... | | 180,090 |
| Correctional Service of Canada, Ottawa, Ontario..... | | 290,401 |
| County of Frontenac, Glenburnie, Ontario..... | | 213,000 |
| CTT Group, Saint-Hyacinthe, Quebec..... | | 111,325 |
| CubeWerx Inc, Gatineau, Quebec..... | | 204,740 |
| Cubic Defense Applications Inc, San Diego, California..... | | 11,334,083 |
| CVL Information Solutions Inc, Ottawa, Ontario..... | | 170,183 |
| CybernetIQ Inc, Ottawa, Ontario..... | | 136,500 |
| DD Contracting & Construction Ltd, Cold Lake, Alberta..... | | 251,613 |
| Decisive Technologies Inc, Ottawa, Ontario..... | | 1,086,380 |
| Defence Construction Canada, Ottawa, Ontario..... | | 80,397,672 |
| Defence Science & Technology Laboratory, Fareham, United Kingdom..... | | 106,845 |
| Defense Finance and Accounting Service, Indianapolis, Indiana..... | | 834,230 |
| Deloitte LLP, Toronto, Ontario..... | | 441,978 |
| Denmax Energy Services Ltd, Edmonton, Alberta..... | | 123,225 |
| DEW Engineering & Development, Ottawa, Ontario..... | | 1,663,212 |
| DeWolfe & Morse Surveying Limited, Middleton, Nova Scotia..... | | 214,232 |
| Dexter Construction Company Ltd, Bedford, Nova Scotia..... | | 795,308 |
| DFS Inc, Saint John, New Brunswick..... | | 803,955 |
| Dialog Ontario Inc, Toronto, Ontario..... | | 252,077 |
| Dillon Consulting Ltd, Toronto, Ontario..... | | 1,677,044 |
| Dominion Diving Ltd, Dartmouth, Nova Scotia..... | | 188,753 |
| DRS Technologies Inc, Arlington, Virginia..... | | 1,276,879 |
| DST Consulting Engineers Inc, Ottawa, Ontario..... | | 959,325 |
| Dynamic Construction Ltd, Saskatoon, Saskatchewan..... | | 170,050 |
| East Central Painting & Coating Services Inc, Wainwright, Alberta..... | | 123,739 |
| Eastpoint Engineering Ltd, Halifax, Nova Scotia..... | | 1,701,111 |
| ECERE Corporation, Gatineau, Quebec..... | | 121,766 |
| ENGIE Services Inc, Sherbrooke, Quebec..... | | 352,051 |
| EnGlobe Corp, Québec, Quebec..... | | 4,287,081 |
| Epsilor-Electric Fuel Ltd, Beit Shemesh, Israel..... | | 313,629 |
| Ernst & Young Orenda Corporate Finance Inc, Toronto, Ontario..... | | 683,260 |
| eVision Inc, Montréal, Quebec..... | | 145,200 |
| Evolution Roofing Ltd, Dieppe, New Brunswick..... | | 169,167 |
| Evolvecomp Construction Inc, Calgary, Alberta..... | | 213,885 |
| Excavation Bolduc Inc, La Guadeloupe, Quebec..... | | 251,830 |
| FABRIQ architecture, Montréal, Quebec..... | | 134,793 |
| Federal Office of Defense Technology and Procurement, Koblenz, Germany..... | | 371,905 |
| FFG Flensburger Fahrzeugbau Gesellschaft MBH, Flensburg, Germany..... | | 1,981,186 |
| Fire Protection Inc, Edmonton, Alberta..... | | 105,000 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Fisheries and Oceans, Ottawa, Ontario..... | | 386,400 |
| Fleetway Inc, Saint John, New Brunswick..... | | 15,983,553 |
| Flynn Canada Ltd, Dieppe, New Brunswick..... | | 1,320,353 |
| Fort Saint-Jean Corporation, Saint-Jean-sur-Richelieu, Quebec..... | | 2,000,000 |
| Freeport Industries Ltd, West Kelowna, British Columbia..... | | 325,538 |
| Fusion Pipe Solutions Inc, Calgary, Alberta..... | | 709,804 |
| G C P Construction Inc, Saint-Jean-sur-Richelieu, Quebec..... | | 445,522 |
| Gartner Inc, Toronto, Ontario..... | | 285,505 |
| GasTOPS Ltd, Ottawa, Ontario..... | | 1,193,977 |
| GEMTEC Consulting Engineers and Scientists Limited, Fredericton, New Brunswick..... | | 569,723 |
| General Dynamics Canada Ltd, Ottawa, Ontario..... | | 286,774,794 |
| General Dynamics European Land Systems, Madrid, Spain..... | | 103,830 |
| General Electric Canada Inc, Mississauga, Ontario..... | | 7,618,722 |
| Génératrice Drummond, Saint-Germain-de-Grantham, Quebec..... | | 732,767 |
| Geocentrix Technologies Ltd, Vancouver, British Columbia..... | | 176,191 |
| GeoSpectrum Technologies Inc, Dartmouth, Nova Scotia..... | | 3,791,348 |
| Germain Construction Inc, Saint-Augustin-de-Desmaures, Quebec..... | | 3,596,227 |
| GHD Group Pty Ltd, Sydney, Australia..... | | 442,197 |
| Gibraltar Solutions Inc, Mississauga, Ontario..... | | 193,310 |
| Girian Inc, Montréal, Quebec..... | | 190,191 |
| Globvision Inc, Montréal, Quebec..... | | 704,977 |
| GMR Inc, Lévis, Quebec..... | | 243,365 |
| Golder Associates Ltd, Edmonton, Alberta..... | | 1,993,965 |
| Government of Newfoundland and Labrador, St John's, Newfoundland and Labrador..... | | 182,686 |
| Government of Yukon, Whitehorse, Yukon..... | | 107,901 |
| Graphic Office Interiors Ltd, Saanichton, British Columbia..... | | 265,505 |
| Graphite Software Corporation, Ottawa, Ontario..... | | 214,960 |
| Green Nature Ltd, Erbil, Iraq..... | | 118,118 |
| Groupe Akifer Inc, Québec, Quebec..... | | 838,575 |
| Groupe Geyser Inc, Laval, Quebec..... | | 2,115,795 |
| Harris Corporation, Melbourne, Florida..... | | 902,915 |
| Hastings County, Belleville, Ontario..... | | 238,000 |
| Hewlett-Packard Co, Mississauga, Ontario..... | | 149,623 |
| Holt Transport Inc, Wainwright, Alberta..... | | 289,985 |
| Humansystems Inc, Guelph, Ontario..... | | 748,304 |
| Hyland Quality Systems, Medicine Hat, Alberta..... | | 149,405 |
| IBISKA Telecom Inc, Ottawa, Ontario..... | | 540,716 |
| IBM Canada Ltd, Markham, Ontario..... | | 2,131,420 |
| Imago Machine Vision Inc, Kakabeka Falls, Ontario..... | | 431,452 |
| IMG-Golder Corporation, Inuvik, Northwest Territories..... | | 132,535 |
| IMP Group International Inc, Halifax, Nova Scotia..... | | 9,019,356 |
| InfoMagnetics Technologies Corporation, Winnipeg, Manitoba..... | | 453,407 |
| Innovation Science and Economic Development Canada, Ottawa, Ontario..... | | 2,981,052 |
| Institut national de la recherche scientifique, Québec, Quebec..... | | 759,386 |
| Instruments optiques du Saint-Laurent Inc, Mirabel, Quebec..... | | 171,380 |
| International Safety Research Inc, Ottawa, Ontario..... | | 714,129 |
| IPSS Inc, Ottawa, Ontario..... | | 1,159,444 |
| Irving Shipbuilding Inc, Halifax, Nova Scotia..... | | 108,158,387 |
| ISL Engineering and Land Services Ltd, Edmonton, Alberta..... | | 103,689 |
| Ivan B Wallace Ontario Land Surveyor Ltd, Bowmanville, Ontario..... | | 291,480 |
| JL Richards & Associates Ltd, Kingston, Ontario..... | | 241,019 |
| Jodoin Lamarre Pratte Architectes, Montréal, Quebec..... | | 136,746 |
| Johnson Controls Inc, Milwaukee, Wisconsin..... | | 430,975 |
| Joint Strike Fighter Program, Arlington, Virginia..... | | 54,825,642 |
| Jokinen Engineering Services / Ojdrovic Engineers Inc in Joint Venture, Toronto, Ontario..... | | 510,717 |
| JP2G Consultants Inc, Pembroke, Ontario..... | | 1,751,348 |
| Kamal Mustafa Al Sultan General Trading & Contracting Co, Safat, Kuwait..... | | 2,368,486 |
| Keysight Technologies Canada Inc, Toronto, Ontario..... | | 100,642 |
| KFT Fire Trainer LLC, Montvale, New Jersey..... | | 2,975,997 |
| KGS Group Inc, Winnipeg, Manitoba..... | | 148,432 |
| Kinetic Construction Ltd, Victoria, British Columbia..... | | 1,111,120 |
| Knudsen Engineering Limited, Perth, Ontario..... | | 128,719 |
| Kongsberg Geospatial Ltd, Ottawa, Ontario..... | | 928,112 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| KraussMaffei, Munich, Germany..... | | 9,948,812 |
| Kudlik Construction Ltd, Iqaluit, Nunavut..... | | 480,728 |
| L3 MAPPS INC, Montréal, Quebec..... | | 12,682,523 |
| L-3 Communications, New York, New York..... | | 5,747,445 |
| L-3 Wescam, Burlington, Ontario..... | | 863,810 |
| Larus Technologies Corp, Ottawa, Ontario..... | | 157,567 |
| Le Groupe Environ-Air Inc, Québec, Quebec..... | | 524,996 |
| Lockheed Martin Canada Inc, Ottawa, Ontario..... | | 41,938,725 |
| Lockheed Martin Corporation, Bethesda, Maryland..... | | 442,207 |
| Lockheed Martin Overseas Services Corporation, Bethesda, Maryland..... | | 16,164,704 |
| Loraday Environmental Products Ltd, Barrie, Ontario..... | | 116,689 |
| LTI, Québec, Quebec..... | | 570,306 |
| Lynley Contracting Services Ltd, Innisfil, Ontario..... | | 454,871 |
| MacDonald Dettwiler and Associates Ltd, Richmond, British Columbia..... | | 18,226,509 |
| Mack Trucks Inc, Allentown, Pennsylvania..... | | 460,058 |
| Magellan Aerospace Corp, Mississauga, Ontario..... | | 172,508 |
| MAN Diesel & Turbo Canada Ltd, Vancouver, British Columbia..... | | 1,337,934 |
| Mapleridge Mechanical Contracting Inc, Pickering, Ontario..... | | 1,471,556 |
| Marshall of Cambridge Aerospace Limited and Marshall Land Systems Limited, Cambridge, United Kingdom..... | | 1,272,473 |
| Martec Ltd, Halifax, Nova Scotia..... | | 2,900,234 |
| MaxSys, Ottawa, Ontario..... | | 157,597 |
| Maxxam Analytics Inc, Mississauga, Ontario..... | | 432,605 |
| McGill University, Montréal, Quebec..... | | 449,998 |
| MCW Consultants Ltd, Moncton, New Brunswick..... | | 555,200 |
| MED-ENG HOLDINGS ULC, Ottawa, Ontario..... | | 587,060 |
| Michael Wager Consulting Inc, Ottawa, Ontario..... | | 196,901 |
| Milestone Environmental Contracting Inc, Langley, British Columbia..... | | 19,333,449 |
| Mine/EOD CLR Inc, Québec, Quebec..... | | 428,546 |
| Modis Canada Inc, Toronto, Ontario..... | | 418,424 |
| Moovee Innovations Inc, Vancouver, British Columbia..... | | 110,429 |
| MSA Infrastructures Inc, Saint-Jean-sur-Richelieu, Quebec..... | | 1,024,348 |
| Muchalat Projects Ltd, Courtenay, British Columbia..... | | 137,660 |
| Nails Enterprises (2007) Inc, Cold Lake, Alberta..... | | 119,535 |
| NanoAcademic Technologies Inc, Brossard, Quebec..... | | 146,200 |
| Nasittuq Corporation, Ottawa, Ontario..... | | 9,211,858 |
| National Optics Institute, Québec, Quebec..... | | 475,106 |
| National Research Council of Canada, Ottawa, Ontario..... | | 19,383,013 |
| NATO Seasparrrow, Arlington, Virginia..... | | 157,076,563 |
| Natural Resources, Ottawa, Ontario..... | | 2,614,998 |
| Neptec Design Group Ltd, Ottawa, Ontario..... | | 304,699 |
| Netherlands Organisation for Applied Scientific Research, The Hague, Netherlands..... | | 114,750 |
| New Technologies Inc, Ottawa, Ontario..... | | 500,423 |
| Nexalogy Environics, Montréal, Quebec..... | | 245,478 |
| Nordlys Environmental LP, Southwest Mabou, Nova Scotia..... | | 9,437,571 |
| Northern Micro, Ottawa, Ontario..... | | 251,008 |
| Northrop Grumman, Falls Church, Virginia..... | | 369,575 |
| NovAtel Inc, Calgary, Alberta..... | | 349,417 |
| Number TEN Architectural Group, Victoria, British Columbia..... | | 764,800 |
| Numérica Technologies Inc, Québec, Quebec..... | | 1,244,589 |
| Ocean Networks Canada, Victoria, British Columbia..... | | 995,000 |
| Ocean Software Pty Ltd, Melbourne, Australia..... | | 529,367 |
| Omnitech Electronics Inc, Dartmouth, Nova Scotia..... | | 973,002 |
| Onico, Québec, Quebec..... | | 709,991 |
| ODA Technologies Inc, Montréal, Quebec..... | | 1,079,606 |
| Opsis Gestion d'infrastructures Inc, Montréal, Quebec..... | | 1,499,841 |
| Orbital ATK Inc, Dulles, Arizona..... | | 174,442 |
| Pacific Geomatics Ltd, Surrey, British Columbia..... | | 164,214 |
| Palo Alto Networks Inc, Santa Clara, California..... | | 479,000 |
| Paradigm Shift Technologies Inc, Toronto, Ontario..... | | 544,162 |
| Parasense Inc, Madison, Virginia..... | | 500,195 |
| PCL Constructors Canada Inc, Edmonton, Alberta..... | | 1,962,286 |
| Pennant Canada Ltd, Ottawa, Ontario..... | | 4,492,899 |
| Phirelight Security Solutions Inc, Ottawa, Ontario..... | | 110,080 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Pineland Metal Products Inc, Prince Albert, Saskatchewan..... | | 363,193 |
| Pomerleau Inc, Québec, Québec..... | | 15,485,390 |
| Prairie Agricultural Machinery Institute, Humboldt, Saskatchewan..... | | 140,977 |
| Presagis Canada Inc, Montréal, Québec..... | | 113,119 |
| Procom Consultants Group Ltd, Toronto, Ontario..... | | 366,567 |
| Prolity Corporation, Ottawa, Ontario..... | | 167,573 |
| Promaxis Systems Inc, Ottawa, Ontario..... | | 4,626,790 |
| Provencher Roy Associés Architectes Inc, Montréal, Québec..... | | 557,069 |
| Public Works and Government Services, Gatineau, Québec..... | | 35,968,744 |
| PureSpiriT Solutions, Ottawa, Ontario..... | | 459,509 |
| QM Environmental, Mississauga, Ontario..... | | 1,517,401 |
| QUAD PRO Construction Inc, Richmond Hill, Ontario..... | | 7,540,995 |
| Queen's University, Kingston, Ontario..... | | 1,200,858 |
| Quinan Construction Limited, Orillia, Ontario..... | | 1,209,662 |
| Radiation Solutions Inc, Mississauga, Ontario..... | | 326,370 |
| Raytec Power LP, Cumberland, British Columbia..... | | 642,123 |
| Raytheon Canada Ltd, Ottawa, Ontario..... | | 16,783,208 |
| RC Construction, Taber, Alberta..... | | 141,790 |
| Real-Time Engineering & Simulation Inc, Ottawa, Ontario..... | | 115,625 |
| Redem Construction Ltd, Rusagonis, New Brunswick..... | | 233,121 |
| Régis Côté et Associés, Québec, Québec..... | | 112,092 |
| Republic Architecture Inc, Winnipeg, Manitoba..... | | 3,479,184 |
| Retirement Miramichi Inc, Miramichi, New Brunswick..... | | 3,100,389 |
| Rheinmetall AG, Dusseldorf, Germany..... | | 1,293,480 |
| Rheinmetall Canada Inc, Saint-Jean-sur-Richelieu, Québec..... | | 10,995,648 |
| Ricoh Canada Inc, Mississauga, Ontario..... | | 104,666 |
| Ridgeline Mechanical Ltd, Courtenay, British Columbia..... | | 659,978 |
| Roach Richard L Law Office, Oromocto, New Brunswick..... | | 104,683 |
| Robertson Martin Architects Inc, Ottawa, Ontario..... | | 680,259 |
| Rockwell Collins Canada Inc, Ottawa, Ontario..... | | 1,093,788 |
| Rocky Mountain Equipment, Calgary, Alberta..... | | 149,188 |
| Royal Canadian Mounted Police, Ottawa, Ontario..... | | 475,603 |
| S i Systems Ltd, Calgary, Alberta..... | | 170,690 |
| Saab Microwave Canada Ltd, Dartmouth, Nova Scotia..... | | 443,393 |
| Sanexen Environmental Services Inc, Brossard, Québec..... | | 1,413,570 |
| Sapper Labs Inc, Ottawa, Ontario..... | | 174,900 |
| Saskatoon Police Service, Saskatoon, Saskatchewan..... | | 332,500 |
| Science and Technology Organisation - Centre for Maritime Research and Experimentation, La Spezia, Italy..... | | 697,349 |
| Seafirst Construction Corp, Burnaby, British Columbia..... | | 282,974 |
| Seaspan Marine Corporation, Victoria, British Columbia..... | | 88,338,899 |
| SEI Industries Ltd, Delta, British Columbia..... | | 297,780 |
| Selex Sensors & Airborne Systems, Edinburgh, United Kingdom..... | | 1,033,519 |
| Shared Services Canada, Gatineau, Québec..... | | 307,457 |
| Shawn Anderson Demolition & Construction Ltd, Portage la Prairie, Manitoba..... | | 3,318,394 |
| Shipping Consultants Associated Ltd, Manchester, United Kingdom..... | | 1,191,039 |
| Sierra Systems Group Inc, Vancouver, British Columbia..... | | 1,011,745 |
| Sightline Innovation Inc, Winnipeg, Manitoba..... | | 202,532 |
| Simon Fraser University, Burnaby, British Columbia..... | | 264,680 |
| SimthetiQ Inc, Montréal, Québec..... | | 525,467 |
| SkyHive Technologies Inc, Vancouver, British Columbia..... | | 190,425 |
| SLR Consulting Ltd, Vancouver, British Columbia..... | | 2,166,052 |
| SNC-Lavalin Inc, Montréal, Québec..... | | 5,929,827 |
| Southwest Research Institute, San Antonio, Texas..... | | 2,662,222 |
| SRC Inc, North Syracuse, New York..... | | 314,063 |
| St-Gelais Montminy + Associés Architectes, Québec, Québec..... | | 441,351 |
| Stantec, Edmonton, Alberta..... | | 12,588,005 |
| Stedfast Inc, Granby, Québec..... | | 202,017 |
| Stoneworks Technologies Inc, Ottawa, Ontario..... | | 257,924 |
| Strong Brothers Heating Air Conditioning and General Contracting Ltd, Roslin, Ontario..... | | 455,109 |
| Sunwise Engineering Ltd, Medicine Hat, Alberta..... | | 177,829 |
| T E S Contract Services Inc, Toronto, Ontario..... | | 142,321 |
| TCI International, Fremont, California..... | | 152,905 |
| TeraMach Technologies Inc, Ottawa, Ontario..... | | 220,493 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Tetra Tech EBA, Edmonton, Alberta..... | | 575,764 |
| Textron Systems Canada Inc, Ottawa, Ontario..... | | 9,889,206 |
| Thales Canada, Ottawa, Ontario..... | | 34,774,647 |
| The Bridge Co, Kuwait City, Kuwait..... | | 122,754 |
| The Corporation of the County of Lambton, Wyoming, Ontario..... | | 273,500 |
| The Powell Group, Ottawa, Ontario..... | | 126,100 |
| ThyssenKrupp Marine Systems Canada Inc, Ottawa, Ontario..... | | 3,588,804 |
| Toromont Industries Ltd, Concord, Ontario..... | | 2,385,196 |
| Trans Atlantic General Trading And Contracting CO WL, Kuwait City, Kuwait..... | | 278,491 |
| Transport, Ottawa, Ontario..... | | 480,580 |
| TRL Technology Ltd, Tewkesbury, United Kingdom..... | | 224,704 |
| TRM Technologies Inc, Ottawa, Ontario..... | | 443,242 |
| Troy Life & Fire Safety Ltd, Owen Sound, Ontario..... | | 1,814,308 |
| Tulmar Safety Systems Inc, Hawkesbury, Ontario..... | | 176,664 |
| Turner & Townsend PLC, Leeds, United Kingdom..... | | 107,528 |
| Tyco Integrated Fire & Security, Mississauga, Ontario..... | | 942,101 |
| Ultra Electronics Advanced Tactical, Austin, Texas..... | | 132,131 |
| Uncharted Software Inc, Toronto, Ontario..... | | 364,260 |
| UNIGEC Inc, Saguenay, Quebec..... | | 371,217 |
| United States Department of Defense, Washington, District of Columbia..... | | 926,744 |
| University of Alberta, Edmonton, Alberta..... | | 220,128 |
| University of British Columbia, Vancouver, British Columbia..... | | 237,205 |
| University of Calgary, Calgary, Alberta..... | | 609,315 |
| University of New Brunswick, Fredericton, New Brunswick..... | | 208,337 |
| University of Ottawa, Ottawa, Ontario..... | | 409,388 |
| University of Toronto, Toronto, Ontario..... | | 5,228,022 |
| University of Waterloo, Waterloo, Ontario..... | | 1,411,493 |
| Urthecast Corporation, Vancouver, British Columbia..... | | 544,539 |
| Valcom Consulting Group Inc, Ottawa, Ontario..... | | 5,154,217 |
| Veritaaq Technology House Inc, Ottawa, Ontario..... | | 254,097 |
| Wacor Holdings Ltd, Campbell River, British Columbia..... | | 268,453 |
| Weatherhaven Global Resources Ltd, Burnaby, British Columbia..... | | 201,042 |
| Weir Canada Inc, Montréal, Quebec..... | | 44,635,313 |
| Western Oil Services Ltd, Langley, British Columbia..... | | 214,922 |
| Williams Scotsman of Canada Inc, Toronto, Ontario..... | | 156,435 |
| Wood Canada Limited, Oakville, Ontario..... | | 5,175,044 |
| WorleyParsons Canada Service Ltd, Calgary, Alberta..... | | 1,200,715 |
| WSP Canada Inc, Montréal, Quebec..... | | 788,331 |
| XCG Consulting Limited, Kingston, Ontario..... | | 144,391 |
| XL Electric Ltd, Dartmouth, Nova Scotia..... | | 178,938 |
| Xtract Technologies Inc, Vancouver, British Columbia..... | | 367,400 |
| York University, Toronto, Ontario..... | | 113,546 |
| ZAS Architects, Toronto, Ontario..... | | 573,871 |
| Zodiac Hurricane Technologies Inc, Delta, British Columbia..... | | 288,246 |
| Service payments under \$100,000 (1,026 payees)..... | | 27,861,670 |
| Health and Welfare Services..... | 229,313,331 | |
| 1205870 Alberta Ltd, Calgary, Alberta..... | | 277,755 |
| ALS Canada Ltd, Vancouver, British Columbia..... | | 134,160 |
| Calian Group Ltd, Ottawa, Ontario..... | | 83,170,230 |
| Landstuhl Regional Medical Center, Landstuhl, Germany..... | | 180,748 |
| Military Family Resource Centre, Halifax, Nova Scotia..... | | 324,000 |
| Montfort Health Services, Ottawa, Ontario..... | | 5,237,693 |
| Queen's University, Kingston, Ontario..... | | 517,293 |
| Veterans Affairs, Charlottetown, Prince Edward Island..... | | 138,796,635 |
| Service payments under \$100,000 (386 payees)..... | | 674,817 |
| Informatics Services..... | 138,776,264 | |
| 4C Strategies North America Inc, Washington, District of Columbia..... | | 219,232 |
| Ada Core Technologies Inc, New York, New York..... | | 108,735 |
| ADGA Group Consultants Inc, Ottawa, Ontario..... | | 4,048,488 |
| Amtech Aeronautical Ltd, Medicine Hat, Alberta..... | | 147,619 |
| Applied Electronics Limited, Mississauga, Ontario..... | | 101,941 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| BCE Inc, Montréal, Quebec..... | | 1,014,803 |
| BICES Group Executive, Brussels, Belgium..... | | 740,824 |
| BMT Fleet Technology Ltd, Ottawa, Ontario..... | | 1,112,071 |
| Boeing, Chicago, Illinois..... | | 654,007 |
| Calian Group Ltd, Ottawa, Ontario..... | | 1,983,859 |
| Canada Foreign Military Sales, New York, New York..... | | 4,075,103 |
| Canadian Environmental Assessment Agency, Gatineau, Quebec..... | | 250,602 |
| Canadian Forces Morale and Welfare Services, Ottawa, Ontario..... | | 111,902 |
| CDSC Systems Inc, Mississauga, Ontario..... | | 248,313 |
| City of Moose Jaw, Moose Jaw, Saskatchewan..... | | 200,646 |
| Click Networks Inc, Ottawa, Ontario..... | | 458,603 |
| CLICK-into Inc, Markham, Ontario..... | | 969,334 |
| Communications Security Establishment, Ottawa, Ontario..... | | 1,603,196 |
| Conoscenti Technologies Inc, Ottawa, Ontario..... | | 230,596 |
| Coradix Technology Consulting Ltd, Ottawa, Ontario..... | | 2,626,308 |
| Decisive Technologies Inc, Ottawa, Ontario..... | | 399,583 |
| Defence Construction Canada, Ottawa, Ontario..... | | 414,649 |
| Defense Finance and Accounting Service, Indianapolis, Indiana..... | | 1,157,107 |
| Diversitel Communications Inc, Ottawa, Ontario..... | | 171,165 |
| Donna Cona Inc, Ottawa, Ontario..... | | 170,568 |
| DWP Solutions Inc, Ottawa, Ontario..... | | 7,091,966 |
| Eclipsys, Ottawa, Ontario..... | | 143,157 |
| Gartner Inc, Toronto, Ontario..... | | 412,932 |
| General Dynamics Canada Ltd, Ottawa, Ontario..... | | 1,288,889 |
| Genesis Integration Inc, Edmonton, Alberta..... | | 108,556 |
| Greenline Systems Canada, Ottawa, Ontario..... | | 502,630 |
| Honeywell Canada Ltd, Mississauga, Ontario..... | | 232,228 |
| HubSpoke Inc, Ottawa, Ontario..... | | 139,222 |
| Ian Martin Group, Oakville, Ontario..... | | 203,164 |
| IBISKA Telecom Inc, Ottawa, Ontario..... | | 9,225,304 |
| IBM Canada Ltd, Markham, Ontario..... | | 33,891,600 |
| Industra Construction Corp, Surrey, British Columbia..... | | 244,629 |
| Intergraph Canada Ltd, Calgary, Alberta..... | | 141,749 |
| IPSS Inc, Ottawa, Ontario..... | | 855,989 |
| Irving Shipbuilding Inc, Halifax, Nova Scotia..... | | 642,734 |
| Itex Inc, Ottawa, Ontario..... | | 293,138 |
| ITnet Ottawa, Ottawa, Ontario..... | | 1,303,180 |
| L-3 Communications, New York, New York..... | | 893,171 |
| Lockheed Martin Canada Inc, Ottawa, Ontario..... | | 750,677 |
| MacDonald Dettwiler and Associates Ltd, Richmond, British Columbia..... | | 753,770 |
| Michael Wager Consulting Inc, Ottawa, Ontario..... | | 3,315,612 |
| MicroAge, Red Deer, Alberta..... | | 189,368 |
| Microsoft Canada, Mississauga, Ontario..... | | 1,383,354 |
| Mindwire Systems Ltd, Ottawa, Ontario..... | | 3,853,559 |
| Modis Canada Inc, Toronto, Ontario..... | | 7,971,666 |
| Motorola Solutions Inc, Toronto, Ontario..... | | 263,376 |
| Northern Micro, Ottawa, Ontario..... | | 125,066 |
| OnX Enterprise Solutions Ltd, Thornhill, Ontario..... | | 629,709 |
| Pacific Geomatics Ltd, Surrey, British Columbia..... | | 104,582 |
| Polaris Alpha, Colorado Springs, Colorado..... | | 679,259 |
| PricewaterhouseCoopers LLP, Ottawa, Ontario..... | | 2,768,275 |
| Primex Project Management Ltd, Ottawa, Ontario..... | | 1,226,968 |
| Procom Consultants Group Ltd, Toronto, Ontario..... | | 387,513 |
| Promaxis Systems Inc, Ottawa, Ontario..... | | 211,186 |
| Public Works and Government Services, Gatineau, Quebec..... | | 748,128 |
| PureLogic IT Solutions Inc, Ottawa, Ontario..... | | 695,364 |
| Purkinje Inc, Montréal, Quebec..... | | 233,453 |
| S i Systems Ltd, Calgary, Alberta..... | | 330,638 |
| Saab AB, Stockholm, Sweden..... | | 174,084 |
| SAP Canada Inc, Toronto, Ontario..... | | 373,045 |
| Seaspan Marine Corporation, Victoria, British Columbia..... | | 364,321 |
| Shared Services Canada, Gatineau, Quebec..... | | 11,990,973 |
| Sierra Systems Group Inc, Vancouver, British Columbia..... | | 191,245 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Stoneworks Technologies Inc, Ottawa, Ontario..... | | 140,189 |
| Systematix IT Solutions Inc, Ottawa, Ontario..... | | 1,490,924 |
| TCI International, Fremont, California..... | | 151,064 |
| The Halifax Computer Consulting Group Inc, Ottawa, Ontario..... | | 2,798,365 |
| TPG Technology Consulting Ltd, Ottawa, Ontario..... | | 2,621,752 |
| TRM Technologies Inc, Ottawa, Ontario..... | | 1,098,725 |
| Tundra Technical Solutions Inc, Toronto, Ontario..... | | 431,548 |
| United States Department of Defense, Washington, District of Columbia..... | | 1,267,962 |
| Valcom Consulting Group Inc, Ottawa, Ontario..... | | 1,064,319 |
| Veritaaq Technology House Inc, Ottawa, Ontario..... | | 2,488,695 |
| VFA Canada Corporation, Burnaby, British Columbia..... | | 792,634 |
| Weir Canada Inc, Montréal, Quebec..... | | 146,017 |
| Westbury National Show Systems Ltd, Toronto, Ontario..... | | 902,710 |
| WSP Canada Inc, Montréal, Quebec..... | | 356,211 |
| Service payments under \$100,000 (321 payees)..... | | 2,476,466 |
| Interpretation and Translation Services..... | 24,391,654 | |
| Active Service, Amman, Jordan..... | | 333,932 |
| Harris Corporation, Melbourne, Florida..... | | 185,757 |
| Public Works and Government Services, Gatineau, Quebec..... | | 19,811,291 |
| Skrivaneck Baltic, Riga, Latvia..... | | 130,164 |
| Valiant Government Services LLC, Hopkinsville, Kentucky..... | | 435,913 |
| WorldWide Language Resources LLC, Fayetteville, North Carolina..... | | 2,729,747 |
| Service payments under \$100,000 (23 payees)..... | | 764,850 |
| Legal Services..... | 52,823,090 | |
| Bruneau Group Inc, Ottawa, Ontario..... | | 335,084 |
| Cambridge LLP, Toronto, Ontario..... | | 30,000,000 |
| Canadian Development Consultants International Inc, Ottawa, Ontario..... | | 115,820 |
| Cochrane Saxberg LLP, Winnipeg, Manitoba..... | | 170,846 |
| David Hodson, Lindsay, Ontario..... | | 105,111 |
| Deloitte LLP, Toronto, Ontario..... | | 636,930 |
| Deschamps M (Justice), Montréal, Quebec..... | | 250,000 |
| Indigenous Services Canada, Gatineau, Quebec..... | | 702,891 |
| Irving Shipbuilding Inc, Halifax, Nova Scotia..... | | 230,735 |
| Justice, Ottawa, Ontario..... | | 15,599,211 |
| Kurtzman Carson Consultants LLC, El Segundo, California..... | | 355,985 |
| National Research Council of Canada, Ottawa, Ontario..... | | 103,728 |
| Public Prosecution Service of Canada, Ottawa, Ontario..... | | 452,384 |
| Public Works and Government Services, Gatineau, Quebec..... | | 3,330,773 |
| Service payments under \$100,000 (59 payees)..... | | 433,592 |
| Management Consulting..... | 41,801,760 | |
| Altis Human Resources Inc, Ottawa, Ontario..... | | 205,188 |
| Ameresco Canada Inc, Richmond Hill, Ontario..... | | 3,218,709 |
| ARCADIS Canada Inc, Richmond Hill, Ontario..... | | 150,195 |
| Azur Human Resources Corporation, Ottawa, Ontario..... | | 135,091 |
| Bell Helicopter Textron Canada Ltd, Mirabel, Quebec..... | | 6,861,283 |
| Calian Group Ltd, Ottawa, Ontario..... | | 346,396 |
| Canadian Forces Morale and Welfare Services, Ottawa, Ontario..... | | 215,433 |
| Co-Ven-Co Ltd, Toronto, Ontario..... | | 2,171,810 |
| Commissionaires, Ottawa, Ontario..... | | 875,000 |
| Contract Community Inc, Ottawa, Ontario..... | | 217,551 |
| Coradix Technology Consulting Ltd, Ottawa, Ontario..... | | 151,646 |
| Defence Construction Canada, Ottawa, Ontario..... | | 2,331,287 |
| Deloitte LLP, Toronto, Ontario..... | | 255,305 |
| DST Consulting Engineers Inc, Ottawa, Ontario..... | | 253,846 |
| Dynamic Personnel Consultants, Ottawa, Ontario..... | | 219,080 |
| Eastpoint Engineering Ltd, Halifax, Nova Scotia..... | | 271,640 |
| eVision Inc & Softsim Technologies Inc in Joint Venture, Montréal, Quebec..... | | 285,362 |
| Gartner Inc, Toronto, Ontario..... | | 990,815 |
| GRC Cohos, Ottawa, Ontario..... | | 3,513,357 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Health, Ottawa, Ontario..... | | 2,105,274 |
| IBM Canada Ltd, Markham, Ontario..... | | 1,540,569 |
| Johnson Controls Inc, Milwaukee, Wisconsin..... | | 4,168,851 |
| KPMG LLP, Toronto, Ontario..... | | 115,580 |
| Maplesoft Group, Ottawa, Ontario..... | | 268,738 |
| Maverin Inc, Ottawa, Ontario..... | | 156,949 |
| MCW Custom Energy Solutions Ltd, Toronto, Ontario..... | | 672,660 |
| Natural Resources, Ottawa, Ontario..... | | 421,000 |
| OpenFrame Technologies Inc, Montréal, Quebec..... | | 104,657 |
| Pennant Canada Ltd, Ottawa, Ontario..... | | 894,124 |
| Pleiad Canada Inc, Ottawa, Ontario..... | | 152,685 |
| PricewaterhouseCoopers LLP, Ottawa, Ontario..... | | 1,232,120 |
| Promaxis Systems Inc, Ottawa, Ontario..... | | 711,987 |
| Public Works and Government Services, Gatineau, Quebec..... | | 3,034,157 |
| SLR Consulting Ltd, Vancouver, British Columbia..... | | 211,694 |
| Solutions Beyond Technologies, Montréal, Quebec..... | | 150,243 |
| Stantec, Edmonton, Alberta..... | | 308,761 |
| Statistics Canada, Ottawa, Ontario..... | | 250,000 |
| The AIM Group Inc, Ottawa, Ontario..... | | 205,029 |
| TRM Technologies Inc, Ottawa, Ontario..... | | 120,985 |
| Université du Québec à Rimouski, Rimouski, Quebec..... | | 140,000 |
| Valcom Consulting Group Inc, Ottawa, Ontario..... | | 463,332 |
| Weir Canada Inc, Montréal, Quebec..... | | 182,793 |
| WSP Canada Inc, Montréal, Quebec..... | | 162,034 |
| Service payments under \$100,000 (49 payees)..... | | 1,358,544 |
| Protection Services..... | 99,990,014 | |
| ARI Financial Services Inc, Toronto, Ontario..... | | 139,579 |
| City of Moose Jaw, Moose Jaw, Saskatchewan..... | | 1,003,354 |
| Commissionaires, Ottawa, Ontario..... | | 93,877,148 |
| Dalhousie University, Halifax, Nova Scotia..... | | 890,347 |
| Innovation Science and Economic Development Canada, Ottawa, Ontario..... | | 930,736 |
| Lantec Marine Inc, Dartmouth, Nova Scotia..... | | 214,074 |
| Public Works and Government Services, Gatineau, Quebec..... | | 1,632,347 |
| Service payments under \$100,000 (122 payees)..... | | 1,302,429 |
| Scientific and Research Services..... | 14,559,461 | |
| Accenture Inc, Ottawa, Ontario..... | | 237,510 |
| Amtech Aeronautical Ltd, Medicine Hat, Alberta..... | | 211,000 |
| CAE Inc, Montréal, Quebec..... | | 111,641 |
| Calian Group Ltd, Ottawa, Ontario..... | | 5,512,839 |
| Canadian Space Agency, Longueuil, Quebec..... | | 943,000 |
| Combating Terrorism Tech Support, Alexandria, Virginia..... | | 862,187 |
| Defence Construction Canada, Ottawa, Ontario..... | | 267,207 |
| Dillon Consulting Ltd, Toronto, Ontario..... | | 205,086 |
| Exonetik Inc, Sherbrooke, Quebec..... | | 129,168 |
| Health, Ottawa, Ontario..... | | 206,957 |
| Human Resource Systems Group Ltd, Ottawa, Ontario..... | | 556,445 |
| Humansystems Inc, Guelph, Ontario..... | | 115,535 |
| LTI, Québec, Quebec..... | | 196,425 |
| Modis Canada Inc, Toronto, Ontario..... | | 120,000 |
| National Research Council of Canada, Ottawa, Ontario..... | | 879,639 |
| Natural Resources, Ottawa, Ontario..... | | 756,847 |
| Public Works and Government Services, Gatineau, Quebec..... | | 203,625 |
| Queen's University, Kingston, Ontario..... | | 218,984 |
| Royal Canadian Mounted Police, Ottawa, Ontario..... | | 219,174 |
| Royal Military College of Canada, Kingston, Ontario..... | | 139,256 |
| Stantec, Edmonton, Alberta..... | | 488,628 |
| Service payments under \$100,000 (136 payees)..... | | 1,978,308 |
| Special Fees and Services..... | 6,666,466 | |
| Maritime Research Institute Netherlands, Wageningen, Netherlands..... | | 100,229 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Public Works and Government Services, Gatineau, Quebec..... | | 293,446 |
| Service payments under \$100,000 (1,387 payees)..... | | 6,272,791 |
| Temporary Help Services..... | 45,678,346 | |
| Access Corporate Technologies Inc, Ottawa, Ontario..... | | 421,420 |
| Adecco Canada, Toronto, Ontario..... | | 1,030,376 |
| ADGA Group Consultants Inc, Ottawa, Ontario..... | | 650,615 |
| ADRM Technology Consulting Group Corp, Ottawa, Ontario..... | | 216,609 |
| Altis Human Resources Inc / Excel Human Resources Inc in Joint Venture, Ottawa, Ontario..... | | 507,108 |
| Altis Human Resources Inc, Ottawa, Ontario..... | | 3,852,741 |
| Artemp Personnel Services Inc, Ottawa, Ontario..... | | 266,906 |
| Athena, Ottawa, Ontario..... | | 204,391 |
| Bagg Technology Resources Inc, Toronto, Ontario..... | | 142,408 |
| Base Fund, Edmonton, Alberta..... | | 713,145 |
| Calian Group Ltd, Ottawa, Ontario..... | | 2,382,896 |
| Canadian Forces Morale and Welfare Services, Ottawa, Ontario..... | | 154,826 |
| CloseReach Ltd, Ottawa, Ontario..... | | 1,633,436 |
| Commissionaires, Ottawa, Ontario..... | | 470,959 |
| Contract Community Inc, Ottawa, Ontario..... | | 406,175 |
| Coradix Technology Consulting Ltd, Ottawa, Ontario..... | | 686,691 |
| Decisive Technologies Inc, Ottawa, Ontario..... | | 220,790 |
| Drake International Inc, Toronto, Ontario..... | | 338,563 |
| Dynamic Personnel Consultants, Ottawa, Ontario..... | | 1,793,201 |
| Emerion Inc, Ottawa, Ontario..... | | 225,232 |
| Employment and Social Development, Gatineau, Quebec..... | | 117,741 |
| Equasion Business Technologies Inc, Ottawa, Ontario..... | | 175,718 |
| excelHR, Ottawa, Ontario..... | | 1,637,704 |
| FMC Professionals Inc, Ottawa, Ontario..... | | 558,299 |
| IBISKA Telecom Inc, Ottawa, Ontario..... | | 2,547,448 |
| JobMatcher.ca INC, Ottawa, Ontario..... | | 113,453 |
| Kelly Services Canada Ltd, Toronto, Ontario..... | | 542,852 |
| Labor Tek Personnel Services Ltd, Ottawa, Ontario..... | | 164,415 |
| Lansdowne Technologies Inc, Ottawa, Ontario..... | | 183,075 |
| Life Prediction Technologies Inc, Ottawa, Ontario..... | | 202,779 |
| LRO Staffing, Ottawa, Ontario..... | | 495,398 |
| Lumina IT Inc, Ottawa, Ontario..... | | 328,661 |
| Manpower Services Canada Ltd, Toronto, Ontario..... | | 386,051 |
| MaxSys, Ottawa, Ontario..... | | 889,090 |
| Mercer (Canada) Limited, Toronto, Ontario..... | | 128,720 |
| Michael Wager Consulting Inc, Ottawa, Ontario..... | | 278,008 |
| Modis Canada Inc, Toronto, Ontario..... | | 1,716,639 |
| Nasco Services Inc, Vancouver, British Columbia..... | | 226,878 |
| National Research Council of Canada, Ottawa, Ontario..... | | 274,000 |
| New Technologies Inc, Ottawa, Ontario..... | | 283,528 |
| NewFound Recruiting, Ottawa, Ontario..... | | 460,297 |
| Personnel Force, Ottawa, Ontario..... | | 124,226 |
| Portage Personnel Inc, Ottawa, Ontario..... | | 326,618 |
| PrecisionIT Incorporated, Ottawa, Ontario..... | | 159,375 |
| Procom Consultants Group Ltd, Toronto, Ontario..... | | 165,635 |
| Prologic Systems Ltd, Ottawa, Ontario..... | | 459,591 |
| Promaxis Systems Inc, Ottawa, Ontario..... | | 1,213,184 |
| Protak Consulting Group Inc, Ottawa, Ontario..... | | 1,245,223 |
| Quantum Management Services Ltd, Montréal, Quebec..... | | 3,720,443 |
| Randstad Canada, Montréal, Quebec..... | | 511,346 |
| Robertson & Company Ltd, Toronto, Ontario..... | | 172,005 |
| Spirit Personnel Inc, Ottawa, Ontario..... | | 154,898 |
| Systematix IT Solutions Inc, Ottawa, Ontario..... | | 700,957 |
| T E S Contract Services Inc, Toronto, Ontario..... | | 179,450 |
| TAG HR The Associates Group Human Resources, Ottawa, Ontario..... | | 1,800,931 |
| TEKsystems Canada Inc, Toronto, Ontario..... | | 323,609 |
| The AIM Group Inc, Ottawa, Ontario..... | | 187,825 |
| The Halifax Computer Consulting Group Inc, Ottawa, Ontario..... | | 998,107 |
| The VCAN Group, Ottawa, Ontario..... | | 176,097 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Thinkpoint Inc, Ottawa, Ontario..... | | 837,706 |
| Turtle Island Staffing Inc, Ottawa, Ontario..... | | 1,235,219 |
| Valcom Consulting Group Inc, Ottawa, Ontario..... | | 694,260 |
| Zernam Enterprise Inc, Ottawa, Ontario..... | | 363,845 |
| Service payments under \$100,000 (116 payees)..... | | 1,898,554 |
| Training and Educational Services..... | 146,652,898 | |
| 3261620 Canada Inc, Ottawa, Ontario..... | | 1,178,715 |
| ABCE Language School Inc, Ottawa, Ontario..... | | 989,218 |
| Academi, Moyock, North Carolina..... | | 1,332,456 |
| ACT Inc, Ottawa, Ontario..... | | 341,774 |
| Adacel Inc, Montréal, Quebec..... | | 119,550 |
| AFI, Québec, Quebec..... | | 223,691 |
| AFNORTH International School, Brunssum, Netherlands..... | | 1,209,366 |
| Algonquin College, Ottawa, Ontario..... | | 843,881 |
| American Overseas School of Rome, Rome, Italy..... | | 141,509 |
| American School of Paris, Saint-Cloud, France..... | | 357,500 |
| Anglo-American School of Moscow, Moscow, Russia..... | | 181,644 |
| Assessment and Training Solutions Consulting Corporation, Virginia Beach, Virginia..... | | 116,631 |
| Blue Water Sourcing Inc, Ottawa, Ontario..... | | 130,864 |
| BMT Fleet Technology Ltd, Ottawa, Ontario..... | | 155,778 |
| Boeing, Chicago, Illinois..... | | 425,785 |
| BSR Inc, Summit Point, West Virginia..... | | 598,654 |
| CAE Aircrew Training Services PLC, Wallingford, United Kingdom..... | | 1,241,049 |
| CAE Inc, Montréal, Quebec..... | | 1,504,916 |
| Calhoon MEBA Engineering School, Easton, Maryland..... | | 135,977 |
| Calian Group Ltd, Ottawa, Ontario..... | | 13,743,916 |
| Camosun College, Victoria, British Columbia..... | | 977,898 |
| Canada Foreign Military Sales, New York, New York..... | | 20,956,977 |
| Canadian Forces Morale and Welfare Services, Ottawa, Ontario..... | | 156,091 |
| Caron Professional & Linguistic Training Center Ltd, Ottawa, Ontario..... | | 263,442 |
| Cégep Édouard-Montpetit, Longueuil, Quebec..... | | 1,210,206 |
| Cégep Saint-Jean-sur-Richelieu, Saint-Jean-sur-Richelieu, Quebec..... | | 2,447,423 |
| Centre for Research and Education on Women and Work, Ottawa, Ontario..... | | 101,450 |
| Commercial Aircraft Services Inc, Los Angeles, California..... | | 1,695,016 |
| Communications Security Establishment, Ottawa, Ontario..... | | 159,808 |
| Coughlin & Associates Ltd, Ottawa, Ontario..... | | 100,921 |
| CTOMS Inc, Edmonton, Alberta..... | | 144,118 |
| Cutwater Maritime Educational Services Inc, Baltimore, Maryland..... | | 138,223 |
| Cyril Shokoples, Edmonton, Alberta..... | | 148,025 |
| Dalhousie University, Halifax, Nova Scotia..... | | 522,226 |
| Donald A Belliveau & Associés, Shediac, New Brunswick..... | | 178,489 |
| Durham District School Board, Whitby, Ontario..... | | 175,985 |
| Eagle Vision Leadership & Training Solutions, Kingston, Ontario..... | | 110,031 |
| École de langues La Cité Inc, Ottawa, Ontario..... | | 5,930,290 |
| EMT Emergency Medical Technology Inc, Dartmouth, Nova Scotia..... | | 3,078,972 |
| ExitCertified Corp, Ottawa, Ontario..... | | 1,728,128 |
| Falck Safety Services Canada Inc, Dartmouth, Nova Scotia..... | | 554,787 |
| Fast Forward French, Ottawa, Ontario..... | | 156,472 |
| Financial Management Institute, Ottawa, Ontario..... | | 138,469 |
| Flight Safety Canada Ltd, Toronto, Ontario..... | | 515,578 |
| Flight Safety International, New York, New York..... | | 434,220 |
| Foreign Affairs Trade and Development, Ottawa, Ontario..... | | 451,404 |
| Gartner Inc, Toronto, Ontario..... | | 410,820 |
| GHT-Global Ltd, London, United Kingdom..... | | 609,623 |
| Global Knowledge Training Canada LLC, Toronto, Ontario..... | | 2,492,989 |
| Greater Essex County District School Board, Windsor, Ontario..... | | 185,356 |
| Harris Corporation, Melbourne, Florida..... | | 282,947 |
| HNZ Group Inc, Les Cèdres, Quebec..... | | 2,088,000 |
| Hyperactive Productions Inc, Ottawa, Ontario..... | | 144,187 |
| Informa Tech, London, United Kingdom..... | | 113,037 |
| Institut maritime du Québec, Rimouski, Quebec..... | | 405,526 |
| Institute on Governance, Ottawa, Ontario..... | | 120,430 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Intergraph Canada Ltd, Calgary, Alberta..... | 112,850 | 112,850 |
| Interlangues Language School, Ottawa, Ontario..... | 1,188,617 | 1,188,617 |
| Justice Institute of British Columbia, New Westminster, British Columbia..... | 457,637 | 457,637 |
| Kawartha Pine Ridge District School Board, Peterborough, Ontario..... | 103,948 | 103,948 |
| Knowledge Circle Learning Services Inc, Ottawa, Ontario..... | 111,598 | 111,598 |
| L3 MAPPS INC, Montréal, Quebec..... | 126,468 | 126,468 |
| Learning Tree International Inc, Ottawa, Ontario..... | 382,609 | 382,609 |
| Limestone District School Board, Kingston, Ontario..... | 109,756 | 109,756 |
| Lufthansa Flight Training GmbH, Bremen, Germany..... | 185,818 | 185,818 |
| MAG Aerospace Canada Corp, Toronto, Ontario..... | 432,466 | 432,466 |
| McGill University, Montréal, Quebec..... | 225,024 | 225,024 |
| McMaster University, Hamilton, Ontario..... | 145,816 | 145,816 |
| Memorial University of Newfoundland, St John's, Newfoundland and Labrador..... | 1,777,218 | 1,777,218 |
| Mistic Inc, Maryland Line, Maryland..... | 824,045 | 824,045 |
| Mobility Lab Inc, Armprior, Ontario..... | 116,680 | 116,680 |
| National Test Pilot School, Mojave, California..... | 2,085,547 | 2,085,547 |
| New Horizons Worldwide LLC, West Conshohocken, Pennsylvania..... | 231,148 | 231,148 |
| Northern Ontario School of Medicine, Thunder Bay, Ontario..... | 232,500 | 232,500 |
| Northwind Security Consultants Inc, New London, New Hampshire..... | 1,115,439 | 1,115,439 |
| Nova Scotia Community College, Halifax, Nova Scotia..... | 294,882 | 294,882 |
| Ontario Minister of Finance, Oshawa, Ontario..... | 302,685 | 302,685 |
| OnX Enterprise Solutions Ltd, Thornhill, Ontario..... | 629,709 | 629,709 |
| Ottawa Catholic School Board, Ottawa, Ontario..... | 176,046 | 176,046 |
| Ottawa-Carleton District School Board, Ottawa, Ontario..... | 1,030,049 | 1,030,049 |
| Overseas School of Colombo, Colombo, Sri Lanka..... | 111,126 | 111,126 |
| Ozon P (Dr), Barrie, Ontario..... | 116,655 | 116,655 |
| Pacific Architects and Engineers Incorporated, Arlington, Virginia..... | 213,288 | 213,288 |
| Parachute Montréal Inc, Saint-Esprit, Quebec..... | 592,030 | 592,030 |
| Perris Valley Aviation Services, Perris, California..... | 1,526,213 | 1,526,213 |
| Prairie Rose School Division No 8, Dunmore, Alberta..... | 254,699 | 254,699 |
| Primex Project Management Ltd, Ottawa, Ontario..... | 166,043 | 166,043 |
| Priority Management International, Ottawa, Ontario..... | 402,721 | 402,721 |
| Prologic Technology Systems Inc, Austin, Texas..... | 198,502 | 198,502 |
| Public Service Commission, Ottawa, Ontario..... | 1,394,397 | 1,394,397 |
| Public Works and Government Services, Gatineau, Quebec..... | 128,763 | 128,763 |
| Queen's University, Kingston, Ontario..... | 1,542,105 | 1,542,105 |
| RaceRocks Inc, Victoria, British Columbia..... | 611,025 | 611,025 |
| Reticle Ventures Canada Inc, Ottawa, Ontario..... | 271,643 | 271,643 |
| Sail Canada, Kingston, Ontario..... | 107,485 | 107,485 |
| SANS Institute, Bethesda, Maryland..... | 624,832 | 624,832 |
| SETC Training, Ottawa, Ontario..... | 117,000 | 117,000 |
| Shared Services Canada, Gatineau, Quebec..... | 245,524 | 245,524 |
| Strategic Operations Inc Canada, Calgary, Alberta..... | 242,152 | 242,152 |
| Supreme Headquarters Allied Powers Europe, Mons, Belgium..... | 881,329 | 881,329 |
| The Escal Institute of Advanced Technologies Inc, Bethesda, Maryland..... | 103,586 | 103,586 |
| The International School of Brussels, Brussels, Belgium..... | 110,049 | 110,049 |
| Toronto District School Board, Toronto, Ontario..... | 304,762 | 304,762 |
| Trillium Lakelands District School Board, Lindsay, Ontario..... | 552,216 | 552,216 |
| Tundra Rescue Inc, Clearview, Ontario..... | 122,308 | 122,308 |
| UFA Inc, Burlington, Massachusetts..... | 136,185 | 136,185 |
| United Kingdom Ministry of Defence, London, United Kingdom..... | 553,204 | 553,204 |
| Université de Sherbrooke, Sherbrooke, Quebec..... | 158,642 | 158,642 |
| Université Laval, Québec, Quebec..... | 144,760 | 144,760 |
| University College London, London, United Kingdom..... | 126,113 | 126,113 |
| University of Alberta, Edmonton, Alberta..... | 237,718 | 237,718 |
| University of Calgary, Calgary, Alberta..... | 627,880 | 627,880 |
| University of Manitoba, Winnipeg, Manitoba..... | 335,815 | 335,815 |
| University of Ottawa, Ottawa, Ontario..... | 2,106,863 | 2,106,863 |
| University of Tennessee, Knoxville, Tennessee..... | 229,517 | 229,517 |
| Valcom Consulting Group Inc, Ottawa, Ontario..... | 296,828 | 296,828 |
| Vicinia Corporation, Barrie, Ontario..... | 134,510 | 134,510 |
| Weathered Security LLC, Virginia Beach, Virginia..... | 136,096 | 136,096 |
| Western University, London, Ontario..... | 378,770 | 378,770 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Service payments under \$100,000 (2,910 payees)..... | | 43,410,551 |
| Other Services..... | 569,453,692 | |
| 3149455 Canada Inc, Ottawa, Ontario..... | | 137,250 |
| 3450 Dufferin Yorkdale Holdings Inc, Toronto, Ontario..... | | 184,450 |
| 4Plan Consulting Corporation, Ottawa, Ontario..... | | 350,611 |
| 6826130 Canada Inc, Calgary, Alberta..... | | 179,740 |
| 7 Theta Inc, Ottawa, Ontario..... | | 113,848 |
| 9354-7834 Québec Inc, Gatineau, Quebec..... | | 403,844 |
| A&B Tailor Shop Inc, Victoria, British Columbia..... | | 345,396 |
| Access Corporate Technologies Inc, Ottawa, Ontario..... | | 142,885 |
| ACF Associates Inc, Loyalist, Ontario..... | | 600,542 |
| ADGA Group Consultants Inc, Ottawa, Ontario..... | | 5,185,711 |
| AEREX Avionics Inc, Lévis, Quebec..... | | 312,414 |
| Airshare Inc, Ottawa, Ontario..... | | 905,141 |
| Allied Container Systems Inc, Walnut Creek, California..... | | 1,734,931 |
| Altis Human Resources Inc, Ottawa, Ontario..... | | 3,754,182 |
| American Bureau of Shipping, Houston, Texas..... | | 406,693 |
| AMTEK Engineering Services Ltd, Ottawa, Ontario..... | | 343,500 |
| Artemp Personnel Services Inc, Ottawa, Ontario..... | | 159,037 |
| Atomic Energy of Canada Ltd, Chalk River, Ontario..... | | 828,043 |
| Australian Department of Defence, Canberra, Australia..... | | 250,000 |
| Base Fund, Halifax, Nova Scotia..... | | 1,116,206 |
| Base Fund, Moose Jaw, Saskatchewan..... | | 373,229 |
| Base Fund, Petawawa, Ontario..... | | 1,289,883 |
| Base Fund, Victoria, British Columbia..... | | 703,395 |
| BCE Inc, Montréal, Quebec..... | | 742,839 |
| BDO Canada LLP, Toronto, Ontario..... | | 177,177 |
| BMT Fleet Technology Ltd, Ottawa, Ontario..... | | 1,756,630 |
| BNH Expert Software Inc, Montréal, Quebec..... | | 219,496 |
| Boeing, Chicago, Illinois..... | | 2,379,759 |
| Cache Computer Consulting Corp, Ottawa, Ontario..... | | 174,936 |
| Cadex Inc, Saint-Jean-sur-Richelieu, Quebec..... | | 144,458 |
| CAE Inc, Montréal, Quebec..... | | 130,187 |
| Calian Group Ltd, Ottawa, Ontario..... | | 41,516,005 |
| Canada Border Services Agency, Ottawa, Ontario..... | | 120,000 |
| Canada Foreign Military Sales, New York, New York..... | | 6,796,355 |
| Canadian Bank Note Company Ltd, Ottawa, Ontario..... | | 429,978 |
| Canadian Development Consultants International Inc, Ottawa, Ontario..... | | 274,750 |
| Canadian Environmental Assessment Agency, Gatineau, Quebec..... | | 7,787,362 |
| Canadian Forces Morale and Welfare Services, Ottawa, Ontario..... | | 113,581,459 |
| Cathy A Lockerbie-Forrester, Greenwood, Nova Scotia..... | | 138,542 |
| CBCL Ltd, Halifax, Nova Scotia..... | | 669,483 |
| CBI Workplace Solutions, Toronto, Ontario..... | | 246,914 |
| CFB Kingston Bldg H55, Kingston, Ontario..... | | 1,107,571 |
| CGI Group Inc, Montréal, Quebec..... | | 262,971 |
| Chantier Davie Canada Inc, Lévis, Quebec..... | | 8,816,396 |
| Chris Carr Ltd, Geary, New Brunswick..... | | 717,787 |
| Christine's Tailor Shop, Dartmouth, Nova Scotia..... | | 199,535 |
| City of Winnipeg, Winnipeg, Manitoba..... | | 147,853 |
| CloseReach Ltd, Ottawa, Ontario..... | | 942,375 |
| Colliers Project Leaders Inc, Ottawa, Ontario..... | | 124,180 |
| Combating Terrorism Tech Support, Alexandria, Virginia..... | | 330,000 |
| Commissionaires, Ottawa, Ontario..... | | 736,517 |
| Communications Security Establishment, Ottawa, Ontario..... | | 400,000 |
| Communitech Corporation, Kitchener, Ontario..... | | 450,000 |
| CoMotion Drug Delivery Systems Inc, Vancouver, British Columbia..... | | 155,000 |
| Computershare Trust Company of Canada, Montréal, Quebec..... | | 418,210 |
| Conjay Collectors Ammunition Company Ltd, Bristol, United Kingdom..... | | 341,763 |
| Conoscenti Technologies Inc, Ottawa, Ontario..... | | 109,353 |
| Contract Community Inc, Ottawa, Ontario..... | | 1,403,359 |
| Coradix Technology Consulting Ltd, Ottawa, Ontario..... | | 3,496,360 |
| Corporate Inquiry Systems Inc, London, Ontario..... | | 767,981 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Correctional Service of Canada, Ottawa, Ontario..... | 102,224 | 102,224 |
| Cubic Defense Applications Inc, San Diego, California..... | 3,148,752 | 3,148,752 |
| CVL Information Solutions Inc, Ottawa, Ontario..... | 370,744 | 370,744 |
| Dalhousie University, Halifax, Nova Scotia..... | 195,814 | 195,814 |
| Dallaire Consulting LLC, Concord, North Carolina..... | 132,776 | 132,776 |
| Defence Construction Canada, Ottawa, Ontario..... | 2,743,657 | 2,743,657 |
| Deloitte LLP, Toronto, Ontario..... | 887,683 | 887,683 |
| DH Aggregates Ltd, Fredericton, New Brunswick..... | 271,910 | 271,910 |
| Dillon Consulting Ltd, Toronto, Ontario..... | 283,942 | 283,942 |
| DRS Technologies Inc, Arlington, Virginia..... | 2,966,226 | 2,966,226 |
| DWP Solutions Inc, Ottawa, Ontario..... | 170,318 | 170,318 |
| Dynacare-Gamma Laboratory Partnership, Brampton, Ontario..... | 122,055 | 122,055 |
| Dynamic Construction Ltd, Saskatoon, Saskatchewan..... | 132,303 | 132,303 |
| Emerion Inc, Ottawa, Ontario..... | 186,485 | 186,485 |
| EMS Technologies, Toronto, Ontario..... | 340,663 | 340,663 |
| EnGlobe Corp, Québec, Quebec..... | 220,908 | 220,908 |
| Ernst & Young Orenda Corporate Finance Inc, Toronto, Ontario..... | 252,069 | 252,069 |
| Esri Canada Ltd, Toronto, Ontario..... | 1,671,718 | 1,671,718 |
| eVision Inc & Softsim Technologies Inc in Joint Venture, Montréal, Quebec..... | 414,485 | 414,485 |
| Excavation et Conteneurs Guévin & Lemire Inc, Nicolet, Quebec..... | 115,390 | 115,390 |
| excelHR, Ottawa, Ontario..... | 2,148,925 | 2,148,925 |
| Federal Reserve Bank of New York, New York, New York..... | 447,211 | 447,211 |
| Fisheries and Oceans, Ottawa, Ontario..... | 154,791 | 154,791 |
| Foreign Affairs Trade and Development, Ottawa, Ontario..... | 483,531 | 483,531 |
| Fred Sutherland and Associates, Loyalist, Ontario..... | 445,301 | 445,301 |
| Gartner Inc, Toronto, Ontario..... | 2,389,751 | 2,389,751 |
| GEMTEC Consulting Engineers and Scientists Limited, Fredericton, New Brunswick..... | 1,004,227 | 1,004,227 |
| General Dynamics Canada Ltd, Ottawa, Ontario..... | 4,405,311 | 4,405,311 |
| Gestion Valcartier, Courcelette, Quebec..... | 1,963,040 | 1,963,040 |
| GHD Group Pty Ltd, Sydney, Australia..... | 102,111 | 102,111 |
| Glencastle Security Inc, Ottawa, Ontario..... | 106,410 | 106,410 |
| Global Knowledge Training Canada LLC, Toronto, Ontario..... | 168,663 | 168,663 |
| Golder Associates Ltd, Edmonton, Alberta..... | 186,947 | 186,947 |
| Government of New Brunswick, Fredericton, New Brunswick..... | 985,352 | 985,352 |
| H&H Construction Inc, Petawawa, Ontario..... | 349,381 | 349,381 |
| Hard-Co Construction Ltd, Whitby, Ontario..... | 447,200 | 447,200 |
| HaskoningDHV UK Ltd, Peterborough, United Kingdom..... | 313,827 | 313,827 |
| HDP Group Inc, Ottawa, Ontario..... | 134,307 | 134,307 |
| HDR Corporation, Ottawa, Ontario..... | 107,113 | 107,113 |
| Health, Ottawa, Ontario..... | 1,060,363 | 1,060,363 |
| HubSpoke Inc, Ottawa, Ontario..... | 476,886 | 476,886 |
| Hurricane Services Inc, Medicine Hat, Alberta..... | 1,436,837 | 1,436,837 |
| I4C Information Technology Consulting Inc, Ottawa, Ontario..... | 161,724 | 161,724 |
| IBISKA Telecom Inc, Ottawa, Ontario..... | 4,038,394 | 4,038,394 |
| IBM Canada Ltd, Markham, Ontario..... | 2,757,310 | 2,757,310 |
| IIC Technologies Inc, North Vancouver, British Columbia..... | 229,797 | 229,797 |
| IMP Group International Inc, Halifax, Nova Scotia..... | 344,328 | 344,328 |
| International Safety Research Inc, Ottawa, Ontario..... | 584,182 | 584,182 |
| Iqstc LLC, Houston, Texas..... | 146,258 | 146,258 |
| ITnet Ottawa, Ottawa, Ontario..... | 1,032,272 | 1,032,272 |
| JOSONS SARL, Jounieh, Lebanon..... | 3,216,526 | 3,216,526 |
| KPMG LLP, Toronto, Ontario..... | 2,473,491 | 2,473,491 |
| L-3 Communications, New York, New York..... | 3,622,842 | 3,622,842 |
| LANGUI Systems Inc, Winnipeg, Manitoba..... | 244,012 | 244,012 |
| Lansdowne Technologies Inc, Ottawa, Ontario..... | 1,072,915 | 1,072,915 |
| Lazy H Trail Co, Cochrane, Alberta..... | 1,881,328 | 1,881,328 |
| Leidos Innovations Canada Inc, Ottawa, Ontario..... | 5,561,490 | 5,561,490 |
| Leo-Pisces Services Group Inc, Brampton, Ontario..... | 339,393 | 339,393 |
| Linguistic Service LLC, Lviv, Ukraine..... | 359,075 | 359,075 |
| Link Up Mitaka Limited, Leeds, United Kingdom..... | 106,200 | 106,200 |
| Lloyd's Register North America, Burlington, Ontario..... | 1,420,159 | 1,420,159 |
| Lockheed Martin Canada Inc, Ottawa, Ontario..... | 2,074,593 | 2,074,593 |
| Logistik Unicorp Inc, Saint-Jean-sur-Richelieu, Quebec..... | 314,345 | 314,345 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Lumina IT Inc, Ottawa, Ontario..... | | 215,457 |
| MacDonald Detwiler and Associates Ltd, Richmond, British Columbia..... | | 2,477,682 |
| Mainland BC Morale & Welfare Services, Vancouver, British Columbia..... | | 496,066 |
| Maplesoft Group, Ottawa, Ontario..... | | 683,995 |
| Maverin Inc, Ottawa, Ontario..... | | 280,898 |
| MaxSys, Ottawa, Ontario..... | | 214,657 |
| MGIS Inc / BDMK Consultants Inc in Joint Venture, Ottawa, Ontario..... | | 481,150 |
| Michael Wager Consulting Inc, Ottawa, Ontario..... | | 2,290,966 |
| MicroAge, Red Deer, Alberta..... | | 398,064 |
| Military Family Resource Centre, Borden, Ontario..... | | 991,001 |
| Military Family Resource Centre, Calgary, Alberta..... | | 593,530 |
| Military Family Resource Centre, Charlottetown, Prince Edward Island..... | | 443,917 |
| Military Family Resource Centre, Cold Lake, Alberta..... | | 1,046,001 |
| Military Family Resource Centre, Comox, British Columbia..... | | 852,785 |
| Military Family Resource Centre, Courcelette, Quebec..... | | 2,987,538 |
| Military Family Resource Centre, Dundurn, Saskatchewan..... | | 387,559 |
| Military Family Resource Centre, Edmonton, Alberta..... | | 1,282,513 |
| Military Family Resource Centre, Gander, Newfoundland and Labrador..... | | 691,804 |
| Military Family Resource Centre, Greenwood, Nova Scotia..... | | 893,857 |
| Military Family Resource Centre, Halifax, Nova Scotia..... | | 1,599,091 |
| Military Family Resource Centre, Happy Valley-Goose Bay, Newfoundland and Labrador..... | | 595,613 |
| Military Family Resource Centre, Kingston, Ontario..... | | 1,281,612 |
| Military Family Resource Centre, London, Ontario..... | | 554,452 |
| Military Family Resource Centre, Meaford, Ontario..... | | 536,806 |
| Military Family Resource Centre, Moose Jaw, Saskatchewan..... | | 950,133 |
| Military Family Resource Centre, North Bay, Ontario..... | | 609,464 |
| Military Family Resource Centre, Oromocto, New Brunswick..... | | 1,771,127 |
| Military Family Resource Centre, Ottawa, Ontario..... | | 1,870,827 |
| Military Family Resource Centre, Petawawa, Ontario..... | | 1,697,276 |
| Military Family Resource Centre, Quinte West, Ontario..... | | 1,694,483 |
| Military Family Resource Centre, Saguenay, Quebec..... | | 1,126,469 |
| Military Family Resource Centre, Saint-Jean-sur-Richelieu, Quebec..... | | 1,571,660 |
| Military Family Resource Centre, Shilo, Manitoba..... | | 985,850 |
| Military Family Resource Centre, St John's, Newfoundland and Labrador..... | | 725,160 |
| Military Family Resource Centre, Suffield, Alberta..... | | 307,518 |
| Military Family Resource Centre, Toronto, Ontario..... | | 635,605 |
| Military Family Resource Centre, Victoria, British Columbia..... | | 1,254,112 |
| Military Family Resource Centre, Wainwright, Alberta..... | | 689,572 |
| Military Family Resource Centre, Winnipeg, Manitoba..... | | 1,211,220 |
| Mindstream Training Center & Professional Services Bureau Inc, Montréal, Quebec..... | | 345,242 |
| Mindwire Systems Ltd, Ottawa, Ontario..... | | 781,282 |
| Mine/EOD CLR Inc, Québec, Quebec..... | | 858,290 |
| Mobile Resource Group Inc, Ottawa, Ontario..... | | 331,077 |
| Modis Canada Inc, Toronto, Ontario..... | | 10,612,308 |
| Murray Chevrolet Cadillac, Medicine Hat, Alberta..... | | 626,339 |
| National Cyber-Forensics & Training Alliance Ltd, Pittsburgh, Pennsylvania..... | | 278,250 |
| National Research Council of Canada, Ottawa, Ontario..... | | 2,167,878 |
| Natural Resources, Ottawa, Ontario..... | | 663,880 |
| NAV Canada, Ottawa, Ontario..... | | 1,966,077 |
| NIVA Inc, Ottawa, Ontario..... | | 276,722 |
| Notra Inc, Ottawa, Ontario..... | | 1,533,467 |
| Nutritek Inc, Montréal, Quebec..... | | 734,465 |
| Ocean Networks Canada, Victoria, British Columbia..... | | 154,440 |
| Office of the Superintendent of Financial Institutions, Ottawa, Ontario..... | | 409,604 |
| Olav Consulting Corporation, Ottawa, Ontario..... | | 250,319 |
| OnX Enterprise Solutions Ltd, Thornhill, Ontario..... | | 162,417 |
| OpenFrame Technologies Inc, Montréal, Quebec..... | | 109,198 |
| Oracle Canada ULC, Mississauga, Ontario..... | | 375,521 |
| Orangutech Inc, Ottawa, Ontario..... | | 108,894 |
| Ottawa Mortuary Services Ltd, Ottawa, Ontario..... | | 108,164 |
| P&H Contracting Ltd, Fredericton, New Brunswick..... | | 280,612 |
| Paladin Technologies Inc, Vancouver, British Columbia..... | | 110,655 |
| Perris Valley Aviation Services, Perris, California..... | | 754,911 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Petro Air Services Inc, Québec, Quebec..... | | 1,878,891 |
| Platinum Corporation FZE, Dubai, United Arab Emirates..... | | 696,688 |
| Positive Life Concepts, Medicine Hat, Alberta..... | | 215,747 |
| PricewaterhouseCoopers LLP, Ottawa, Ontario..... | | 4,423,314 |
| Primex Project Management Ltd, Ottawa, Ontario..... | | 343,089 |
| Procom Consultants Group Ltd, Toronto, Ontario..... | | 2,383,026 |
| Prolity Corporation, Ottawa, Ontario..... | | 440,099 |
| Prologic Systems Ltd, Ottawa, Ontario..... | | 301,784 |
| Promaxis Systems Inc, Ottawa, Ontario..... | | 4,201,152 |
| Public Safety and Emergency Preparedness, Ottawa, Ontario..... | | 255,000 |
| Public Service Commission, Ottawa, Ontario..... | | 145,393 |
| Public Works and Government Services, Gatineau, Quebec..... | | 86,948,381 |
| QinetiQ Group PLC, Hampshire, United Kingdom..... | | 1,577,734 |
| QM Environmental, Mississauga, Ontario..... | | 485,925 |
| QMR Staffing Solutions Inc, Ottawa, Ontario..... | | 1,041,941 |
| Qualium Corporation, Ottawa, Ontario..... | | 765,801 |
| Queen's University, Kingston, Ontario..... | | 767,004 |
| Quintet Consulting Corporation, Ottawa, Ontario..... | | 219,735 |
| RAND Corporation, Santa Monica, California..... | | 190,166 |
| Raytheon Canada Ltd, Ottawa, Ontario..... | | 153,001 |
| Resource Environmental Associates Ltd, Toronto, Ontario..... | | 102,137 |
| Reticle Ventures Canada Inc, Ottawa, Ontario..... | | 171,413 |
| Rightway Sanitation Services, Wainwright, Alberta..... | | 197,704 |
| Rockwell Collins Canada Inc, Ottawa, Ontario..... | | 283,102 |
| Rotronic Canada Incorporated, Hamilton, Ontario..... | | 129,225 |
| Royal Canadian Mounted Police, Ottawa, Ontario..... | | 136,105 |
| Royal Military College of Canada, Kingston, Ontario..... | | 497,451 |
| S i Systems Ltd, Calgary, Alberta..... | | 2,667,098 |
| Samson & Associés CPA/Consultation Inc, Gatineau, Quebec..... | | 110,327 |
| Select Global International, Laval, Quebec..... | | 4,084,333 |
| Service Star Building Cleaning Inc, Ottawa, Ontario..... | | 395,564 |
| Shamrock Enterprises, Deep River, Ontario..... | | 448,966 |
| Shared Services Canada, Gatineau, Quebec..... | | 394,550 |
| Siemens Canada Limited, Oakville, Ontario..... | | 160,633 |
| Sierra Systems Group Inc, Vancouver, British Columbia..... | | 1,316,141 |
| Ski Banff / Lake Louise / Sunshine in Joint Venture, Banff, Alberta..... | | 155,987 |
| SLR Consulting Ltd, Vancouver, British Columbia..... | | 169,909 |
| SNC-Lavalin Inc, Montréal, Quebec..... | | 3,394,982 |
| Softchoice Corporation, Toronto, Ontario..... | | 119,600 |
| SOMOS Consulting Group Ltd, Ottawa, Ontario..... | | 1,533,674 |
| SRA Information Technology Consultants, Toronto, Ontario..... | | 218,423 |
| Stantec, Edmonton, Alberta..... | | 228,845 |
| Statistics Canada, Ottawa, Ontario..... | | 1,966,121 |
| Stennick General Contracting Ltd, Geary, New Brunswick..... | | 1,097,979 |
| StenoTran Services Inc, Ottawa, Ontario..... | | 150,629 |
| Strategic Operations Inc Canada, Calgary, Alberta..... | | 707,686 |
| Strathcona Park Lodge Ltd, Campbell River, British Columbia..... | | 221,109 |
| SureSkills Limited, Ottawa, Ontario..... | | 105,923 |
| Systematix IT Solutions Inc, Ottawa, Ontario..... | | 2,391,364 |
| T E S Contract Services Inc, Toronto, Ontario..... | | 562,583 |
| TAG HR The Associates Group Human Resources, Ottawa, Ontario..... | | 419,915 |
| TCI International, Fremont, California..... | | 266,079 |
| Testforce Systems Inc, Montréal, Quebec..... | | 417,114 |
| The AIM Group Inc, Ottawa, Ontario..... | | 205,155 |
| The Right Door Consulting & Solutions Inc, Ottawa, Ontario..... | | 941,189 |
| The VCAN Group, Ottawa, Ontario..... | | 548,287 |
| Top Aces Inc, Montréal, Quebec..... | | 889,866 |
| TPG Technology Consulting Ltd, Ottawa, Ontario..... | | 821,902 |
| TRM Technologies Inc, Ottawa, Ontario..... | | 921,532 |
| Tsuu T'ina Contracting GP Inc, Tsuu T'ina, Alberta..... | | 2,497,768 |
| Tundra Strategies Inc, Clearview, Ontario..... | | 157,678 |
| U-Store It Ltd, Oromocto, New Brunswick..... | | 137,717 |
| United States Air Force, Washington, District of Columbia..... | | 448,559 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| United States Department of Defense, Washington, District of Columbia..... | | 9,173,719 |
| United Van Lines Ltd, Mississauga, Ontario..... | | 205,038 |
| University of Toronto, Toronto, Ontario..... | | 167,055 |
| US Bank National Association, Saint Paul, Minnesota..... | | 31,592,720 |
| Valcom Consulting Group Inc, Ottawa, Ontario..... | | 5,219,668 |
| Veritaaq Technology House Inc, Ottawa, Ontario..... | | 1,057,299 |
| Veterans Affairs, Charlottetown, Prince Edward Island..... | | 3,065,505 |
| Weir Canada Inc, Montréal, Quebec..... | | 6,634,339 |
| West Coast Wildlife Control Services Ltd, Comox, British Columbia..... | | 284,700 |
| WSP Canada Inc, Montréal, Quebec..... | | 123,202 |
| XTECH Explosive Decontamination Inc, Okotoks, Alberta..... | | 301,996 |
| Y2 Consulting Psychologists Inc, Gatineau, Quebec..... | | 110,661 |
| Yamnuska Inc, Canmore, Alberta..... | | 1,996,540 |
| Zernam Enterprise Inc, Ottawa, Ontario..... | | 197,943 |
| Service payments under \$100,000 (2,922 payees)..... | | 21,656,897 |
| Total Department of National Defence | 3,669,840,116 | 3,669,840,116 |
| Military Grievances External Review Committee | | |
| Business Services..... | 196,359 | |
| Public Works and Government Services, Gatineau, Quebec..... | | 103,033 |
| Service payments under \$100,000 (9 payees)..... | | 93,326 |
| Health and Welfare Services..... | 3,254 | |
| Service payments under \$100,000 (3 payees)..... | | 3,254 |
| Informatics Services..... | 199,284 | |
| Service payments under \$100,000 (5 payees)..... | | 199,284 |
| Interpretation and Translation Services..... | 47,550 | |
| Service payments under \$100,000 (1 payee)..... | | 47,550 |
| Legal Services..... | 7,470 | |
| Service payments under \$100,000 (2 payees)..... | | 7,470 |
| Management Consulting..... | 99,531 | |
| Service payments under \$100,000 (6 payees)..... | | 99,531 |
| Protection Services..... | 7,799 | |
| Service payments under \$100,000 (2 payees)..... | | 7,799 |
| Special Fees and Services..... | 14,924 | |
| Service payments under \$100,000 (13 payees)..... | | 14,924 |
| Temporary Help Services..... | 3,784 | |
| Service payments under \$100,000 (1 payee)..... | | 3,784 |
| Training and Educational Services..... | 36,917 | |
| Service payments under \$100,000 (25 payees)..... | | 36,917 |
| Other Services..... | 6,652 | |
| Service payments under \$100,000 (6 payees)..... | | 6,652 |
| Total Military Grievances External Review Committee | 623,524 | 623,524 |
| Military Police Complaints Commission | | |
| Business Services..... | 108,420 | |
| Service payments under \$100,000 (4 payees)..... | | 108,420 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Health and Welfare Services..... | 877 | |
| Service payments under \$100,000 (2 payees)..... | | 877 |
| Informatics Services..... | 3,934 | |
| Service payments under \$100,000 (3 payees)..... | | 3,934 |
| Interpretation and Translation Services..... | 42,154 | |
| Service payments under \$100,000 (2 payees)..... | | 42,154 |
| Legal Services..... | 975 | |
| Service payments under \$100,000 (1 payee)..... | | 975 |
| Management Consulting..... | 17,186 | |
| Service payments under \$100,000 (2 payees)..... | | 17,186 |
| Protection Services..... | 1,059 | |
| Service payments under \$100,000 (3 payees)..... | | 1,059 |
| Special Fees and Services..... | 37,460 | |
| Service payments under \$100,000 (9 payees)..... | | 37,460 |
| Training and Educational Services..... | 46,695 | |
| Service payments under \$100,000 (8 payees)..... | | 46,695 |
| Other Services..... | 536,191 | |
| Michel Hamel Consulting Inc, Oakville, Ontario..... | | 115,307 |
| Service payments under \$100,000 (16 payees)..... | | 420,884 |
| Total Military Police Complaints Commission | 794,951 | 794,951 |
| Office of the Communications Security Establishment Commissioner | | |
| Business Services..... | 84,750 | |
| Service payments under \$100,000 (1 payee)..... | | 84,750 |
| Health and Welfare Services..... | 1,027 | |
| Service payments under \$100,000 (1 payee)..... | | 1,027 |
| Informatics Services..... | 22,812 | |
| Service payments under \$100,000 (2 payees)..... | | 22,812 |
| Interpretation and Translation Services..... | 24,715 | |
| Service payments under \$100,000 (1 payee)..... | | 24,715 |
| Legal Services..... | 49,431 | |
| Service payments under \$100,000 (2 payees)..... | | 49,431 |
| Management Consulting..... | 100,669 | |
| Service payments under \$100,000 (3 payees)..... | | 100,669 |
| Protection Services..... | 143 | |
| Service payments under \$100,000 (1 payee)..... | | 143 |
| Special Fees and Services..... | 14,010 | |
| Service payments under \$100,000 (17 payees)..... | | 14,010 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Training and Educational Services..... | 10,461 | |
| Service payments under \$100,000 (4 payees)..... | | 10,461 |
| Other Services..... | 17,533 | |
| Service payments under \$100,000 (2 payees)..... | | 17,533 |
| Total Office of the Communications Security Establishment Commissioner | 325,551 | 325,551 |
| Total National Defence | 3,671,584,142 | 3,671,584,142 |

National Revenue

Canada Revenue Agency

| | | |
|--|-------------|-------------|
| Business Services..... | 169,548,041 | |
| Brookfield Global Integrated Solutions, Markham, Ontario..... | | 245,939 |
| Canada Border Services Agency, Ottawa, Ontario..... | | 609,565 |
| Canada Post Corporation, Ottawa, Ontario..... | | 1,153,777 |
| Employment and Social Development, Ottawa, Ontario..... | | 345,957 |
| Iron Mountain Canada, Toronto, Ontario..... | | 5,976,237 |
| Public Works and Government Services, Gatineau, Quebec..... | | 17,106,493 |
| Revenu Québec, Gatineau, Quebec..... | | 141,793,832 |
| Teranet Inc, Toronto, Ontario..... | | 1,028,421 |
| Service payments under \$100,000 (397 payees)..... | | 1,287,820 |
| Engineering and Architectural Services..... | 181,384 | |
| Public Works and Government Services, Gatineau, Quebec..... | | 162,690 |
| Service payments under \$100,000 (2 payees)..... | | 18,694 |
| Health and Welfare Services..... | 1,733,369 | |
| Family Services of Ottawa, Ottawa, Ontario..... | | 334,445 |
| Health, Ottawa, Ontario..... | | 418,422 |
| Morneau Shepell Ltd, Montréal, Quebec..... | | 401,196 |
| Workplace Health and Cost Solutions Inc, Markham, Ontario..... | | 456,417 |
| Service payments under \$100,000 (271 payees)..... | | 122,889 |
| Informatics Services..... | 104,827,522 | |
| Calian Group Ltd, Kanata, Ontario..... | | 2,932,426 |
| Cofomo Group, Montréal, Quebec..... | | 669,972 |
| Communications Security Establishment, Ottawa, Ontario..... | | 276,290 |
| excelHR, Ottawa, Ontario..... | | 106,724 |
| FTI Consulting Canada Inc, Toronto, Ontario..... | | 175,040 |
| GSI Group Inc, Ottawa, Ontario..... | | 121,275 |
| Ibiska Telecom Inc, Ottawa, Ontario..... | | 337,347 |
| IT/Net Inc, Ottawa, Ontario..... | | 249,493 |
| Modis Canada Inc, Ottawa, Ontario..... | | 2,096,188 |
| PrecisionERP Inc, Ottawa, Ontario..... | | 343,225 |
| PricewaterhouseCoopers LLP, Toronto, Ontario..... | | 102,960 |
| Public Works and Government Services, Gatineau, Quebec..... | | 1,300,048 |
| Randstad Canada, Ottawa, Ontario..... | | 2,950,767 |
| Shared Services Canada, Ottawa, Ontario..... | | 63,665,639 |
| Si Systems, Calgary, Alberta..... | | 1,934,573 |
| Systèmes Humains-Machines Inc, Laval, Quebec..... | | 105,294 |
| TEKsystems Canada Inc, Ottawa, Ontario..... | | 484,630 |
| TPG Technology Consulting Ltd, Ottawa, Ontario..... | | 7,168,845 |
| Veritaaq Technology House Inc, Ottawa, Ontario..... | | 19,378,997 |
| Service payments under \$100,000 (39 payees)..... | | 427,789 |
| Interpretation and Translation Services..... | 3,011,764 | |
| Lionbridge Ltd, Waltham, Massachusetts..... | | 2,745,542 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Service payments under \$100,000 (19 payees)..... | | 266,222 |
| Legal Services..... | 77,033,629 | |
| 381980 BC Ltd, Vancouver, British Columbia..... | | 117,996 |
| Analysis Group Inc, Boston, Massachusetts..... | | 147,977 |
| Berkeley Research Group LLC, Emeryville, California..... | | 359,037 |
| Consolidated Civil Enforcement Inc, Calgary, Alberta..... | | 462,702 |
| Courts Administration Service, Ottawa, Ontario..... | | 274,170 |
| David L. Nakelsky Professional Corp, Vancouver, British Columbia..... | | 487,563 |
| Duff & Phelps Canada Ltd, Toronto, Ontario..... | | 191,673 |
| Frontier Economics Pty Ltd, London, United Kingdom..... | | 372,972 |
| Gringarten Consulting Ltd, London, United Kingdom..... | | 216,811 |
| Harrison Pensa LLP, London, Ontario..... | | 534,199 |
| Justice, Ottawa, Ontario..... | | 67,671,906 |
| Keith MacLean LLP, Regina, Saskatchewan..... | | 203,072 |
| Kowarsky and Co, Vancouver, British Columbia..... | | 315,066 |
| Office of the High Sheriff, St John's, Newfoundland and Labrador..... | | 115,771 |
| Professor Nadi Chlala, Montréal, Quebec..... | | 117,000 |
| Professor Rose-Marie Belle Antoine, St Augustine, Trinidad and Tobago..... | | 329,480 |
| Public Prosecution Service of Canada, Ottawa, Ontario..... | | 388,851 |
| Smith Valeriot Law Firm LLP, Guelph, Ontario..... | | 710,231 |
| Spiteri & Ursulak LLP, Ottawa, Ontario..... | | 1,473,262 |
| Subramanian Advisory Services LLC, Newton, Massachusetts..... | | 179,893 |
| The Brattle Group Inc, Boston, Massachusetts..... | | 112,208 |
| Willkie Farr & Gallagher LLP, New York, New York..... | | 184,256 |
| Service payments under \$100,000 (257 payees)..... | | 2,067,533 |
| Management Consulting..... | 1,128,573 | |
| Gartner Inc, Stamford, Connecticut..... | | 165,206 |
| M+W Group Inc, Stuttgart, Germany..... | | 130,500 |
| Sherri Torjman, Toronto, Ontario..... | | 100,000 |
| Treasury Board Secretariat, Ottawa, Ontario..... | | 220,000 |
| Service payments under \$100,000 (91 payees)..... | | 512,867 |
| Protection Services..... | 6,920,379 | |
| Chubb Edwards, Mississauga, Ontario..... | | 1,615,277 |
| Public Works and Government Services, Gatineau, Quebec..... | | 118,855 |
| The Canadian Corps of Commissioners, Ottawa, Ontario..... | | 4,781,982 |
| Service payments under \$100,000 (67 payees)..... | | 404,265 |
| Scientific and Research Services..... | 1,128,913 | |
| Environics Research Group Ltd, Toronto, Ontario..... | | 145,545 |
| Phoenix Strategic Perspectives Inc, Ottawa, Ontario..... | | 188,340 |
| Sage Research Corporation, Burlington, Ontario..... | | 105,160 |
| The Earncliffe Strategy Group Inc, Ottawa, Ontario..... | | 118,899 |
| Service payments under \$100,000 (18 payees)..... | | 570,969 |
| Special Fees and Services..... | 6,487,888 | |
| Employment and Social Development, Gatineau, Quebec..... | | 104,800 |
| Inter-American Center of Tax Administrators, Panama City, Panama..... | | 106,921 |
| Service payments under \$100,000 (591 payees)..... | | 6,276,167 |
| Temporary Help Services..... | 177,013 | |
| Service payments under \$100,000 (11 payees)..... | | 177,013 |
| Training and Educational Services..... | 13,158,850 | |
| 509116 Ontario Inc, Ailsa Craig, Ontario..... | | 170,000 |
| Algonquin College, Ottawa, Ontario..... | | 153,337 |
| Canadian Tax Foundation, Toronto, Ontario..... | | 125,570 |
| Co-entreprise Cité/Caron, Montréal, Quebec..... | | 293,914 |
| Creusot Language School, Gatineau, Quebec..... | | 1,607,509 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Eagle Langue School, Ottawa, Ontario..... | | 107,398 |
| Exitcertified Corp, Ottawa, Ontario..... | | 630,433 |
| FCInet, The Hague, Netherlands..... | | 113,306 |
| Global Knowledge Training Canada LLC, Toronto, Ontario..... | | 586,856 |
| Learning Tree International Inc, Ottawa, Ontario..... | | 108,336 |
| Public Service Commission, Ottawa, Ontario..... | | 1,236,511 |
| Retirement Planning Institute, Ottawa, Ontario..... | | 341,044 |
| Royal Canadian Mounted Police, Ottawa, Ontario..... | | 193,578 |
| SAS Institute (Canada) Inc, Toronto, Ontario..... | | 183,614 |
| Université Sainte-Anne, Halifax, Nova Scotia..... | | 111,422 |
| University of Ottawa, Ottawa, Ontario..... | | 318,529 |
| Service payments under \$100,000 (598 payees)..... | | 6,877,493 |
| Other Services..... | 5,532,783 | |
| BDO Canada LLP, Toronto, Ontario..... | | 228,925 |
| British Columbia Ministry of Finance, Victoria, British Columbia..... | | 112,763 |
| Ernst & Young LLP, Ottawa, Ontario..... | | 282,624 |
| excelHR, Ottawa, Ontario..... | | 185,762 |
| Gartner Group Canada, Ottawa, Ontario..... | | 299,216 |
| Les Consultants Atip Pros Inc, Mont-Laurier, Quebec..... | | 501,698 |
| Ontario Minister of Finance, Toronto, Ontario..... | | 240,322 |
| Public Service Commission, Ottawa, Ontario..... | | 213,676 |
| Public Works and Government Services, Gatineau, Quebec..... | | 1,017,700 |
| Royal Canadian Mounted Police, Ottawa, Ontario..... | | 133,175 |
| Statistics Canada, Ottawa, Ontario..... | | 121,483 |
| Systemscope Inc, Ottawa, Ontario..... | | 104,980 |
| Service payments under \$100,000 (379 payees)..... | | 2,090,459 |
| Total Canada Revenue Agency | 390,870,108 | 390,870,108 |
| Total National Revenue | 390,870,108 | 390,870,108 |

Natural Resources

Department of Natural Resources

| | | |
|---|------------|-----------|
| Business Services..... | 42,836,588 | |
| Accelerating Sustainability Events Management Inc, Ottawa, Ontario..... | | 743,866 |
| Agriculture and Agri-Food, Ottawa, Ontario..... | | 1,876,593 |
| ATCO Structures & Logistics Ltd, Calgary, Alberta..... | | 508,867 |
| BluMetric Environmental Inc, Ottawa, Ontario..... | | 152,634 |
| Brookfield Global Integrated Solutions Canada LP, Markham, Ontario..... | | 1,292,741 |
| Calian Technologies Ltd, Ottawa, Ontario..... | | 759,028 |
| CDW Canada, Etobicoke, Ontario..... | | 161,807 |
| CGG Canada Services Ltd, Mississauga, Ontario..... | | 703,391 |
| Clean Harbors Canada, Calgary, Alberta..... | | 200,000 |
| Communications Security Establishment, Ottawa, Ontario..... | | 217,402 |
| CSA Group (Learning Centre), Toronto, Ontario..... | | 133,079 |
| Deloitte & Touche LLP, Toronto, Ontario..... | | 209,173 |
| Effigis Geo-Solutions Inc, Montréal, Quebec..... | | 354,596 |
| Elsevier BV, Amsterdam, Netherlands..... | | 1,684,349 |
| EON Geosciences Inc, Montréal, Quebec..... | | 216,769 |
| First Longwood Innovation GP, Hamilton, Ontario..... | | 1,021,779 |
| Foreign Affairs Trade and Development, Ottawa, Ontario..... | | 175,960 |
| Forestry Innovation Investment, Vancouver, British Columbia..... | | 276,868 |
| Future Security Controls Inc, Ottawa, Ontario..... | | 675,469 |
| Government of Alberta, Edmonton, Alberta..... | | 156,117 |
| I14000.com Inc, Ottawa, Ontario..... | | 103,080 |
| Institut national de la recherche scientifique, Québec, Quebec..... | | 138,681 |
| Iron Mountain Canada Corporation, Toronto, Ontario..... | | 202,969 |
| Les Constructions Claveau Inc, Québec, Quebec..... | | 109,596 |
| Maritime Forestry Complex Corp, Fredericton, New Brunswick..... | | 630,358 |
| MDA Geospatial Services Inc, Richmond, British Columbia..... | | 941,132 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| MDA Systems Ltd, Richmond, British Columbia..... | | 101,038 |
| National Defence, Ottawa, Ontario..... | | (1,053,654) |
| National Research Council of Canada, Ottawa, Ontario..... | | 454,537 |
| Northwest Territories Power Corporation, Hay River, Northwest Territories..... | | 267,135 |
| Novatem Inc, Mont-Saint-Hilaire, Quebec..... | | 423,064 |
| Public Works and Government Services, Gatineau, Quebec..... | | 18,633,169 |
| RedMango Media Inc, Ottawa, Ontario..... | | 649,949 |
| RGB Media Inc, Richmond, Ontario..... | | 799,995 |
| Samson & Associates, Gatineau, Quebec..... | | 170,712 |
| Sander Geophysics Ltd, Ottawa, Ontario..... | | 502,524 |
| Scollard Maintenance Limited, Edmonton, Alberta..... | | 132,285 |
| Shared Services Canada, Ottawa, Ontario..... | | 442,240 |
| Simplex Industries Inc, Ottawa, Ontario..... | | 206,820 |
| Toure Cleaning Services Ltd, Ajax, Ontario..... | | 288,358 |
| Treasury Board Secretariat, Ottawa, Ontario..... | | 109,197 |
| Service payments under \$100,000 (1,179 payees)..... | | 7,062,915 |
| Engineering and Architectural Services..... | 2,966,158 | |
| National Research Council of Canada, Ottawa, Ontario..... | | 1,637,472 |
| Prairie Agricultural Machinery, Humboldt, Saskatchewan..... | | 750,000 |
| WSP Canada Inc, Montréal, Quebec..... | | 170,354 |
| Service payments under \$100,000 (31 payees)..... | | 408,332 |
| Health and Welfare Services..... | 684,976 | |
| Health, Ottawa, Ontario..... | | 481,525 |
| Service payments under \$100,000 (90 payees)..... | | 203,451 |
| Informatics Services..... | 14,945,469 | |
| Altis Human Resources Inc / excelHR in Joint Venture, Ottawa, Ontario..... | | 141,008 |
| Cistel Technology Inc, Ottawa, Ontario..... | | 669,013 |
| Eastern Research Group Inc, Lexington, Massachusetts..... | | 186,850 |
| Eperformance Inc, Ottawa, Ontario..... | | 829,404 |
| Excel ITR, Ottawa, Ontario..... | | 1,398,540 |
| excelHR, Ottawa, Ontario..... | | 139,644 |
| Global Grid Systems Inc, Calgary Alberta..... | | 149,750 |
| Green Light Labs Inc, San Jose, California..... | | 150,000 |
| Ibiska Telecom Inc, Ottawa, Ontario..... | | 197,143 |
| Leo-Pisces Services Group Inc, Brampton, Ontario..... | | 290,415 |
| Maplesoft Group, Ottawa, Ontario..... | | 714,592 |
| Messa Computing Inc, Ottawa, Ontario..... | | 425,435 |
| Michael Wager Consulting Inc, Ottawa, Ontario..... | | 280,947 |
| NewFound Recruiting Corporation, Ottawa, Ontario..... | | 236,037 |
| Nisha Technologies Inc, Ottawa, Ontario..... | | 179,726 |
| Nortak Software Ltd, Ottawa, Ontario..... | | 481,318 |
| Open Geospatial Consortium, Wayland, Massachusetts..... | | 150,000 |
| OpenFrame Technologies Inc, Montréal, Quebec..... | | 260,545 |
| Procom Consultants Group Ltd, Ottawa, Ontario..... | | 292,602 |
| Promaxis Systems Inc, Ottawa, Ontario..... | | 159,913 |
| Shared Services Canada, Ottawa, Ontario..... | | 2,861,867 |
| Si Systems, Calgary, Alberta..... | | 201,822 |
| Sierra Systems Group Inc, Vancouver, British Columbia..... | | 140,444 |
| SRA Staffing Solutions Ltd, Toronto, Ontario..... | | 217,648 |
| TEKsystems Inc, Mississauga, Ontario..... | | 748,535 |
| Teramach Technologies Inc, Ottawa, Ontario..... | | 384,857 |
| Tundra Technical Solutions, Ottawa, Ontario..... | | 228,497 |
| Veritaaq Technology House Inc, Ottawa, Ontario..... | | 1,007,346 |
| Service payments under \$100,000 (90 payees)..... | | 1,821,571 |
| Interpretation and Translation Services..... | 2,413,479 | |
| BG Communications International Inc, Montréal, Quebec..... | | 224,148 |
| Language Marketplace, Mississauga, Ontario..... | | 168,600 |
| Matra GS Translation Services Inc, Ottawa, Ontario..... | | 306,175 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Open Text Corporation, Waterloo, Ontario..... | | 302,447 |
| Public Works and Government Services, Gatineau, Quebec..... | | 640,666 |
| RTG Protech Inc, Montréal, Quebec..... | | 218,751 |
| Service payments under \$100,000 (38 payees)..... | | 552,692 |
| Legal Services..... | 7,693,518 | |
| Blake Cassels & Graydon LLP, Toronto, Ontario..... | | 143,625 |
| Foreign Affairs Trade and Development, Ottawa, Ontario..... | | 616,731 |
| Justice, Ottawa, Ontario..... | | 5,264,725 |
| Kirby Eades Gale Baker, Ottawa, Ontario..... | | 113,191 |
| Province of Manitoba, Winnipeg, Manitoba..... | | (129,056) |
| Shapiro Cohen, Ottawa, Ontario..... | | 249,063 |
| Torys LLP, Toronto, Ontario..... | | 1,310,360 |
| Service payments under \$100,000 (3 payees)..... | | 124,879 |
| Management Consulting..... | 8,654,148 | |
| Altis Human Resources Inc / excelHR in Joint Venture, Ottawa, Ontario..... | | 255,929 |
| BDO Canada LLP, Ottawa, Ontario..... | | 121,572 |
| CARROT Insights Inc, Toronto, Ontario..... | | 221,235 |
| Colliers Project Leaders Inc, Ottawa, Ontario..... | | 168,598 |
| Deloitte & Touche LLP, Toronto, Ontario..... | | 335,020 |
| DEW Engineering & Development, Ottawa, Ontario..... | | 247,500 |
| Eurasia Group, New York, New York..... | | 255,661 |
| GeoLimits Consulting, Bedford, Nova Scotia..... | | 100,000 |
| ICF Consulting Canada Inc, Ottawa, Ontario..... | | 124,628 |
| MaRS Discovery District, Toronto, Ontario..... | | 217,820 |
| MDOS Consulting, Ottawa, Ontario..... | | 189,643 |
| MHPM Project Managers Inc, Ottawa, Ontario..... | | 311,343 |
| Mindwire Systems Ltd, Ottawa, Ontario..... | | 170,191 |
| PricewaterhouseCoopers LLP, Toronto, Ontario..... | | 208,250 |
| Public Works and Government Services, Gatineau, Quebec..... | | 155,025 |
| Raymond Chabot Grant Thornton, Ottawa, Ontario..... | | 562,478 |
| Shared Services Canada, Ottawa, Ontario..... | | 196,341 |
| TEKsystems Inc, Mississauga, Ontario..... | | 539,867 |
| The Halifax Group, Ottawa, Ontario..... | | 305,016 |
| US Environmental Protection, St Louis, Missouri..... | | 423,471 |
| Service payments under \$100,000 (164 payees)..... | | 3,544,560 |
| Protection Services..... | 4,491,806 | |
| Commissionaires, Edmonton, Alberta..... | | 240,969 |
| Commissionaires, Nepean, Ontario..... | | 2,321,398 |
| Corps Canadien des Commissionaires, Montréal, Quebec..... | | 395,452 |
| Public Works and Government Services, Gatineau, Quebec..... | | 803,969 |
| The Canadian Corps of Commissionaires, Ottawa, Ontario..... | | 366,356 |
| Service payments under \$100,000 (45 payees)..... | | 363,662 |
| Scientific and Research Services..... | 20,844,586 | |
| 9197-4048 Québec Inc, Saint-Prospér-de-Dorchester, Quebec..... | | 148,200 |
| Activation Laboratories Ltd, Ancaster, Ontario..... | | 193,592 |
| ALS Canada Ltd, North Vancouver, British Columbia..... | | 123,132 |
| Canada Mortgage and Housing Corporation, Ottawa, Ontario..... | | 340,000 |
| Carleton University, Ottawa, Ontario..... | | 187,469 |
| Dalhousie University, Halifax, Nova Scotia..... | | 157,505 |
| Discovery Mining Services, Yellowknife, Northwest Territories..... | | 119,312 |
| Duke University, Durham, North Carolina..... | | 159,152 |
| ECO Canada, Calgary, Alberta..... | | 194,000 |
| École Polytechnique de Montréal, Montréal, Quebec..... | | 147,095 |
| excelHR, Ottawa, Ontario..... | | 203,595 |
| Fisheries and Oceans, Ottawa, Ontario..... | | 209,049 |
| Francois McInnis, Granby, Quebec..... | | 392,636 |
| Geotab Inc, Oakville, Ontario..... | | 1,906,109 |
| Goss Gilroy Inc, Ottawa, Ontario..... | | 123,861 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Government of Northwest Territories, Yellowknife, Northwest Territories..... | | 276,562 |
| Hatfield Consultants, North Vancouver, British Columbia..... | | 161,820 |
| IBM Canada Ltd, Ottawa, Ontario..... | | 117,800 |
| ICF Consulting Canada Inc, Ottawa, Ontario..... | | 579,088 |
| JL Richards & Associates Ltd, Ottawa, Ontario..... | | 112,078 |
| JWRL Geomatics Inc, Woodlawn, Ontario..... | | 254,781 |
| Memorial University of Newfoundland, St John's, Newfoundland and Labrador..... | | 122,500 |
| Ministry of Natural Resources and Forestry, Peterborough, Ontario..... | | 168,084 |
| National Research Council of Canada, Ottawa, Ontario..... | | 1,910,102 |
| Nautilus Environmental, Burnaby, British Columbia..... | | 140,000 |
| Navigant Consulting Inc, Toronto, Ontario..... | | 344,392 |
| Overburden Drilling Management Ltd, Ottawa, Ontario..... | | 163,838 |
| Posterity Group Consulting Inc, Ottawa, Ontario..... | | 117,952 |
| PricewaterhouseCoopers LLP, Oakville, Ontario..... | | 127,141 |
| Public Works and Government Services, Gatineau, Quebec..... | | 254,195 |
| SGS Canada Inc, Mississauga, Ontario..... | | 133,301 |
| Statistics Canada, Ottawa, Ontario..... | | 1,152,985 |
| Stratos Inc, Ottawa, Ontario..... | | 623,181 |
| Sumac Forest Information Services Ltd, Thunder Bay, Ontario..... | | 204,660 |
| TorchLight Bioresources Inc, Ottawa, Ontario..... | | 148,111 |
| Transport, Ottawa, Ontario..... | | 150,000 |
| Underwriters Laboratories of Canada Standards, Toronto, Ontario..... | | 181,862 |
| Université Laval, Québec, Quebec..... | | 305,847 |
| University of Alberta, Edmonton, Alberta..... | | 143,905 |
| University of New Brunswick, Fredericton, New Brunswick..... | | 110,924 |
| XPS, Falconbridge, Ontario..... | | 233,593 |
| Service payments under \$100,000 (526 payees)..... | | 8,001,177 |
| Special Fees and Services..... | 1,486,489 | |
| Service payments under \$100,000 (1,291 payees)..... | | 1,486,489 |
| Temporary Help Services..... | 1,557,286 | |
| Altis Human Resources Inc, Ottawa, Ontario..... | | 207,056 |
| excelHr, Ottawa, Ontario..... | | 212,458 |
| Samson & Associates, Gatineau, Quebec..... | | 166,043 |
| TAG HR The Associates Group Human Resources, Ottawa, Ontario..... | | 227,103 |
| Service payments under \$100,000 (22 payees)..... | | 744,626 |
| Training and Educational Services..... | 4,807,418 | |
| 7956363 Canada Inc, Toronto, Ontario..... | | 102,451 |
| The Retirement Planning Institute, Ottawa, Ontario..... | | 107,970 |
| Service payments under \$100,000 (912 payees)..... | | 4,596,997 |
| Other Services..... | 1,455,708 | |
| Service payments under \$100,000 (116 payees)..... | | 1,455,708 |
| Total Department of Natural Resources | 114,837,629 | 114,837,629 |
| Canadian Nuclear Safety Commission | | |
| Business Services..... | 434,273 | |
| Services payments under \$100,000 (52 payees)..... | | 434,273 |
| Engineering and Architectural Services..... | 150,984 | |
| BOT Engineering Ltd, Campbellville, Ontario..... | | 119,995 |
| Service payments under \$100,000 (7 payees)..... | | 30,989 |
| Health and Welfare Services..... | 53,815 | |
| Service payments under \$100,000 (19 payees)..... | | 53,815 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Informatics Services..... | 7,964,288 | |
| Agriculture and Agri-Food Canada..... | | 262,414 |
| Communications Security Establishment, Ottawa, Ontario..... | | 235,083 |
| Emerion, Ottawa, Ontario..... | | 259,200 |
| Eminent Systems Inc, Ottawa, Ontario..... | | 167,484 |
| Integrating Solutions Inc, Ottawa, Ontario..... | | 113,484 |
| Lumina IT Inc, Ottawa, Ontario..... | | 307,800 |
| Michael Wager Consulting Inc, Ottawa, Ontario..... | | 227,832 |
| PrecisionIT Incorporated, Ottawa, Ontario..... | | 126,760 |
| Public Works and Government Services, Gatineau, Quebec..... | | 398,840 |
| Randstad, St-Laurent, Quebec..... | | 206,076 |
| S.i. Systems, Calgary, Alberta..... | | 121,881 |
| Shared Services Canada, Gatineau, Quebec..... | | 4,986,708 |
| Teksystems Canada Inc, Toronto, Ontario..... | | 116,314 |
| Service payments under \$100,000 (18 payees)..... | | 434,412 |
| Interpretation and Translation Services..... | 1,500,000 | |
| Public Works and Government Services, Gatineau, Quebec..... | | 1,500,000 |
| Legal Services..... | 120,698 | |
| Justice Canada, Ottawa, Ontario..... | | 116,508 |
| Services payments under \$100,000 (2 payees)..... | | 4,190 |
| Management Consulting..... | 495,085 | |
| Pleaid Canada Inc, Ottawa, Ontario..... | | 105,000 |
| Protak Consulting Group Inc, Ottawa, Ontario..... | | 235,356 |
| Service payments under \$100,000 (10 payees)..... | | 154,729 |
| Protection Services..... | 538,640 | |
| Commissionaires Ottawa, Ottawa, Ontario..... | | 420,398 |
| Service payments under \$100,000 (12 payees)..... | | 118,242 |
| Scientific and Research Services..... | 1,326,663 | |
| Atomic Energy of Canada, Chalk River, Ontario..... | | 610,010 |
| Carleton University, Ottawa, Ontario..... | | 124,000 |
| Pacific Northwest National, Richland, Washington..... | | 194,586 |
| Service payments under \$100,000 (12 payees)..... | | 398,067 |
| Special Fees and Services..... | 444,911 | |
| Service payments under \$100,000 (223 payees)..... | | 444,911 |
| Temporary Help Services..... | 205,658 | |
| Breckenhill Inc, Ottawa, Ontario..... | | 135,065 |
| Service payments under \$100,000 (3 payees)..... | | 70,593 |
| Training and Educational Services..... | 2,029,806 | |
| Canada School of Public Service, Ottawa, Ontario..... | | 141,622 |
| Service payments under \$100,000 (323 payees)..... | | 1,888,184 |
| Other Services..... | 776,542 | |
| 4Plan Consulting Corp, Ottawa, Ontario..... | | 121,391 |
| Health Canada, Ottawa, Ontario..... | | 176,556 |
| Service payments under \$100,000 (40 payees)..... | | 478,595 |
| Total Canadian Nuclear Safety Commission | 16,041,363 | 16,041,363 |
| National Energy Board | | |
| Business Services..... | 621,626 | |
| Bell Canada, Mississauga, Ontario..... | | 189,660 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| International Reporting Inc, Ottawa, Ontario..... | | 152,678 |
| Service payments under \$100,000 (23 payees)..... | | 279,288 |
| Engineering and Architectural Services..... | 86,466 | |
| Services payments under \$100,000 (7 payees)..... | | 86,466 |
| Informatics Services..... | 4,590,553 | |
| Eagle Professional Resources, Toronto, Ontario..... | | 129,894 |
| Eperformance Inc, Ottawa, Ontario..... | | 409,022 |
| Maplesoft Consulting Inc, Ottawa, Ontario..... | | 279,885 |
| MaxSys Staffing & Consulting, Ottawa, Ontario..... | | 187,317 |
| Modis Canada, Toronto, Ontario..... | | 1,090,115 |
| S.I. Systems, Calgary, Alberta..... | | 1,687,303 |
| VizworX Inc, Calgary, Alberta..... | | 555,602 |
| Service payments under \$100,000 (11 payees)..... | | 251,415 |
| Interpretation and Translation Services..... | 284,874 | |
| Lionbridge Ltd, Dieppe, New Brunswick..... | | 141,429 |
| Service payments under \$100,000 (3 payees)..... | | 143,445 |
| Legal Services..... | 421,410 | |
| Lawson Lundell LLP, Vancouver, British Columbia..... | | 170,089 |
| Service payments under \$100,000 (10 payees)..... | | 251,321 |
| Management Consulting..... | 624,138 | |
| 1441866 Alberta Corporation, Calgary, Alberta..... | | 152,298 |
| MaxSys Staffing & Consulting, Ottawa, Ontario..... | | 205,112 |
| Service payments under \$100,000 (14 payees)..... | | 266,728 |
| Protection Services..... | 294,837 | |
| ADGA Group Consultants Inc, Ottawa, Ontario..... | | 131,849 |
| Service payments under \$100,000 (10 payees)..... | | 162,988 |
| Scientific and Research Services..... | 844,362 | |
| University of Calgary, Calgary, Alberta..... | | 770,922 |
| Service payments under \$100,000 (1 payees)..... | | 73,440 |
| Special Fees and Services..... | 332,569 | |
| Services payments under \$100,000 (381 payees)..... | | 332,569 |
| Temporary Help Services..... | 224,472 | |
| Altis Human Resources Inc, Ottawa, Ontario..... | | 177,486 |
| Service payments under \$100,000 (3 payees)..... | | 46,986 |
| Training and Educational Services..... | 949,370 | |
| Malcolm K. SparrowK, Winchester, Massachusetts..... | | 102,687 |
| S.I. Systems, Calgary, Alberta..... | | 182,978 |
| Service payments under \$100,000 (399 payees)..... | | 663,705 |
| Other Services..... | 3,186,368 | |
| BESC Ottawa Inc, Ottawa, Ontario..... | | 134,800 |
| IHS Global Inc, Dallas, Texas..... | | 291,590 |
| MaxSys Staffing & Consulting, Ottawa, Ontario..... | | 703,390 |
| S&P Global Platts (PIRA), Dallas, Texas..... | | 191,308 |
| Safety Science Management, Barrie, Ontario..... | | 109,926 |
| SBM Consultants, Manotick, Ontario..... | | 145,325 |
| The Hester View, Calgary, Alberta..... | | 178,581 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Service payments under \$100,000 (72 payees)..... | | 1,431,448 |
| Total National Energy Board | 12,461,045 | 12,461,045 |
| Northern Pipeline Agency | | |
| Business Services..... | 128,595 | |
| Natural Resources, Ottawa, Ontario..... | | 128,595 |
| Informatics Services..... | 16,840 | |
| Service payments under \$100,000 (2 payees)..... | | 16,840 |
| Interpretation and Translation Services..... | 325 | |
| Service payments under \$100,000 (1 payee)..... | | 325 |
| Legal Services..... | 5,826 | |
| Service payments under \$100,000 (1 payee)..... | | 5,826 |
| Management Consulting..... | 25,882 | |
| Service payments under \$100,000 (1 payee)..... | | 25,882 |
| Training and Educational Services..... | 750 | |
| Service payments under \$100,000 (1 payee)..... | | 750 |
| Other Services..... | 10,000 | |
| Service payments under \$100,000 (1 payee)..... | | 10,000 |
| Total Northern Pipeline Agency | 188,218 | 188,218 |
| Total Natural Resources | 143,528,255 | 143,528,255 |
| Office of the Governor General's Secretary | | |
| Office of the Governor General's Secretary | | |
| Business Services..... | 302,686 | |
| Service payments under \$100,000 (51 payees)..... | | 302,686 |
| Health and Welfare Services..... | 32,178 | |
| Service payments under \$100,000 (8 payees)..... | | 32,178 |
| Informatics Services..... | 535,619 | |
| IDS Systems, Ottawa, Ontario..... | | 115,275 |
| S i Systems Ltd, Calgary, Alberta..... | | 297,258 |
| Service payments under \$100,000 (5 payees)..... | | 123,086 |
| Interpretation and Translation Services..... | 362,202 | |
| Public Works and Government Services, Gatineau, Quebec..... | | 340,450 |
| Service payments under \$100,000 (5 payees)..... | | 21,752 |
| Management Consulting..... | 8,200 | |
| Service payments under \$100,000 (3 payees)..... | | 8,200 |
| Protection Services..... | 2,306 | |
| Service payments under \$100,000 (1 payee)..... | | 2,306 |
| Special Fees and Services..... | 41,869 | |
| Service payments under \$100,000 (37 payees)..... | | 41,869 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Temporary Help Services..... | 212,199 | |
| Service payments under \$100,000 (8 payees)..... | | 212,199 |
| Training and Educational Services..... | 76,990 | |
| Service payments under \$100,000 (30 payees)..... | | 76,990 |
| Other Services..... | 304,955 | |
| Service payments under \$100,000 (73 payees)..... | | 304,955 |
| Total Office of the Governor General's Secretary | 1,879,204 | 1,879,204 |
| Total Office of the Governor General's Secretary | 1,879,204 | 1,879,204 |

Parliament

House of Commons

| | | |
|---|------------|-----------|
| Business Services..... | 1,651,064 | |
| Korn Ferry (CA) Ltd, Toronto, Ontario..... | | 114,931 |
| Service payments under \$100,000 (710 payees)..... | | 1,536,133 |
| Engineering and Architectural Services..... | 42,262 | |
| Service payments under \$100,000 (3 payees)..... | | 42,262 |
| Health and Welfare Services..... | 268,193 | |
| Homewood Health Inc, Mississauga, Ontario..... | | 166,198 |
| Service payments under \$100,000 (64 payees)..... | | 101,995 |
| Informatics Services..... | 14,480,976 | |
| Bell Canada, Montréal, Quebec..... | | 764,160 |
| CGI Information Systems and Management Consultants Inc, Montréal, Quebec..... | | 181,877 |
| Communications Security Establishment, Ottawa, Ontario..... | | 778,284 |
| Coradix Technology Consulting Ltd, Ottawa, Ontario..... | | 1,495,296 |
| Microsoft Canada, Toronto, Ontario..... | | 299,938 |
| Powell Software, Seattle, Washington..... | | 118,750 |
| Sierra Systems Group Inc, Vancouver, British Columbia..... | | 1,173,670 |
| Taligent Consulting Inc, Ottawa, Ontario..... | | 5,367,625 |
| Teramach Technologies Inc, Ottawa, Ontario..... | | 964,927 |
| Tiree Facility Solutions Inc, Ottawa, Ontario..... | | 2,182,985 |
| Service payments under \$100,000 (191 payees)..... | | 1,153,464 |
| Interpretation and Translation Services..... | 710,729 | |
| Migeotte & Migeotte Traduction Inc, Montréal, Quebec..... | | 330,032 |
| Service payments under \$100,000 (90 payees)..... | | 380,697 |
| Legal Services..... | 624,512 | |
| Borden Ladner Gervais LLP, Montréal, Quebec..... | | 319,040 |
| Service payments under \$100,000 (33 payees)..... | | 305,472 |
| Management Consulting..... | 1,442,109 | |
| Gartner Group Canada, Toronto, Ontario..... | | 267,320 |
| Tiree Facility Solutions Inc, Ottawa, Ontario..... | | 121,231 |
| Service payments under \$100,000 (37 payees)..... | | 1,053,558 |
| Protection Services..... | 193,562 | |
| Service payments under \$100,000 (256 payees)..... | | 193,562 |
| Scientific and Research Services..... | 1,197,212 | |
| Service payments under \$100,000 (133 payees)..... | | 1,197,212 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Special Fees and Services..... | 3,974,405 | |
| Service payments under \$100,000 (1,933 payees)..... | | 3,974,405 |
| Temporary Help Services..... | 1,117,336 | |
| Randstad Interim Inc, Toronto, Ontario..... | | 133,316 |
| Service payments under \$100,000 (233 payees)..... | | 984,020 |
| Training and Educational Services..... | 2,019,940 | |
| Lee Hecht Harrison Knightsbridge Corp, Toronto, Ontario..... | | 112,830 |
| Service payments under \$100,000 (331 payees)..... | | 1,907,110 |
| Other Services..... | 244,790 | |
| Service payments under \$100,000 (53 payees)..... | | 244,790 |
| Total House of Commons | 27,967,090 | 27,967,090 |
| Library of Parliament | | |
| Business Services..... | 124,950 | |
| Service payments under \$100,000 (18 payees)..... | | 124,950 |
| Health and Welfare Services..... | 10,090 | |
| Service payments under \$100,000 (5 payees)..... | | 10,090 |
| Informatics Services..... | 1,067,262 | |
| Adage Technologies, Chicago, Illinois..... | | 101,476 |
| House of Commons, Ottawa, Ontario..... | | 1,450,737 |
| Office of the Parliamentary Budget Officer, Ottawa, Ontario..... | | (560,763) |
| Service payments under \$100,000 (7 payees)..... | | 75,812 |
| Interpretation and Translation Services..... | 50,284 | |
| Service payments under \$100,000 (4 payees)..... | | 50,284 |
| Legal Services..... | 192,089 | |
| Emond Harnden, Ottawa, Ontario..... | | 131,346 |
| Service payments under \$100,000 (2 payees)..... | | 60,743 |
| Management Consulting..... | 748,034 | |
| National Film Board, Montréal, Quebec..... | | 705,000 |
| Office of the Parliamentary Budget Officer, Ottawa, Ontario..... | | (298,256) |
| Service payments under \$100,000 (52 payees)..... | | 341,290 |
| Protection Services..... | 40,830 | |
| Iron Horse Corporation, Ottawa, Ontario..... | | 340,820 |
| Parliamentary Protective Services, Ottawa, Ontario..... | | (329,084) |
| Service payments under \$100,000 (2 payees)..... | | 29,094 |
| Special Fees and Services..... | 289,818 | |
| Service payments under \$100,000 (137 payees)..... | | 289,818 |
| Temporary Help Services..... | 183,453 | |
| Service payments under \$100,000 (6 payees)..... | | 183,453 |
| Training and Educational Services..... | 313,781 | |
| Service payments under \$100,000 (67 payees)..... | | 313,781 |
| Other Services..... | 337,668 | |
| Canadian Research Knowledge Network, Ottawa, Ontario..... | | 335,810 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Service payments under \$100,000 (15 payees)..... | | 1,858 |
| Total Library of Parliament | 3,358,259 | 3,358,259 |
| Office of the Conflict of Interest and Ethics Commissioner | | |
| Business Services..... | 27,362 | |
| Service payments under \$100,000 (5 payees)..... | | 27,362 |
| Health and Welfare Services..... | 2,153 | |
| Service payments under \$100,000 (1 payee)..... | | 2,153 |
| Informatics Services..... | 585,340 | |
| House of Commons, Ottawa, Ontario..... | | 585,340 |
| Legal Services..... | 21,833 | |
| Service payments under \$100,000 (3 payees)..... | | 21,833 |
| Protection Services..... | 56,433 | |
| Service payments under \$100,000 (1 payee)..... | | 56,433 |
| Scientific and Research Services..... | 443 | |
| Service payments under \$100,000 (1 payee)..... | | 443 |
| Special Fees and Services..... | 35,267 | |
| Service payments under \$100,000 (23 payees)..... | | 35,267 |
| Temporary Help Services..... | 4,170 | |
| Service payments under \$100,000 (1 payee)..... | | 4,170 |
| Training and Educational Services..... | 51,842 | |
| Service payments under \$100,000 (19 payees)..... | | 51,842 |
| Other Services..... | 27,467 | |
| Service payments under \$100,000 (13 payees)..... | | 27,467 |
| Total Office of the Conflict of Interest and Ethics Commissioner | 812,310 | 812,310 |
| Office of the Parliamentary Budget Officer | | |
| Business Services..... | 58,908 | |
| Service payments under \$100,000 (9 payees)..... | | 58,908 |
| Informatics Services..... | 72,517 | |
| Service payments under \$100,000 (4 payees)..... | | 72,517 |
| Legal Services..... | 13,485 | |
| Service payment under \$100,000 (1 payee)..... | | 13,485 |
| Management Consulting..... | 968,382 | |
| Library of Parliament, Ottawa, Ontario..... | | 859,018 |
| Service payments under \$100,000 (11 payees)..... | | 109,364 |
| Special Fees and Services..... | 11,333 | |
| Service payments under \$100,000 (17 payees)..... | | 11,333 |
| Temporary Help Services..... | 38,235 | |
| Service payments under \$100,000 (2 payees)..... | | 38,235 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Training and Educational Services..... | 67,950 | |
| Service payments under \$100,000 (9 payees)..... | | 67,950 |
| Total Office of the Parliamentary Budget Officer | 1,230,810 | 1,230,810 |
| Office of the Senate Ethics Officer | | |
| Business Services..... | 83,932 | |
| Service payments under \$100,000 (5 payees)..... | | 83,932 |
| Legal Services..... | 144,099 | |
| Service payments under \$100,000 (3 payees)..... | | 144,099 |
| Management Consulting..... | 61,791 | |
| Service payments under \$100,000 (5 payees)..... | | 61,791 |
| Special Fees and Services..... | 5,995 | |
| Service payments under \$100,000 (3 payees)..... | | 5,995 |
| Training and Educational Services..... | 4,674 | |
| Service payments under \$100,000 (3 payees)..... | | 4,674 |
| Other Services..... | 4,297 | |
| Service payments under \$100,000 (2 payees)..... | | 4,297 |
| Total Office of the Senate Ethics Officer | 304,788 | 304,788 |
| Parliamentary Protective Service | | |
| Business Services..... | 1,880,136 | |
| Computer Media Group, Ottawa, Ontario..... | | 209,771 |
| House of Commons, Ottawa, Ontario..... | | 1,343,909 |
| Service payments under \$100,000 (23 payees)..... | | 326,456 |
| Health and Welfare Services..... | 81,307 | |
| Service payments under \$100,000 (35 payees)..... | | 81,307 |
| Informatics Services..... | 1,160,356 | |
| Gartner Canada Co., Ottawa, Ontario..... | | 192,630 |
| House of Commons, Ottawa, Ontario..... | | 862,787 |
| Service payments under \$100,000 (3 payees)..... | | 104,939 |
| Legal Services..... | 173,209 | |
| Hicks Morley, Ottawa, Ontario..... | | 173,209 |
| Management Consulting..... | 64,881 | |
| Service payments under \$100,000 (4 payees)..... | | 64,881 |
| Protection Services..... | 15,996,373 | |
| Iron Horse Security & Investigations, Ottawa, Ontario..... | | 298,720 |
| Library of Parliament, Ottawa, Ontario..... | | 215,196 |
| Royal Canadian Mounted Police, Ottawa, Ontario..... | | 15,300,391 |
| Service payments under \$100,000 (2 payees)..... | | 182,066 |
| Special Fees and Services..... | 134,012 | |
| Service payments under \$100,000 (16 payees)..... | | 134,012 |
| Temporary Help Services..... | 5,700 | |
| Service payments under \$100,000 (1 payee)..... | | 5,700 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Training and Educational Services..... | 236,428 | |
| Service payments under \$100,000 (21 payees)..... | | 236,428 |
| Other Services..... | 68,555 | |
| Service payments under \$100,000 (4 payees)..... | | 68,555 |
| Total Parliamentary Protective Service | 19,800,957 | 19,800,957 |
| Secretariat of the National Security and Intelligence Committee of Parliamentarians | | |
| Business Services..... | 144,094 | |
| Privy Council Office, Ottawa, Ontario..... | | 143,700 |
| Service payments under \$100,000 (4 payees)..... | | 394 |
| Informatics Services..... | 289,294 | |
| Communications Security Establishment, Ottawa, Ontario..... | | 185,980 |
| Privy Council Office, Ottawa, Ontario..... | | 103,314 |
| Interpretation and Translation Services..... | 99,784 | |
| Service payments under \$100,000 (2 payees)..... | | 99,784 |
| Protection Services..... | 135,087 | |
| Service payments under \$100,000 (3 payees)..... | | 135,087 |
| Special Fees and Services..... | 23,354 | |
| Service payments under \$100,000 (12 payees)..... | | 23,354 |
| Training and Educational Services..... | 7,081 | |
| Service payments under \$100,000 (6 payees)..... | | 7,081 |
| Other Services..... | 3,933 | |
| Service payments under \$100,000 (1 payee)..... | | 3,933 |
| Total Secretariat of the National Security and Intelligence Committee of Parliamentarians | 702,627 | 702,627 |
| Senate | | |
| Business Services..... | 524,233 | |
| Canada Post Corporation, Ottawa, Ontario..... | | 273,429 |
| Services payments under \$ 100,000 (68 payees)..... | | 250,804 |
| Engineering and Architectural Services..... | 15,000 | |
| Service payment under \$100,000 (1 payee)..... | | 15,000 |
| Health and Welfare Services..... | 52,780 | |
| Service payments under \$100,000 (10 payees)..... | | 52,780 |
| Informatics Services..... | 526,011 | |
| ERP Connex Inc, Laval, Quebec..... | | 301,043 |
| House of Commons, Ottawa, Ontario..... | | 144,330 |
| Service payments under \$100,000 (9 payees)..... | | 80,638 |
| Interpretation and Translation Services..... | 10,654 | |
| Service payments under \$100,000 (9 payees)..... | | 10,654 |
| Legal Services..... | 360,785 | |
| Gowling Lafleur Henderson LLP, Ottawa, Ontario..... | | 238,001 |
| Service payments under \$100,000 (7 payees)..... | | 122,784 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Management Consulting..... | 708,897 | |
| Deloitte Canada, Toronto, Ontario..... | | 192,860 |
| Korn Ferry, Toronto, Ontario..... | | 112,505 |
| Service payments under \$100,000 (37 payees)..... | | 403,532 |
| Scientific and Research Services..... | 713,200 | |
| Altis Professional, Ottawa, Ontario..... | | 110,818 |
| Service payments under \$100,000 (71 payees)..... | | 602,382 |
| Special Fees and Services..... | 610,638 | |
| House of Commons, Ottawa, Ontario..... | | 378,578 |
| Service payments under \$100,000 (271 payees)..... | | 232,060 |
| Training and Educational Services..... | 437,941 | |
| Service payments under \$100,000 (93 payees)..... | | 437,941 |
| Other Services..... | 118,357 | |
| Service payments under \$100,000 (14 payees)..... | | 118,357 |
| Total Senate | 4,078,496 | 4,078,496 |
| Total Parliament | 58,255,337 | 58,255,337 |
| Privy Council | | |
| Privy Council Office | | |
| Business Services..... | 4,504,355 | |
| International Reporting Inc, Gloucester, Ontario..... | | 248,048 |
| McCarthy Tetrault LLP, Toronto, Ontario..... | | 3,261,103 |
| Public Services and Procurement Canada, Gatineau, Québec..... | | 498,506 |
| Services Payments under \$100,000 (49 payees)..... | | 319,177 |
| Simplex Industries Inc, Ottawa, Ontario..... | | 177,521 |
| Informatics Services..... | 10,580,130 | |
| ADRM Technology Consulting Group, Ottawa, Ontario..... | | 938,982 |
| BP&M Government IM & IT Consulting, Kanata, Ontario..... | | 430,857 |
| Communications Security Establishment, Ottawa, Ontario..... | | 934,802 |
| Emerion, Ottawa, Ontario..... | | 563,805 |
| Excel Human Resources, Ottawa, Ontario..... | | 231,390 |
| Mindwire Systems Ltd, Ottawa, Ontario..... | | 992,761 |
| NewFound Recruiting, Ottawa, Ontario..... | | 343,085 |
| Public Services and Procurement Canada, Gatineau, Québec..... | | 856,909 |
| Services Payments under \$100,000 (18 payees)..... | | 507,615 |
| Shared Services Canada, Gatineau, Québec..... | | 3,930,708 |
| Snapstream Media, Houston, Texas..... | | 105,076 |
| Tek Systems Canada Inc, Toronto, Ontario..... | | 329,644 |
| TES Contract Services Inc, Toronto, Ontario..... | | 202,972 |
| Treasury Board of Canada Secretariat, Ottawa, Ontario..... | | 211,524 |
| Interpretation and Translation Services..... | 4,765,305 | |
| Public Services and Procurement Canada, Gatineau, Québec..... | | 4,722,467 |
| Services Payments under \$100,000 (17 payees)..... | | 42,838 |
| Legal Services..... | 980,917 | |
| Eugene Leon Oscapella, Ottawa, Ontario..... | | 180,740 |
| Hira Rowan LLP, Vancouver, British Columbia..... | | 222,748 |
| Karen L Snowshoe, Vancouver, British Columbia..... | | 127,420 |
| Services Payments under \$100,000 (12 payees)..... | | 450,009 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Management Consulting..... | 957,614 | |
| Deloitte Canada, Ottawa, Ontario..... | | 353,450 |
| Hill & Knowlton Canada, Toronto, Ontario..... | | 109,450 |
| Odgers Berndtson, Toronto, Ontario..... | | 124,300 |
| Services Payments under \$100,000 (41 payees)..... | | 370,414 |
| Protection Services..... | 4,239,072 | |
| Commissionaires Ottawa, Ottawa, Ontario..... | | 1,851,334 |
| Naut'sa mawt Tribal Council, Delta, British Columbia..... | | 601,562 |
| Public Services and Procurement Canada, Gatineau, Québec..... | | 1,647,085 |
| Services Payments under \$100,000 (18 payees)..... | | 22,510 |
| Shared Services Canada, Ottawa, Ontario..... | | 116,581 |
| Scientific and Research Services..... | 749,638 | |
| Kelliher Law Corporation, Victoria, British Columbia..... | | 485,177 |
| Services Payments under \$100,000 (12 payees)..... | | 264,461 |
| Special Fees and Services..... | 468,724 | |
| Services Payments under \$100,000 (329 payees)..... | | 468,724 |
| Temporary Help Services..... | 570,391 | |
| PriceWaterhouseCoopers LLP, Ottawa, Ontario..... | | 103,511 |
| Services Payments under \$100,000 (12 payees)..... | | 326,386 |
| Tek Systems Canada Inc, Toronto, Ontario..... | | 140,494 |
| Training and Educational Services..... | 1,680,105 | |
| Health Canada, Ottawa, Ontario..... | | 112,175 |
| House of Commons, Ottawa, Ontario..... | | 113,397 |
| Knowledge Circle Learning Services Inc, Ottawa, Ontario..... | | 146,666 |
| Richard Ivey School of Business, Toronto, Ontario..... | | 105,500 |
| Services Payments under \$100,000 (224 payees)..... | | 1,202,367 |
| Other Services..... | 4,599,555 | |
| Delivery Associates, London, Great Britain..... | | 100,000 |
| Employment and Social Development Canada, Gatineau, Québec..... | | 556,861 |
| Global Affairs Canada, Ottawa, Ontario..... | | 118,845 |
| Public Services and Procurement Canada, Gatineau, Québec..... | | 514,886 |
| Services Payments under \$100,000 (470 payees)..... | | 1,769,214 |
| Shared Services Canada, Gatineau, Québec..... | | 151,220 |
| Simon Fraser University, Vancouver, British Coloumbia..... | | 403,283 |
| Treasury Board of Canada Secretariat, Ottawa, Ontario..... | | 985,246 |
| Total Privy Council Office | 34,095,806 | 34,095,806 |
| Canadian Intergovernmental Conference Secretariat | | |
| Business Services..... | 248,112 | |
| Canadian Human Rights Commission, Ottawa, Ontario..... | | 133,471 |
| Public Works and Government Services, Gatineau, Quebec..... | | 101,988 |
| Service payments under \$100,000 (6 payees)..... | | 12,653 |
| Informatics Services..... | 41,792 | |
| Service payments under \$100,000 (7 payees)..... | | 41,792 |
| Interpretation and Translation Services..... | 658,205 | |
| Public Works and Government Services, Gatineau, Quebec..... | | 623,575 |
| Service payments under \$100,000 (3 payees)..... | | 34,630 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Management Consulting..... | 42,237 | |
| Service payments under \$100,000 (2 payees)..... | | 42,237 |
| Protection Services..... | 37,155 | |
| Service payments under \$100,000 (7 payees)..... | | 37,155 |
| Special Fees and Services..... | 2,313 | |
| Service payments under \$100,000 (4 payees)..... | | 2,313 |
| Training and Educational Services..... | 30,940 | |
| Service payments under \$100,000 (17 payees)..... | | 30,940 |
| Other Services..... | 39,546 | |
| Service payments under \$100,000 (17 payees)..... | | 39,546 |
| Total Canadian Intergovernmental Conference Secretariat | 1,100,300 | 1,100,300 |
| Canadian Transportation Accident Investigation and Safety Board | | |
| Business Services..... | 320,243 | |
| Transport, Ottawa, Ontario..... | | 251,710 |
| Service payments under \$100,000 (34 payees)..... | | 68,533 |
| Engineering and Architectural Services..... | 2,625 | |
| Service payments under \$100,000 (1 payee)..... | | 2,625 |
| Health and Welfare Services..... | 17,869 | |
| Service payments under \$100,000 (27 payees)..... | | 17,869 |
| Informatics Services..... | 82,269 | |
| Service payments under \$100,000 (5 payees)..... | | 82,269 |
| Interpretation and Translation Services..... | 238,987 | |
| Versacom, Montréal, Quebec..... | | 177,280 |
| Service payments under \$100,000 (4 payees)..... | | 61,707 |
| Legal Services..... | 95,194 | |
| Service payments under \$100,000 (8 payees)..... | | 95,194 |
| Management Consulting..... | 367,969 | |
| Public Works and Government Services, Gatineau, Quebec..... | | 244,000 |
| Service payments under \$100,000 (14 payees)..... | | 123,969 |
| Protection Services..... | 71,172 | |
| Service payments under \$100,000 (10 payees)..... | | 71,172 |
| Scientific and Research Services..... | 1,939 | |
| Service payments under \$100,000 (3 payees)..... | | 1,939 |
| Special Fees and Services..... | 34,649 | |
| Service payments under \$100,000 (37 payees)..... | | 34,649 |
| Temporary Help Services..... | 195,936 | |
| Service payments under \$100,000 (8 payees)..... | | 195,936 |
| Training and Educational Services..... | 342,929 | |
| Service payments under \$100,000 (122 payees)..... | | 342,929 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Other Services..... | 6,209 | |
| Service payments under \$100,000 (9 payees)..... | | 6,209 |
| Total Canadian Transportation Accident Investigation and Safety Board | 1,777,990 | 1,777,990 |
| Office of the Commissioner of Official Languages | | |
| Business Services..... | 367,449 | |
| Public Works and Government Services, Gatineau, Quebec..... | | 119,292 |
| Samson & Associates, Gatineau, Quebec..... | | 230,621 |
| Service payments under \$100,000 (15 payees)..... | | 17,536 |
| Construction Services..... | 0 | |
| Engineering and Architectural Services..... | (107,671) | |
| Service payments under \$100,000 (2 payees)..... | | (107,671) |
| Health and Welfare Services..... | 8,544 | |
| Service payments under \$100,000 (1 payee)..... | | 8,544 |
| Informatics Services..... | 510,788 | |
| TEKsystems Canada Inc, Toronto, Ontario..... | | 259,301 |
| Service payments under \$100,000 (19 payees)..... | | 251,487 |
| Interpretation and Translation Services..... | 162,045 | |
| Public Works and Government Services, Gatineau, Quebec..... | | 162,045 |
| Legal Services..... | 25,564 | |
| Service payments under \$100,000 (4 payees)..... | | 25,564 |
| Management Consulting..... | 340,656 | |
| Service payments under \$100,000 (25 payees)..... | | 340,656 |
| Protection Services..... | 33,905 | |
| Service payments under \$100,000 (5 payees)..... | | 33,905 |
| Scientific and Research Services..... | 143,428 | |
| Service payments under \$100,000 (11 payees)..... | | 143,428 |
| Special Fees and Services..... | 41,612 | |
| Service payments under \$100,000 (87 payees)..... | | 41,612 |
| Temporary Help Services..... | 88,510 | |
| Service payments under \$100,000 (5 payees)..... | | 88,510 |
| Training and Educational Services..... | 155,566 | |
| Service payments under \$100,000 (45 payees)..... | | 155,566 |
| Other Services..... | 559,871 | |
| Public Works and Government Services, Gatineau, Quebec..... | | 286,948 |
| Service payments under \$100,000 (35 payees)..... | | 272,923 |
| Total Office of the Commissioner of Official Languages | 2,330,267 | 2,330,267 |
| Public Service Commission | | |
| Business Services..... | 428,578 | |
| Employment and Social Development, Gatineau, Quebec..... | | 264,744 |
| Treasury Board Secretariat, Ottawa, Ontario..... | | 103,125 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Service payments under \$100,000 (14 payees)..... | | 60,709 |
| Health and Welfare Services..... | 53,796 | |
| Service payments under \$100,000 (7 payees)..... | | 53,796 |
| Informatics Services..... | 3,444,281 | |
| ADRM Technology Consulting Group Corp, Ottawa, Ontario..... | | 681,322 |
| Code for Canada, Toronto, Ontario..... | | 376,326 |
| CSI Consulting Inc, Toronto, Ontario..... | | 217,838 |
| Gartner Canada Co, Toronto, Ontario..... | | 108,653 |
| Maplesoft Consulting Inc, Ottawa, Ontario..... | | 256,284 |
| Modis Canada Inc, Toronto, Ontario..... | | 403,189 |
| S.I. Systems Partnership, Calgary, Alberta..... | | 566,035 |
| Shared Services Canada, Ottawa, Ontario..... | | 390,699 |
| Systemscope Inc, Ottawa, Ontario..... | | 249,375 |
| Service payments under \$100,000 (5 payees)..... | | 194,560 |
| Interpretation and Translation Services..... | 305,877 | |
| Public Works and Government Services, Gatineau, Quebec..... | | 230,533 |
| Service payments under \$100,000 (5 payees)..... | | 75,344 |
| Legal Services..... | 1,242,540 | |
| Justice, Ottawa, Ontario..... | | 1,242,540 |
| Management Consulting..... | 843,506 | |
| Gartner Canada Co, Toronto, Ontario..... | | 247,809 |
| National Research Council of Canada, Ottawa, Ontario..... | | 142,400 |
| Service payments under \$100,000 (14 payees)..... | | 453,297 |
| Protection Services..... | 280,949 | |
| Public Works and Government Services, Gatineau, Quebec..... | | 264,668 |
| Service payments under \$100,000 (6 payees)..... | | 16,281 |
| Special Fees and Services..... | 76,007 | |
| Service payments under \$100,000 (42 payees)..... | | 76,007 |
| Temporary Help Services..... | 132,959 | |
| Service payments under \$100,000 (6 payees)..... | | 132,959 |
| Training and Educational Services..... | 864,475 | |
| Service payments under \$100,000 (99 payees)..... | | 864,475 |
| Other Services..... | 2,862,775 | |
| Canada Post Corporation, Ottawa, Ontario..... | | 433,557 |
| Melvern B. Skinner, Ottawa, Ontario..... | | 114,180 |
| Public Works and Government Services, Gatineau, Quebec..... | | 273,427 |
| Shared Services Canada, Ottawa, Ontario..... | | 504,597 |
| Susan Fletcher, Ottawa, Ontario..... | | 107,223 |
| TRM Technologies Inc, Ottawa, Ontario..... | | 152,321 |
| Service payments under \$100,000 (62 payees)..... | | 1,277,470 |
| Total Public Service Commission | 10,535,743 | 10,535,743 |
| Security Intelligence Review Committee | | |
| Business Services..... | 190,189 | |
| Privy Council Office..... | | 122,462 |
| Service payments under \$100,000 (11 payees)..... | | 67,727 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Informatics Services..... | 41,972 | |
| Service payments under \$100,000 (9 payees)..... | | 41,972 |
| Interpretation and Translation Services..... | 21,273 | |
| Service payments under \$100,000 (2 payees)..... | | 21,273 |
| Legal Services..... | 19,400 | |
| Service payments under \$100,000 (1 payee)..... | | 19,400 |
| Management Consulting..... | 42,250 | |
| Service payments under \$100,000 (5 payees)..... | | 42,250 |
| Protection Services..... | 41,612 | |
| Service payments under \$100,000 (6 payees)..... | | 41,612 |
| Scientific and Research Services..... | 232 | |
| Service payments under \$100,000 (1 payee)..... | | 232 |
| Special Fees and Services..... | 23,420 | |
| Service payments under \$100,000 (18 payees)..... | | 23,420 |
| Training and Educational Services..... | 52,714 | |
| Service payments under \$100,000 (22 payees)..... | | 52,714 |
| Other Services..... | 133,721 | |
| Service payments under \$100,000 (13 payees)..... | | 133,721 |
| Total Security Intelligence Review Committee | 566,783 | 566,783 |
| Total Privy Council | 50,406,889 | 50,406,889 |

Public Safety and Emergency Preparedness

Department of Public Safety and Emergency Preparedness

| | | |
|---|-----------|-----------|
| Business Services..... | 2,691,796 | |
| ADRM Technology Consulting Group Corp, Ottawa, Ontario..... | | 115,254 |
| International Development Research Centre, Ottawa, Ontario..... | | 500,000 |
| Natural Resources, Ottawa, Ontario..... | | 600,000 |
| Public Works and Government Services, Gatineau, Quebec..... | | 664,495 |
| Shared Services Canada, Ottawa, Ontario..... | | 258,826 |
| Service payments under \$100,000 (168 payees)..... | | 553,221 |
| Health and Welfare Services..... | 35,658 | |
| Service payments under \$100,000 (13 payees)..... | | 35,658 |
| Informatics Services..... | 4,679,581 | |
| Amita Corporation, Ottawa, Ontario..... | | 612,726 |
| Communications Security Establishment, Ottawa, Ontario..... | | 1,079,641 |
| IMP Group International Inc, Halifax, Nova Scotia..... | | 110,000 |
| Microsoft Canada Inc, Mississauga, Ontario..... | | 205,110 |
| Procom Consultants Group Ltd, Toronto, Ontario..... | | 167,694 |
| Shared Services Canada, Ottawa, Ontario..... | | 1,670,120 |
| Service payments under \$100,000 (36 payees)..... | | 834,290 |
| Interpretation and Translation Services..... | 2,097,846 | |
| Masha Krupp Translation Group Ltd, Ottawa, Ontario..... | | 258,798 |
| Public Works and Government Services, Gatineau, Quebec..... | | 1,784,303 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Service payments under \$100,000 (5 payees)..... | | 54,745 |
| Legal Services..... | 3,277,325 | |
| Justice, Ottawa, Ontario..... | | 3,277,325 |
| Management Consulting..... | 2,756,107 | |
| ADRM Technology Consulting Group Corp, Ottawa, Ontario..... | | 126,498 |
| Hill + Knowlton Strategies Canada, Ottawa, Ontario..... | | 185,373 |
| KPMG LLP, Toronto, Ontario..... | | 305,571 |
| QMR Consulting & Professional Staffing, Ottawa, Ontario..... | | 104,749 |
| Raymond Chabot Grant Thornton, Ottawa, Ontario..... | | 732,734 |
| Service payments under \$100,000 (54 payees)..... | | 1,301,182 |
| Protection Services..... | 2,361,052 | |
| ADGA Group Consultants Inc, Ottawa, Ontario..... | | 126,067 |
| Correctional Service of Canada, Ottawa, Ontario..... | | 264,334 |
| Public Works and Government Services, Gatineau, Quebec..... | | 1,464,462 |
| Shared Services Canada, Ottawa, Ontario..... | | 189,957 |
| Service payments under \$100,000 (35 payees)..... | | 316,232 |
| Scientific and Research Services..... | 237,609 | |
| IPSOS LLP, Vancouver, British Columbia..... | | 108,710 |
| Service payments under \$100,000 (2 payees)..... | | 128,899 |
| Special Fees and Services..... | 686,589 | |
| Service payments under \$100,000 (170 payees)..... | | 686,589 |
| Temporary Help Services..... | 500,313 | |
| QMR Consulting & Professional Staffing, Ottawa, Ontario..... | | 114,690 |
| The Aim Group, Ottawa, Ontario..... | | 271,055 |
| Service payments under \$100,000 (8 payees)..... | | 114,568 |
| Training and Educational Services..... | 1,339,207 | |
| Service payments under \$100,000 (131 payees)..... | | 1,339,207 |
| Other Services..... | 1,265,145 | |
| Hill + Knowlton Strategies Canada, Ottawa, Ontario..... | | 100,917 |
| National Research Council of Canada, Ottawa, Ontario..... | | 250,000 |
| Statistics Canada, Ottawa, Ontario..... | | 470,500 |
| Service payments under \$100,000 (29 payees)..... | | 443,728 |
| Total Department of Public Safety and Emergency Preparedness | 21,928,228 | 21,928,228 |
| Canada Border Services Agency | | |
| Business Services..... | 46,266,846 | |
| 2536-4589 Québec Inc, Québec, Quebec..... | | 1,062,040 |
| BDO Canada LLP, Ottawa, Ontario..... | | 106,822 |
| Chilliwack Economic Partners Corporation, Chilliwack, British Columbia..... | | 562,783 |
| Correctional Service of Canada, Ottawa, Ontario..... | | 463,645 |
| GDI Services (Québec) SEC Company, Lasalle, Quebec..... | | 470,329 |
| General Services Administration, Auburn, Washington..... | | 186,350 |
| Iron Mountain Canada Corporation, Brampton, Ontario..... | | 303,176 |
| Logistik Unicorp Inc, Saint-Jean-Sur-Richelieu, Quebec..... | | 5,229,299 |
| Motorola Solutions Canada Inc, Markham, Ontario..... | | 118,519 |
| PricewaterhouseCoopers LLP, Ottawa, Ontario..... | | 489,883 |
| Public Works and Government Services, Gatineau, Quebec..... | | 33,648,896 |
| Royal Canadian Mounted Police, Ottawa, Ontario..... | | 402,310 |
| Samson & Associates, Gatineau, Quebec..... | | 170,749 |
| Serco Canada Inc, Toronto, Ontario..... | | 361,846 |
| Shared Services Canada, Ottawa, Ontario..... | | 460,979 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Société québécoise d'information juridique, Montréal, Quebec..... | | 104,658 |
| Statistics, Ottawa, Ontario..... | | 596,880 |
| Service payments under \$100,000 (6,247 payees)..... | | 1,527,682 |
| Engineering and Architectural Services..... | 903,479 | |
| IBI Group Architects (Canada) Inc, Toronto, Ontario..... | | 713,478 |
| Public Works and Government Services, Gatineau, Quebec..... | | 168,479 |
| Service payments under \$100,000 (5 payees)..... | | 21,522 |
| Health and Welfare Services..... | 33,583,669 | |
| Alberta Solicitor General, Edmonton, Alberta..... | | 1,593,023 |
| Calian Technologies Ltd, Ottawa, Ontario..... | | 450,838 |
| Chrono Aviation Inc, Québec, Quebec..... | | 146,316 |
| Corbel Management Corp, Concord, Ontario..... | | 6,493,931 |
| Elfassy B (Dr), Montréal, Quebec..... | | 229,484 |
| Excel Prix Grossiste en Alimentation Inc, Laval, Quebec..... | | 211,531 |
| G4S Security Solutions Ltd, Toronto, Ontario..... | | 6,352,505 |
| Government of British Columbia, Victoria, British Columbia..... | | 2,651,888 |
| Government of Manitoba, Winnipeg, Manitoba..... | | 292,047 |
| Government of Ontario, Toronto, Ontario..... | | 12,459,094 |
| Government of Quebec, Québec, Quebec..... | | 573,984 |
| Homewood Health Inc, Guelph, Ontario..... | | 531,559 |
| Les Consultants Olympe Inc, Montréal, Quebec..... | | 258,846 |
| William J Barker Clinical, Calgary, Alberta..... | | 1,025,700 |
| Service payments under \$100,000 (865 payees)..... | | 312,923 |
| Informatics Services..... | 147,064,989 | |
| ADGA Group Consultants Inc, Ottawa, Ontario..... | | 184,814 |
| Adminserv Canada Ltd, Toronto, Ontario..... | | 205,644 |
| Aerotek ULC, Mississauga, Ontario..... | | 210,191 |
| AIM Group Inc, Ottawa, Ontario..... | | 108,000 |
| Alivaktuk Consulting Inc, Ottawa, Ontario..... | | 260,402 |
| Altis Human Resources Inc, Ottawa, Ontario..... | | 1,165,896 |
| Babel Street Inc, Reston, Virginia..... | | 988,829 |
| BDMK Consultants Inc, Ottawa, Ontario..... | | 146,958 |
| BiR Consulting Inc, Ottawa, Ontario..... | | 205,329 |
| BMB Data Consulting Services Inc, Ottawa, Ontario..... | | 613,740 |
| Calian Technologies Ltd, Ottawa, Ontario..... | | 550,012 |
| Canada Post Corporation, Ottawa, Ontario..... | | 139,115 |
| Canada Revenue Agency, Ottawa, Ontario..... | | 41,324,458 |
| CGI Information Systems and Management Consultants Inc, Ottawa, Ontario..... | | 2,044,154 |
| Citizenship and Immigration, Ottawa, Ontario..... | | 7,986,287 |
| Coradix Technology Consulting Ltd, Ottawa, Ontario..... | | 204,168 |
| CSI Consulting Inc, Ottawa, Ontario..... | | 110,220 |
| D4IS Solutions Inc, Montréal, Quebec..... | | 969,445 |
| Deloitte LLP, Ottawa, Ontario..... | | 22,231,529 |
| Donna Cona Inc, Ottawa, Ontario..... | | 2,650,487 |
| DWP Solutions Inc, Ottawa, Ontario..... | | 252,933 |
| Emerion Inc, Ottawa, Ontario..... | | 8,903,949 |
| Foursight Consulting Group Inc, Ottawa, Ontario..... | | 372,937 |
| Gartner Group Canada, Ottawa, Ontario..... | | 773,344 |
| I4C Consulting Inc, Kanata, Ontario..... | | 190,652 |
| Ibiska Telecom Inc, Ottawa, Ontario..... | | 1,480,356 |
| IBM Canada Ltd, Ottawa, Ontario..... | | 819,367 |
| IMP Group Ltd, Halifax, Nova Scotia..... | | 281,458 |
| Leo-Pisces Services Inc, Brampton, Ontario..... | | 100,172 |
| Maplesoft Group, Ottawa, Ontario..... | | 123,895 |
| MDOS Consulting Inc, Ottawa, Ontario..... | | 100,740 |
| MGIS Inc, Ottawa, Ontario..... | | 2,254,311 |
| Mindwire Systems Ltd, Ottawa, Ontario..... | | 1,265,323 |
| Modis Canada Inc, Ottawa, Ontario..... | | 699,617 |
| Nav Canada, Ottawa, Ontario..... | | 400,864 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Navpoint Consulting Group Inc, Ottawa, Ontario..... | | 488,451 |
| Nisha Technologies Inc, Ottawa, Ontario..... | | 192,071 |
| OnX Enterprise Solutions, Ottawa, Ontario..... | | 108,004 |
| PrecisionERP Inc, Ottawa, Ontario..... | | 376,011 |
| PrecisionIT Inc, Ottawa, Ontario..... | | 369,390 |
| PricewaterhouseCoopers LLP, Ottawa, Ontario..... | | 237,233 |
| Professional Computer Consultants Group Ltd, Toronto, Ontario..... | | 877,627 |
| Public Works and Government Services, Gatineau, Quebec..... | | 1,648,904 |
| QMR Staffing Solutions Inc, Ottawa, Ontario..... | | 265,766 |
| Randstad Canada, Ottawa, Ontario..... | | 1,934,398 |
| S i Systems Ltd, Ottawa, Ontario..... | | 2,506,566 |
| Shared Services Canada, Ottawa, Ontario..... | | 25,340,297 |
| SOMOS Consulting Group Ltd, Ottawa, Ontario..... | | 172,802 |
| Systematix IT Solutions Inc, Ottawa, Ontario..... | | 273,773 |
| Taligent Consulting Inc, Ottawa, Ontario..... | | 458,507 |
| TEKsystems Canada Inc, Mississauga, Ontario..... | | 160,727 |
| Thinkpoint Inc, Kanata, Ontario..... | | 134,939 |
| TPG Technology Consulting Ltd, Ottawa, Ontario..... | | 2,810,591 |
| Treasury Board Secretariat, Ottawa, Ontario..... | | 165,000 |
| TRM Technologies Inc, Ottawa, Ontario..... | | 260,182 |
| Unisys Canada Inc, Ottawa, Ontario..... | | 585,866 |
| Veritaaq Technology House Inc, Ottawa, Ontario..... | | 6,052,643 |
| Watershed Information Technology Inc, Ottawa, Ontario..... | | 508,473 |
| Windsor Detroit Borderlink Ltd, Windsor, Ontario..... | | 111,477 |
| Service payments under \$100,000 (44 payees)..... | | 705,695 |
| Interpretation and Translation Services..... | 6,609,504 | |
| Public Works and Government Services, Gatineau, Quebec..... | | 3,253,438 |
| Service payments under \$100,000 (1,349 payees)..... | | 3,356,066 |
| Legal Services..... | 18,420,291 | |
| Justice, Ottawa, Ontario..... | | 13,884,683 |
| Office of the Director of Public Prosecutions, Ottawa, Ontario..... | | 4,438,581 |
| Service payments under \$100,000 (112 payees)..... | | 97,027 |
| Management Consulting..... | 865,647 | |
| Alivaktuk Consulting Inc, Ottawa, Ontario..... | | 113,948 |
| Samson & Associates, Gatineau, Quebec..... | | 230,928 |
| Strategic Relationships Solutions Inc, Ottawa, Ontario..... | | 211,769 |
| Service payments under \$100,000 (51 payees)..... | | 309,002 |
| Protection Services..... | 25,269,002 | |
| Backman Vidcom Ltd, Halifax, Nova Scotia..... | | 128,610 |
| Brinks Canada Ltd, Toronto, Ontario..... | | 129,686 |
| City of Calgary, Calgary, Alberta..... | | 323,535 |
| Commissionaires, Montréal, Quebec..... | | 6,518,884 |
| Commissionaires, Ottawa, Ontario..... | | 3,099,863 |
| Garda Security Group, Montréal, Quebec..... | | 8,938,437 |
| Greater Toronto Airports Authority, Toronto, Ontario..... | | 412,871 |
| Honeywell Limited, Lachine, Quebec..... | | 101,163 |
| Inkas Security Service Ltd, Toronto, Ontario..... | | 105,719 |
| Neptune Security Services Inc, Mississauga, Ontario..... | | 492,685 |
| Public Works and Government Services, Gatineau, Quebec..... | | 627,882 |
| Royal Canadian Mounted Police, Ottawa, Ontario..... | | 408,521 |
| Securiguard Services Ltd, Vancouver, British Columbia..... | | 3,147,146 |
| Ville de Montréal, Montréal, Quebec..... | | 283,177 |
| Service payments under \$100,000 (345 payees)..... | | 550,823 |
| Scientific and Research Services..... | 1,521,669 | |
| IBI Group Architects (Canada) Inc, Toronto, Ontario..... | | 1,484,579 |
| Service payments under \$100,000 (6 payees)..... | | 37,090 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Special Fees and Services..... | 758,636 | |
| National Police of the Netherlands, Rotterdam, Netherlands..... | | 114,094 |
| Service payments under \$100,000 (671 payees)..... | | 644,542 |
| Temporary Help Services..... | 139,067 | |
| Service payments under \$100,000 (8 payees)..... | | 139,067 |
| Training and Educational Services..... | 5,123,664 | |
| ABCE Language School Inc, Ottawa, Ontario..... | | 172,082 |
| Privy Council Office, Ottawa, Ontario..... | | 174,916 |
| Prosci Canada ULC, Halifax, Nova Scotia..... | | 178,660 |
| Public Service Commission, Ottawa, Ontario..... | | 209,399 |
| Université Sainte Anne, Church Point, Nova Scotia..... | | 107,244 |
| Service payments under \$100,000 (2,788 payees)..... | | 4,281,363 |
| Other Services..... | 21,787,590 | |
| Aerotek ULC, Mississauga, Ontario..... | | 125,621 |
| Altis Human Resources Inc, Ottawa, Ontario..... | | 137,711 |
| Canada Post Corporation, Ottawa, Ontario..... | | 494,918 |
| Canada Revenue Agency, Ottawa, Ontario..... | | 1,007,861 |
| Canadian Red Cross, Ottawa, Ontario..... | | 3,998,434 |
| Correctional Service of Canada, Ottawa, Ontario..... | | 690,979 |
| Deloitte LLP, Ottawa, Ontario..... | | 1,748,207 |
| Emerion Inc, Ottawa, Ontario..... | | 269,069 |
| Ernst & Young LLP, Toronto, Ontario..... | | 187,023 |
| Evaluation Personnel Selection International Inc, Gatineau, Quebec..... | | 306,314 |
| Gartner Group Canada, Ottawa, Ontario..... | | 1,680,280 |
| Goss Gilroy Inc, Ottawa, Ontario..... | | 120,063 |
| Government of Nova Scotia, Halifax, Nova Scotia..... | | 152,924 |
| Hepaire Products (1986) Corporation, Stittsville, Ontario..... | | 208,110 |
| Hogg Robinson Canada Inc, Mississauga, Ontario..... | | 285,097 |
| Hudson Productions, Hudson, Quebec..... | | 349,141 |
| Les Entreprises De Services P & R, Gatineau, Quebec..... | | 117,192 |
| McKinsey & Company, Toronto, Ontario..... | | 977,700 |
| MDOS Consulting Inc, Ottawa, Ontario..... | | 163,503 |
| MGIS Inc, Ottawa, Ontario..... | | 297,532 |
| PricewaterhouseCoopers LLP, Ottawa, Ontario..... | | 108,000 |
| Proactive Security Inc, Ottawa, Ontario..... | | 117,125 |
| Public Works and Government Services, Gatineau, Quebec..... | | 787,483 |
| QMR Staffing Solutions Inc, Ottawa, Ontario..... | | 201,270 |
| Samson & Associates, Gatineau, Quebec..... | | 116,130 |
| Statistics, Ottawa, Ontario..... | | 350,000 |
| TEKsystems Canada Inc, Mississauga, Ontario..... | | 143,568 |
| The Governing Council of The Salvation Army in Canada, Toronto, Ontario..... | | 463,999 |
| The John Howard Society of Canada, Kingston, Ontario..... | | 1,265,575 |
| Toronto Bail Program Inc, Toronto, Ontario..... | | 1,287,993 |
| TPG Technology Consulting Ltd, Ottawa, Ontario..... | | 159,876 |
| Treasury Board Secretariat, Ottawa, Ontario..... | | 120,000 |
| Veritaaq Technology House Inc, Ottawa, Ontario..... | | 287,457 |
| WorldReach Software Corporation, Ottawa, Ontario..... | | 180,000 |
| Service payments under \$100,000 (1,535 payees)..... | | 2,881,435 |
| Total Canada Border Services Agency | 308,314,053 | 308,314,053 |
| Civilian Review and Complaints Commission for the Royal Canadian Mounted Police | | |
| Business Services..... | 54,730 | |
| Service payments under \$100,000 (16 payees)..... | | 54,730 |
| Health and Welfare Services..... | 2,165 | |
| Service payments under \$100,000 (1 payee)..... | | 2,165 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Informatics Services..... | 309,222 | |
| Altruistic Informatics Consulting, Ottawa, Ontario..... | | 115,982 |
| Service payments under \$100,000 (7 payees)..... | | 193,240 |
| Interpretation and Translation Services..... | 46,626 | |
| Service payments under \$100,000 (1 payee)..... | | 46,626 |
| Legal Services..... | 300,394 | |
| Fasken Martineau Dumoulin LLP, Toronto, Ontario..... | | 300,394 |
| Protection Services..... | 1,001 | |
| Service payments under \$100,000 (2 payees)..... | | 1,001 |
| Scientific and Research Services..... | 21,600 | |
| Service payments under \$100,000 (1 payee)..... | | 21,600 |
| Special Fees and Services..... | 48,685 | |
| Service payments under \$100,000 (24 payees)..... | | 48,685 |
| Temporary Help Services..... | 53,292 | |
| Service payments under \$100,000 (4 payees)..... | | 53,292 |
| Training and Educational Services..... | 107,214 | |
| Service payments under \$100,000 (26 payees)..... | | 107,214 |
| Other Services..... | 366,217 | |
| Quintet Consulting Corporation, Ottawa, Ontario..... | | 103,537 |
| Service payments under \$100,000 (20 payees)..... | | 262,680 |
| Total Civilian Review and Complaints Commission for the Royal Canadian Mounted Police | 1,311,146 | 1,311,146 |
| Correctional Service of Canada | | |
| Business Services..... | 23,868,160 | |
| 8141312 Canada Inc, Gatineau, Quebec..... | | 675,657 |
| Advantage Roofing Ltd, Saskatoon, Saskatchewan..... | | 161,984 |
| Ambassador Hotel & Conference Centre, Kingston, Ontario..... | | 916,385 |
| Casselman Woodcraft Ltd, Casselman, Ontario..... | | 874,757 |
| Confederation Place Hotel, Kingston, Ontario..... | | 302,394 |
| D Doyle Installations Ltd, Toronto, Ontario..... | | 711,912 |
| Fonds SRS Établissement Détention Leclerc, Montréal, Quebec..... | | 1,618,120 |
| Greenway Furniture Installation, Saskatoon, Saskatchewan..... | | 126,598 |
| Health, Ottawa, Ontario..... | | 147,129 |
| Honeywell Ltd, Québec, Quebec..... | | 396,675 |
| JEMTEC Inc, North-Vancouver, British Columbia..... | | 547,414 |
| LPG Installations, Dieppe, New Brunswick..... | | 263,478 |
| McCoy Bus Service, Kingston, Ontario..... | | 140,500 |
| Public Safety and Emergency Preparedness Canada, Ottawa, Ontario..... | | 269,508 |
| Public Service Commission, Ottawa, Ontario..... | | 144,380 |
| Public Works and Government Services, Ottawa, Ontario..... | | 6,834,655 |
| Regulvar, Laval, Quebec..... | | 195,060 |
| RK Marketing Ltd, Fall River, Nova Scotia..... | | 371,037 |
| Royal Canadian Mounted Police, Ottawa, Ontario..... | | 256,865 |
| Salestech Marketing Inc, Toronto, Ontario..... | | 385,454 |
| Shared Services Canada, Ottawa, Ontario..... | | 158,580 |
| Siemens Canada Ltd, Toronto, Ontario..... | | 105,065 |
| Société de l'assurance automobile du Québec, Québec, Quebec..... | | 166,310 |
| St Lawrence College, Kingston, Ontario..... | | 1,065,391 |
| Service payments under \$100,000 (1029 payees)..... | | 7,032,852 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Engineering and Architectural Services..... | 1,449,178 | |
| Bouthillette Parizeau Inc, Laval, Quebec..... | | 119,831 |
| Exceptional Homeowner Resources Inc, Saskatoon, Saskatchewan..... | | 124,068 |
| Public Works and Government Services, Ottawa, Ontario..... | | 530,562 |
| Service payments under \$100,000 (55 payees)..... | | 674,717 |
| Health and Welfare Services..... | 172,341,951 | |
| Agence sociale spécialisée de l'Outaouais, Gatineau, Quebec..... | | 620,448 |
| Ahmad R (Dr), Edmonton, Alberta..... | | 274,276 |
| AHS Community Industries Inc, Moncton, New Brunswick..... | | 582,432 |
| AIM Health Group Ltd, Mississauga, Ontario..... | | 1,967,996 |
| Alatishe MA (Dr), Moncton, New Brunswick..... | | 189,760 |
| Alberta Health Services, Calgary, Alberta..... | | 3,183,431 |
| Alberta Seventh Step Society, Calgary, Alberta..... | | 996,334 |
| All Saints Springhill Hospital, Springhill, Nova Scotia..... | | 190,255 |
| Apica Medical Services, Saskatoon, Saskatchewan..... | | 736,058 |
| Association canadienne pour la santé mentale section Saguenay, Saguenay, Quebec..... | | 366,909 |
| Atria Women's Resource Society, Vancouver, British Columbia..... | | 342,486 |
| Atlantic Human Services Inc, Moncton, New Brunswick..... | | 761,828 |
| Auberge sous mon toit Inc, Granby, Quebec..... | | 113,912 |
| Aventa, Calgary, Alberta..... | | 237,500 |
| BC Borstal Association, Vancouver, British Columbia..... | | 623,789 |
| Begin Medical Services Inc, Oxford, Nova Scotia..... | | 204,250 |
| Bergeron et Fortier associés, Longueuil, Quebec..... | | 101,457 |
| Breton M (MD), Laval, Quebec..... | | 2,488,646 |
| British Columbia Minister of Finance, Abbotsford, British Columbia..... | | 141,401 |
| Bureau N (Dr), Montréal, Quebec..... | | 707,480 |
| Calian Technologies Ltd, Ottawa, Ontario..... | | 1,031,495 |
| Campbellford Memorial Hospital, Campbellford, Ontario..... | | 127,404 |
| Catholic Social Services, Edmonton, Alberta..... | | 1,659,654 |
| CBI Workplace Solutions, Toronto, Ontario..... | | 135,931 |
| Centre intégré de santé et de services sociaux de la Côte-Nord, Baie-Comeau, Quebec..... | | 197,651 |
| Centre Résidentiel Communautaire Joliette Lanaudière, Joliette, Quebec..... | | 356,662 |
| Cimbura J (MD), Amherstview, Ontario..... | | 143,492 |
| Circle of Eagles Lodge Society, Vancouver, British Columbia..... | | 1,309,627 |
| CLSC de Cowansville-du-Sud, Cowansville, Quebec..... | | 145,304 |
| Cooper B (Dr), Kelowna, British Columbia..... | | 102,350 |
| Cornerstone Community Association, Oshawa, Ontario..... | | 822,332 |
| Corporation Professionnelle Médicale Thériault Arseneault Ltée, Dieppe, New Brunswick..... | | 255,049 |
| Courteau MD Inc, Sherbrooke, Quebec..... | | 207,348 |
| Coverdale Centre for Women Inc, Saint John, New Brunswick..... | | 448,220 |
| CRC Arc-en-Soi, Rivière-du-Loup, Quebec..... | | 435,715 |
| CRC Cure Labelle, St-Jérôme, Quebec..... | | 773,535 |
| CRC d'Abitibi-Témiscamingue et du Nord du Québec, Amos, Quebec..... | | 626,386 |
| CRC Roberval, Roberval, Quebec..... | | 320,658 |
| Crisis Centre, North Bay, Ontario..... | | 128,809 |
| CSSS Cité de la Santé, Laval, Quebec..... | | 1,404,878 |
| Cypress Health Region, Swift Current, Saskatchewan..... | | 100,710 |
| Darren Hargrave Professional Corporation, Grande Cache, Alberta..... | | 115,891 |
| David S Lounsbury Medical Professional Corporation, Spruce Grove, Alberta..... | | 216,781 |
| Decision House, Ottawa, Ontario..... | | 826,991 |
| Déclic Action, Laval, Quebec..... | | 157,080 |
| Diala Chabaan Dental Corporation, Winnipeg, Manitoba..... | | 175,074 |
| Dismas Society, Truro, Nova Scotia..... | | 580,976 |
| Dr Alan Beaumont Inc, Abbotsford, British Columbia..... | | 257,578 |
| Dr Alexandre Dumais Inc, Montréal, Quebec..... | | 264,465 |
| Dr Ali Salari Inc, Vancouver, British-Columbia..... | | 184,722 |
| Dr Anthony K Jong Inc, Victoria, British Columbia..... | | 214,438 |
| Dr Camille Haddad Professional Corporation, Miramichi, New Brunswick..... | | 212,633 |
| Dr D Oliver Professional Corporation, Kingston, Ontario..... | | 725,415 |
| Dr Fernando Villasenor Inc, Maple Ridge, British Columbia..... | | 640,536 |
| Dr FH Kuhn Inc, Abbotsford, British Columbia..... | | 210,953 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Dr John Farley Inc, Vancouver, British Columbia..... | | 267,726 |
| Dr Keith Dawson Inc, Coquitlam, British Columbia..... | | 434,266 |
| Dr Mandeep Saini Inc, Surrey, British Columbia..... | | 613,290 |
| Dr Michelle Roy Inc, Laval, Quebec..... | | 442,099 |
| Dr Nader Sharifi Inc, Surrey, British Columbia..... | | 537,037 |
| Dr Rajesh Karuthedath Medical Prof Corp, Saskatoon, Saskatchewan..... | | 138,367 |
| Dr Robert Labine Inc, Saint-Jérôme, Quebec..... | | 427,030 |
| Dr S Iskander Inc, Vancouver, British Columbia..... | | 539,569 |
| Dr Serge Landry Professional Corporation, Moncton, New Brunswick..... | | 644,483 |
| Dr T Vienneau Psychiatry Inc, Scotsburn, Nova Scotia..... | | 144,555 |
| Drumheller Associated Physicians, Drumheller, Alberta..... | | 126,531 |
| Dynalifedx, Edmonton, Alberta..... | | 158,681 |
| Elizabeth Fry Society of Kingston, Kingston, Ontario..... | | 1,344,782 |
| Elizabeth Fry Society of Ottawa, Ottawa, Ontario..... | | 453,767 |
| Elizabeth Fry Society of Peel, Brampton, Ontario..... | | 566,652 |
| Elizabeth Fry Society of Quebec, Montréal, Quebec..... | | 1,277,217 |
| Elizabeth Fry Society of Toronto, Toronto, Ontario..... | | 598,353 |
| Erwin R (Dr), Belleville, Ontario..... | | 140,360 |
| Fondation Carrefour Nouveau Monde, Montréal, Quebec..... | | 1,426,634 |
| Fraser Health Authority, Surrey, British Columbia..... | | 1,444,620 |
| Fresh Start Recovery Centre, Calgary, Alberta..... | | 505,760 |
| Gamma-Dynacare Medical Laboratories, Brampton, Ontario..... | | 2,234,800 |
| Governing Council of the Salvation Army in Canada, Toronto, Ontario..... | | 2,131,517 |
| Greg Van Wyk Professional Corporation, Red Deer, Alberta..... | | 815,182 |
| Henroteaux D (Dr), Saint-Elphège, Quebec..... | | 105,752 |
| Horizon Health Network, Fredericton, New Brunswick..... | | 399,031 |
| House of Hope, Ottawa, Ontario..... | | 1,447,580 |
| Howard House Association of Cape Breton, Sydney, Nova Scotia..... | | 1,097,582 |
| Institut Philippe-Pinel de Montréal, Montréal, Quebec..... | | 371,813 |
| Interlake-Eastern Regional Health Authority, Selkirk, Manitoba..... | | 117,214 |
| Jerry Bergen Medical Corporation, Winnipeg, Manitoba..... | | 379,047 |
| John Allan Gillet Prof Corporation..... | | 114,871 |
| John Howard Society and Elizabeth Fry Society of Calgary, Calgary, Alberta..... | | 931,125 |
| John Howard Society of Bedford House, Calgary, Alberta..... | | 886,014 |
| John Howard Society of Canada, Kingston, Ontario..... | | 790,819 |
| John Howard Society of Edmonton, Edmonton, Alberta..... | | 3,835,091 |
| John Howard Society of Newfoundland and Labrador Inc, St John's, Newfoundland and Labrador..... | | 1,537,416 |
| John Howard Society of Ottawa, Ottawa, Ontario..... | | 3,267,528 |
| John Howard Society of Red Deer, Red Deer, Alberta..... | | 1,046,226 |
| John Howard Society of Thompson Region, Kamloops, British Columbia..... | | 4,512,421 |
| John Howard Society of Thunder Bay, Thunder Bay, Ontario..... | | 308,049 |
| John Howard Society of Toronto, Toronto, Ontario..... | | 1,027,080 |
| John Howard Society of Victoria, Victoria, British Columbia..... | | 729,643 |
| Keith Cross Medicine Professional Corporation, Bracebridge, Ontario..... | | 101,158 |
| Kinghaven Peardonville House Society, Abbotsford, British Columbia..... | | 573,893 |
| Kingston General Hospital, Kingston, Ontario..... | | 3,688,255 |
| Kingston MRI, Kingston, Ontario..... | | 189,541 |
| Laporte H, Fredericton, New-Brunswick..... | | 246,908 |
| Larch Half Way House of Sudbury, Sudbury, Ontario..... | | 891,384 |
| Laren Society, Victoria, British Columbia..... | | 532,330 |
| Le Répît du passant, Rimouski, Quebec..... | | 189,250 |
| Lesage D (Dr), Montréal, Quebec..... | | 647,398 |
| LifeLabs, Toronto, Ontario..... | | 608,389 |
| Linh K Nguyen Inc, Boucherville, Quebec..... | | 448,910 |
| M Khalifa Prof Corp, Calgary, Alberta..... | | 137,360 |
| Mahmud SA (MD), Moncton, New Brunswick..... | | 170,860 |
| Maison Carignan, Trois-Rivières, Quebec..... | | 161,451 |
| Maison Charlemagne Inc, Montréal, Quebec..... | | 1,665,625 |
| Maison Cross Roads, Montréal, Quebec..... | | 1,339,837 |
| Maison de transition de Montréal Inc, Montréal, Quebec..... | | 318,451 |
| Maison Jeune Aide Inc, Montréal, Quebec..... | | 1,361,620 |
| Maison Painchaud Inc, Québec, Quebec..... | | 1,040,336 |
| Maison Radisson Inc, Trois-Rivières, Quebec..... | | 786,409 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Marchand J (Dr), Sept-Îles, Quebec..... | | 349,964 |
| Meewasinota Corporation, Saskatoon, Saskatchewan..... | | 1,550,480 |
| Morrison R (Dr), Saskatoon, Saskatchewan..... | | 115,050 |
| Multi Option Nursing Inc, Québec, Quebec..... | | 335,282 |
| Murrays Windermere Gardens, Barrie, Ontario..... | | 1,495,188 |
| Muskoka Algonquin Healthcare, Bracebridge, Ontario..... | | 595,425 |
| Na-Me-Res Sagatay, Toronto, Ontario..... | | 276,022 |
| Native Clan Organization Inc, Winnipeg, Manitoba..... | | 1,373,995 |
| Native Counselling Services of Alberta, Edmonton, Alberta..... | | 5,713,721 |
| Native Women's Transition Center, Winnipeg, Manitoba..... | | 615,951 |
| Neuroscope Inc, Ile des Soeurs, Quebec..... | | 812,765 |
| North Bay Recovery Home, North Bay, Ontario..... | | 232,475 |
| Nova Scotia Health Authority, Sydney, Nova Scotia..... | | 648,475 |
| Ochichakkosipi Healing Centre, Crane River, Manitoba..... | | 1,675,840 |
| Okanagan Halfway House Society, Kelowna, British Columbia..... | | 1,411,673 |
| Oncidium, Woodbridge, Ontario..... | | 183,461 |
| Peterborough Community Chaplaincy, Peterborough, Ontario..... | | 372,668 |
| Phoenix Transition Society, Prince George, British Columbia..... | | 140,694 |
| Phoenix Transition Society, Surrey, British Columbia..... | | 1,318,937 |
| Pierre Comtois MD Inc, Rosemère, Quebec..... | | 296,890 |
| Point de Rencontre Inc, Baie-Comeau, Quebec..... | | 140,782 |
| Portage Program for Drug Dependencies Inc, Montréal, Quebec..... | | 310,299 |
| Prince Albert Community Clinic, Prince Albert, Saskatchewan..... | | 303,316 |
| Prince Albert Grand Council, Prince Albert, Saskatchewan..... | | 631,999 |
| Prince Albert Parkland Health Region, Prince Albert, Saskatchewan..... | | 655,733 |
| Prince George Activator, Prince George, British Columbia..... | | 1,473,770 |
| Providence Care, Kingston, Ontario..... | | 184,637 |
| Provincial Health Services Authority, Vancouver, British Columbia..... | | 256,424 |
| Queen's University, Kingston, Ontario..... | | 335,362 |
| R Lamba Forensic Psychology Service, Vancouver, British Columbia..... | | 574,643 |
| Raymond Yokubynas Psychology Professional Corporation, Victoria Harbour, Ontario..... | | 258,800 |
| Real Time Radiology Inc, Mississauga, Ontario..... | | 105,814 |
| Regional Health Authority B, Fredericton, New Brunswick..... | | 703,374 |
| Réhabilitation de Beauce Inc, Vallée-Jonction, Quebec..... | | 545,586 |
| Renaud R Pharmacien, Sept-Îles, Quebec..... | | 232,915 |
| Résidence Carpediem Inc, Laval, Quebec..... | | 2,065,488 |
| Résidence Lafleur Inc, Sainte-Angele-de-Premont, Quebec..... | | 537,282 |
| Ressac, Saguenay, Quebec..... | | 116,914 |
| Ronald A Latorre PHD and Associates Ltd, Surrey, British Columbia..... | | 115,610 |
| Saint-Cyr M (Dr), Montréal, Quebec..... | | 194,474 |
| Salvation Army ARC, Edmonton, Alberta..... | | 896,075 |
| Salvation Army Belkin House, Vancouver, British Columbia..... | | 1,841,167 |
| Salvation Army Booth Centre, Toronto, Ontario..... | | 305,502 |
| Salvation Army Centre of Hope, Calgary, Alberta..... | | 707,547 |
| Salvation Army Correctional and Justice Services, Toronto, Ontario..... | | 919,585 |
| Salvation Army Harbour Light, Vancouver, British Columbia..... | | 1,678,486 |
| Salvation Army, Toronto, Ontario..... | | 8,378,630 |
| Saskatoon Health Region, Saskatoon, Saskatchewan..... | | 502,114 |
| Services d'aide en prévention de la criminalité, Sherbrooke, Quebec..... | | 1,312,977 |
| Seven South Street Treatment Centre, Orillia, Ontario..... | | 355,525 |
| Shelter Nova Scotia, Halifax, Nova Scotia..... | | 995,500 |
| Simar CP Inc, Dieppe, New Brunswick..... | | 152,700 |
| Société Emmanuel Grégoire Inc, Montréal, Quebec..... | | 2,970,506 |
| South East Health Care Corp, Moncton, New Brunswick..... | | 326,021 |
| Southeastern Ontario Academic Medical Organization, Kingston, Ontario..... | | 149,757 |
| Southern Alcare Manor, Lethbridge, Alberta..... | | 329,521 |
| St Leonard's Community Services, Brantford, Ontario..... | | 2,324,590 |
| St Leonard's House, Windsor, Ontario..... | | 1,045,772 |
| St Leonard's Place Peel, Brampton, Ontario..... | | 3,051,742 |
| St Leonard's Society of Hamilton, Hamilton, Ontario..... | | 2,238,314 |
| St Leonard's Society of North Vancouver, North Vancouver, British Columbia..... | | 716,197 |
| St Leonard's Society of Toronto, Toronto, Ontario..... | | 839,876 |
| St-Patrick's House Society, Prince George, British Columbia..... | | 627,495 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Stella Burry Community Services, St John's, Newfoundland and Labrador..... | | 206,081 |
| Stephen Hill Medicine Professional Corporation, Huntsville, Ontario..... | | 112,236 |
| Stephen Hucker Medicine Professional Corporation, Kingston, Ontario..... | | 271,746 |
| Stonehenge Therapeutic Community, Guelph, Ontario..... | | 686,378 |
| Streets Alive Mission, Lethbridge, Alberta..... | | 476,810 |
| Tamarack Recovery Centre, Winnipeg, Manitoba..... | | 131,893 |
| The Royal Ottawa Health Care Group, Ottawa, Ontario..... | | 312,363 |
| Transition Centre-sud, Montréal, Quebec..... | | 141,903 |
| Tsow Tun Le Lum Society, Lantzville, British Columbia..... | | 314,895 |
| Turcot B (Dr), Saint-Sauveur, Quebec..... | | 137,096 |
| United Church Halfway Homes, Winnipeg, Manitoba..... | | 1,068,711 |
| University of Saskatchewan, Saskatoon, Saskatchewan..... | | 187,025 |
| Valley Medical Imaging, Abbotsford, British Columbia..... | | 111,072 |
| Vancouver Island Health Authority, Victoria, British Columbia..... | | 202,911 |
| Via Travail Inc, Montréal, Quebec..... | | 2,323,496 |
| Waseskun House Healing Centre, St-Alphonse-Rodriguez, Quebec..... | | 1,232,634 |
| Watt EJ (Dr), Abbotsford, British Columbia..... | | 204,870 |
| Westcoast Genesis Society, New Westminster, British Columbia..... | | 2,081,519 |
| Winnipeg Regional Health Authority, Winnipeg, Manitoba..... | | 100,953 |
| Yarascavitch M (Dr), Huntsville, Ontario..... | | 114,026 |
| YWCA of Brandon, Brandon, Manitoba..... | | 206,760 |
| YWCA of Regina, Regina, Saskatchewan..... | | 188,048 |
| Service payments under \$100,000 (2858 payees)..... | | 13,840,412 |
| Informatics Services..... | 14,600,881 | |
| Cistel Technology Inc, Ottawa, Ontario..... | | 6,726,691 |
| Donna Cona Inc, Ottawa, Ontario..... | | 3,526,051 |
| Gartner Canada, Toronto, Ontario..... | | 267,116 |
| Modis Canada Inc, Toronto, Ontario..... | | 2,811,225 |
| Shared Services Canada, Ottawa, Ontario..... | | 1,123,473 |
| Service payments under \$100,000 (18 payees)..... | | 146,325 |
| Interpretation and Translation Services..... | 4,515,346 | |
| Language Marketplace, Mississauga, Ontario..... | | 208,562 |
| Masha Krupp Translation Group Ltd, Ottawa, Ontario..... | | 939,832 |
| Public Works and Government Services, Ottawa, Ontario..... | | 2,963,983 |
| Service payments under \$100,000 (51 payees)..... | | 402,969 |
| Legal Services..... | 15,867,623 | |
| Justice, Ottawa, Ontario..... | | 15,720,640 |
| Service payments under \$100,000 (189 payees)..... | | 146,983 |
| Management Consulting..... | 7,613,225 | |
| Public Works and Government Services, Ottawa, Ontario..... | | 7,610,887 |
| Service payments under \$100,000 (5 payees)..... | | 2,338 |
| Protection Services..... | 15,066,432 | |
| Commissionaires, Ottawa, Ontario..... | | 13,493,224 |
| General Dynamics Mission Systems, Ottawa, Ontario..... | | 146,336 |
| Public Works and Government Services, Ottawa, Ontario..... | | 1,257,235 |
| Service payments under \$100,000 (64 payees)..... | | 169,637 |
| Scientific and Research Services..... | 569,033 | |
| Centre for Addiction and Mental Health, Toronto, Ontario..... | | 100,000 |
| Memorial University of Newfoundland, St John's, Newfoundland and Labrador..... | | 100,000 |
| Service payments under \$100,000 (7 payees)..... | | 369,033 |
| Special Fees and Services..... | 1,183,975 | |
| Service payments under \$100,000 (835 payees)..... | | 1,183,975 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Temporary Help Services..... | 1,329,068 | |
| Bedard Ressources Inc, Laval, Quebec..... | | 474,102 |
| Les Services de Placements Télé-Ressources Ltée, Montréal, Quebec..... | | 195,685 |
| Personnel Alter Ego Inc, Montréal, Quebec..... | | 335,316 |
| Quantum Management Services Ltd, Montréal, Quebec..... | | 171,843 |
| Service payments under \$100,000 (12 payees)..... | | 152,122 |
| Training and Educational Services..... | 40,747,046 | |
| ABCE Language School, Ottawa, Ontario..... | | 120,999 |
| Camosun College, Victoria, British Columbia..... | | 127,868 |
| Canada Border Services Agency, Ottawa, Ontario..... | | 714,394 |
| Commission scolaire de la Seigneurie-des-Mille-Îles, Saint-Eustache, Québec..... | | 116,103 |
| Coopérative Des Paramédics De L'Outaouais, Gatineau, Quebec..... | | 315,000 |
| Emunganya D, Kingston, Ontario..... | | 218,322 |
| Glencairn Educational Services, Moncton, New Brunswick..... | | 1,015,458 |
| Ministère de l'Éducation et de l'Enseignement supérieur, Québec, Quebec..... | | 298,082 |
| New Brunswick Community College, Fredericton, New Brunswick..... | | 808,410 |
| Prairie Arctic Trades Training Centre, Saskatoon, Saskatchewan..... | | 148,086 |
| Ridge Meadows College, Maple Ridge, British Columbia..... | | 219,649 |
| St Lawrence College, Kingston, Ontario..... | | 526,800 |
| Via Travail Inc, Montréal, Quebec..... | | 460,285 |
| Service payments under \$100,000 (1435 payees)..... | | 35,657,590 |
| Other Services..... | 69,483,021 | |
| Accreditation Canada, Ottawa, Ontario..... | | 159,162 |
| Audio Steno Transcript Inc, Montréal, Quebec..... | | 229,970 |
| Bayshore Healthcare Ltd, Toronto, Ontario..... | | 112,939 |
| Beardy's & Okemasis First Nation, Duck Lake, Saskatchewan..... | | 309,487 |
| Better Life Integration & Support Society, Langley, British Columbia..... | | 119,611 |
| Bridges of Canada Inc, Fredericton, New Brunswick..... | | 7,292,449 |
| Broda Group, Prince Albert, Saskatchewan..... | | 129,938 |
| Bytown Catering, Ottawa, Ontario..... | | 392,036 |
| Cistel Technology Inc, Ottawa, Ontario..... | | 266,790 |
| Colliers Project Leaders, Ottawa, Ontario..... | | 1,904,639 |
| For The Record, Denver, Colorado..... | | 110,913 |
| Fraser Region Community Justice Initiatives Association, Langley, British Columbia..... | | 147,528 |
| Gartner Canada, Toronto, Ontario..... | | 253,851 |
| Glencairn Educational Services, Moncton, New Brunswick..... | | 101,172 |
| Government of Alberta, Edmonton, Alberta..... | | 2,606,182 |
| Government of Newfoundland and Labrador, St John's, Newfoundland and Labrador..... | | 6,931,178 |
| Government of the Northwest Territories, Yellowknife, Northwest Territories..... | | 1,796,172 |
| Health, Ottawa, Ontario..... | | 1,189,502 |
| Ian Martin Group, Oakville, Ontario..... | | 196,029 |
| Independent Contractors Group, Ottawa, Ontario..... | | 409,725 |
| Indigenous Spiritual Elders of Canada, Driftpile, Alberta..... | | 233,464 |
| Institut Philippe-Pinel de Montréal, Montréal, Quebec..... | | 3,193,639 |
| John Howard Society of Thompson Region, Kamloops, British Columbia..... | | 356,817 |
| Labour Ready Temporary Services Ltd, Saskatoon, Saskatchewan..... | | 152,474 |
| Maison Cross Roads, Montréal, Quebec..... | | 181,574 |
| Manco Recycling Systems Inc, Napanee, Ontario..... | | 177,114 |
| Manitoba Justice, Winnipeg, Manitoba..... | | 1,134,036 |
| Minister of Finance and Municipal Affairs, Charlottetown, Prince Edward Island..... | | 470,488 |
| Mosquito D, Maple Creek, Saskatchewan..... | | 237,815 |
| N12 Consulting Corp, Ottawa, Ontario..... | | 185,790 |
| Natural Resource Solutions Inc, Waterloo, Ontario..... | | 120,698 |
| Nunavut Minister of Finance, Iqaluit, Nunavut..... | | 581,603 |
| Ontario Minister of Finance, Oshawa, Ontario..... | | 11,127,890 |
| Prince George Activator, Prince George, British Columbia..... | | 130,624 |
| Production Kwe Kwe, Laval, Quebec..... | | 101,691 |
| Public Safety and Emergency Preparedness Canada, Ottawa, Ontario..... | | 174,548 |
| Public Works and Government Services, Ottawa, Ontario..... | | 2,234,630 |
| Quebec Minister of Finance, Quebec, Quebec..... | | 1,766,464 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Quintet Consulting Corporation, Ottawa, Ontario..... | | 162,687 |
| Sables Fournel & Fils Inc, Sainte-Anne-des-Plaines, Quebec..... | | 125,120 |
| Salvation Army Harbour Light, Vancouver, British Columbia..... | | 177,657 |
| Salvation Army, Toronto, Ontario..... | | 199,632 |
| Saskatchewan Corrections and Public Safety, Regina, Saskatchewan..... | | 951,444 |
| Stericycle Inc, Toronto, Ontario..... | | 114,539 |
| TalentCor, Toronto, Ontario..... | | 343,190 |
| The LINC Society, Mission, British Columbia..... | | 194,181 |
| The Ottawa Hospital, Ottawa, Ontario..... | | 350,104 |
| Threshold Ministries, Saint John, New Brunswick..... | | 140,741 |
| TLS Enterprises Inc, Winnipeg, Manitoba..... | | 104,400 |
| Troy Life & Fire Safety Ltd, Ottawa, Ontario..... | | 131,803 |
| Vision Enviro Progressive, Boisbriand, Quebec..... | | 125,395 |
| Waste Connections of Canada, Bracebridge, Ontario..... | | 319,766 |
| Waste Management of Canada, Calgary, Alberta..... | | 127,677 |
| Westchester Staffing Group Ltd, Kingston, Ontario..... | | 163,248 |
| William J Barker Clinical Psychologist Ltd, Calgary, Alberta..... | | 511,700 |
| Service payments under \$100,000 (1125 payees)..... | | 18,019,105 |
| Total Correctional Service of Canada | 368,634,939 | 368,634,939 |
| Office of the Correctional Investigator of Canada | | |
| Business Services..... | 17,847 | |
| Service payments under \$100,000 (10 payees)..... | | 17,847 |
| Informatics Services..... | 89,685 | |
| Service payments under \$100,000 (4 payees)..... | | 89,685 |
| Interpretation and Translation Services..... | 70,049 | |
| Service payments under \$100,000 (1 payee)..... | | 70,049 |
| Management Consulting..... | 120,213 | |
| Service payments under \$100,000 (8 payees)..... | | 120,213 |
| Protection Services..... | 666 | |
| Service payments under \$100,000 (1 payee)..... | | 666 |
| Special Fees and Services..... | 10,864 | |
| Service payments under \$100,000 (8 payees)..... | | 10,864 |
| Training and Educational Services..... | 18,336 | |
| Service payments under \$100,000 (11 payees)..... | | 18,336 |
| Other Services..... | 4,485 | |
| Service payments under \$100,000 (1 payee)..... | | 4,485 |
| Total Office of the Correctional Investigator of Canada | 332,145 | 332,145 |
| Parole Board of Canada | | |
| Business Services..... | 114,435 | |
| Service payments under \$100,000 (25 payees)..... | | 114,435 |
| Health and Welfare Services..... | 7,428 | |
| Service payments under \$100,000 (7 payees)..... | | 7,428 |
| Informatics Services..... | 341,236 | |
| Correctional Service of Canada, Ottawa, Ontario..... | | 246,517 |
| Service payments under \$100,000 (2 payees)..... | | 94,719 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Interpretation and Translation Services..... | 290,284 | |
| Public Works and Government Services, Gatineau, Quebec..... | | 262,279 |
| Service payments under \$100,000 (5 payees)..... | | 28,005 |
| Legal Services..... | 683,676 | |
| Justice, Ottawa, Ontario..... | | 683,676 |
| Management Consulting..... | 5,100 | |
| Service payments under \$100,000 (1 payees)..... | | 5,100 |
| Protection Services..... | 55,362 | |
| Service payments under \$100,000 (8 payees)..... | | 55,362 |
| Special Fees and Services..... | 30,967 | |
| Service payments under \$100,000 (30 payees)..... | | 30,967 |
| Training and Educational Services..... | 271,856 | |
| Service payments under \$100,000 (79 payees)..... | | 271,856 |
| Other Services..... | 579,292 | |
| Service payments under \$100,000 (72 payees)..... | | 579,292 |
| Total Parole Board of Canada | 2,379,636 | 2,379,636 |
| Royal Canadian Mounted Police | | |
| Business Services..... | 117,705,536 | |
| 2015168 Ontario Inc, Cornwall, Ontario..... | | 821,687 |
| 40859 Yukon Inc, Whitehorse, Yukon..... | | 172,602 |
| 7487526 Manitoba, Stevenson Island, Manitoba..... | | 112,530 |
| Abbruzzese R, Ottawa, Ontario..... | | 128,575 |
| Abloy Canada Inc, Montréal, Quebec..... | | 118,790 |
| Altis Professional Recruitment, Ottawa, Ontario..... | | 222,105 |
| Aon Reed Stenhouse Inc, Ottawa, Ontario..... | | 267,210 |
| ARI Financial Services Inc, Mississauga, Ontario..... | | 1,147,114 |
| Atlantic Forensic Firearms Examiner, Lower Sackville, Nova Scotia..... | | 178,245 |
| AV-BASE Systems Inc, London, Ontario..... | | 315,788 |
| B & H Maintenance, Fort MacLeod, Alberta..... | | 136,617 |
| Brookfield Global Integrated Solutions, Markham, Ontario..... | | 635,311 |
| Brookfield Global Relocation Services, Toronto, Ontario..... | | 201,704 |
| C & K Services Ltd, Iqaluit, Nunavut..... | | 224,810 |
| Camping au Bord de la Rivière, La Malbaie, Quebec..... | | 320,229 |
| Canadian Linen & Uniform Service, Ottawa, Ontario..... | | 102,593 |
| Canadian Northern Economic Development Agency, Gatineau, Quebec..... | | 122,515 |
| Canadian Police Knowledge Network, Charlottetown, Prince Edward Island..... | | 425,050 |
| Carahsoft Technology Corp, Reston, Virginia..... | | 901,993 |
| Cintas Canada Ltd, Mississauga, Ontario..... | | 107,152 |
| City of Calgary, Calgary, Alberta..... | | 205,376 |
| City of Coquitlam, Coquitlam, British Columbia..... | | 134,911 |
| City of Edmonton, Edmonton, Alberta..... | | 115,608 |
| City of Surrey, Surrey, British Columbia..... | | 311,940 |
| Commissionaires, Ottawa, Ontario..... | | 828,570 |
| Communications Security Establishment, Ottawa, Ontario..... | | 2,016,884 |
| Construction Couture & Tanguay, Lévis, Quebec..... | | 1,285,165 |
| Coort & Associates, Holland Landing, Ontario..... | | 160,896 |
| Corporation of the City of North Vancouver, North Vancouver, British Columbia..... | | 204,290 |
| Corporation of the District of Saanich, Victoria, British Columbia..... | | 202,620 |
| Deep Clean Building Maintenance Ltd, Edmonton, Alberta..... | | 107,922 |
| Department of Citizenship and Immigration, Ottawa, Ontario..... | | 169,795 |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 33,660,577 |
| Department of Veterans Affairs, Charlottetown, Prince Edward Island..... | | 1,236,130 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Dominion Pro-Vac Inc, Regina, Saskatchewan..... | | 199,269 |
| Dr Robert O'Brien Inc, Montréal, Quebec..... | | 141,798 |
| Equifax Inc, Toronto, Ontario..... | | 107,790 |
| Fairfield Inn and Suites, Jacksonville, Florida..... | | 205,316 |
| Fitter International Inc, Calgary, Alberta..... | | 107,815 |
| Gartner Inc, Ottawa, Ontario..... | | 537,899 |
| Gateway Mechanical Services Inc, Edmonton, Alberta..... | | 159,060 |
| GDI Integrated Facility Services, Montréal, Quebec..... | | 557,588 |
| Gilmore Reproductions, Ottawa, Ontario..... | | 231,840 |
| Glasshouse Systems Inc, Toronto, Ontario..... | | 3,993,225 |
| Government of Northwest Territories, Yellowknife, Northwest Territories..... | | 539,951 |
| Government of Yukon, Whitehorse, Yukon..... | | 1,866,836 |
| Halifax Regional Municipality, Halifax, Nova Scotia..... | | 564,042 |
| Hands On Property Maintenance Cleaning & Construction Ltd, Cochrane, Alberta..... | | 104,160 |
| Harris Canada System Inc, Mississauga, Ontario..... | | 152,563 |
| Hellmann Worldwide Logistics Inc, Mississauga, Ontario..... | | 115,280 |
| IBM Canada Ltd, Ottawa, Ontario..... | | 442,730 |
| Independent Control Services Ltd, Red Deer, Alberta..... | | 112,842 |
| Interpol, Lyon, France..... | | 2,730,091 |
| John N Ahern Law Corporation, Vancouver, British Columbia..... | | 141,261 |
| L Hill & Associates LLC, Jacksonville, Florida..... | | 110,602 |
| Latent Forensic Services, Burlington, Ontario..... | | 292,978 |
| Lida Kratka (Dr), Ottawa, Ontario..... | | 106,705 |
| M Bastarache Professional Corporation, Ottawa, Ontario..... | | 2,408,717 |
| Maxxam Analytics Inc, Mississauga, Ontario..... | | 1,600,807 |
| McBride & Associates, Burlington, Ontario..... | | 171,889 |
| Mercur IT Solutions Inc, Port Moody, British Columbia..... | | 145,730 |
| Morneau Shepell, Montréal, Quebec..... | | 1,001,489 |
| MPB Technologies, Kanata, Ontario..... | | 129,325 |
| Musker Consulting Ltd, Calgary, Alberta..... | | 122,900 |
| National Capital Commission, Ottawa, Ontario..... | | 2,050,896 |
| National Crime Agency of the United Kingdom of Great Britain and Northern Ireland, London, England.. | | 200,000 |
| National Sciences and Engineering Research Council, Ottawa, Ontario..... | | 119,700 |
| Nattiq, Ottawa, Ontario..... | | 234,362 |
| Nav Canada, Ottawa, Ontario..... | | 235,323 |
| North Cariboo Air, Calgary, Alberta..... | | 175,476 |
| Office of the Superintendent of Financial Institutions, Ottawa, Ontario..... | | 365,850 |
| Organized Crime Agency of British Columbia, Surrey, British Columbia..... | | 11,522,560 |
| Paris C, Ottawa, Ontario..... | | 104,240 |
| Pitney Bowes Inc, Mississauga, Ontario..... | | 134,461 |
| Prestige Hotels & Resorts, Smithers, British Columbia..... | | 137,178 |
| Province of Alberta, Edmonton, Alberta..... | | 216,883 |
| Province of British Columbia, Victoria, British Columbia..... | | 195,917 |
| Province of New Brunswick, Fredericton, New Brunswick..... | | 273,866 |
| Province of Ontario, Toronto, Ontario..... | | 107,763 |
| Public Service Commission, Gatineau, Quebec..... | | 515,213 |
| Regina Dry Cleaners, Regina, Saskatchewan..... | | 126,065 |
| Ricoh Canada Inc, Toronto, Ontario..... | | 278,217 |
| Rogers Communications Inc, Toronto, Ontario..... | | 116,257 |
| Shred-It International Inc, Toronto, Ontario..... | | 416,641 |
| Systematix IT Solutions Inc, Ottawa, Ontario..... | | 249,750 |
| T-Lane Nation, Acheson, Alberta..... | | 100,157 |
| TechInsights Inc, Ottawa, Ontario..... | | 139,677 |
| Teel Technologies, Norwalk, Connecticut..... | | 166,399 |
| Tervita Corporation, Richmond, British Columbia..... | | 676,747 |
| Thomson Reuters Corporation, Toronto, Ontario..... | | 752,445 |
| Tiree Facility Solutions, Ottawa, Ontario..... | | 2,157,821 |
| Toronto Police Service, Toronto, Ontario..... | | 198,124 |
| Tout en party, Chicoutimi, Quebec..... | | 1,294,378 |
| Town of Bridgewater, Bridgewater, Nova Scotia..... | | 112,989 |
| Town of Kentville, Kentville, Nova Scotia..... | | 113,649 |
| Town of New Glasgow, New Glasgow, Nova Scotia..... | | 146,764 |
| Town of Truro, Truro, Nova Scotia..... | | 120,076 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| University of Regina, Regina, Saskatchewan..... | | 2,139,301 |
| Urban Tactical, Winnipeg, Manitoba..... | | 103,294 |
| Watson M, Conestogo, Ontario..... | | 167,566 |
| Western Imperial Magnetics Ltd, Richmond, British Columbia..... | | 478,468 |
| Xerox Canada Ltd, Toronto, Ontario..... | | 589,097 |
| Yayasan Jakarta Centre for Law Enforcement Cooperation, Semarang, Indonesia..... | | 241,893 |
| Service payments under \$100,000 (10,827 payees)..... | | 23,824,271 |
| Engineering and Architectural Services..... | 44,214,788 | |
| Architecture49 Inc, Winnipeg, Manitoba..... | | 138,238 |
| Brookfield Global Integrated Solutions, Markham, Ontario..... | | 497,488 |
| Can-Tec Services Ltd, Winnipeg, Manitoba..... | | 260,145 |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 24,918,523 |
| DFS Inc, Montréal, Quebec..... | | 164,428 |
| EVOQ + STGM Architects in joint venture, Montréal, Quebec..... | | 365,421 |
| Government of Northwest Territories, Yellowknife, Northwest Territories..... | | 1,328,160 |
| Motorola Solutions Inc, Toronto, Ontario..... | | 615,803 |
| NORR Ltd, Ottawa, Ontario..... | | 229,862 |
| Osomo Enterprises Inc, Winnipeg, Manitoba..... | | 130,845 |
| Peter J Kindree Architect, Ottawa, Ontario..... | | 118,580 |
| Pinchin Ltd, Mississauga, Ontario..... | | 104,662 |
| Province of British Columbia, Victoria, British Columbia..... | | 9,958,375 |
| Rebanks Pepper Littlewood Architects Inc, Toronto, Ontario..... | | 1,100,706 |
| Schoeler & Heaton Architects Inc, Ottawa, Ontario..... | | 388,260 |
| SEPW Architecture Inc, Regina, Saskatchewan..... | | 663,478 |
| Stantec, Edmonton, Alberta..... | | 280,627 |
| Stephens Kozak ACI Architects and Planners, Edmonton, Alberta..... | | 767,298 |
| Totem Offisource Inc, Gatineau, Quebec..... | | 221,243 |
| Service payments under \$100,000 (203 payees)..... | | 1,962,646 |
| Health and Welfare Services..... | 98,249,015 | |
| Anderson ND (Dr), Winnipeg, Manitoba..... | | 269,641 |
| Blacha M (Dr), Brampton, Ontario..... | | 121,250 |
| Bourgault R (Dr), Orléans, Ontario..... | | 182,021 |
| Calian, Ottawa, Ontario..... | | 474,986 |
| Department of Health, Ottawa, Ontario..... | | 1,482,167 |
| Department of Veterans Affairs, Charlottetown, Prince Edward Island..... | | 89,554,128 |
| Dr Douglas R Huber Professional Corporation, Sherwood Park, Alberta..... | | 603,958 |
| Dr Francis Bowen Medical Professional Corporation, Regina, Saskatchewan..... | | 176,550 |
| Dr Jane K Robinson Professional Corporation, Edmonton, Alberta..... | | 277,801 |
| Dr R E Nesbitt Medical Professional Corporation, Pilot Butte, Saskatchewan..... | | 232,221 |
| Fulcrum Psychological Services, Regina, Saskatchewan..... | | 188,013 |
| GR Goebel Professional Corporation, Spruce Grove, Alberta..... | | 448,651 |
| Schmalz Consulting Ltd, Calgary, Alberta..... | | 542,253 |
| Seaman J (Dr), Regina, Saskatchewan..... | | 152,550 |
| Ultima Medical Services Inc, Richmond, British Columbia..... | | 129,018 |
| Service payments under \$100,000 (1,366 payees)..... | | 3,413,807 |
| Informatics Services..... | 61,104,694 | |
| 3M Company Canada, London, Ontario..... | | 943,917 |
| ADGA Group Inc, Ottawa, Ontario..... | | 474,209 |
| Bell Canada/Bell Nexxia, Ottawa, Ontario..... | | 1,678,595 |
| Cache Consulting, Ottawa, Ontario..... | | 1,085,320 |
| Capital Region Emergency Service Telecommunications Inc, Victoria, British Columbia..... | | 1,107,501 |
| CGI Group Inc, Montréal, Quebec..... | | 183,210 |
| Cistel Technology Inc, Ottawa, Ontario..... | | 267,718 |
| Coradix Technology Consulting Ltd, Ottawa, Ontario..... | | 1,718,870 |
| D4iS Solutions Inc, Gatineau, Quebec..... | | 162,440 |
| Dalian Enterprises Inc, Ottawa, Ontario..... | | 390,783 |
| Department of Indigenous and Northern Affairs Canada, Gatineau, Quebec..... | | 187,500 |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 1,261,184 |
| Eclipsys, Ottawa, Ontario..... | | 957,018 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| EComm Emergency Communications for Southwest British Columbia Inc, Vancouver, British Columbia. | | 13,094,762 |
| Emerion Inc, Ottawa, Ontario..... | | 1,269,671 |
| Gartner Inc, Ottawa, Ontario..... | | 180,261 |
| Government of Yukon, Whitehorse, Yukon..... | | 2,167,942 |
| IBI Group Professional Services, Toronto, Ontario..... | | 184,160 |
| IBISKA Telecom Inc, Ottawa, Ontario..... | | 168,206 |
| IBM Canada Ltd, Ottawa, Ontario..... | | 924,057 |
| Maplesoft Group, Ottawa, Ontario..... | | 283,166 |
| Mindwire Systems Ltd, Ottawa, Ontario..... | | 2,563,780 |
| Modis Canada Inc, Ottawa, Ontario..... | | 2,135,422 |
| Motorola Solutions Inc, Toronto, Ontario..... | | 234,113 |
| NRNS Inc, Ottawa, Ontario..... | | 1,634,678 |
| Openframe Technologies Inc, Montréal, Quebec..... | | 263,252 |
| Orangutech Inc, Ottawa, Ontario..... | | 292,183 |
| Prime Corp, Vancouver, British Columbia..... | | 8,713,326 |
| Province of New Brunswick, Fredericton, New Brunswick..... | | 3,019,529 |
| Province of Prince Edward Island, Charlottetown, Prince Edward Island..... | | 683,528 |
| RJR Innovations, Ottawa, Ontario..... | | 110,874 |
| S i Systems, Calgary, Alberta..... | | 5,948,113 |
| Saba, San Francisco, California..... | | 183,240 |
| SaskTel, Regina, Saskatchewan..... | | 792,200 |
| Shared Services Canada, Ottawa, Ontario..... | | 2,624,193 |
| SOMOS Consulting Group Ltd, Ottawa, Ontario..... | | 167,208 |
| Systematix IT Solutions Inc, Ottawa, Ontario..... | | 502,417 |
| The VCAN Group Inc, Ottawa, Ontario..... | | 591,621 |
| Tiree Facility Solutions, Ottawa, Ontario..... | | 198,968 |
| Veritaaq Technology House Inc, Ottawa, Ontario..... | | 949,583 |
| Service payments under \$100,000 (181 payees)..... | | 805,976 |
| Legal Services..... | 27,804,275 | |
| Department of Justice, Ottawa, Ontario..... | | 25,692,334 |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 174,463 |
| Grant Kovacs Norell Barristers and Solicitors, Vancouver, British Columbia..... | | 185,783 |
| Hira Rowan LLP, Vancouver, British Columbia..... | | 140,129 |
| Kowarsky Ritson LLP, Vancouver, British Columbia..... | | 200,312 |
| L Morel Professional Corporation, Ottawa, Ontario..... | | 215,000 |
| McLennan Ross LLP, Edmonton, Alberta..... | | 107,596 |
| Myers Weinberg LLP, Winnipeg, Manitoba..... | | 139,165 |
| Service payments under \$100,000 (92 payees)..... | | 949,493 |
| Management Consulting..... | 5,195,262 | |
| Bourke K, Halifax, Nova Scotia..... | | 281,590 |
| Department of Veterans Affairs, Charlottetown, Prince Edward Island..... | | 2,025,343 |
| Lansdowne Technologies Inc, Ottawa, Ontario..... | | 679,902 |
| Medisys Health Group Inc, Montréal, Quebec..... | | 141,467 |
| Russell RB (Dr), Fredericton, New Brunswick..... | | 403,811 |
| Schmidt M, Vancouver, British Columbia..... | | 131,188 |
| Service payments under \$100,000 (231 payees)..... | | 1,531,961 |
| Protection Services..... | 137,688,731 | |
| Anishinabek Police Service, Garden River, Ontario..... | | 147,680 |
| Cape Breton Regional Police Service, Sydney, Nova Scotia..... | | 302,527 |
| Chippewas of Rama First Nation, Rama, Ontario..... | | 147,680 |
| City of Abbotsford, Abbotsford, British Columbia..... | | 3,232,572 |
| City of Calgary, Calgary, Alberta..... | | 6,248,663 |
| City of Edmonton, Edmonton, Alberta..... | | 7,190,792 |
| City of Fredericton, Fredericton, New Brunswick..... | | 144,891 |
| City of Gatineau, Gatineau, Quebec..... | | 129,000 |
| City of Grande Prairie, Grande Prairie, Alberta..... | | 882,685 |
| City of Lethbridge, Lethbridge, Alberta..... | | 1,076,643 |
| City of Medicine Hat, Medicine Hat, Alberta..... | | 1,093,651 |
| City of Montréal, Montréal, Quebec..... | | 2,749,819 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| City of Nelson, Nelson, British Columbia..... | | 573,658 |
| City of Ottawa, Ottawa, Ontario..... | | 461,400 |
| City of Port Moody, Port Moody, British Columbia..... | | 1,646,531 |
| City of Prince Albert, Prince Albert, Saskatchewan..... | | 254,244 |
| City of Red Deer, Red Deer, Alberta..... | | 184,505 |
| City of Saint John, Saint John, New Brunswick..... | | 193,154 |
| City of Saint-Jerome, Saint-Jérôme, Quebec..... | | 236,561 |
| City of Saskatoon, Saskatoon, Saskatchewan..... | | 725,164 |
| City of Vancouver, Vancouver, British Columbia..... | | 18,124,792 |
| Commissionaires, Ottawa, Ontario..... | | 63,971,762 |
| Corporation of Delta, Delta, British Columbia..... | | 2,306,559 |
| Corporation of the City of Victoria, Victoria, British Columbia..... | | 1,465,824 |
| Corporation of the District of Oak Bay, Victoria, British Columbia..... | | 498,508 |
| Corporation of the District of Saanich, Victoria, British Columbia..... | | 1,096,950 |
| Corporation of the District of West Vancouver, West Vancouver, British Columbia..... | | 2,279,635 |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 1,599,238 |
| District of Central Saanich, Saanichton, British Columbia..... | | 566,020 |
| Durham Regional Police Service, Whitby, Ontario..... | | 120,000 |
| Edmonton Police Service, Edmonton, Alberta..... | | 1,859,276 |
| Financial Market Authority, Québec, Quebec..... | | 315,338 |
| Government of Northwest Territories, Yellowknife, Northwest Territories..... | | 119,169 |
| Halifax Regional Municipality, Halifax, Nova Scotia..... | | 471,394 |
| Halton Regional Police Service, Oakville, Ontario..... | | 126,032 |
| Kennebecasis Regional Joint Board of Police Commissioners, Quispamsis, New Brunswick..... | | 158,673 |
| Lac-Simon Police Service, Lac-Simon, Quebec..... | | 163,368 |
| London Police Service, London, Ontario..... | | 100,000 |
| New Westminster Police Service, New Westminster, British Columbia..... | | 3,572,798 |
| Nishnawbe-Aski Police Service, Thunder Bay, Ontario..... | | 147,680 |
| Organized Crime Agency of British Columbia, Surrey, British Columbia..... | | 876,812 |
| Province of Alberta, Edmonton, Alberta..... | | 692,227 |
| Province of Ontario, Toronto, Ontario..... | | 1,790,826 |
| Province of Quebec, Montréal, Quebec..... | | 1,111,657 |
| Regina Police Service, Regina, Saskatchewan..... | | 535,996 |
| Region of Peel, Brampton, Ontario..... | | 120,000 |
| Regional Municipality of Niagara, Thorold, Ontario..... | | 138,269 |
| Service de police de la Ville de Montréal, Montréal, Quebec..... | | 759,062 |
| Sifec North Inc, Rankin Inlet, Nunavut..... | | 188,630 |
| Six Nations Police Commission, Ohsweken, Ontario..... | | 147,680 |
| Toronto Police Service, Toronto, Ontario..... | | 1,689,070 |
| TransLink, New Westminster, British Columbia..... | | 1,155,497 |
| Treaty Three Police Service, Kenora, Ontario..... | | 147,680 |
| Tyco Integrated Fire & Security, Mississauga, Ontario..... | | 248,792 |
| Visiontec Systems, Mississauga, Ontario..... | | 257,237 |
| York Regional Police, Newmarket, Ontario..... | | 120,000 |
| Service payments under \$100,000 (119 payees)..... | | 1,024,460 |
| Scientific and Research Services..... | 1,933,284 | |
| Gartner Inc, Ottawa, Ontario..... | | 429,280 |
| Province of British Columbia, Victoria, British Columbia..... | | 1,000,000 |
| University of Alberta, Edmonton, Alberta..... | | 100,000 |
| University of Regina, Regina, Saskatchewan..... | | 203,348 |
| Service payments under \$100,000 (25 payees)..... | | 200,656 |
| Special Fees and Services..... | 1,790,142 | |
| Service payments under \$100,000 (663 payees)..... | | 1,790,142 |
| Temporary Help Services..... | 4,749,249 | |
| Organized Crime Agency of British Columbia, Surrey, British Columbia..... | | 4,386,847 |
| Service payments under \$100,000 (20 payees)..... | | 362,402 |
| Training and Educational Services..... | 16,247,791 | |
| ABCE Language School Inc, Ottawa, Ontario..... | | 162,403 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Algonquin College, Ottawa, Ontario..... | | 319,426 |
| Canada School of Public Service, Ottawa, Ontario..... | | 114,375 |
| Canadian Helicopters Ltd, Penticton, British Columbia..... | | 256,616 |
| Canadian Police College, Ottawa, Ontario..... | | 1,158,525 |
| Centre de Langues Internationales Charpentier, Ottawa, Ontario..... | | 296,880 |
| City of Ottawa, Ottawa, Ontario..... | | 179,174 |
| CTOMS Inc, Edmonton, Alberta..... | | 387,003 |
| Datum Marine Services Ltd, Nanaimo, British Columbia..... | | 521,805 |
| Department of National Defence, Ottawa, Ontario..... | | 315,039 |
| Fast Forward French Inc, Kanata, Ontario..... | | 155,984 |
| FlightSafety International Inc, New York, New York..... | | 535,233 |
| Gartner Inc, Ottawa, Ontario..... | | 268,166 |
| Global Knowledge Training Canada LLC, Toronto, Ontario..... | | 594,882 |
| Intrinsec Security Inc, Ottawa, Ontario..... | | 106,650 |
| Johnson S, Zehner, Saskatchewan..... | | 150,530 |
| Justice Institute of British Columbia, New Westminster, British Columbia..... | | 131,833 |
| Language Research Development Group, Montréal, Quebec..... | | 209,967 |
| Learning Tree International Inc, Ottawa, Ontario..... | | 114,303 |
| SANS Institute, Boston, Massachusetts..... | | 122,723 |
| Setcan Corporation, Winnipeg, Manitoba..... | | 111,875 |
| St John Ambulance Canada, Ottawa, Ontario..... | | 122,189 |
| ST/OPS Tactical Training Canada, Medicine Hat, Alberta..... | | 140,257 |
| Stephens C, Regina, Saskatchewan..... | | 117,099 |
| The Retirement Planning Institute, Ottawa, Ontario..... | | 113,035 |
| Woxof Enterprises Inc, Richmond, British Columbia..... | | 153,010 |
| Service payments under \$100,000 (1,484 payees)..... | | 9,388,809 |
| Other Services..... | 3,319,766 | |
| Department of Industry, Ottawa, Ontario..... | | 1,851,983 |
| Government of Northwest Territories, Yellowknife, Northwest Territories..... | | 166,271 |
| Independent Control Services Ltd, Red Deer, Alberta..... | | 113,203 |
| Ottawa Valley Veterinary Professional Corporation, Winchester, Ontario..... | | 251,783 |
| Service payments under \$100,000 (327 payees)..... | | 936,526 |
| Total Royal Canadian Mounted Police | 520,002,533 | 520,002,533 |
| Royal Canadian Mounted Police External Review Committee | | |
| Business Services..... | 207,910 | |
| Public Works and Government Services, Gatineau, Quebec..... | | 189,187 |
| Service payments under \$100,000 (11 payees)..... | | 18,723 |
| Informatics Services..... | 1,186 | |
| Service payments under \$100,000 (1 payee)..... | | 1,186 |
| Interpretation and Translation Services..... | 156,352 | |
| Public Works and Government Services, Gatineau, Quebec..... | | 156,352 |
| Special Fees and Services..... | 11,636 | |
| Service payments under \$100,000 (9 payees)..... | | 11,636 |
| Temporary Help Services..... | 21,889 | |
| Service payments under \$100,000 (2 payees)..... | | 21,889 |
| Training and Educational Services..... | 8,430 | |
| Service payments under \$100,000 (2 payees)..... | | 8,430 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Other Services..... | 19,780 | |
| Service payments under \$100,000 (5 payees)..... | | 19,780 |
| Total Royal Canadian Mounted Police External Review Committee | 427,183 | 427,183 |
| Total Public Safety and Emergency Preparedness | 1,223,329,863 | 1,223,329,863 |

Public Services and Procurement

Department of Public Works and Government Services

| | | |
|---|-------------|-------------|
| Business Services..... | 393,952,276 | |
| 4089171 Canada Inc, Ottawa, Ontario..... | | 126,848 |
| 4577 Nunavut Ltd, Ottawa, Ontario..... | | 159,749 |
| 520571 Ontario Ltd, Ottawa, Ontario..... | | 642,646 |
| 7314892 Canada Inc, Gatineau, Quebec..... | | 228,575 |
| 9034-3476 Québec Inc, Saint-Constant, Quebec..... | | 603,035 |
| 9145-1773 Québec Inc, Montréal, Quebec..... | | 551,536 |
| 927882 Ontario Inc, Ottawa, Ontario..... | | 232,991 |
| Altus Group Ltd, Toronto, Ontario..... | | 394,395 |
| Arctic Restoration Corporation, Inuvik, Northwest Territories..... | | 125,641 |
| Brookfield Global Integrated Solutions Canada LP, Markham, Ontario..... | | 159,462 |
| C&D Cleaning & Security Services Ltd, Halifax, Nova Scotia..... | | 390,058 |
| Caines Q, Happy Valley-Goose Bay, Newfoundland and Labrador..... | | 194,586 |
| Caltrio Company Ltd, Ottawa, Ontario..... | | 554,559 |
| Canadian Copyright Licensing Agency, Toronto, Ontario..... | | 704,554 |
| Canadian Leaseback (GP) Inc, Vancouver, British Columbia..... | | 541,609 |
| Canadian Northern Economic Development Agency, Ottawa, Ontario..... | | 112,512 |
| CBM-Custom Building Maintenance (NB&PEI) Ltd, Halifax, Nova Scotia..... | | 120,513 |
| Christian P Korell, Winnipeg, Manitoba..... | | 352,295 |
| Cleanmatters Janitorial Services Ltd, Ottawa, Ontario..... | | 1,870,834 |
| Computershare Investor Services Inc, Toronto, Ontario..... | | 684,711 |
| Coopérative de Travail Semp, Mont-Joli, Quebec..... | | 177,256 |
| Correctional Service, Ottawa, Ontario..... | | 2,420,066 |
| Courteau Morin Management Inc, Sainte-Anne-des-Lacs, Quebec..... | | 182,459 |
| D Doyle Installations Limited, Toronto, Ontario..... | | 107,026 |
| Deloitte LLP, Toronto, Ontario..... | | 200,109 |
| Derko Ltée, Québec, Quebec..... | | 249,027 |
| DFS Inc, Saint John, New Brunswick..... | | 209,509 |
| Edmonds Landscape and Construction Services Ltd, Halifax, Nova Scotia..... | | 270,496 |
| Employment and Social Development, Gatineau, Quebec..... | | 298,380 |
| Evrpos Janitorial Services Ltd, Ottawa, Ontario..... | | 170,196 |
| Fraser River Pile & Dredge (GP) Inc, New Westminster, British Columbia..... | | 119,826 |
| GDI Services (Canada) LP, Montréal, Quebec..... | | 1,799,336 |
| GM Développement Inc, Québec, Quebec..... | | 263,510 |
| H&R Real Estate Investment Trust, Montréal, Quebec..... | | 127,234 |
| Imperial Cleaners Ltd, Dartmouth, Nova Scotia..... | | 253,244 |
| Insights Discovery Learning & Development Ltd, Concord, Ontario..... | | 198,186 |
| Les Entreprises Robert Sanfaçon Inc, Québec, Quebec..... | | 164,830 |
| M A Independent Building Services Ltd, Ottawa, Ontario..... | | 602,191 |
| Maintenance Trans-Québec Inc, Victoriaville, Quebec..... | | 354,550 |
| MP Building Cleaning Services Ltd, Cumberland, Ontario..... | | 435,383 |
| National Battlefields Commission, Québec, Quebec..... | | 185,188 |
| National Research Council of Canada, Ottawa, Ontario..... | | 724,805 |
| Phillips A W, Winnipeg, Manitoba..... | | 132,107 |
| Place Montcalm (Phase III), Gatineau, Quebec..... | | 308,076 |
| Pratt McGarry Inc, Winnipeg, Manitoba..... | | 231,000 |
| Prime Building Maintenance Ltd, Richmond, British Columbia..... | | 233,663 |
| Public Service Superannuation, Shediac, New Brunswick..... | | 317,628 |
| Public Works and Government Services, Gatineau, Quebec..... | | 295,394,685 |
| RWL Holdings Ltd, Kensington, Prince Edward Island..... | | 164,784 |
| Service Star Building Cleaning Inc, Ottawa, Ontario..... | | 565,180 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Shared Services Canada, Ottawa, Ontario..... | | 61,952,103 |
| Société en commandite Kevlar, Québec, Quebec..... | | 216,705 |
| SOT Maritime Centre Inc, Halifax, Nova Scotia..... | | 333,454 |
| Specialty Building Services Inc, Ottawa, Ontario..... | | 502,272 |
| Squeaky Clean Ltd, Iqaluit, Nunavut..... | | 208,264 |
| Stevens D, Winnipeg, Manitoba..... | | 190,128 |
| Systematix IT Solutions Inc, Ottawa, Ontario..... | | 124,222 |
| Terry Lavallee Construction Ltd, Eriksdale, Manitoba..... | | 277,750 |
| The Regional Group of Companies Inc, Ottawa, Ontario..... | | 164,449 |
| Treasury Board Secretariat, Ottawa, Ontario..... | | 5,080,286 |
| Service payments under \$100,000 (681 payees)..... | | 9,291,604 |
| Construction Services..... | 452,892,506 | |
| 1022969 Ontario Inc, Sudbury, Ontario..... | | 955,664 |
| 1097547 Ontario Ltd, Montréal, Quebec..... | | 1,718,710 |
| 1117168 Ontario Inc, Ottawa, Ontario..... | | 108,152 |
| 12094 Yukon Inc, Whitehorse, Yukon..... | | 110,661 |
| 121 King St W I LP, Toronto, Ontario..... | | 289,495 |
| 1492357 Ontario Ltd, Niagara Falls, Ontario..... | | 474,796 |
| 168012 Canada Inc, Gatineau, Quebec..... | | 230,475 |
| 2344701 Ontario Ltd, Toronto, Ontario..... | | 107,317 |
| 2355335 Ontario Ltd, North Gower, Ontario..... | | 124,523 |
| 39957 Yukon inc, Whitehorse, Yukon..... | | 175,723 |
| 4Té Inc, Ottawa, Ontario..... | | 113,505 |
| 5142 N W T Ltd, Hayriver, Northwest Territories..... | | 358,520 |
| 6149626 Canada Inc, Gatineau, Quebec..... | | 169,578 |
| 8607524 Canada Inc, Gatineau, Quebec..... | | 103,031 |
| 9014-2050 Québec Inc, Clermont, Quebec..... | | 517,890 |
| A I C Construction Ltd, Calgary, Alberta..... | | 570,694 |
| Ainsworth Inc, Toronto, Ontario..... | | 161,576 |
| Allen & Bolack Excavating Ltd, Brandon, Manitoba..... | | 1,563,187 |
| Allen Services & Contracting Ltd, Inuvik, Northwest Territories..... | | 153,121 |
| Allied Properties Management Limited Partnership, Toronto, Ontario..... | | 2,018,032 |
| Ameresco Canada Inc, Ottawa, Ontario..... | | 1,456,030 |
| Arctic Canada Construction Ltd, Yellowknife, Northwest Territories..... | | 1,467,113 |
| Arnon Corporation, Ottawa, Ontario..... | | 935,833 |
| Artis Yonge Street Ltd, Toronto, Ontario..... | | 495,486 |
| ASBEX Ltd, Ottawa, Ontario..... | | 2,595,057 |
| Av-Tech Inc, Québec, Quebec..... | | 114,889 |
| BASE Controls Ltd, Ottawa, Ontario..... | | 164,514 |
| Baxtec Management Corporation, Ottawa, Ontario..... | | 505,910 |
| Bergmann Plumbing & Heating Ltd, Morden, Manitoba..... | | 189,286 |
| Besner B Vered Z, Ottawa, Ontario..... | | 936,822 |
| Bird Construction Group, Bedford, Nova Scotia..... | | 3,529,959 |
| Black & McDonald Ltd, Toronto, Ontario..... | | 1,061,435 |
| Boiler Inspection and Insurance Company of Canada, Montréal, Quebec..... | | 186,435 |
| Bona Building & Management Co Ltd, Ottawa, Ontario..... | | 845,612 |
| British Columbia Hydro and Power Authority, Vancouver, British Columbia..... | | 5,642,664 |
| British Columbia Safety Authority, New Westminster, British Columbia..... | | 252,465 |
| Brookfield Global Integrated Solutions Canada LP, Markham, Ontario..... | | 4,262,297 |
| Brunnell Construction Ltd, Cobble Hill, British Columbia..... | | 743,166 |
| Bryco Projects Inc, Burnaby, British Columbia..... | | 709,274 |
| Can-Traffic Services Ltd, Sherwood Park, Alberta..... | | 167,581 |
| Canadian Leaseback (GP) Inc, Vancouver, British Columbia..... | | 790,350 |
| Canadian Real Estate Fund No 1, Ottawa, Ontario..... | | 149,842 |
| Canotech Consultants Ltd, Winnipeg, Manitoba..... | | 378,000 |
| Cedar Springs Landscape Group Ltd, Ancaster, Ontario..... | | 158,681 |
| Central Mechanical Systems Ltd, Nisku, Alberta..... | | 562,722 |
| Century Standard Development Corporation, Toronto, Ontario..... | | 118,928 |
| Cheguis & Son Plumbing & Heating Ltd, West St Paul, Manitoba..... | | 463,040 |
| Christensen & Mclean Roofing Co Ltd, Edmonton, Alberta..... | | 694,140 |
| Colliers Project Leaders Inc, Ottawa, Ontario..... | | 204,219 |
| Colonnade Management Inc, Ottawa, Ontario..... | | 206,490 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Cominar Real Estate Investment Trust, Québec, Quebec..... | | 231,214 |
| Computershare Investor Services Inc, Toronto, Ontario..... | | 17,932,068 |
| Con-Pro Industries Canada Ltd, Winnipeg, Manitoba..... | | 2,929,568 |
| Construction Genfor Ltd, Laval, Quebec..... | | 216,454 |
| Controls & Equipment Ltd, Moncton, New Brunswick..... | | 200,590 |
| Convergint Technologies, Calgary, Alberta..... | | 522,248 |
| Cowie Capital Partners Inc, Toronto, Ontario..... | | 146,285 |
| CPE Division B Inc, Saint-Laurent, Quebec..... | | 118,489 |
| Cummins Canada ULC, Fredericton, New Brunswick..... | | 232,757 |
| Cummins Eastern Canada LP, Pointe-Claire, Quebec..... | | 681,999 |
| Daikin Applied Canada Inc, Longueuil, Quebec..... | | 117,340 |
| Dee-Jay Plumbing & Heating Ltd, Camrose, Alberta..... | | 800,192 |
| Développements Hautes-Plaines S E N C, Gatineau, Quebec..... | | 520,538 |
| Dilawri Property Holdings Ltd, Ottawa, Ontario..... | | 701,587 |
| Direct Energy Business Services Ltd, Toronto, Ontario..... | | 171,320 |
| Dream Unlimited Corp, Toronto, Ontario..... | | 10,344,027 |
| EllisDon Corporation, Mississauga, Ontario..... | | 17,229,276 |
| EnGlobe Corp, Québec, Quebec..... | | 103,746 |
| Entreprise Générale Léon Grosse, Aix-les-Bains, France..... | | 103,713 |
| ESC Automation Inc, Surrey, British Columbia..... | | 304,636 |
| Exco Ventures Ltd, Winnipeg, Manitoba..... | | 204,666 |
| Explite Technologies Ltd, Surrey, British Columbia..... | | 111,913 |
| G Hahn Contracting Ltd, Fort Qu'Appelle, Saskatchewan..... | | 837,541 |
| GAL Power Systems Ottawa Ltd, Ottawa, Ontario..... | | 403,903 |
| Gardon Construction Ltd, Winnipeg, Manitoba..... | | 319,414 |
| Glenview Management Limited, Ottawa, Ontario..... | | 726,313 |
| Graham Group Ltd, Calgary, Alberta..... | | 4,984,822 |
| Greely Plumbing & Heating Ltd, Manotick, Ontario..... | | 124,120 |
| GWL Realty Advisors Inc, Ottawa, Ontario..... | | 1,810,208 |
| H&R Real Estate Investment Trust, Montréal, Quebec..... | | 2,050,340 |
| Hewitt Equipment Ltd, Pointe-Claire, Quebec..... | | 102,162 |
| Hipperson Construction Partnership, Regina, Saskatchewan..... | | 723,501 |
| Honeywell Canada Ltd, Toronto, Ontario..... | | 282,303 |
| Houle Electric Ltd, Burnaby, British Columbia..... | | 1,015,683 |
| House of Commons, Ottawa, Ontario..... | | 1,217,519 |
| Hussain M, Langley, British Columbia..... | | 761,689 |
| Interoute Construction Ltd, Fort St-John, British Columbia..... | | 396,397 |
| J J M Meloche Construction Inc, Ottawa, Ontario..... | | 101,761 |
| J P Gravel Construction Inc, Ottawa, Ontario..... | | 823,497 |
| Johnson Controls Canada LP, Markham, Ontario..... | | 1,214,570 |
| Jonelijm Concrete Construction (1994) Ltd, Sydney, Nova Scotia..... | | 402,472 |
| Kanata Research Park Corporation, Ottawa, Ontario..... | | 102,288 |
| Ketza Pacific Construction (1993) Ltd, Campbell River, British Columbia..... | | 1,184,644 |
| KS 360 Laurier Avenue West Inc, Ottawa, Ontario..... | | 233,037 |
| Kudlik Construction Ltd, Iqaluit, Nunavut..... | | 7,898,063 |
| L A Hébert Ltée, Brossard, Quebec..... | | 656,227 |
| Lar-Mex Inc, Ottawa, Ontario..... | | 160,155 |
| Les Constructions des Îles Inc, L'Étang-du-Nord, Quebec..... | | 382,676 |
| M Trépanier, Gatineau, Quebec..... | | 153,073 |
| Manufacturers Life Insurance Company, Toronto, Ontario..... | | 125,756 |
| Maple Leaf Construction Ltd, Winnipeg, Manitoba..... | | 250,729 |
| Mayday Electric Ltd, Creston, British Columbia..... | | 102,735 |
| MB Ford Construction Ltd, Ottawa, Ontario..... | | 130,407 |
| MCL Group Ltd, Edmonton, Alberta..... | | 785,593 |
| Mcnolty Mechanical Inc, Wendover, Ontario..... | | 464,826 |
| Minto Group Inc, Ottawa, Ontario..... | | 899,452 |
| Modern Niagara Group Inc, Ottawa, Ontario..... | | 135,641 |
| Morguard Corporation, Mississauga, Ontario..... | | 777,167 |
| MTCC GP Inc, Toronto, Ontario..... | | 2,294,741 |
| Narwhal Plumbing & Heating Ltd, Iqaluit, Nunavut..... | | 220,129 |
| NDL Construction Ltd, Winnipeg, Manitoba..... | | 1,887,707 |
| Newely Utman, Fort Smith, Northwest Territories..... | | 113,448 |
| Nuna East Ltd, Edmonton, Alberta..... | | 8,465,405 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Olson Mechanical Ltd, Edmonton, Alberta..... | | 246,109 |
| Onni Property Management Services Ltd, Vancouver, British Columbia..... | | 233,582 |
| Orlando Corporation, Mississauga, Ontario..... | | 108,360 |
| Oskar Construction Ltd, Banff, Alberta..... | | 147,875 |
| Outcore Equities Inc, Toronto, Ontario..... | | 144,691 |
| Pacific Industrial & Marine Ltd, Duncan, British Columbia..... | | 743,689 |
| Parc Downsview Park Inc, Toronto, Ontario..... | | 683,768 |
| Parsons Inc, Calgary, Alberta..... | | 252,150 |
| Parsons Investments Limited, Kingston, Ontario..... | | 228,047 |
| PCL Constructors Canada Inc, Winnipeg, Manitoba..... | | 256,435,801 |
| Place Montcalm (Phase III), Gatineau, Quebec..... | | 314,325 |
| Pomerleau Inc, Saint-Georges, Quebec..... | | 25,705,567 |
| PP-Deslandes Inc, Saint-Hyacinthe, Quebec..... | | 259,867 |
| Procétech Inc, Sainte-Julie, Quebec..... | | 207,585 |
| Prologic construction Ltd, Edmonton, Alberta..... | | 219,934 |
| Pronex Excavation Inc, Lachute, Quebec..... | | 4,896,117 |
| Province of New Brunswick, Fredericton, New Brunswick..... | | 239,396 |
| Province of Nova Scotia, Dartmouth, Nova Scotia..... | | 275,117 |
| Public Works and Government Services, Gatineau, Quebec..... | | 123,808 |
| R&R Automation Inc, Ottawa, Ontario..... | | 802,841 |
| Ramida Enterprises Ltd, Sooke, British Columbia..... | | 286,868 |
| Regent Construction Inc, Winnipeg, Manitoba..... | | 3,042,208 |
| Rite-Way Fencing 2000 Inc, Calgary, Alberta..... | | 553,521 |
| Sanexen Services Environnementaux Inc, Varennes, Quebec..... | | 3,543,510 |
| SCM Insurance Services, Edmonton, Alberta..... | | 219,352 |
| Shared Services Canada, Ottawa, Ontario..... | | 2,315,002 |
| Siemens Canada Ltd, Oakville, Ontario..... | | 1,485,011 |
| Sixty-One Queen Ltd, Ottawa, Ontario..... | | 374,442 |
| South Baffin Holdings Ltd, Iqaluit, Nunavut..... | | 207,126 |
| SRF4 Pembroke Mall Inc, Toronto, Ontario..... | | 152,121 |
| Sun Life Assurance Company of Canada, Waterloo, Ontario..... | | 950,521 |
| SWBC MEC 2 Ltd, Mississauga, Ontario..... | | 1,442,925 |
| SWBC POOL III LP, Toronto, Ontario..... | | 1,061,329 |
| Taurus Contractors Ltd, Edmonton, Alberta..... | | 179,445 |
| Tervita Corporation, Richmond, British Columbia..... | | 177,085 |
| The Typhon Group (Richmond Hill) Ltd, Concord, Ontario..... | | 1,049,554 |
| Thompson Boiler Works Inc, Ottawa, Ontario..... | | 751,501 |
| Tiger Electrical Technologies Ltd, Lower Sackville, Nova Scotia..... | | 207,544 |
| Trainor Mechanical Contractors Ltd, Nelson, British Columbia..... | | 440,605 |
| True North Commercial LLP, Toronto, Ontario..... | | 696,509 |
| U BUILD Inc, Stony Mountain, Manitoba..... | | 445,742 |
| VCI Controls Inc, Vaughan, Ontario..... | | 488,054 |
| Ventilation Clodair Inc, Gatineau, Quebec..... | | 108,387 |
| Wild Stone Engineering Ltd, Penticton, British Columbia..... | | 102,491 |
| WSP Canada Inc, Montréal, Quebec..... | | 130,016 |
| Z V Holdings Corporation, Ottawa, Ontario..... | | 164,575 |
| Service payments under \$100,000 (465 payees)..... | | 388,803 |
| Engineering and Architectural Services..... | 388,096,480 | |
| 1097547 Ontario Ltd, Montréal, Quebec..... | | 110,168 |
| 1x1 Architecture Inc, Winnipeg, Manitoba..... | | 969,872 |
| 3469051 Canada Inc, Montréal, Quebec..... | | 984,902 |
| 3737110 Canada Inc, Gatineau, Quebec..... | | 9,476,592 |
| 4Té Inc, Ottawa, Ontario..... | | 379,792 |
| 6834973 Canada Inc, Ottawa, Ontario..... | | 5,083,484 |
| 7041829 Canada Ltd, Dartmouth, Nova Scotia..... | | 346,228 |
| 800 Burrard Limited Partnership, Vancouver, British Columbia..... | | 289,481 |
| AB Dalla-Lana Architect Inc, Vancouver, British Columbia..... | | 365,117 |
| Acadia Paving Ltd, Saskatoon, Saskatchewan..... | | 698,841 |
| Aecom Canada Ltd, Burnaby, British Columbia..... | | 15,534,779 |
| AFC Industries Ltd, Courtenay, British Columbia..... | | 1,147,282 |
| AFN Engineering Inc, St John's, Newfoundland and Labrador..... | | 369,846 |
| AIM Group Inc, Ottawa, Ontario..... | | 1,329,153 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Alberta Boilers Safety Association, Edmonton, Alberta..... | | 175,425 |
| Alcaide Webster Architects Inc, Ottawa, Ontario..... | | 997,297 |
| Allied Properties Management Limited Partnership, Toronto, Ontario..... | | 9,795,249 |
| Amec Americas Ltd, St John's, Newfoundland and Labrador..... | | 2,361,962 |
| Applied Engineering Solutions Ltd, Victoria, British Columbia..... | | 240,179 |
| Arcadis Canada Inc, Toronto, Ontario..... | | 1,795,402 |
| Architecture EVOQ Inc, Montréal, Quebec..... | | 261,033 |
| Architecture49 Inc, Winnipeg, Manitoba..... | | 3,845,626 |
| Arcop Architecture Inc / Gersovitz Moss Architects in Joint Venture, Montréal, Quebec..... | | 5,143,732 |
| ASBEX Ltd, Ottawa, Ontario..... | | 105,429 |
| Associated Engineering Ltd, Edmonton, Alberta..... | | 1,469,155 |
| Atelier FABRIQ, Montréal, Quebec..... | | 140,241 |
| Avia NG Inc, Southampton, Ontario..... | | 129,671 |
| BCE Inc, Montréal, Quebec..... | | 435,142 |
| Besner B Vered Z, Ottawa, Ontario..... | | 952,254 |
| Birtz Bastien Architectes, Montréal, Quebec..... | | 603,198 |
| Bisson Fortin et Associés Architectes, Laval, Quebec..... | | 880,430 |
| BluMetric Environmental Inc, Ottawa, Ontario..... | | 1,052,406 |
| Boldwing Continuum Architects Inc, Surrey, British Columbia..... | | 100,771 |
| Bona Building & Management Co Ltd, Ottawa, Ontario..... | | 227,718 |
| Bouthillette Parizeau Inc, Montréal, Quebec..... | | 368,509 |
| BPR Inc, Québec, Quebec..... | | 105,979 |
| Brière Gilbert + associés S E N C, Montréal, Quebec..... | | 394,218 |
| Brookfield Global Integrated Solutions Canada LP, Markham, Ontario..... | 23,970,264 | |
| Can-Am Platforms & Construction Ltd, Shearstown, Newfoundland and Labrador..... | | 341,900 |
| Canadian Leaseback (GP) Inc, Vancouver, British Columbia..... | | 1,302,776 |
| Canadian Real Estate Fund No 1, Ottawa, Ontario..... | | 397,111 |
| Carleton University, Ottawa, Ontario..... | | 415,000 |
| Casola Koppe Architects Ltd, Calgary, Alberta..... | | 201,133 |
| CBCL Ltd, Sydney, Nova Scotia..... | | 1,608,712 |
| Chernoff Thompson Architects, Vancouver, British Columbia..... | | 1,467,779 |
| CIMA Canada Inc, Laval, Quebec..... | | 3,126,983 |
| Cohlmeier Architecture Ltd, Winnipeg, Manitoba..... | | 161,636 |
| Cole & Associates Architects Inc, Ottawa, Ontario..... | | 1,153,230 |
| Colliers Project Leaders Inc, Ottawa, Ontario..... | 11,279,936 | |
| Cominar Real Estate Investment Trust, Québec, Quebec..... | | 357,783 |
| CompuCom Canada Co, Ottawa, Ontario..... | | 295,500 |
| Computershare Investor Services Inc, Toronto, Ontario..... | | 584,630 |
| Constructions Polaris 1993 Inc, L'Ancienne-Lorette, Quebec..... | | 171,000 |
| Consulair Gaston Boulanger Inc, Québec, Quebec..... | | 182,934 |
| Contract Community Inc, Ottawa, Ontario..... | | 141,879 |
| Controlex Corporation, Ottawa, Ontario..... | | 108,844 |
| Coupland Kraemer Architecture + Interior Design, Calgary, Alberta..... | | 850,289 |
| Couverture Montréal Nord Ltée, Montréal, Quebec..... | | 202,274 |
| Crandall Engineering Ltd, Moncton, New Brunswick..... | | 364,429 |
| Crosier Kilgour & Partners Ltd, Winnipeg, Manitoba..... | | 222,096 |
| CWMM Consulting Engineers Ltd, Vancouver, British Columbia..... | | 313,604 |
| Davison Seamone Rickard Adams Architects Inc, Halifax, Nova Scotia..... | | 149,960 |
| Defran Inc, Gatineau, Quebec..... | | 992,327 |
| Dessau Inc, Longueuil, Quebec..... | | 282,617 |
| DFS Inc, Saint John, New Brunswick..... | 2,384,500 | |
| DGH Engineering Ltd, St Andrews, Manitoba..... | | 334,418 |
| Dialog Ontario Inc, Toronto, Ontario..... | | 356,315 |
| Diamond and Schmitt Architects Inc, Toronto, Ontario..... | | 4,216,327 |
| Dilawri Property Holdings Ltd, Ottawa, Ontario..... | | 431,652 |
| Dillon Consulting Ltd, London, Ontario..... | | 2,794,699 |
| Dora Construction Ltd, Dartmouth, Nova Scotia..... | | 316,396 |
| Downunder Geotechnical Ltd, Maple, Ontario..... | | 102,046 |
| Dream Unlimited Corp, Toronto, Ontario..... | | 1,077,336 |
| DST Consulting Engineers Inc, Ottawa, Ontario..... | | 446,257 |
| Duffus Romans Kundzins Rounsefell Ltd, Halifax, Nova Scotia..... | | 111,450 |
| DXB Project Management Inc, Winnipeg, Manitoba..... | | 886,371 |
| EastPoint Engineering Ltd, Halifax, Nova Scotia..... | | 104,379 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| EGE Engineering Ltd, Winnipeg, Manitoba..... | | 1,243,891 |
| EllisDon Corporation, Mississauga, Ontario..... | | 1,326,286 |
| Emil Anderson Construction (EAC) Inc, Kelowna, British Columbia..... | | 2,555,076 |
| EnGlobe Corp, Québec, Quebec..... | | 664,988 |
| Ethnoscop Inc, Boucherville, Quebec..... | | 173,925 |
| Eureka Enterprises Inc, Winnipeg, Manitoba..... | | 139,670 |
| Exp Architects Inc, Halifax, Nova Scotia..... | | 387,772 |
| Exp Services Inc, Brampton, Ontario..... | | 641,023 |
| FC O'Neill Scriven and Associates Ltd, Halifax, Nova Scotia..... | | 166,665 |
| Fisheries and Oceans, Ottawa, Ontario..... | | 196,501 |
| Floyd's Construction Ltd, Rocky Harbour, Newfoundland and Labrador..... | | 410,950 |
| Fougere Menchenton Architecture Inc, St John's, Newfoundland and Labrador..... | | 212,196 |
| Fournier Gersovitz Moss Drolet & Associés Architectes, Montréal, Quebec..... | | 2,343,085 |
| Fowler Bauld & Mitchell Ltd, Halifax, Nova Scotia..... | | 405,400 |
| FSA Architecture Inc, Montréal, Quebec..... | | 596,753 |
| FVB Energy Inc, Edmonton, Alberta..... | | 2,062,061 |
| G Bird Holdings Inc, Ottawa, Ontario..... | | 2,000,571 |
| Gaulec Contracting Ltd, Orleans, Ontario..... | | 349,517 |
| Gemtec Ltd, Fredericton, New Brunswick..... | | 518,510 |
| Glenview Management Limited, Ottawa, Ontario..... | | 954,342 |
| Golder Associates Ltd, Mississauga, Ontario..... | | 17,752,609 |
| Goodkey Weedmark & Associates Ltd, Ottawa, Ontario..... | | 158,978 |
| Goodmen Roofing Ltd..... | | 820,374 |
| Government of Manitoba, Winnipeg, Manitoba..... | | 101,569 |
| GRC Architect Inc, Ottawa, Ontario..... | | 390,597 |
| Groupe Régis Côté Inc, Québec, Quebec..... | | 130,657 |
| Groupe Stavibel Inc, Montréal, Quebec..... | | 778,064 |
| GWL Realty Advisors Inc, Ottawa, Ontario..... | | 933,917 |
| Harper J Maclellan D Martin R Robertson D, Ottawa, Ontario..... | | 851,069 |
| Hatch Ltd, Niagara Falls, Ontario..... | | 144,822 |
| HDK Consulting Inc, Winnipeg, Manitoba..... | | 186,163 |
| Herold Engineering Ltd, Nanaimo, British Columbia..... | | 801,481 |
| HOOPP Realty Inc, Toronto, Ontario..... | | 164,607 |
| House of Commons, Ottawa, Ontario..... | | 1,114,932 |
| Hussain M, Langley, British Columbia..... | | 555,770 |
| IBI Group, Toronto, Ontario..... | | 1,194,006 |
| ISL Engineering and Land Services Ltd, Langley, British Columbia..... | | 272,042 |
| JL Richards & Associates Ltd, Ottawa, Ontario..... | | 141,465 |
| Jodoin Lamarre Pratte Architectes Inc, Montréal, Quebec..... | | 264,092 |
| Jones Lang LaSalle Real Estate Services Inc, Toronto, Ontario..... | | 415,233 |
| Kasian Architecture Interior Design and Planning Ltd, Vancouver, British Columbia..... | | 1,656,421 |
| Kinetic Construction Ltd, Victoria, British Columbia..... | | 217,928 |
| Kontzamanis Graumann Smith MacMillan Inc, Winnipeg, Manitoba..... | | 2,540,133 |
| KS 219 Laurier Avenue West Inc, Ottawa, Ontario..... | | 3,606,715 |
| KWC Architects Inc, Ottawa, Ontario..... | | 994,464 |
| LD Watson ES MacEwen Allan Teramura Architech Inc, Ottawa, Ontario..... | | 493,228 |
| Lemay Co Inc, Montréal, Quebec..... | | 2,829,482 |
| Les Constructions Beldex Inc, Boisbriand, Quebec..... | | 120,533 |
| Les Consultants Odette Roy et Isabelle Jacques Inc, Saint-Georges, Quebec..... | | 353,782 |
| LWG Architectural Interiors Inc, Ottawa, Ontario..... | | 557,876 |
| Mallen Gowing Berzins Architecture Inc, Vancouver, British Columbia..... | | 965,233 |
| Manufacturers Life Insurance Company, Toronto, Ontario..... | | 119,739 |
| Maxxam Analytics Inc, Toronto, Ontario..... | | 311,390 |
| MCW Consultants Ltd, Winnipeg, Manitoba..... | | 296,212 |
| Menkes Shoener Dagenais Letourneux Architectes Inc, Montréal, Quebec..... | | 253,360 |
| Meridian Engineering Inc, Clarendville, Newfoundland and Labrador..... | | 130,100 |
| Minto Group Inc, Ottawa, Ontario..... | | 8,329,289 |
| Mobile Resource Group Inc, Ottawa, Ontario..... | | 101,064 |
| Morguard Corporation, Mississauga, Ontario..... | | 9,321,178 |
| Moriyama & Teshima Architects, Toronto, Ontario..... | | 5,160,277 |
| Morrison Hershfield Ltd, Toronto, Ontario..... | | 325,896 |
| Motorola Solutions Canada Inc, Markham, Ontario..... | | 106,651 |
| Nadine International Inc, Ottawa, Ontario..... | | 4,504,817 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| National Research Council of Canada, Ottawa, Ontario..... | | 911,588 |
| NFOE Inc, Montréal, Quebec..... | | 1,314,188 |
| Norr Ltd, Toronto, Ontario..... | | 3,428,975 |
| North America Construction (1993) Ltd, Morriston, Ontario..... | | 417,267 |
| Northern Sky Architecture Inc, Winnipeg, Manitoba..... | | 407,976 |
| Number Ten Architectural Group, Victoria, British Columbia..... | | 2,439,955 |
| ONPA Architects, Edmonton, Alberta..... | | 230,601 |
| P3 Architecture Partnership, Regina, Saskatchewan..... | | 328,079 |
| Pageau Morel & Associates Inc, Gatineau, Quebec..... | | 699,991 |
| Parsons Inc, Calgary, Alberta..... | | 2,021,019 |
| PCL Constructors Canada Inc, Winnipeg, Manitoba..... | | 1,357,660 |
| Peter J Kindree Architect, Ottawa, Ontario..... | | 770,846 |
| Place Bonaventure Property Management Inc, Montréal, Quebec..... | | 149,194 |
| Pomerleau Inc, Saint-Georges, Quebec..... | | 1,540,000 |
| Provencher Roy Associés Architectes Inc, Montréal, Quebec..... | | 1,498,395 |
| Public Works and Government Services, Gatineau, Quebec..... | | 39,784,341 |
| Ratio Architecture Interior Design and Planning Inc, Vancouver, British Columbia..... | | 1,941,045 |
| RDH Building Engineering Ltd, Vancouver, British Columbia..... | | 120,354 |
| Republic Architecture Inc, Winnipeg, Manitoba..... | | 1,279,279 |
| Riggs Engineering Ltd, London, Ontario..... | | 249,466 |
| RJG Construction Ltd, St John's, Newfoundland and Labrador..... | | 102,058 |
| Robertson Martin Architects Inc, Ottawa, Ontario..... | | 672,544 |
| Rubin & Rotman Inc, Montréal, Quebec..... | | 347,685 |
| Schoeler & Heaton Architects Inc, Ottawa, Ontario..... | | 552,271 |
| SCREO I Regent St Inc, Toronto, Ontario..... | | 520,247 |
| SEPW Architecture Inc, Regina, Saskatchewan..... | | 141,409 |
| Service & Construction Mobile Ltée, Laval, Quebec..... | | 298,931 |
| Services Pétroliers M T Inc, Chicoutimi, Quebec..... | | 187,273 |
| Shared Services Canada, Ottawa, Ontario..... | | 643,574 |
| SHM Canada Consulting Ltd, Halifax, Nova Scotia..... | | 514,786 |
| Sixty-One Queen Ltd, Ottawa, Ontario..... | | 840,207 |
| SLR Consulting (Canada) Ltd, Vancouver, British Columbia..... | | 3,015,210 |
| SNC-Lavalin Inc, Montréal, Quebec..... | | 7,337,185 |
| South Willow Developments Ltd, Digby, Nova Scotia..... | | 684,440 |
| St-Gelais Montminy Architectes, Charlesbourg, Quebec..... | | 1,814,548 |
| Stantec Architecture Ltd, Edmonton, Alberta..... | | 9,993,317 |
| Sun Life Assurance Company of Canada, Waterloo, Ontario..... | | 4,221,486 |
| Taligent Consulting Inc, Ottawa, Ontario..... | | 5,594,192 |
| Taylor/Hazell Architects Ltd, Toronto, Ontario..... | | 659,009 |
| Technical Safety Authority of Saskatchewan, Regina, Saskatchewan..... | | 173,178 |
| Technorem Inc, Laval, Quebec..... | | 404,324 |
| Teknion Ltd, Ottawa, Ontario..... | | 133,670 |
| TeraMach Technologies Inc, Ottawa, Ontario..... | | 663,984 |
| Terry W Danelley Architect Inc James G Orlikow Architect Inc, Winnipeg, Manitoba..... | | 103,421 |
| Tetra Tech EBA Inc, Edmonton, Alberta..... | | 6,318,642 |
| The ReAlignment Group Ltd, Denver, Colorado..... | | 571,330 |
| Tiree Facility Solutions Inc, Ottawa, Ontario..... | | 183,941 |
| Tower Engineering Group Ltd Partnership, Winnipeg, Manitoba..... | | 550,094 |
| True North Commercial LLP, Toronto, Ontario..... | | 839,159 |
| Turner & Townsend CM2R Inc, Toronto, Ontario..... | | 218,228 |
| Umbr Engineering Ltd, Edmonton, Alberta..... | | 189,683 |
| Valron Engineers Inc, Moncton, New Brunswick..... | | 259,741 |
| Verne Reimer Architecture Inc, Winnipeg, Manitoba..... | | 713,711 |
| Wedler Engineering LLP, Courtenay, British Columbia..... | | 391,077 |
| WSP Canada Inc, Montréal, Quebec..... | | 48,394,944 |
| Service payments under \$100,000 (494 payees)..... | | 8,264,030 |
| Health and Welfare Services..... | 643,201 | |
| Health Canada, Ottawa, Ontario..... | | 132,424 |
| Public Works and Government Services, Gatineau, Quebec..... | | 196,266 |
| Service payments under \$100,000 (50 payees)..... | | 314,511 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Informatics Services..... | 114,082,355 | |
| 2Keys Corporation, Ottawa, Ontario..... | | 110,000 |
| Accenture Inc, Ottawa, Ontario..... | | 193,468 |
| ADGA Group Consultants Inc, Ottawa, Ontario..... | | 268,282 |
| BDO Canada LLP, Ottawa, Ontario..... | | 1,008,686 |
| Calian Technologies Ltd, Ottawa, Ontario..... | | 196,638 |
| Canada Post Corporation, Ottawa, Ontario..... | | 193,662 |
| CGI Information Systems and Management Consultants Inc, Fredericton, New Brunswick..... | | 8,484,601 |
| Communications Security Establishment Canada, Ottawa, Ontario..... | | 211,051 |
| Donna Cona Inc, Ottawa, Ontario..... | | 3,653,820 |
| Emerion Inc, Ottawa, Ontario..... | | 597,802 |
| Excel Human Resources Inc, Ottawa, Ontario..... | | 338,727 |
| Fujitsu Consulting (Canada) Inc, Montréal, Quebec..... | | 153,794 |
| Gartner Group Canada Inc, Toronto, Ontario..... | | 1,443,820 |
| Hewlett-Packard (Canada) Co, Mississauga, Ontario..... | | 13,386,311 |
| House of Commons, Ottawa, Ontario..... | | 1,708,060 |
| Ibiska Telecom Inc, Ottawa, Ontario..... | | 1,327,403 |
| IBM Canada Ltd, Toronto, Ontario..... | | 24,304,897 |
| iFathom Corp, Ottawa, Ontario..... | | 2,889,514 |
| Infosys Public Services Inc, Toronto, Ontario..... | | 11,491,107 |
| IT/Net Ottawa Inc, Ottawa, Ontario..... | | 455,587 |
| Maplesoft Group, Ottawa, Ontario..... | | 5,127,774 |
| Modis Canada Inc, Toronto, Ontario..... | | 3,784,198 |
| Neopost Canada Ltd, Markham, Ontario..... | | 312,500 |
| OpenText Corp, Waterloo, Ontario..... | | 255,629 |
| Oracle Canada ULC, Toronto, Ontario..... | | 1,289,364 |
| PrecisionERP Inc, Ottawa, Ontario..... | | 1,290,013 |
| Protak Consulting Group Inc, Ottawa, Ontario..... | | 302,347 |
| Public Works and Government Services, Gatineau, Quebec..... | | 7,990,501 |
| Rad International Ltd, Mississauga, Ontario..... | | 185,857 |
| Randstad Interim Inc, Ottawa, Ontario..... | | 4,424,086 |
| SAP Canada Inc, Toronto, Ontario..... | | 1,245,219 |
| SI Systems Ltd, Calgary, Alberta..... | | 2,435,631 |
| Sierra Systems Group Inc, Vancouver, British Columbia..... | | 129,845 |
| Softchoice Corporation, Ottawa, Ontario..... | | 102,617 |
| Systematix IT Solutions Inc, Ottawa, Ontario..... | | 6,874,443 |
| TEKsystems Canada Inc, Mississauga, Ontario..... | | 2,467,308 |
| Telus Communications Inc, Burnaby, British Columbia..... | | 1,107,374 |
| Treasury Board Secretariat, Ottawa, Ontario..... | | 651,894 |
| TRM Technologies Inc, Ottawa, Ontario..... | | 1,036,267 |
| Service payments under \$100,000 (51 payees)..... | | 652,258 |
| Interpretation and Translation Services..... | 45,197,378 | |
| 2961-3403 Québec Inc, Laval, Quebec..... | | 303,092 |
| Barnabé S, St-Eustache, Quebec..... | | 574,264 |
| Compagnie Amplexor Canada Inc, Montréal, Quebec..... | | 489,336 |
| Composition Sainte-Foy Inc, Québec, Quebec..... | | 816,015 |
| Crepeau D, Montréal, Quebec..... | | 121,685 |
| Duchesne J, Gatineau, Quebec..... | | 321,736 |
| Exact Legal Translations Inc, Gatineau, Quebec..... | | 115,874 |
| Fox Translations Ltd, Ottawa, Ontario..... | | 430,625 |
| GAT International Localization Services Inc, Montréal, Quebec..... | | 189,474 |
| Jolimot Inc, Gatineau, Quebec..... | | 570,616 |
| Les Traducteurs Réunis SCC, Val-des-Monts, Quebec..... | | 1,646,913 |
| Les Traductions Tessier SCC, Gatineau, Quebec..... | | 4,785,422 |
| Lionbridge Ltd, Montréal, Quebec..... | | 121,312 |
| LWTAB Communications Inc, Toronto, Ontario..... | | 1,502,856 |
| Masha Krupp Translation Group Ltd, Ottawa, Ontario..... | | 319,155 |
| Megalexis Communications Inc, Montréal, Quebec..... | | 173,038 |
| Mots-A-Tout Inc, Ottawa, Ontario..... | | 111,472 |
| Multilingual Community Interpreter Services, Toronto, Ontario..... | | 435,060 |
| National Captioning Canada Ltd, Calgary, Alberta..... | | 197,906 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Opes Consult Inc, Ottawa, Ontario..... | | 248,992 |
| Public Works and Government Services, Gatineau, Quebec..... | | 7,479,737 |
| R&R International Translation Specialists Inc, Montréal, Quebec..... | | 1,658,388 |
| Roy S, Stoneham, Quebec..... | | 538,582 |
| Scialom A, Ottawa, Ontario..... | | 107,396 |
| Senate of Canada, Ottawa, Ontario..... | | 491,546 |
| Services linguistiques Versacom Inc, Montréal, Quebec..... | | 438,383 |
| Sign Language Interpreting Associates Ottawa Inc, Ottawa, Ontario..... | | 905,575 |
| Société Gamma Inc, Ottawa, Ontario..... | | 253,021 |
| Soludoc Inc, Montréal, Quebec..... | | 1,754,650 |
| Sonovision Canada Inc, Ottawa, Ontario..... | | 605,468 |
| SOVO Technologies Inc, Montréal, Quebec..... | | 636,873 |
| SSC Script Services Corporation, Ottawa, Ontario..... | | 250,820 |
| SYM Communications Inc, Montréal, Quebec..... | | 774,734 |
| Syntagme Inc, Montréal, Quebec..... | | 1,238,582 |
| TCI Translators, Conference Interpreters Inc, Ottawa, Ontario..... | | 853,629 |
| Techni-Textes Inc, Saint-Hubert, Quebec..... | | 108,547 |
| Traduction Syntra Inc, Gatineau, Quebec..... | | 173,132 |
| Traduction Trans-It Inc, Laval, Quebec..... | | 707,566 |
| Tradunion Inc, Ottawa, Ontario..... | | 121,850 |
| Transperfect Translation Company, Toronto, Ontario..... | | 188,326 |
| Turmel P, Gatineau, Quebec..... | | 185,535 |
| Ubiquis Canada Inc, Montréal, Quebec..... | | 470,281 |
| WTB Language Group Inc, Ottawa, Ontario..... | | 270,131 |
| Service payments under \$100,000 (582 payees)..... | | 11,509,783 |
| Legal Services..... | 21,418,033 | |
| Irving Mitchell Kalighman LLP, Montréal, Quebec..... | | 162,838 |
| Justice, Ottawa, Ontario..... | | 16,021,672 |
| Lenczner Slaght Royce Smith Griffin LLP, Toronto, Ontario..... | | 285,772 |
| Norton Rose Fulbright Canada LLP, Toronto, Ontario..... | | 1,306,190 |
| Torys LLP, Toronto, Ontario..... | | 3,428,327 |
| Service payments under \$100,000 (30 payees)..... | | 213,234 |
| Management Consulting..... | 143,405,739 | |
| 3737110 Canada Inc, Gatineau, Quebec..... | | 279,047 |
| 4Té Inc, Ottawa, Ontario..... | | 185,860 |
| 529040 Ontario Inc and 880382 Ontario Inc, Ottawa, Ontario..... | | 328,258 |
| 7314892 Canada Inc, Gatineau, Quebec..... | | 279,331 |
| A Hundred Answers Inc, Ottawa, Ontario..... | | 105,780 |
| Accenture Inc, Toronto, Ontario..... | | 1,455,522 |
| ACNielsen Company of Canada, Markham, Ontario..... | | 197,620 |
| ADGA Group Consultants Inc, Ottawa, Ontario..... | | 3,308,934 |
| Adirondack Information Management Inc, Ottawa, Ontario..... | | 946,872 |
| Adjuvo Associates Ltd, Bath, United Kingdom..... | | 103,220 |
| AIM Group Inc, Ottawa, Ontario..... | | 342,937 |
| Allied Properties Management Limited Partnership, Toronto, Ontario..... | | 890,325 |
| Architecture49 Inc, Winnipeg, Manitoba..... | | 152,103 |
| Artemp Personnel Services Inc, Ottawa, Ontario..... | | 252,776 |
| Associated Engineering Ltd, Edmonton, Alberta..... | | 254,817 |
| Banctec Inc, Markham, Ontario..... | | 313,479 |
| BDO Canada LLP, Ottawa, Ontario..... | | 962,806 |
| Besner B Vered Z, Ottawa, Ontario..... | | 547,088 |
| Canadian Leaseback (GP) Inc, Vancouver, British Columbia..... | | 322,062 |
| CBRE Ltd, Toronto, Ontario..... | | 187,265 |
| CGI Information Systems and Management Consultants Inc, Fredericton, New Brunswick..... | | 7,986,104 |
| CIMA Canada Inc, Laval, Quebec..... | | 574,105 |
| Colliers Project Leaders Inc, Ottawa, Ontario..... | | 10,043,633 |
| Cominar Real Estate Investment Trust, Québec, Quebec..... | | 279,251 |
| Contract Community Inc, Ottawa, Ontario..... | | 223,773 |
| Correctional Service, Ottawa, Ontario..... | | 288,549 |
| Cummins Western Canada, Vancouver, British Columbia..... | | 115,403 |
| Deloitte LLP, Toronto, Ontario..... | | 1,192,024 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| DFS Inc, Saint John, New Brunswick..... | | 158,021 |
| Dilawri Property Holdings Ltd, Ottawa, Ontario..... | | 413,560 |
| Dream Unlimited Corp, Toronto, Ontario..... | | 100,025 |
| Ernst & Young LLP, Ottawa, Ontario..... | | 989,415 |
| Ever-Green Energy LLC, Saint Paul, Minnesota..... | | 333,959 |
| Forrester Research Inc, Cambridge, Massachusetts..... | | 741,858 |
| FVB Energy Inc, Edmonton, Alberta..... | | 174,786 |
| Gartner Group Canada Inc, Toronto, Ontario..... | | 474,791 |
| Goodkey Weedmark & Associates Ltd, Ottawa, Ontario..... | | 177,550 |
| Haskoning UK Ltd, Peterborough, United Kingdom..... | | 580,263 |
| Hitachi Consulting Government Solutions Inc, Waltham, Massachusetts..... | | 679,428 |
| Horizant Inc, Ottawa, Ontario..... | | 236,250 |
| House of Commons, Ottawa, Ontario..... | | 1,286,803 |
| Ibiska Telecom Inc, Ottawa, Ontario..... | | 1,680,775 |
| IBM Canada Ltd, Toronto, Ontario..... | | 33,273,141 |
| Interis Consulting Inc, Ottawa, Ontario..... | | 121,549 |
| Jones Lang LaSalle Real Estate Services Inc, Toronto, Ontario..... | | 1,369,984 |
| Knowles Consultancy Services Inc, Mississauga, Ontario..... | | 483,654 |
| KPMG LLP, Ottawa, Ontario..... | | 1,333,509 |
| Les Technologies Sliq Media Inc, Montréal, Quenec..... | | 146,416 |
| Maplesoft Group, Ottawa, Ontario..... | | 276,636 |
| MaxSys Staffing & Consulting, Ottawa, Ontario..... | | 128,167 |
| McInnes Cooper, Halifax, Nova Scotia..... | | 175,475 |
| MDOS Consulting Inc, Ottawa, Ontario..... | | 147,058 |
| Minto Group Inc, Ottawa, Ontario..... | | 15,827,275 |
| Modis Canada Inc, Toronto, Ontario..... | | 114,788 |
| Morguard Corporation, Mississauga, Ontario..... | | 747,299 |
| Morrison Hershfield Ltd, Toronto, Ontario..... | | 257,641 |
| National Defence, Ottawa, Ontario..... | | 145,288 |
| Oracle Canada ULC, Toronto, Ontario..... | | 1,476,627 |
| Peter Hadwen Consulting Inc, Ottawa, Ontario..... | | 157,331 |
| Portage Personnel Inc, Gatineau, Quebec..... | | 140,998 |
| PrecisionERP Inc, Ottawa, Ontario..... | | 135,297 |
| PricewaterhouseCoopers LLP, Toronto, Ontario..... | | 11,189,278 |
| Protak Consulting Group Inc, Ottawa, Ontario..... | | 1,591,530 |
| Provencher Roy + Associés Architectes Inc, Montréal, Quebec..... | | 658,190 |
| RYCOM Corporation, Vaughan, Ontario..... | | 794,915 |
| SAP Canada Inc, Toronto, Ontario..... | | 980,654 |
| SI Systems Ltd, Calgary, Alberta..... | | 512,294 |
| Singleton Urquhart Reynolds Vogel LLP, Vancouver, British Columbia..... | | 663,746 |
| Sixty-One Queen Ltd, Ottawa, Ontario..... | | 113,691 |
| SPAR Associates Inc, Annapolis, Maryland..... | | 679,017 |
| Stantec Architecture Ltd, Edmonton, Alberta..... | | 172,240 |
| Sun Life Assurance Company of Canada, Waterloo, Ontario..... | | 374,441 |
| Sustainability Solutions Group Workers Cooperative, Tatamagouche, Nova Scotia..... | | 151,715 |
| Taligent Consulting Inc, Ottawa, Ontario..... | | 7,592,378 |
| The International Association of Contract and Commercial Managers Inc, Ridgefield, Connecticut..... | | 343,490 |
| The Right Door Consulting & Solutions Inc, Ottawa, Ontario..... | | 652,862 |
| Tiree Facility Solutions Inc, Ottawa, Ontario..... | | 10,376,346 |
| TPG Technology Consulting Ltd, Ottawa, Ontario..... | | 1,972,307 |
| Treasury Board Secretariat, Ottawa, Ontario..... | | 119,371 |
| TRM Technologies Inc, Ottawa, Ontario..... | | 584,042 |
| Turner & Townsend CM2R Inc, Toronto, Ontario..... | | 1,804,851 |
| Vancouver Shipyards Co Ltd, North Vancouver, British Columbia..... | | 2,923,030 |
| VCAN Group Inc, Ottawa, Ontario..... | | 130,883 |
| VFA Canada Inc, Burnaby, British Columbia..... | | 115,403 |
| Service payments under \$100,000 (227 payees)..... | | 2,304,504 |
| Protection Services..... | 41,135,742 | |
| Brookfield Global Integrated Solutions Canada LP, Markham, Ontario..... | | 1,685,278 |
| Chubb Edwards, Mississauga, Ontario..... | | 1,173,884 |
| Citizenship and Immigration, Ottawa, Ontario..... | | 175,334 |
| Commissionaires Great Lakes-Toronto, Toronto, Ontario..... | | 197,512 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Commissionaires Montréal, Montréal, Quebec..... | | 5,584,438 |
| Commissionaires New Brunswick & PEI, Saint John, New Brunswick..... | | 1,204,464 |
| Commissionaires Nova Scotia, Halifax, Nova Scotia..... | | 601,711 |
| Commissionaires Ottawa, Ottawa, Ontario..... | | 16,121,496 |
| Commissionaires Québec, Québec, Quebec..... | | 299,833 |
| Commissionaires Victoria The Islands & Yukon, Victoria, British Columbia..... | | 699,997 |
| Cuccione M, Coquitlam, British Columbia..... | | 795,054 |
| Extravision Video Technologies Inc, Trois-Rivières, Quebec..... | | 117,154 |
| Fire Prevention Services Ltd, Yellowknife, Northwest Territories..... | | 220,483 |
| Fisheries and Oceans, Ottawa, Ontario..... | | 203,898 |
| Forbes Fire Protection Inc, Ottawa, Ontario..... | | 190,717 |
| GM Développement Inc, Québec, Quebec..... | | 276,995 |
| House of Commons, Ottawa, Ontario..... | | 223,497 |
| Library and Archives of Canada, Gatineau, Quebec..... | | 245,824 |
| National Defence, Ottawa, Ontario..... | | 278,670 |
| Olympia Electric Ltd, Charlottetown, Prince Edward Island..... | | 301,899 |
| Parliamentary Protective Service, Ottawa, Ontario..... | | 481,404 |
| Privy Council Office, Ottawa, Ontario..... | | 1,039,255 |
| Public Works and Government Services, Gatineau, Quebec..... | | 5,658,481 |
| Siemens Canada Ltd, Oakville, Ontario..... | | 803,326 |
| Tyco International of Canada Ltd, Toronto, Ontario..... | | 826,262 |
| Service payments under \$100,000 (188 payees)..... | | 1,728,876 |
| Scientific and Research Services..... | 43,189,404 | |
| 1science Inc, Montréal, Quebec..... | | 169,200 |
| 8725535 Canada Inc, Montréal, Quebec..... | | 401,790 |
| 9249-0408 Québec Inc, Chesterville, Quebec..... | | 144,900 |
| Adapt2Me Inc, Montréal, Quebec..... | | 312,705 |
| Aeryon Labs Inc, Waterloo, Ontario..... | | 508,800 |
| Agartee Technology Inc, Burnaby, British Columbia..... | | 140,000 |
| Ammolite BioModels, Calgary, Alberta..... | | 203,452 |
| Apex Industries Inc, Moncton, New Brunswick..... | | 930,219 |
| ARA robotique Inc, Montréal, Quebec..... | | 165,050 |
| Arcadia Laboratories Inc, Montréal, Quebec..... | | 903,580 |
| Arcadis Canada Inc, Toronto, Ontario..... | | 131,581 |
| ASE Smart Energy Inc, Ottawa, Ontario..... | | 400,999 |
| Aspect Biosystems Ltd, Vancouver, British Columbia..... | | 355,092 |
| ATTAbotics Inc, Calgary, Alberta..... | | 395,522 |
| Baton Simulations Inc, Montréal, Quebec..... | | 486,550 |
| BioComposites Group Inc, Drayton Valley, Alberta..... | | 289,648 |
| Bitaccess Inc, Ottawa, Ontario..... | | 168,866 |
| Bitfence Inc, Ottawa, Ontario..... | | 373,296 |
| BlueDot Inc, Toronto, Ontario..... | | 344,728 |
| Bluedrop Performance Learning Inc, St John's, Newfoundland and Labrador..... | | 533,403 |
| CAE Inc, Ottawa, Ontario..... | | 536,706 |
| Campbell Scientific (Canada) Corp, Edmonton, Alberta..... | | 275,837 |
| Cape Breton University, Sydney, Nova Scotia..... | | 117,141 |
| CaSA Connected Appliances Ltd, St-Mathieu-de-Beloil, Quebec..... | | 150,045 |
| Consolidated Coatings Corporation, Delta, British Columbia..... | | 452,606 |
| Corstem, Montréal, Quebec..... | | 325,663 |
| Cyclica Inc, Toronto, Ontario..... | | 201,834 |
| D-TA Systems Inc, Ottawa, Ontario..... | | 402,373 |
| Dakota Supplies Inc, Calgary, Alberta..... | | 100,118 |
| Datifex Inc, Toronto, Ontario..... | | 294,500 |
| Deloitte LLP, Toronto, Ontario..... | | 150,000 |
| DEW Engineering and Development ULC, Ottawa, Ontario..... | | 514,391 |
| Envenio Inc, Fredericton, New Brunswick..... | | 126,226 |
| Eomax Corp, Toronto, Ontario..... | | 726,390 |
| Equispheres Inc, Ottawa, Ontario..... | | 107,673 |
| Eve Medical Inc, Toronto, Ontario..... | | 123,728 |
| Evinance Innovation Inc, Montréal, Quebec..... | | 128,800 |
| Eyeread Inc, Halifax, Nova Scotia..... | | 309,957 |
| FormVerse Inc, Carlsbad Springs, Ontario..... | | 477,780 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| FREDSense Technologies Corp, Calgary, Alberta..... | | 230,652 |
| Gambit IT Solutions Inc, Ottawa, Ontario..... | | 502,414 |
| Gartner Group Canada Inc, Toronto, Ontario..... | | 144,639 |
| Geneyouin Inc, Maple, Ontario..... | | 580,420 |
| H Plus Technologies Ltd, Vancouver, British Columbia..... | | 358,960 |
| Heritage River Enterprises Inc, Mount Stewart, Prince Edward Island..... | | 432,362 |
| HubStor Inc, Kanata, Ontario..... | | 185,119 |
| Info-Electronics Systems Inc, Dollard-des-Ormeaux, Quebec..... | | 256,651 |
| Intelligent System Solutions Corporation, St John's, Newfoundland and Labrador..... | | 481,351 |
| Intellijoint Surgical Inc, Waterloo, Ontario..... | | 490,428 |
| Inversa Systems Ltd, Fredericton, New Brunswick..... | | 492,880 |
| Island Water Technologies Incorporated, Montague, Prince Edward Island..... | | 365,864 |
| Isobarex Corp, Vaughan, Ontario..... | | 435,576 |
| KA Imaging Inc, Kitchener, Ontario..... | | 600,000 |
| Kasiel Solutions Inc, Saskatoon, Saskatchewan..... | | 397,387 |
| Kent Imaging Inc, Calgary, Alberta..... | | 293,657 |
| Kognitiv Spark Inc, Hanwell, New Brunswick..... | | 892,983 |
| Komutel Inc, Saint-Georges, Quebec..... | | 408,880 |
| Korah Ltd, Markham, Ontario..... | | 300,959 |
| Kraken Robotic Systems Inc, Conception Bay South, Newfoundland and Labrador..... | | 885,000 |
| Logistique Saint-Laurent Inc, Chicoutimi, Quebec..... | | 499,281 |
| LR Tech Inc, Lévis, Quebec..... | | 501,972 |
| Lumiant Corporation, Kelowna, British Columbia..... | | 313,916 |
| Luxmux Technology Corporation, Calgary, Alberta..... | | 381,250 |
| Marinvent Corporation, Saint Bruno, Quebec..... | | 830,945 |
| Mawashi Science & Technologie Inc, Saint-Jean-sur-Richelieu, Quebec..... | | 901,903 |
| Maxwellian Inc, Montréal, Quebec..... | | 327,854 |
| Metocean Telematics Limited, Dartmouth, Nova Scotia..... | | 539,587 |
| MindBridge Analytics Inc, Ottawa, Ontario..... | | 241,774 |
| Morganite Canada Corporation, Burlington, Ontario..... | | 662,293 |
| National Research Council of Canada, Ottawa, Ontario..... | | 2,190,799 |
| NP Aerospace (Canada) Limited, Burlington, Ontario..... | | 343,575 |
| NZ Technologies Inc, Vancouver, British Columbia..... | | 270,600 |
| Oakville Stamping & Bending Limited, Oakville, Ontario..... | | 425,844 |
| Ocean Floor Geophysics Inc, Burnaby, British Columbia..... | | 492,483 |
| Ontario Clean Water Agency, Toronto, Ontario..... | | 113,215 |
| Opalux Incorporated, Toronto, Ontario..... | | 496,730 |
| OVA Gestion conseil Inc, Québec, Quebec..... | | 514,980 |
| Plum io Inc, Waterloo, Ontario..... | | 499,969 |
| PRE Labs Inc, Kelowna, British Columbia..... | | 354,711 |
| Productions Neweb tv Inc, Montréal, Quebec..... | | 499,831 |
| Proximify Inc, Ottawa, Ontario..... | | 462,257 |
| Public Works and Government Services, Gatineau, Quebec..... | | 446,078 |
| Pug Pharm Productions Inc, Vancouver, British Columbia..... | | 159,915 |
| QoC Health Inc, Toronto, Ontario..... | | 172,081 |
| QReserve Inc, Hamilton, Ontario..... | | 182,642 |
| QuirkLogic Inc, Calgary, Alberta..... | | 260,994 |
| Range and Bearing Corporation, Victoria, British Columbia..... | | 495,483 |
| RocketChicken Interactive Inc, Burnaby, British Columbia..... | | 167,152 |
| Rocky Mountain Equipment Canada Ltd, Calgary, Alberta..... | | 248,750 |
| Safety Labs Inc, Ottawa, Ontario..... | | 363,017 |
| SecureKey Technologies Inc, Toronto, Ontario..... | | 388,584 |
| Shearwater Research Inc, Richmond, Ontario..... | | 602,156 |
| Simpatco Intelligent Systems Inc, Toronto, Ontario..... | | 453,612 |
| Site 2020 Inc, Halifax, Nova Scotia..... | | 176,225 |
| Skaha Remote Sensing Ltd, Naramata, British Columbia..... | | 172,400 |
| Smart grid to business (SG2B) Inc, Montréal, Quebec..... | | 214,665 |
| Social Asset Measurements Inc, Toronto, Ontario..... | | 528,769 |
| Solar Global Solutions Ltd, Halifax, Nova Scotia..... | | 442,500 |
| Stantec Architecture Ltd, Edmonton, Alberta..... | | 257,972 |
| StreamWorx AI Inc, Toronto, Ontario..... | | 329,949 |
| The Power Collective Inc, Kingston, Ontario..... | | 814,178 |
| Thoth Technology Inc, Cookstown, Ontario..... | | 750,581 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Two Hat Security Research Corp, Kelowna, British Columbia..... | | 121,003 |
| Ubiquilux Corp, Caledon, Ontario..... | | 115,498 |
| Uncharted Research and Development Incorporated, Nanaimo, British Columbia..... | | 700,279 |
| Underdogs Power Corporation, Montréal, Quebec..... | | 203,483 |
| Virtual Marine Technology Inc, St John's, Newfoundland and Labrador..... | | 156,999 |
| Wedge Networks Inc, Calgary, Alberta..... | | 405,334 |
| World West Technologies Inc, Vancouver, British Columbia..... | | 111,830 |
| Service payments under \$100,000 (93 payees)..... | | 264,175 |
| Special Fees and Services..... | 2,475,798 | |
| Public Works and Government Services, Gatineau, Quebec..... | | 883,627 |
| Service payments under \$100,000 (378 payees)..... | | 1,592,171 |
| Temporary Help Services..... | 2,353,064 | |
| 3056058 Canada Inc, Gatineau, Quebec..... | | 123,408 |
| Altis Human Resources Inc, Toronto, Ontario..... | | 120,663 |
| Av-Tech Inc, Québec, Quebec..... | | 131,181 |
| MaxSys Staffing & Consulting, Ottawa, Ontario..... | | 210,904 |
| Prologic Systems Ltd, Ottawa, Ontario..... | | 139,886 |
| The Right Door Consulting & Solutions Inc..... | | 167,715 |
| Tiree Facility Solutions Inc, Ottawa, Ontario..... | | 280,794 |
| Turtle Island Staffing Inc, Ottawa, Ontario..... | | 121,183 |
| Service payments under \$100,000 (28 payees)..... | | 1,057,330 |
| Training and Educational Services..... | 10,790,032 | |
| ABCE Language School Inc, Ottawa, Ontario..... | | 471,718 |
| Canada School of Public Service, Ottawa, Ontario..... | | 731,809 |
| Caron Professional & Linguistic Training Centre Ltd, Ottawa, Ontario..... | | 191,620 |
| École de langues La Cité Inc, Ottawa, Ontario..... | | 166,361 |
| Gartner Group Canada Inc, Toronto, Ontario..... | | 159,605 |
| Global Knowledge Network (Canada) Inc, Toronto, Ontario..... | | 107,485 |
| Institute on Governance, Ottawa, Ontario..... | | 282,500 |
| Knowledge Circle Learning Services Inc, Ottawa, Ontario..... | | 258,631 |
| La Cité Collégiale, Ottawa, Ontario..... | | 157,479 |
| Le Réseau CLIC Inc, Sherbrooke, Quebec..... | | 236,641 |
| Prosci Canada ULC, Halifax, Nova Scotia..... | | 201,265 |
| Public Service Commission, Ottawa, Ontario..... | | 350,785 |
| Public Works and Government Services, Gatineau, Quebec..... | | 136,264 |
| The Corporate Executive Board Company, Arlington, Virginia..... | | 143,339 |
| Université Sainte-Anne, Pointe-de-l'Église, Nova Scotia..... | | 162,321 |
| University of Ottawa, Ottawa, Ontario..... | | 432,538 |
| Service payments under \$100,000 (799 payees)..... | | 6,599,671 |
| Other Services..... | 381,549,264 | |
| 3089467 Nova Scotia Limited, Shad Bay, Nova Scotia..... | | 270,892 |
| 3098-6145 Québec Inc, Alma, Quebec..... | | 375,340 |
| 3469051 Canada Inc, Montréal, Quebec..... | | 653,386 |
| 4Té Inc, Ottawa, Ontario..... | | 296,763 |
| 68028 Newfoundland & Labrador Corp, Corner Brook, Newfoundland and Labrador..... | | 215,725 |
| 851791 NWT Ltd, Hay River, Northwest Territories..... | | 745,836 |
| 9223-1463 Québec Inc, Kangiqsujuaq, Quebec..... | | 368,500 |
| 9295-1086 Québec Inc, Québec, Quebec..... | | 767,424 |
| 9420410 Canada Inc, Montréal, Quebec..... | | 150,300 |
| 985923 Ontario Inc, Sault Ste Marie, Quebec..... | | 267,533 |
| Adaptaspace Inc, Calgary, Alberta..... | | 106,224 |
| Aecom Canada Ltd, Burnaby, British Columbia..... | | 328,627 |
| AGAT Laboratories Ltd, Calgary, Alberta..... | | 1,394,764 |
| Ainsworth Inc, Toronto, Ontario..... | | 212,482 |
| Amec Americas Ltd, St John's, Newfoundland and Labrador..... | | 2,156,475 |
| Ameresco Canada Inc, Ottawa, Ontario..... | | 550,972 |
| Anchor QEA LLC, Toronto, Ontario..... | | 5,509,337 |
| Applied Electronics Ltd, Mississauga, Ontario..... | | 19,325,576 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| AquaTerra Environmental Ltd, Port Moody, British Columbia..... | | 156,678 |
| Arcadis Canada Inc, Toronto, Ontario..... | | 4,203,369 |
| Artemp Personnel Services Inc, Ottawa, Ontario..... | | 107,913 |
| ASBEX Ltd, Ottawa, Ontario..... | | 1,821,974 |
| Atlantic Geomatics Research Inc, Sydney, Nova Scotia..... | | 251,484 |
| Azimuth Consulting Group Partnership, Vancouver, British Columbia..... | | 128,030 |
| BCE Inc, Montréal, Quebec..... | | 285,623 |
| Bouchard et Blanchette Marine Ltée, Sept-Îles, Quebec..... | | 137,624 |
| Brookfield Global Integrated Solutions Canada LP, Markham, Ontario..... | | 18,806,669 |
| Brunswick Engineering & Consulting Inc, Saint John, New Brunswick..... | | 124,047 |
| Bulletproof Solutions ULC, Fredericton, New Brunswick..... | | 151,537 |
| Burrard Indian Band, North Vancouver, British Columbia..... | | 2,864,135 |
| Canadian Heritage, Gatineau, Quebec..... | | 701,647 |
| Canadian Leaseback (GP) Inc, Vancouver, British Columbia..... | | 688,809 |
| CBCL Ltd, Sydney, Nova Scotia..... | | 181,660 |
| CH2M Hill Canada Ltd, Toronto, Ontario..... | | 419,635 |
| CIMA Canada Inc, Laval, Quebec..... | | 227,506 |
| Colliers Project Leaders Inc, Ottawa, Ontario..... | | 4,440,174 |
| Contract Community Inc, Ottawa, Ontario..... | | 128,066 |
| Delco Automation Inc, Saskatoon, Saskatchewan..... | | 336,239 |
| Dexter Construction Company Ltd, Bedford, Nova Scotia..... | | 701,415 |
| DFS Inc, Saint John, New Brunswick..... | | 975,667 |
| Dillon Consulting Ltd, London, Ontario..... | | 1,343,706 |
| Dream Unlimited Corp, Toronto, Ontario..... | | 102,950 |
| DST Consulting Engineers Inc, Ottawa, Ontario..... | | 1,846,129 |
| Écogénie Inc, Québec, Quebec..... | | 111,247 |
| Elite Environmental Group Inc, Ottawa, Ontario..... | | 583,875 |
| Énergère Inc, Montréal, Quebec..... | | 134,665 |
| EnGlobe Corp, Québec, Quebec..... | | 12,923,793 |
| Environment, Ottawa, Ontario..... | | 270,190 |
| Enviroservices Inc, Terrebonne, Quebec..... | | 512,555 |
| Exp Services Inc, Brampton, Ontario..... | | 141,725 |
| Fiducice St-Dominique, Québec, Quebec..... | | 201,053 |
| Floyd's Construction Ltd, Rocky Harbour, Newfoundland and Labrador..... | | 345,900 |
| FVB Energy Inc, Edmonton, Alberta..... | | 1,934,516 |
| Gemtec Ltd, Fredericton, New Brunswick..... | | 465,916 |
| GHD Ltd, Waterloo, Ontario..... | | 776,547 |
| GM Développement Inc, Québec, Quebec..... | | 378,167 |
| Golder Associates Ltd, Mississauga, Ontario..... | | 8,191,413 |
| Hay Design Inc, Ottawa, Ontario..... | | 335,447 |
| Hemmera Envirochem Inc, Vancouver, British Columbia..... | | 3,329,955 |
| House of Commons, Ottawa, Ontario..... | | 12,080,427 |
| J R Clarke & Associates Ltd, Greely, Ontario..... | | 138,180 |
| Johnson Controls Canada LP, Markham, Ontario..... | | 377,813 |
| Keystone Environmental Ltd, Burnaby, British Columbia..... | | 1,026,095 |
| KPMG LLP, Ottawa, Ontario..... | | 106,501 |
| Kudlik Construction Ltd, Iqaluit, Nunavut..... | | 8,411,170 |
| Le Groupe Gesfor Poirier Pinchin Inc, Montréal, Quebec..... | | 365,575 |
| Library of Parliament, Ottawa, Ontario..... | | 1,335,869 |
| Loiselle Inc, Gatineau, Quebec..... | | 1,492,400 |
| Matcon Environmental Ltd, Coquitlam, British Columbia..... | | 9,262,392 |
| Maxxam Analytics Inc, Toronto, Ontario..... | | 1,360,973 |
| McNally Construction Inc, Hamilton, Ontario..... | | 562,482 |
| MDI Contracting, Paradise, Newfoundland and Labrador..... | | 179,472 |
| MHV Services d'hygiène industrielle Inc, Laval, Quebec..... | | 467,401 |
| Milestone Environmental Contracting Inc, Ottawa, Ontario..... | | 16,599,836 |
| Millennia Research Ltd, Victoria, British Columbia..... | | 217,801 |
| Mission HGE Inc, Québec, Quebec..... | | 176,279 |
| Morguard Corporation, Mississauga, Ontario..... | | 165,475 |
| MRS Management Ltd, Vancouver, British Columbia..... | | 552,821 |
| Nahanni Construction Ltd, Yellowknife, Northwest Territories..... | | 33,618,780 |
| National Capital Commission, Ottawa, Ontario..... | | 253,862 |
| National Research Council of Canada, Ottawa, Ontario..... | | 667,337 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Nelson Environmental Remediation, Ltd, Spruce Grove, Alberta..... | | 2,249,728 |
| Notra Inc, Ottawa, Ontario..... | | 1,601,889 |
| Nuna Logistics Ltd, Vancouver, British Columbia..... | | 2,347,012 |
| Oballa Enterprises Ltd, Regina, Saskatchewan..... | | 107,674 |
| Parsons Inc, Calgary, Alberta..... | | 22,262,021 |
| Pensionfund Realty Ltd, Toronto, Ontario..... | | 278,088 |
| Petrosur Ltée, Montréal, Quebec..... | | 116,805 |
| Photech Environmental Solutions Inc, Thorold, Ontario..... | | 197,887 |
| Pottinger Gaherty Environmental Consultants Ltd, Vancouver, British Columbia..... | | 115,183 |
| PricewaterhouseCoopers LLP, Toronto, Ontario..... | | 281,319 |
| Prism Engineering Ltd, Burnaby, British Columbia..... | | 197,255 |
| Protec Petroleum Services Ltd, West Kelowna, British Columbia..... | | 180,397 |
| Public Service Commission, Ottawa, Ontario..... | | 148,711 |
| Public Works and Government Services, Gatineau, Quebec..... | | 77,798,630 |
| QM GP Inc, Mississauga, Ontario..... | | 637,326 |
| QM/JJM Contracting J V, Delta, British Columbia..... | | 14,295,280 |
| Republic Architecture Inc, Winnipeg, Manitoba..... | | 119,644 |
| Riggs Engineering Ltd, London, Ontario..... | | 729,043 |
| Robertson Martin Architects Inc, Ottawa, Ontario..... | | 399,096 |
| Root Architecture Inc, Dartmouth, Nova Scotia..... | | 216,860 |
| Rosemont Properties Inc, Saskatoon, Saskatchewan..... | | 317,961 |
| Senate of Canada, Ottawa, Ontario..... | | 4,029,711 |
| Seyem Qwantlen Construction Ltd Partnership, Langley, British Columbia..... | | 1,577,637 |
| Shared Services Canada, Ottawa, Ontario..... | | 566,741 |
| Shelter Canadian Properties Limited, Winnipeg, Manitoba..... | | 201,143 |
| SHM Canada Consulting Ltd, Halifax, Nova Scotia..... | | 180,391 |
| SITE Resource Group Inc, Sherwood Park, Alberta..... | | 1,610,863 |
| SLR Consulting (Canada) Ltd, Vancouver, British Columbia..... | | 5,281,906 |
| SNC-Lavalin Inc, Montréal, Quebec..... | | 5,780,314 |
| Société de Gestion Place de la Cité Inc, Montréal, Quebec..... | | 177,205 |
| Société des loteries du Québec Inc, Gatineau, Quebec..... | | 210,869 |
| Société du Centre des Congrès de Québec, Québec, Quebec..... | | 588,013 |
| Société en commandite Kevlar, Québec, Quebec..... | | 161,373 |
| Société en Commandite Manoir Richelieu, La Malbaie, Quebec..... | | 4,727,997 |
| Solotech Inc, Montréal, Quebec..... | | 8,428,001 |
| Stantec Architecture Ltd, Edmonton, Alberta..... | | 8,744,540 |
| Statistics Canada, Ottawa, Ontario..... | | 210,337 |
| Sutherland Excavating Ltd, Miramichi, New Brunswick..... | | 162,075 |
| Technorem Inc, Laval, Quebec..... | | 638,506 |
| Terrapex Environmental Ltd, Toronto, Ontario..... | | 219,520 |
| Tervita Corporation, Richmond, British Columbia..... | | 5,733,983 |
| The Airborne Sensing Corporation, Toronto, Ontario..... | | 130,789 |
| The Jacques Cartier and Champlain Bridges Inc, Longueuil, Quebec..... | | 246,513 |
| Tiree Facility Solutions Inc, Ottawa, Ontario..... | | 111,179 |
| Tri-Phase Contracting Inc, Mississauga, Ontario..... | | 462,220 |
| Tsui Contracting GP Inc, Tsui Contracting, Alberta..... | | 4,816,648 |
| Watson MacEwen Teramura Architects, Ottawa, Ontario..... | | 712,964 |
| Wiinibek Management Inc, Kapuskasing, Ontario..... | | 108,455 |
| Winnipeg Square Leaseco Inc, Winnipeg, Manitoba..... | | 156,802 |
| WSP Canada Inc, Montréal, Quebec..... | | 2,655,014 |
| XCG Consultants Ltd, Kingston, Ontario..... | | 539,601 |
| Xpertek Construction Inc, Vars, Ontario..... | | 1,733,677 |
| Service payments under \$100,000 (568 payees)..... | | 1,161,721 |
| Total Department of Public Works and Government Services | 2,041,181,272 | 2,041,181,272 |
| Shared Services Canada | | |
| Business Services..... | 9,817,893 | |
| Canada Revenue Agency, Ottawa, Ontario..... | | 457,200 |
| Citizenship and Immigration, Ottawa, Ontario..... | | 144,512 |
| Employment and Social Development, Gatineau, Quebec..... | | 465,300 |
| Environment, Gatineau, Quebec..... | | 176,400 |
| Foreign Affairs Trade and Development, Ottawa, Ontario..... | | 133,200 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Health, Ottawa, Ontario..... | | 173,800 |
| Industry, Ottawa, Ontario..... | | 153,568 |
| National Defence, Ottawa, Ontario..... | | 508,500 |
| Protak Consulting Group Inc, Ottawa, Ontario..... | | 529,070 |
| Public Works and Government Services, Gatineau, Quebec..... | | 469,955 |
| Royal Canadian Mounted Police, Ottawa, Ontario..... | | 3,023,010 |
| SAP Canada Inc, Toronto, Ontario..... | | 2,440,000 |
| Tiree Facility Solutions Inc, Ottawa, Ontario..... | | 135,933 |
| Wills Transfer Ltd, Smiths Falls, Ontario..... | | 192,990 |
| Service payments under \$100,000 (77 payees)..... | | 814,455 |
| Engineering and Architectural Services..... | 8,642,325 | |
| CloseReach Ltd, Ottawa, Ontario..... | | 113,683 |
| Defence Construction Canada, Ottawa, Ontario..... | | 211,911 |
| Ibiska Telecom Inc, Ottawa, Ontario..... | | 454,059 |
| Maplesoft Consulting Inc, Ottawa, Ontario..... | | 767,822 |
| Microsoft Canada Inc, Toronto, Ontario..... | | 5,699,885 |
| NavPoint Consulting Group Inc, Ottawa, Ontario..... | | 131,010 |
| S i Systems Ltd, Calgary, Alberta..... | | 177,039 |
| TES Contract Services, Toronto, Ontario..... | | 797,319 |
| Service payments under \$100,000 (18 payees)..... | | 289,597 |
| Health and Welfare Services..... | 303,494 | |
| Innovative Ergonomic Solutions, Ottawa, Ontario..... | | 101,355 |
| Service payments under \$100,000 (39 payees)..... | | 202,139 |
| Informatics Services..... | 161,315,881 | |
| 2Keys Corporation, Ottawa, Ontario..... | | 2,099,221 |
| ADGA Group Consultants Inc, Ottawa, Ontario..... | | 3,110,739 |
| ADRM Technology Consulting Group Corp, Ottawa, Ontario..... | | 5,214,771 |
| Aerotek ULC, Mississauga, Ontario..... | | 275,344 |
| Agriculture and Agri-Food, Ottawa, Ontario..... | | 685,733 |
| Altis Human Resources Inc, Ottawa, Ontario..... | | 155,091 |
| Bell Canada, Montréal, Quebec..... | | 9,571,186 |
| BP&M Government IM&IT Consulting Inc, Ottawa, Ontario..... | | 359,669 |
| Calian Ltd, Ottawa, Ontario..... | | 2,985,365 |
| CGI Group Inc, Montréal, Quebec..... | | 3,013,213 |
| Cistel Technology Inc, Ottawa, Ontario..... | | 240,573 |
| Citrix Systems Inc, Fort Lauderdale, Florida..... | | 107,263 |
| Coradix Technology Consulting Ltd, Ottawa, Ontario..... | | 891,941 |
| Correctional Service of Canada, Ottawa, Ontario..... | | 688,435 |
| Covenco Ltd, Toronto, Ontario..... | | 187,350 |
| Cytelligence, Toronto, Ontario..... | | 716,841 |
| Dalian Enterprises Inc, Ottawa, Ontario..... | | 826,279 |
| Dolomite Networks, Ottawa, Ontario..... | | 306,646 |
| Donna Cona Inc, Ottawa, Ontario..... | | 528,156 |
| EMC Corporation of Canada, Toronto, Ontario..... | | 253,878 |
| Emerion, Ottawa, Ontario..... | | 2,711,415 |
| Entrust Ltd, Ottawa, Ontario..... | | 107,549 |
| Esit Canada Enterprise Services, Ottawa, Ontario..... | | 5,618,209 |
| Gartner Group Canada, Ottawa, Ontario..... | | 659,012 |
| Ibiska Telecom Inc, Ottawa, Ontario..... | | 10,828,674 |
| IBM Canada Ltd, Markham, Ontario..... | | 30,997,772 |
| INSA Corporation, Ottawa, Ontario..... | | 523,653 |
| IPSS Inc, Ottawa, Ontario..... | | 2,865,996 |
| ISEC7 Group, Warren, New Jersey..... | | 865,811 |
| Ivalua Inc, Redwood City, California..... | | 745,153 |
| KTL Group, Ottawa, Ontario..... | | 888,720 |
| Logica Consulting Inc, Ottawa, Ontario..... | | 353,162 |
| Maplesoft Consulting Inc, Ottawa, Ontario..... | | 9,387,643 |
| MDOS Consulting, Ottawa, Ontario..... | | 960,818 |
| Michael Wager Consulting Inc, Ottawa, Ontario..... | | 336,898 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Micro Focus, Toronto, Ontario..... | | 752,000 |
| Microsoft Canada Inc, Toronto, Ontario..... | | 1,135,422 |
| Modis Canada Inc, Toronto, Ontario..... | | 2,202,510 |
| National Defence, Ottawa, Ontario..... | | 4,952,537 |
| NavPoint Consulting Group Inc, Ottawa, Ontario..... | | 119,874 |
| Northern Micro Inc, Ottawa, Ontario..... | | 112,098 |
| Pentelar Inc, Ottawa, Ontario..... | | 198,330 |
| PricewaterhouseCoopers LLP, Toronto, Ontario..... | | 3,367,658 |
| Protak Consulting Group Inc, Ottawa, Ontario..... | | 844,492 |
| Public Works and Government Services, Gatineau, Quebec..... | | 2,770,870 |
| S i Systems Ltd, Calgary, Alberta..... | | 3,923,151 |
| Shaw Cablesystems GP, Calgary, Alberta..... | | 438,904 |
| TEKsystems Canada Inc, Mississauga, Ontario..... | | 14,185,953 |
| TeraMach Technologies Inc, Ottawa, Ontario..... | | 101,082 |
| TES Contract Services, Toronto, Ontario..... | | 8,164,460 |
| The Aim Group, Ottawa, Ontario..... | | 1,243,372 |
| The VCAN Group Inc, Ottawa, Ontario..... | | 139,336 |
| Tiree Facility Solutions Inc, Ottawa, Ontario..... | | 897,476 |
| TPG Technology Consulting Ltd, Ottawa, Ontario..... | | 9,906,415 |
| Treasury Board Secretariat, Ottawa, Ontario..... | | 309,000 |
| Tundra Technical Solutions, Toronto, Ontario..... | | 139,195 |
| Veritaaq Technology House Inc, Ottawa, Ontario..... | | 4,947,802 |
| Service payments under \$100,000 (47 payees)..... | | 395,765 |
| Interpretation and Translation Services..... | 2,422,663 | |
| Public Works and Government Services, Gatineau, Quebec..... | | 2,371,978 |
| Service payments under \$100,000 (11 payees)..... | | 50,685 |
| Legal Services..... | 1,082,796 | |
| Justice, Ottawa, Ontario..... | | 1,079,490 |
| Service payments under \$100,000 (1 payee)..... | | 3,306 |
| Management Consulting..... | 70,849,687 | |
| ADGA Group Consultants Inc, Ottawa, Ontario..... | | 2,557,531 |
| ADRM Technology Consulting Group Corp, Ottawa, Ontario..... | | 318,548 |
| Altis Human Resources Inc, Ottawa, Ontario..... | | 168,191 |
| BDO Canada LLP, Toronto, Ontario..... | | 422,467 |
| BP&M Government IM&IT Consulting Inc, Ottawa, Ontario..... | | 333,628 |
| Calian Group Ltd, Ottawa, Ontario..... | | 487,586 |
| CGI Group Inc, Montréal, Quebec..... | | 250,986 |
| CloseReach Ltd, Ottawa, Ontario..... | | 195,690 |
| Coretracks Inc, Ottawa, Ontario..... | | 222,444 |
| Dalian Enterprises Inc, Ottawa, Ontario..... | | 984,691 |
| Deloitte LLP, Toronto, Ontario..... | | 944,100 |
| Emerion, Ottawa, Ontario..... | | 1,226,329 |
| Empowered Networks, Ottawa, Ontario..... | | 170,643 |
| Etico Inc, Ottawa, Ontario..... | | 1,041,645 |
| Excel Human Resources, Ottawa, Ontario..... | | 291,011 |
| Gartner Group Canada, Ottawa, Ontario..... | | 324,588 |
| Ibiska Telecom Inc, Ottawa, Ontario..... | | 5,145,530 |
| IBM Canada Ltd, Markham, Ontario..... | | 1,247,063 |
| Institute On Governance, Ottawa, Ontario..... | | 125,450 |
| IPSS Inc, Ottawa, Ontario..... | | 210,592 |
| Keydata Associates Inc, Toronto, Ontario..... | | 449,655 |
| KTL Group, Ottawa, Ontario..... | | 115,866 |
| Maplesoft Consulting Inc, Ottawa, Ontario..... | | 2,488,462 |
| Maxsys, Ottawa, Ontario..... | | 391,753 |
| MDOS Consulting, Ottawa, Ontario..... | | 265,331 |
| Mindwire Systems Ltd, Ottawa, Ontario..... | | 220,444 |
| Modis Canada Inc, Toronto, Ontario..... | | 907,657 |
| NavPoint Consulting Group Inc, Ottawa, Ontario..... | | 1,230,091 |
| PricewaterhouseCoopers LLP, Toronto, Ontario..... | | 8,766,008 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Primexx Ventures Inc, Ottawa, Ontario..... | | 134,100 |
| Protak Consulting Group Inc, Ottawa, Ontario..... | | 563,414 |
| Public Works and Government Services, Gatineau, Quebec..... | | 8,861,466 |
| Raymond Chabot Grant Thornton LLP, Ottawa, Ontario..... | | 514,690 |
| S i Systems Ltd, Calgary, Alberta..... | | 7,273,747 |
| Samson & Associates, Gatineau, Quebec..... | | 115,210 |
| TEKsystems Canada Inc, Mississauga, Ontario..... | | 6,470,571 |
| TeraMach Technologies Inc, Ottawa, Ontario..... | | 102,398 |
| TES Contract Services, Toronto, Ontario..... | | 2,672,794 |
| The Right Door Consulting & Solutions Inc, Ottawa, Ontario..... | | 113,464 |
| Tiree Facility Solutions Inc, Ottawa, Ontario..... | | 143,264 |
| TPG Technology Consulting Ltd, Ottawa, Ontario..... | | 3,791,095 |
| Turtle Technologies Inc, Ottawa, Ontario..... | | 121,809 |
| Veritaaq Technology House Inc, Ottawa, Ontario..... | | 7,353,413 |
| Service payments under \$100,000 (45 payees)..... | | 1,114,272 |
| Protection Services..... | 3,963,274 | |
| Canadian Corps of Commissionaires, Ottawa, Ontario..... | | 3,240,549 |
| IBM Canada Ltd, Markham, Ontario..... | | 548,709 |
| Royal Canadian Mounted Police, Ottawa, Ontario..... | | 108,752 |
| Service payments under \$100,000 (17 payees)..... | | 65,264 |
| Special Fees and Services..... | 324,196 | |
| Service payments under \$100,000 (321 payees)..... | | 324,196 |
| Temporary Help Services..... | 840,991 | |
| Altis Human Resources Inc, Ottawa, Ontario..... | | 107,747 |
| Lannick Contract Solutions Inc, Ottawa, Ontario..... | | 124,126 |
| Protak Consulting Group Inc, Ottawa, Ontario..... | | 100,629 |
| Service payments under \$100,000 (16 payees)..... | | 508,489 |
| Training and Educational Services..... | 10,042,695 | |
| ABCE Language School, Ottawa, Ontario..... | | 317,825 |
| Association of Public Sector Information Professionals, Ottawa, Ontario..... | | 181,250 |
| Carahsoft Technology Corp, Reston, Virginia..... | | 228,860 |
| Centre de Langues Charpentier, Gatineau, Quebec..... | | 285,170 |
| Deloitte LLP, Toronto, Ontario..... | | 119,469 |
| Edgenda Group, Montréal, Quebec..... | | 421,372 |
| Embrase Business Consulting Inc, Montréal, Quebec..... | | 153,846 |
| Fast Forward French, Ottawa, Ontario..... | | 144,035 |
| Global Knowledge Training Canada LLC, Toronto, Ontario..... | | 1,840,808 |
| INSA Corporation, Ottawa, Ontario..... | | 119,918 |
| Knowledge Circle Learning Services Inc, Ottawa, Ontario..... | | 133,355 |
| L Paul Frechette Consulting Inc, Ottawa, Ontario..... | | 252,785 |
| Language Research Development Group Inc, Montréal, Quebec..... | | 2,054,361 |
| Learning Tree International Inc, Ottawa, Ontario..... | | 146,278 |
| Public Service Commission, Ottawa, Ontario..... | | 153,908 |
| SAS Institute Canada Inc, Toronto, Ontario..... | | 152,804 |
| Solutions Swissnova Global Inc, Saint-Adèle, Quebec..... | | 123,721 |
| Stormwind LLC, Scottsdale, Arizona..... | | 337,085 |
| University of Ottawa, Ottawa, Ontario..... | | 117,917 |
| Service payments under \$100,000 (347 payees)..... | | 2,757,928 |
| Other Services..... | 2,350,842 | |
| ADGA Group Consultants Inc, Ottawa, Ontario..... | | 257,931 |
| Calian Group Ltd, Ottawa, Ontario..... | | 174,752 |
| Health, Ottawa, Ontario..... | | 295,588 |
| Maplesoft Consulting Inc, Ottawa, Ontario..... | | 255,017 |
| PricewaterhouseCoopers LLP, Toronto, Ontario..... | | 182,208 |
| Protak Consulting Group Inc, Ottawa, Ontario..... | | 286,994 |
| Redmond Communications Inc, Kirkland, Washington..... | | 252,000 |
| TEKsystems Canada Inc, Mississauga, Ontario..... | | 223,673 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| TES Contract Services, Toronto, Ontario..... | | 188,795 |
| Service payments under \$100,000 (8 payees)..... | | 233,884 |
| Total Shared Services Canada | 271,956,737 | 271,956,737 |
| Total Public Services and Procurement | 2,313,138,009 | 2,313,138,009 |
| Science | | |
| Natural Sciences and Engineering Research Council | | |
| Business Services..... | 179,149 | |
| Service Payments under \$100K (29 payees)..... | | 179,149 |
| Health and Welfare Services..... | 10,093 | |
| Service Payments under \$100K (2 payees)..... | | 10,093 |
| Informatics Services..... | 2,826,098 | |
| A Hundred Answers, Ottawa, Ontario..... | | 756,430 |
| ADRM Technology Consulting Group Corp, Ottawa, Ontario..... | | 268,200 |
| Emerion, Ottawa, Ontario..... | | 281,925 |
| Excel Human Resources, Ottawa, Ontario..... | | 113,581 |
| Gartner Canada, Ottawa, Ontario..... | | 168,374 |
| GC Strategies Inc, Ottawa, Ontario..... | | 570,617 |
| Orangutech Inc, Ottawa, Ontario..... | | 114,815 |
| Turtle Technologies Inc, Ottawa, Ontario..... | | 114,902 |
| Service Payments under \$100K (18 payees)..... | | 437,254 |
| Interpretation and Translation Services..... | 183,833 | |
| Translation Bureau, Gatineau, Quebec..... | | 123,514 |
| Service Payments under \$100K (7 payees)..... | | 60,319 |
| Legal Services..... | 35,010 | |
| Service Payments under \$100K (1 payee)..... | | 35,010 |
| Management Consulting..... | 768,074 | |
| Altis Human Resources, Ottawa, Ontario..... | | 102,056 |
| Service Payments under \$100K (30 payees)..... | | 666,018 |
| Protection Services..... | 64,817 | |
| Service Payments under \$100K (4 payees)..... | | 64,817 |
| Special Fees and Services..... | 521,270 | |
| Service Payments under \$100K (189 payees)..... | | 521,270 |
| Temporary Help Services..... | 199,782 | |
| Altis Human Resources, Ottawa, Ontario..... | | 132,017 |
| Service Payments under \$100K (8 payees)..... | | 67,765 |
| Training and Educational Services..... | 351,957 | |
| Service Payments under \$100K (56 payees)..... | | 351,957 |
| Other Services..... | 257,475 | |
| Service Payments under \$100K (14 payees)..... | | 257,475 |
| Total Natural Sciences and Engineering Research Council | 5,397,558 | 5,397,558 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Social Sciences and Humanities Research Council | | |
| Business Services..... | 137,971 | |
| Service Payments under \$100K (13 payees)..... | | 137,971 |
| Health and Welfare Services..... | 5,542 | |
| Service Payments under \$100K (3 payees)..... | | 5,542 |
| Informatics Services..... | 1,641,654 | |
| A Hundred Answers, Ottawa, Ontario..... | | 434,629 |
| ADRM Technology Consulting Group Corp, Ottawa, Ontario..... | | 142,323 |
| Emerion, Ottawa, Ontario..... | | 165,575 |
| GCStrategies Inc, Ottawa, Ontario..... | | 335,125 |
| Service Payments under \$100K (24 payees)..... | | 564,002 |
| Interpretation and Translation Services..... | 219,556 | |
| Translation Bureau, Gatineau, Quebec..... | | 111,237 |
| Service Payments under \$100K (6 payees)..... | | 108,319 |
| Legal Services..... | 70,271 | |
| Service Payments under \$100K (3 payees)..... | | 70,271 |
| Management Consulting..... | 522,376 | |
| Service Payments under \$100K (33 payees)..... | | 522,376 |
| Protection Services..... | 39,316 | |
| Service Payments under \$100K (5 payees)..... | | 39,316 |
| Special Fees and Services..... | 404,207 | |
| Service Payments under \$100K (93 payees)..... | | 404,207 |
| Temporary Help Services..... | 80,954 | |
| Service Payments under \$100K (6 payees)..... | | 80,954 |
| Training and Educational Services..... | 212,149 | |
| Service Payments under \$100K (57 payees)..... | | 212,149 |
| Other Services..... | 345,995 | |
| Goss Gilroy Inc, Ottawa, Ontario..... | | 104,252 |
| Prairies Research Associates inc, Winnipeg, Manitoba..... | | 102,820 |
| Service Payments under \$100K (14 payees)..... | | 138,923 |
| Total Social Sciences and Humanities Research Council | 3,679,991 | 3,679,991 |
| Total Science | 9,077,549 | 9,077,549 |
| Transport | | |
| Department of Transport | | |
| Business Services..... | 22,945,830 | |
| 175303 Canada Inc, Lourdes-de-Blanc-Sablon, Quebec..... | | 522,891 |
| Aeropro, Québec, Quebec..... | | 794,762 |
| Canada Border Services Agency, Ottawa, Ontario..... | | 689,373 |
| Cree Nation of Wemindji, Wemindji, Quebec..... | | 493,214 |
| Department of Employment and Social Development, Gatineau, Quebec..... | | 567,071 |
| Department of Fisheries and Oceans, Ottawa, Ontario..... | | 1,233,974 |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 13,331,205 |
| Eastmain Band Council, Eastmain, Quebec..... | | 393,191 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Herb's Industrial, Wabush, Newfoundland and Labrador..... | | 228,619 |
| Iron Mountain Canada Corporation, Toronto, Ontario..... | | 136,138 |
| Les Entreprises Favel Inc, Montréal, Quebec..... | | 230,391 |
| Mackenzie Sea Services Ltd, Sechelt, British Columbia..... | | 186,620 |
| NAV CANADA, Ottawa, Ontario..... | | 320,734 |
| Pro-Tec Fire Services of Canada ULC, Green Bay, Wisconsin..... | | 1,211,746 |
| Samson & Associates, Gatineau, Quebec..... | | 318,616 |
| SINET, Sept-Îles, Quebec..... | | 286,205 |
| Waskaganish Band Council, Waskaganish, Quebec..... | | 582,995 |
| Service payments under \$100,000 (268 payees)..... | | 1,418,085 |
| Engineering and Architectural Services..... | 52,516,532 | |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 41,551,732 |
| Geosyntec Consultants, Waterloo, Ontario..... | | 278,290 |
| Glas Ocean Electric Inc, Halifax, Nova Scotia..... | | 250,425 |
| Golder Associates Ltd, Dartmouth, Nova Scotia..... | | 139,157 |
| JASCO Applied Sciences (Canada) Ltd, Dartmouth, Nova Scotia..... | | 5,775,295 |
| Marine Recycling Corporation, Port Colborne, Ontario..... | | 1,663,445 |
| National Research Council of Canada, Ottawa, Ontario..... | | 381,106 |
| PMG Technologies Inc, Blainville, Quebec..... | | 937,065 |
| SNC-Lavalin Inc, Montréal, Quebec..... | | 234,331 |
| Stantec Consulting Ltd, Dartmouth, Nova Scotia..... | | 190,061 |
| Service payments under \$100,000 (50 payees)..... | | 1,115,625 |
| Health and Welfare Services..... | 1,304,309 | |
| Bekeris E (Dr), Toronto, Ontario..... | | 155,488 |
| Department of Health, Ottawa, Ontario..... | | 624,033 |
| Service payments under \$100,000 (444 payees)..... | | 524,788 |
| Informatics Services..... | 21,696,789 | |
| ADGA Group Consultants Inc, Ottawa, Ontario..... | | 419,566 |
| ADRM Technology Consulting Group Corp, Ottawa, Ontario..... | | 1,678,654 |
| Code for Canada, Toronto, Ontario..... | | 450,000 |
| CORADIX Technology Consulting Ltd, Ottawa, Ontario..... | | 1,430,977 |
| Emerion Inc, Ottawa, Ontario..... | | 1,403,231 |
| Equasion Business Technologies Consulting Inc, Ottawa, Ontario..... | | 500,297 |
| Forrester Research Inc, Cambridge, Massachusetts..... | | 155,520 |
| FreeBalance Inc, Ottawa, Ontario..... | | 143,506 |
| Gartner Group Canada, Toronto, Ontario..... | | 661,431 |
| IBISKA Telecom Inc, Ottawa, Ontario..... | | 820,173 |
| Lim Geomatics Inc, Ottawa, Ontario..... | | 395,878 |
| Manpower Services Canada Ltd, Ottawa, Ontario..... | | 873,474 |
| Maplesoft Consulting Inc, Ottawa, Ontario..... | | 283,014 |
| Microsoft Canada Inc, Mississauga, Ontario..... | | 763,801 |
| Mindwire Systems Ltd, Ottawa, Ontario..... | | 2,361,014 |
| Nattiq, Ottawa, Ontario..... | | 497,891 |
| Nisha Technologies, Ottawa, Ontario..... | | 345,407 |
| PrecisionIT Incorporated / IDS Systems Consultants Inc / Precision ERP Inc in Joint Venture, Ottawa, Ontario..... | | 427,510 |
| Promaxis Systems Inc, Ottawa, Ontario..... | | 769,036 |
| S i Systems Ltd, Calgary, Alberta..... | | 1,766,800 |
| Shared Services Canada, Ottawa, Ontario..... | | 169,422 |
| Systematix IT Solutions Inc, Ottawa, Ontario..... | | 207,945 |
| Systemscope Inc, Ottawa, Ontario..... | | 912,998 |
| TEKsystems Canada Inc, Ottawa, Ontario..... | | 545,425 |
| TES The Employment Solution, Toronto, Ontario..... | | 347,962 |
| TPG Technology Consulting Ltd, Ottawa, Ontario..... | | 1,486,641 |
| TRM Technologies Inc, Ottawa, Ontario..... | | 349,846 |
| Veritaaq Technology House Inc, Ottawa, Ontario..... | | 1,191,302 |
| Service payments under \$100,000 (24 payees)..... | | 338,068 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Interpretation and Translation Services..... | 4,453,645 | |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 3,814,931 |
| Metra-gs Translation Services Inc, Orleans, Ontario..... | | 104,387 |
| Ubiquis Canada Inc, Montréal, Quebec..... | | 146,943 |
| Service payments under \$100,000 (43 payees)..... | | 387,384 |
| Legal Services..... | 14,651,571 | |
| Department of Justice, Ottawa, Ontario..... | | 13,356,323 |
| Office of the Director of Public Prosecutions, Ottawa, Ontario..... | | 980,984 |
| Service payments under \$100,000 (24 payees)..... | | 314,264 |
| Management Consulting..... | 17,998,739 | |
| Altis Human Resources Inc, Ottawa, Ontario..... | | 244,768 |
| Andrew Mazeikis Andrew Lee, Ottawa, Ontario..... | | 240,421 |
| CPCS, Ottawa, Ontario..... | | 1,349,236 |
| CSA Group, Toronto, Ontario..... | | 113,480 |
| Deloitte LLP, Toronto, Ontario..... | | 453,350 |
| Department of Fisheries and Oceans, Ottawa, Ontario..... | | 480,000 |
| Department of Natural Resources, Ottawa, Ontario..... | | 191,400 |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 2,248,510 |
| Dillon Consulting Limited, London, Ontario..... | | 1,694,864 |
| Ernst & Young LLP, Toronto, Ontario..... | | 1,155,294 |
| ESCRYPT, Waterloo, Ontario..... | | 157,174 |
| ESSA Technologies Ltd, Vancouver, British Columbia..... | | 101,234 |
| Grant Thornton LPP, Toronto, Ontario..... | | 105,800 |
| Great Bear Initiative Society, Vancouver, British Columbia..... | | 111,804 |
| Harrington Consulting Group, Ottawa, Ontario..... | | 209,847 |
| Hill+Knowlton Stategies, Toronto, Ontario..... | | 117,986 |
| HyperActive, Ottawa, Ontario..... | | 149,213 |
| KPMG LLP, Toronto, Ontario..... | | 609,166 |
| Logistic Marketing Services Inc, Saskatoon, Saskatchewan..... | | 169,284 |
| MariNova Consulting Ltd, Halifax, Nova Scotia..... | | 112,057 |
| National Research Council of Canada, Ottawa, Ontario..... | | 325,170 |
| One World Inc, Ottawa, Ontario..... | | 107,056 |
| PMG Technologies Inc, Blainville, Quebec..... | | 1,344,406 |
| Port of Vancouver, Vancouver, British Columbia..... | | 960,804 |
| Prosci Canada, Halifax, Nova Scotia..... | | 246,230 |
| Quorum Corporation, Edmonton, Alberta..... | | 1,067,574 |
| Raymond Chabot Grant Thornton, Montréal, Quebec..... | | 206,228 |
| Risk Sciences International Inc, Ottawa, Ontario..... | | 146,772 |
| Samson & Associates, Gatineau, Quebec..... | | 142,021 |
| Statistics Canada, Ottawa, Ontario..... | | 150,000 |
| The Right Door Consulting & Solutions Inc, Ottawa, Ontario..... | | 139,346 |
| World Maritime University, Malmö, Sweden..... | | 514,748 |
| WSP Canada Inc, Montréal, Quebec..... | | 211,335 |
| Service payments under \$100,000 (181 payees)..... | | 2,422,161 |
| Protection Services..... | 5,136,825 | |
| City of Vancouver, Vancouver, British Columbia..... | | 114,668 |
| City of Victoria, Victoria, British Columbia..... | | 319,441 |
| Commissionaires, Ottawa, Ontario..... | | 2,743,118 |
| Communications Security Establishment, Ottawa, Ontario..... | | 812,283 |
| Contretron Inc, Montréal, Quebec..... | | 119,507 |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 209,168 |
| Kildoon+Intellection Inc, Halifax, Nova Scotia..... | | 210,325 |
| Paladin Technologies, Vancouver, British Columbia..... | | 138,750 |
| Royal Canadian Mounted Police, Ottawa, Ontario..... | | 105,003 |
| Service payments under \$100,000 (77 payees)..... | | 364,562 |
| Scientific and Research Services..... | 15,285,738 | |
| APS Aviation Inc, Montréal, Quebec..... | | 982,713 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Arctic UAV Inc, Iqaluit, Nunavut..... | | 1,140,014 |
| Cheminfo Services Inc, Markham, Ontario..... | | 108,467 |
| CIMA+, Laval, Quebec..... | | 132,137 |
| Collision Analysis Consulting Ltd, Calgary, Alberta..... | | 256,481 |
| CPCS, Ottawa, Ontario..... | | 583,977 |
| Department of Natural Resources, Ottawa, Ontario..... | | 732,835 |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 1,299,594 |
| École Polytechnique de Montréal, Montréal, Quebec..... | | 310,485 |
| Friedman Research Corporation, Austin, Texas..... | | 252,858 |
| Groupe ABS, Montréal, Quebec..... | | 197,945 |
| InnoTech Alberta Inc, Edmonton, Alberta..... | | 269,262 |
| JASCO Applied Sciences (Canada) Ltd, Dartmouth, Nova Scotia..... | | 285,186 |
| Lantec Marine Inc, Dartmouth, Nova Scotia..... | | 144,964 |
| National Research Council of Canada, Ottawa, Ontario..... | | 2,017,404 |
| PMG Technologies Inc, Blainville, Quebec..... | | 4,653,495 |
| Port of Vancouver, Vancouver, British Columbia..... | | 316,000 |
| RONA Kinetics and Associates Ltd, North Vancouver, British Columbia..... | | 125,444 |
| Stantec Consulting Ltd, Dartmouth, Nova Scotia..... | | 263,159 |
| University of New Brunswick, Fredericton, New Brunswick..... | | 129,429 |
| University of Western Ontario, London, Ontario..... | | 409,203 |
| Service payments under \$100,000 (62 payees)..... | | 674,686 |
| Special Fees and Services..... | 2,266,361 | |
| Canadian Council of Motor Transport Administrators, Ottawa, Ontario..... | | 196,944 |
| Department of Employment and Social Development, Gatineau, Quebec..... | | 100,000 |
| Transportation Association of Canada, Ottawa, Ontario..... | | 112,366 |
| World Maritime University, Malmö, Sweden..... | | 182,000 |
| Service payments under \$100,000 (304 payees)..... | | 1,675,051 |
| Temporary Help Services..... | 1,912,855 | |
| Altis Human Resources Inc, Ottawa, Ontario..... | | 325,320 |
| DLS Technology Corporation, Ottawa, Ontario..... | | 259,088 |
| Nattiq, Ottawa, Ontario..... | | 607,926 |
| Samson & Associates, Gatineau, Quebec..... | | 197,218 |
| Service payments under \$100,000 (25 payees)..... | | 523,303 |
| Training and Educational Services..... | 8,200,596 | |
| Air Canada, Winnipeg, Manitoba..... | | 238,020 |
| Bell Helicopter Textron Inc, Fort Worth, Texas..... | | 175,390 |
| Berlitz Canada, Ottawa, Ontario..... | | 344,012 |
| CAE Inc, Montréal, Quebec..... | | 112,581 |
| FlightPath International Limited, Alliston, Ontario..... | | 150,917 |
| FlightSafety International Inc, Toronto, Ontario..... | | 787,633 |
| Institute on Governance, Ottawa, Ontario..... | | 109,780 |
| Knowledge Circle Learning Services Inc, Ottawa, Ontario..... | | 159,549 |
| Prosci Canada, Halifax, Nova Scotia..... | | 146,200 |
| QMR Consulting & Professional Staffing, Ottawa, Ontario..... | | 175,890 |
| SETC Training, Ottawa, Ontario..... | | 107,614 |
| University of Ottawa, Ottawa, Ontario..... | | 119,908 |
| Service payments under \$100,000 (480 payees)..... | | 5,573,102 |
| Other Services..... | 12,498,305 | |
| CPCS, Ottawa, Ontario..... | | 204,487 |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 227,784 |
| Dominis Engineering Ltd, Ottawa, Ontario..... | | 220,350 |
| National Research Council of Canada, Ottawa, Ontario..... | | 2,345,705 |
| Service New Brunswick, Fredericton, New Brunswick..... | | 3,034,525 |
| The St Lawrence Seaway Management Corporation, Cornwall, Ontario..... | | 6,342,092 |
| Service payments under \$100,000 (102 payees)..... | | 123,362 |
| Total Department of Transport | 180,868,095 | 180,868,095 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Canadian Transportation Agency | | |
| Business Services..... | 24,867 | |
| Service payments under \$100,000 (9 payees)..... | | 24,867 |
| Health and Welfare Services..... | 7,725 | |
| Service payments under \$100,000 (3 payees)..... | | 7,725 |
| Informatics Services..... | 452,667 | |
| Modis Canada Inc, Ottawa, Ontario..... | | 192,182 |
| Service payments under \$100,000 (8 payees)..... | | 260,485 |
| Interpretation and Translation Services..... | 286,405 | |
| Public Works and Government Services Canada, Gatineau, Quebec..... | | 170,341 |
| Service payments under \$100,000 (16 payees)..... | | 116,064 |
| Legal Services..... | 1,393 | |
| Service payments under \$100,000 (2 payees)..... | | 1,393 |
| Management Consulting..... | 114,300 | |
| Service payments under \$100,000 (12 payees)..... | | 114,300 |
| Special Fees and Services..... | 91,061 | |
| Service payments under \$100,000 (98 payees)..... | | 91,061 |
| Temporary Help Services..... | 38,844 | |
| Service payments under \$100,000 (4 payees)..... | | 38,844 |
| Training and Educational Services..... | 313,760 | |
| Service payments under \$100,000 (69 payees)..... | | 313,760 |
| Other Services..... | 288,318 | |
| Service payments under \$100,000 (38 payees)..... | | 288,318 |
| Total Canadian Transportation Agency | 1,619,340 | 1,619,340 |
| Total Transport | 182,487,435 | 182,487,435 |
| Treasury Board | | |
| Treasury Board Secretariat | | |
| Business Services..... | 2,413,636 | |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 1,363,389 |
| Ernst & Young, Toronto, Ontario..... | | 317,137 |
| Orbis Risk Consulting Inc, Ottawa, Ontario..... | | 303,681 |
| PricewaterhouseCoopers Canada, Ottawa, Ontario..... | | 183,360 |
| Samson & Associates, Gatineau, Quebec..... | | 119,397 |
| Service payments under \$100,000 (43 payees)..... | | 126,672 |
| Health and Welfare Services..... | 168,537 | |
| Department of Health, Ottawa, Ontario..... | | 113,706 |
| Service payments under \$100,000 (34 payees)..... | | 54,831 |
| Informatics Services..... | 25,654,754 | |
| CACHE Consulting, Ottawa, Ontario..... | | 3,449,067 |
| Communications Security Establishment, Ottawa, Ontario..... | | 234,481 |
| Deloitte LLP, Ottawa, Ontario..... | | 263,937 |
| Department of Industry, Ottawa, Ontario..... | | 550,267 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 2,682,730 |
| Excel Human Resources Inc, Ottawa, Ontario..... | | 149,236 |
| GCStrategies Incorporated, Ottawa, Ontario..... | | 2,022,244 |
| General Dynamics Canada Ltd, Ottawa, Ontario..... | | 551,083 |
| GSI Group Inc, Ottawa, Ontario..... | | 192,661 |
| IBISKA Telecom Inc, Ottawa, Ontario..... | | 298,972 |
| IBM Canada Ltd, Ottawa, Ontario..... | | 2,897,229 |
| Markido Inc, Ottawa, Ontario..... | | 190,753 |
| Microsoft Canada Inc, Ottawa, Ontario..... | | 678,454 |
| National Research Council of Canada, Ottawa, Ontario..... | | 253,135 |
| Onix Networking Canada Inc, Ottawa, Ontario..... | | 803,236 |
| Randstad Interim Inc, Saint-Laurent, Quebec..... | | 378,221 |
| S.I. Systems, Calgary, Alberta..... | | 556,119 |
| SAP Canada Inc, Toronto, Ontario..... | | 1,319,138 |
| Shared Services Canada, Gatineau, Quebec..... | | 2,569,855 |
| Systematix IT Solutions Inc, Ottawa, Ontario..... | | 4,498,831 |
| T E S Contract Services Inc, Toronto, Ontario..... | | 525,044 |
| Service payments under \$100,000 (47 payees)..... | | 590,061 |
| Interpretation and Translation Services..... | 3,048,824 | |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 1,412,295 |
| Tessier Translations Corporation, Gatineau, Quebec..... | | 404,356 |
| The Masha Krupp Translation Group Ltd, Ottawa, Ontario..... | | 1,219,801 |
| Service payments under \$100,000 (9 payees)..... | | 12,372 |
| Legal Services..... | 4,200,993 | |
| Department of Justice, Ottawa, Ontario..... | | 4,178,313 |
| Service payments under \$100,000 (2 payees)..... | | 22,680 |
| Management Consulting..... | 20,885,111 | |
| Advanis Inc, Edmonton, Alberta..... | | 224,205 |
| Altis Human Resources Inc, Ottawa, Ontario..... | | 284,912 |
| Confluence Consulting Inc, Ottawa, Ontario..... | | 245,580 |
| Deloitte LLP, Ottawa, Ontario..... | | 250,000 |
| Department of Employment and Social Development, Gatineau, Quebec..... | | 334,761 |
| Department of Industry, Ottawa, Ontario..... | | 130,800 |
| Department of National Defence, Ottawa, Ontario..... | | 151,714 |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 2,160,393 |
| Ernst & Young, Toronto, Ontario..... | | 333,813 |
| Gartner Group Canada, Ottawa, Ontario..... | | 1,810,287 |
| GCStrategies Incorporated, Ottawa, Ontario..... | | 862,410 |
| Goss Gilroy Inc, Ottawa, Ontario..... | | 221,991 |
| I4C Information Technology Consulting Inc, Kanata, Ontario..... | | 925,043 |
| IBM Canada Ltd, Ottawa, Ontario..... | | 100,197 |
| KPMG LLP, Ottawa, Ontario..... | | 372,851 |
| MDOS Consulting Inc, Ottawa, Ontario..... | | 157,315 |
| Oracle Canada ULC, Toronto, Ontario..... | | 1,540,697 |
| Pleiad Canada Inc, Ottawa, Ontario..... | | 533,363 |
| Procom Consultants Group Ltd, Toronto, Ontario..... | | 170,314 |
| Public Service Commission, Gatineau, Quebec..... | | 261,279 |
| Sierra Systems Group Inc, Vancouver, British Columbia..... | | 197,070 |
| Solace Corporation, Ottawa, Ontario..... | | 424,999 |
| Systematix IT Solutions Inc, Ottawa, Ontario..... | | 6,949,990 |
| Tforce Final Mile, Mississauga, Ontario..... | | 155,322 |
| The AIM Group Inc, Ottawa, Ontario..... | | 294,413 |
| Thomas & Schmidt Inc, Saint-Laurent, Quebec..... | | 131,175 |
| Tiree Facility Solutions Inc, Ottawa, Ontario..... | | 283,434 |
| Watershed Information Technology Inc, Ottawa, Ontario..... | | 178,600 |
| Service payments under \$100,000 (69 payees)..... | | 1,198,183 |
| Protection Services..... | 1,247,327 | |
| Commissionaires Ottawa, Ottawa, Ontario..... | | 295,295 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 951,609 |
| Service payments under \$100,000 (4 payees)..... | | 423 |
| Scientific and Research Services..... | 2,143,459 | |
| Statistics Canada, Ottawa, Ontario..... | | 1,620,448 |
| Service payments under \$100,000 (26 payees)..... | | 523,011 |
| Special Fees and Services..... | 756,490 | |
| Service payments under \$100,000 (380 payees)..... | | 756,490 |
| Temporary Help Services..... | 414,293 | |
| QMR Staffing Solutions Inc, Ottawa, Ontario..... | | 172,590 |
| Service payments under \$100,000 (14 payees)..... | | 241,703 |
| Training and Educational Services..... | 6,271,516 | |
| École de langues La Cité Inc, Ottawa, Ontario..... | | 1,051,082 |
| Graybridge Malkam, Ottawa, Ontario..... | | 165,393 |
| Prosci Canada ULC, Halifax, Nova Scotia..... | | 232,520 |
| Public Service Alliance of Canada, Ottawa, Ontario..... | | 2,137,961 |
| Public Service Commission, Ottawa, Ontario..... | | 134,900 |
| Service payments under \$100,000 (1,216 payees)..... | | 2,549,660 |
| Other Services..... | 56,454,770 | |
| Association of Canadian Financial Officers, Ottawa, Ontario..... | | 869,822 |
| Department of Foreign Affairs Trade and Development, Ottawa, Ontario..... | | 173,962 |
| Department of Public Works and Government Services, Gatineau, Quebec..... | | 1,287,171 |
| Great-West Life Assurance Company, Winnipeg, Manitoba..... | | 7,702,303 |
| Hay Group Ltd, Toronto, Ontario..... | | 239,500 |
| International Development Research Centre, Ottawa, Ontario..... | | 310,000 |
| Office of the Superintendent of Financial Institutions, Ottawa, Ontario..... | | 1,288,037 |
| Shared Services Canada, Gatineau, Quebec..... | | 286,600 |
| Statistics Canada, Ottawa, Ontario..... | | 100,706 |
| Sun Life Assurance Company of Canada, Montréal, Quebec..... | | 40,669,407 |
| The Federal Public Service Health Care Plan Administration Authority, Ottawa, Ontario..... | | 2,245,441 |
| Service payments under \$100,000 (154 payees)..... | | 1,281,821 |
| Total Treasury Board Secretariat | 123,659,710 | 123,659,710 |
| Canada School of Public Service | | |
| Business Services..... | 560,281 | |
| Employment and Social Development, Gatineau, Quebec..... | | 437,474 |
| Service payments under \$100,000 (18 payees)..... | | 122,807 |
| Health and Welfare Services..... | 48,845 | |
| Service payments under \$100,000 (10 payees)..... | | 48,845 |
| Informatics Services..... | 7,252,390 | |
| Public Works & Government Services, Gatineau, Quebec..... | | 145,783 |
| Shared Services Canada, Ottawa, Ontario..... | | 5,940,039 |
| SI Systems Partnership, Calgary, Alberta..... | | 207,804 |
| Treasury Board Secretariat, Ottawa, Ontario..... | | 795,735 |
| Service payments under \$100,000 (9 payees)..... | | 163,029 |
| Interpretation and Translation Services..... | 889,019 | |
| Public Works & Government Services, Gatineau, Quebec..... | | 827,074 |
| Service payments under \$100,000 (10 payees)..... | | 61,945 |
| Legal Services..... | 102,423 | |
| Department of Justice, Ottawa, Ontario..... | | 102,423 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Management Consulting..... | 423,572 | |
| QMR Staffing Solutions Inc, Ottawa, Ontario..... | | 194,953 |
| Tag HR, Ottawa, Ontario..... | | 147,667 |
| Service payments under \$100,000 (5 payee)..... | | 80,952 |
| Protection Services..... | 247,548 | |
| Public Works & Government Services, Gatineau, Quebec..... | | 221,475 |
| Service payments under \$100,000 (5 payees)..... | | 26,073 |
| Scientific and Research Services..... | 6,250 | |
| Service payments under \$100,000 (1 payee)..... | | 6,250 |
| Special Fees and Services..... | 221,649 | |
| Service payments under \$100,000 (127 payees)..... | | 221,649 |
| Temporary Help Services..... | 74,054 | |
| Service payments under \$100,000 (6 payees)..... | | 74,054 |
| Training and Educational Services..... | 3,062,094 | |
| Insights Learning & Development, Coquitlam, BC..... | | 457,206 |
| Integrated Learning International Inc, Orleans, Ontario..... | | 167,300 |
| Redwood Performance Group Inc, Toronto, Ontario..... | | 153,604 |
| Samson & Associates CPA / Consulting Inc, Gatineau, Quebec..... | | 364,630 |
| Skillsoft Canada Ltd, Toronto, Ontario..... | | 282,945 |
| Service payments under \$100,000 (214 payees)..... | | 1,636,409 |
| Other Services..... | 183,136 | |
| Service payments under \$100,000 (71 payees)..... | | 183,136 |
| Total Canada School of Public Service | 13,071,261 | 13,071,261 |
| Office of the Commissioner of Lobbying | | |
| Business Services..... | 301,595 | |
| Canadian Human Rights Commission, Ottawa, Ontario..... | | 208,103 |
| Service payments under \$100,000 (7 payees)..... | | 93,492 |
| Health and Welfare Services..... | 3,058 | |
| Service payments under \$100,000 (2 payees)..... | | 3,058 |
| Informatics Services..... | 658,771 | |
| Like 10 Inc., Ottawa, Ontario..... | | 252,647 |
| Office of the Privacy Commissioner of Canada..... | | 130,249 |
| Service payments under \$100,000 (11 payees)..... | | 275,875 |
| Interpretation and Translation Services..... | 38,790 | |
| Service payments under \$100,000 (1 payee)..... | | 38,790 |
| Legal Services..... | 13,252 | |
| Service payments under \$100,000 (3 payees)..... | | 13,252 |
| Management Consulting..... | 181,250 | |
| Service payments under \$100,000 (10 payees)..... | | 181,250 |
| Protection Services..... | 3,240 | |
| Service payments under \$100,000 (1 payee)..... | | 3,240 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Special Fees and Services..... | 14,278 | |
| Service payments under \$100,000 (15 payees)..... | | 14,278 |
| Temporary Help Services..... | 23,643 | |
| Service payments under \$100,000 (2 payees)..... | | 23,643 |
| Training and Educational Services..... | 32,535 | |
| Service payments under \$100,000 (16 payees)..... | | 32,535 |
| Other Services..... | 31,076 | |
| Service payments under \$100,000 (7 payees)..... | | 31,076 |
| Total Office of the Commissioner of Lobbying | 1,301,488 | 1,301,488 |
| Office of the Public Sector Integrity Commissioner | | |
| Business Services..... | 331,500 | |
| Canadian Human Rights Commission, Ottawa, Ontario..... | | 198,170 |
| Public Services and Procurement Canada, Gatineau, Quebec..... | | 131,250 |
| Service payments under \$100,000 (2 payees)..... | | 2,080 |
| Health and Welfare Services..... | 2,580 | |
| Service payments under \$100,000 (1 payee)..... | | 2,580 |
| Informatics Services..... | 251,028 | |
| Canadian Human Rights Commission, Ottawa, Ontario..... | | 152,358 |
| Service payments under \$100,000 (4 payees)..... | | 98,670 |
| Interpretation and Translation Services..... | 28,647 | |
| Service payments under \$100,000 (1 payee)..... | | 28,647 |
| Legal Services..... | 74,037 | |
| Service payments under \$100,000 (1 payee)..... | | 74,037 |
| Management Consulting..... | 79,346 | |
| Service payments under \$100,000 (6 payees)..... | | 79,346 |
| Protection Services..... | 3,846 | |
| Service payments under \$100,000 (3 payees)..... | | 3,846 |
| Special Fees and Services..... | 16,090 | |
| Service payments under \$100,000 (13 payees)..... | | 16,090 |
| Temporary Help Services..... | 3,963 | |
| Service payments under \$100,000 (2 payees)..... | | 3,963 |
| Training and Educational Services..... | 48,698 | |
| Service payments under \$100,000 (17 payees)..... | | 48,698 |
| Other Services..... | 35,726 | |
| Service payments under \$100,000 (5 payees)..... | | 35,726 |
| Total Office of the Public Sector Integrity Commissioner | 875,461 | 875,461 |
| Total Treasury Board | 138,907,920 | 138,907,920 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| Veterans Affairs | | |
| Department of Veterans Affairs | | |
| Business Services..... | 54,432,848 | |
| AC Nielsen Company, Markham, Ontario..... | | 118,285 |
| Agilec, Oshawa, Ontario..... | | 1,565,247 |
| Canada Post Corporation, Ottawa, Ontario..... | | 286,015 |
| Canadian Forces Morale and Welfare Services, Ottawa, Ontario..... | | 3,786,448 |
| Canadian Heritage, Ottawa, Ontario..... | | 186,510 |
| Environics Research Group Limited, Toronto, Ontario..... | | 157,792 |
| ExitCertified Corp, Ottawa, Ontario..... | | 130,500 |
| Foreign Affairs Trade and Development, Ottawa, Ontario..... | | 250,524 |
| Gartner Group Canada, Ottawa, Ontario..... | | 224,550 |
| Gilmore Reproductions, Ottawa, Ontario..... | | 287,339 |
| Health, Ottawa, Ontario..... | | 1,538,233 |
| Iron Mountain Canada Corporation, Brampton, Ontario..... | | 1,700,098 |
| Library and Archives of Canada, Ottawa, Ontario..... | | 1,166,962 |
| Lucion Media Inc, Montréal, Quebec..... | | 258,563 |
| National Defence, Ottawa, Ontario..... | | 478,153 |
| Office of the Superintendent of Financial Institutions, Ottawa, Ontario..... | | 250,805 |
| Public Works and Government Services, Gatineau, Quebec..... | | 6,277,236 |
| Research Institute of the McGill University Health Centre, Montréal, Quebec..... | | 117,000 |
| Somos Consulting Group Ltd, Ottawa, Ontario..... | | 1,434,415 |
| Statistics Canada, Ottawa, Ontario..... | | 782,714 |
| Stiff Sentences Inc, Nepean, Ontario..... | | 2,590,694 |
| The Royal Canadian Legion, Ottawa, Ontario..... | | 154,000 |
| TPG Technology Consulting Ltd, Ottawa, Ontario..... | | 7,004,092 |
| Vets Canada, Dartmouth, Nova Scotia..... | | 285,678 |
| WCG International Consultants, Victoria, British Columbia..... | | 21,667,709 |
| Service payments under \$100,000 (242 payees)..... | | 1,733,286 |
| Health and Welfare Services..... | 407,277,887 | |
| Alberta Health Services, Edmonton, Alberta..... | | 9,679,634 |
| Atlantic Health Sciences Corporation, Saint John, New Brunswick..... | | 7,755,258 |
| Broadmead Care Society, Victoria, British Columbia..... | | 2,291,073 |
| Calian Ltd, Ottawa, Ontario..... | | 4,541,427 |
| Campbellton Regional Hospital, Campbellton, New Brunswick..... | | 1,952,352 |
| Cape Breton District Health Authority, Sydney, Nova Scotia..... | | 5,148,917 |
| Centre intégré universitaire de santé et de services sociaux de l'Ouest-de-l'Île-de-Montréal, Pointe- Claire, Quebec..... | | 19,775,789 |
| Centre intégré universitaire de santé et de services sociaux de la Capitale-Nationale, Québec, Quebec.. | | 11,805,893 |
| Deer Lodge Centre, Winnipeg, Manitoba..... | | 6,257,615 |
| Dr Georges-L Dumont University Hospital Centre, Moncton, New Brunswick..... | | 4,910,442 |
| Eastern Health, St John's, Newfoundland and Labrador..... | | 3,217,248 |
| George Derby Centre, Burnaby, British Columbia..... | | 2,006,366 |
| Guest C, Calgary, Alberta..... | | 105,654 |
| Health, Ottawa, Ontario..... | | 218,483 |
| High-Crest Enterprises Ltd, Springhill, Nova Scotia..... | | 1,218,484 |
| Horizon Health Network, Fredericton, New Brunswick..... | | 8,005,539 |
| Leblanc C, Stratford, Prince Edward Island..... | | 117,505 |
| McLure N, Summerside, Prince Edward Island..... | | 153,630 |
| Medavie Blue Cross, Moncton, New Brunswick..... | | 21,053,306 |
| Mental Health Commission of Canada, Calgary, Alberta..... | | 190,640 |
| Nova Scotia Health Authority, Halifax, Nova Scotia..... | | 34,543,614 |
| Ontario Minister of Finance, Toronto, Ontario..... | | 4,885,574 |
| Parkwood Hospital, London, Ontario..... | | 23,228,749 |
| Providence Health Care, Vancouver, British Columbia..... | | 172,813 |
| Régie de l'assurance maladie du Québec, Québec, Quebec..... | | 418,629 |
| Regina Qu'Appelle Health, Regina, Saskatchewan..... | | 5,231,347 |
| Royal Ottawa Health Care Group, Ottawa, Ontario..... | | 6,963,525 |
| Sherbrooke Community Centre, Saskatoon, Saskatchewan..... | | 953,573 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--|------------------------------------|-----------------------|
| St Joseph's Health Care, London, Ontario..... | | 6,325,711 |
| St Martha's Regional Hospital, Antigonish, Nova Scotia..... | | 483,720 |
| Sunnybrook & Women's College, Toronto, Ontario..... | | 31,408,368 |
| The Perley Rideau, Ottawa, Ontario..... | | 11,547,483 |
| True North Psychological Services, Kentville, Nova Scotia..... | | 113,153 |
| Vancouver Coastal Health, Vancouver, British Columbia..... | | 4,288,544 |
| Service payments under \$100,000 (54,902 payees)..... | | 166,307,829 |
| Informatics Services..... | 930,174 | |
| Centre intégré universitaire de santé et de services sociaux de l'Ouest-de-l'Île-de-Montréal, Pointe- Claire, Quebec..... | | 929,611 |
| Service payments under \$100,000 (3 payees)..... | | 563 |
| Interpretation and Translation Services..... | 2,050,234 | |
| Public Works and Government Services, Gatineau, Quebec..... | | 1,977,483 |
| Service payments under \$100,000 (6 payees)..... | | 72,751 |
| Legal Services..... | 2,350,048 | |
| Justice, Ottawa, Ontario..... | | 2,332,610 |
| Service payments under \$100,000 (1 payee)..... | | 17,438 |
| Management Consulting..... | 238,933 | |
| Raymond Chabot Grant Thornton, Ottawa, Ontario..... | | 135,153 |
| Service payments under \$100,000 (6 payees)..... | | 103,780 |
| Protection Services..... | 1,184,210 | |
| Commissionaires, Ottawa, Ontario..... | | 145,195 |
| Commissionaires, Saint John, New Brunswick..... | | 622,163 |
| Foreign Affairs Trade and Development, Ottawa, Ontario..... | | 277,127 |
| Service payments under \$100,000 (31 payees)..... | | 139,725 |
| Special Fees and Services..... | 592,349 | |
| Service payments under \$100,000 (366 payees)..... | | 592,349 |
| Temporary Help Services..... | 507,339 | |
| Foreign Affairs Trade and Development, Ottawa, Ontario..... | | 488,407 |
| Service payments under \$100,000 (6 payees)..... | | 18,932 |
| Training and Educational Services..... | 1,422,565 | |
| Bank of Montreal, Montréal, Quebec..... | | 216,380 |
| Université Sainte-Anne, Halifax, Nova Scotia..... | | 154,097 |
| Service payments under \$100,000 (239 payees)..... | | 1,052,088 |
| Other Services..... | 14,993,503 | |
| Centre intégré universitaire de santé et de services sociaux de l'Ouest-de-l'Île-de-Montréal, Verdun, Quebec..... | | 356,307 |
| Colleges and Institutes Canada, Ottawa, Ontario..... | | 135,434 |
| Employment and Social Development, Ottawa, Ontario..... | | 362,554 |
| Health, Ottawa, Ontario..... | | 225,460 |
| Office of the Superintendent of Financial Institutions, Ottawa, Ontario..... | | 718,896 |
| Public Works and Government Services, Gatineau, Quebec..... | | 3,663,836 |
| Raymond Chabot Grant Thornton, Ottawa, Ontario..... | | 630,902 |
| Shared Services Canada, Gatineau, Quebec..... | | 4,438,496 |
| TPG Technology Consulting Ltd, Ottawa, Ontario..... | | 3,460,907 |
| Service payments under \$100,000 (121 payees)..... | | 1,000,711 |
| Total Department of Veterans Affairs | 485,980,090 | 485,980,090 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Veterans Review and Appeal Board | | |
| Business Services..... | 222,195 | |
| Service payments under \$100,000 (19 payees)..... | | 222,195 |
| Health and Welfare Services..... | 9,009 | |
| Service payments under \$100,000 (2 payees)..... | | 9,009 |
| Interpretation and Translation Services..... | 68,450 | |
| Service payments under \$100,000 (1 payee)..... | | 68,450 |
| Protection Services..... | 41,237 | |
| Service payments under \$100,000 (15 payees)..... | | 41,237 |
| Special Fees and Services..... | 30,130 | |
| Service payments under \$100,000 (7 payees)..... | | 30,130 |
| Training and Educational Services..... | 150,892 | |
| Service payments under \$100,000 (15 payees)..... | | 150,892 |
| Other Services..... | 28,367 | |
| Service payments under \$100,000 (3 payees)..... | | 28,367 |
| Total Veterans Review and Appeal Board | 550,280 | 550,280 |
| Total Veterans Affairs | 486,530,370 | 486,530,370 |
| Women and Gender Equality | | |
| Department for Women and Gender Equality | | |
| Business Services..... | 112,010 | |
| Service payments under \$100,000 (2 payees)..... | | 112,010 |
| Informatics Services..... | 141,408 | |
| Service payments under \$100,000 (7 payees)..... | | 141,408 |
| Interpretation and Translation Services..... | 217,665 | |
| Service payments under \$100,000 (16 payees)..... | | 217,665 |
| Legal Services..... | 196,549 | |
| Justice, Ottawa, Ontario..... | | 196,549 |
| Management Consulting..... | 54,713 | |
| Service payments under \$100,000 (4 payees)..... | | 54,713 |
| Protection Services..... | 29,267 | |
| Service payments under \$100,000 (4 payees)..... | | 29,267 |
| Scientific and Research Services..... | 6,500,348 | |
| Statistics Canada, Ottawa, Ontario..... | | 5,750,290 |
| The First Nations Information Governance Centre, Ottawa, Ontario..... | | 500,000 |
| Service payments under \$100,000 (7 payees)..... | | 250,058 |
| Special Fees and Services..... | 164,334 | |
| Service payments under \$100,000 (53 payees)..... | | 164,334 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|---|------------------------------------|-----------------------|
| Temporary Help Services..... | 251,134 | |
| Excel Human Resources Inc, Ottawa, Ontario..... | | 157,096 |
| Service payments under \$100,000 (9 payees)..... | | 94,038 |
| Training and Educational Services..... | 160,123 | |
| Service payments under \$100,000 (53 payees)..... | | 160,123 |
| Other Services..... | 2,074,521 | |
| Altis Human Resources Inc, Ottawa, Ontario..... | | 183,010 |
| Canada School of Public Service, Ottawa, Ontario..... | | 250,000 |
| Public Works and Government Services, Gatineau, Quebec..... | | 227,934 |
| Statistics Canada, Ottawa, Ontario..... | | 674,498 |
| Treasury Board Secretariat, Ottawa, Ontario..... | | 102,573 |
| Service payments under \$100,000 (97 payees)..... | | 636,506 |
| Total Department for Women and Gender Equality | 9,902,072 | 9,902,072 |
| Office of the Co-ordinator, Status of Women | | |
| Business Services..... | 127,768 | |
| Service payments under \$100,000 (3 payees)..... | | 127,768 |
| Health and Welfare Services..... | 398 | |
| Service payments under \$100,000 (1 payee)..... | | 398 |
| Informatics Services..... | 135,829 | |
| Service payments under \$100,000 (9 payees)..... | | 135,829 |
| Interpretation and Translation Services..... | 189,611 | |
| Service payments under \$100,000 (16 payees)..... | | 189,611 |
| Management Consulting..... | 1,700 | |
| Service payments under \$100,000 (1 payee)..... | | 1,700 |
| Protection Services..... | 956 | |
| Service payments under \$100,000 (3 payees)..... | | 956 |
| Scientific and Research Services..... | 4,457,440 | |
| Statistics Canada, Ottawa, Ontario..... | | 4,447,440 |
| Service payments under \$100,000 (1 payee)..... | | 10,000 |
| Special Fees and Services..... | 26,287 | |
| Service payments under \$100,000 (40 payees)..... | | 26,287 |
| Temporary Help Services..... | 161,192 | |
| Service payments under \$100,000 (5 payees)..... | | 161,192 |
| Training and Educational Services..... | 98,090 | |
| Service payments under \$100,000 (24 payees)..... | | 98,090 |
| Other Services..... | 764,045 | |
| Public Works and Government Services, Gatineau, Quebec..... | | 310,746 |
| Service payments under \$100,000 (56 payees)..... | | 453,299 |
| Total Office of the Co-ordinator, Status of Women | 5,963,316 | 5,963,316 |
| Total Women and Gender Equality | 15,865,388 | 15,865,388 |

| (in dollars) | Total amount spent in 2018-2019 | Aggregate Payments |
|--------------------|------------------------------------|-----------------------|
| Grand total | 12,940,397,736 | 12,940,397,736 |
