

Clerk of the Privy Council and  
Secretary to the Cabinet



Greffier du Conseil privé et  
Secrétaire du Cabinet

Ottawa, Canada K1A 0A3

March 31, 2004

Dear Prime Minister:

Pursuant to the *Public Service Employment Act*, I am pleased to submit to you the *Eleventh Annual Report to the Prime Minister on the Public Service of Canada*.

The Public Service of Canada has, in the past year, known numerous challenges and successes. During the upcoming year, we will continue to build on our strengths and current modernization initiatives while reinforcing the confidence of the public and parliamentarians in this important national institution.

Our commitment to you and your government is to continue to strive for the highest professional and ethical standards of public service.

Yours sincerely,

A handwritten signature in black ink, appearing to read 'Alex H. f. b.' with a stylized flourish.

Alex Himelfarb