

**From:** Taylor, Mitch [mailto:Mitch.Taylor@justice.gc.ca]

**Sent:** September-01-11 7:38 AM

**To:** Judah Harrison; Tim Leadem

**Cc:** Tim Leadem; Martland, Brock; Grant, Kathy; Spiegelman, Jonah; Miller, Jeff; Chen, Helen; Spiegelman, Jonah; Miller, Jeff; Chen, Helen; Cohen Commission Email Record; Brock Martland; Martland, Brock; Taylor, Mitch; Cohen Commission Email Record

**Subject:** RE: Cohen, Conservation Coalition request for information re public funding of aquaculture

Regarding the Conservation Coalition's request for information re public funding of aquaculture, specifically:

- i) The source of the funding (NRC?);
- ii) Whether the fund is administered by particular people, and if so, who;
- iii) A detailed breakdown of the specific programs that were funded from this larger amount.

The following information has been distributed publicly, but has not been put on government web sites to this point in time.

There is an initiative once called "Aquaculture 2015" during its development. It was funded as the "New Aquaculture Initiative 2008". DFO called it the "Sustainable Aquaculture Program". These names all relate to the same program. Funding started in the 2008/09 fiscal year and ends in March 2013. It was new money provided to the department through the fiscal framework.

The program has 4 major elements: ***Governance and Regulatory Reform, Innovation, Certification and Market Access and Regulatory Science*** (see attached). In addition, funds were provided for "corporate enablers"..

The program funds are managed through NCR, with a governance structure. Departmental funds flow directly to NCR Program Policy Aquaculture Management Directorate which manages the Governance, Innovation and Certification portions of the program; and to Science whose Aquaculture group manages the Regulatory Science element. Multi-year transfers were arranged for some of the AMD-managed portion of the program (see attached summary of FTEs). Finance should be able to provide a copy of these transfer forms if you require them. These forms indicate levels of position and salary dollars. Some operational funds are also provided to each region. The current DGs are Guy Beaupré for AMD (was Trevor Swerdfager from 2008-spring 2011) and David Gillis for Science (was Sylvain Paradis from 2008-2010).

The summary sheet indicates the initially approved distribution of funds between elements. You will note that the AIMAP (G&C program) and Science Program for Aquaculture Regulatory Research (PARR) are managed centrally and a large portion of the funds are not allocated to regions but rather distributed annually based on a review and approval of projects. Please find below a summary of the AIMAP regional distribution of funds. Science has this same information for PARR if you need it. The contact person would be Jay Parsons, who is the Director responsible.

2008/09 Innovation									
Province	Total number of application/requests	Number of projects funded	Total project value from proposal	Total project value from CA	AIMAP funding request	Total AIMAP Committed	Leverage (Cash Only)	Total Cash Value	\$ Leveraged by Private Sector
								of Projects	
NL	8	4	\$9,520,307	\$8,124,584	\$3,791,449	\$1,318,165			\$4,260,905
NB	11	8	\$3,210,843	\$2,731,867	\$1,449,901	\$1,136,180			\$805,612
NS	5	3	\$11,262,363	\$3,357,842	\$3,873,565	\$735,901			\$2,607,941
PEI	4	1	\$3,430,315	\$327,300	\$1,701,800	\$160,000			\$126,700
QC	3	2	\$753,944	\$467,194	\$222,750	\$141,000			\$324,194
ON	1	0	\$224,000	\$0	\$117,000	\$0			\$0
MN	1	1	\$1,185,501	\$1,185,501	\$309,410	\$309,410			\$486,681
AB	2	0	\$1,982,400	\$0	\$950,900	\$0			\$0
BC	9	6	\$3,294,289	\$1,084,793	\$2,217,206	\$720,375			\$364,418
	44	25	\$34,863,962	\$17,279,081	\$14,633,981	\$4,521,031			\$8,976,451
Newfoundland	8	4	\$9,520,307	\$8,124,584	\$3,791,449	\$1,318,165			\$4,260,905
Gulf	12	6	\$5,701,221	\$2,119,230	\$2,703,101	\$847,580			\$780,008
Maritimes	8	6	\$12,202,300	\$4,297,779	\$4,322,165	\$1,184,501			\$2,760,245
Quebec	3	2	\$753,944	\$467,194	\$222,750	\$141,000			\$324,194
Central & Arctic	4	1	\$3,391,901	\$1,185,501	\$1,377,310	\$309,410			\$486,681
Pacific	9	6	\$3,294,289	\$1,084,793	\$2,217,206	\$720,375			\$364,418
	36	25	\$34,863,962	\$17,279,081	\$14,633,981	\$4,521,031			\$8,976,451

2009/10 Innovation									
Province	Total number of application/requests	Number of projects funded	Total project value from proposal	Total project value from CA	AIMAP funding request	Total AIMAP Committed	Leverage	Total Cash Value	\$ Leveraged by Private Sector
								of Projects	
NL	8	4	\$21,602,642	\$2,403,427	\$2,860,342	\$663,950			\$940,958
NB	22	8	\$11,873,462	\$3,955,695	\$3,345,854	\$728,068			\$2,799,337
NS	11	4	\$11,756,305	\$2,458,207	\$4,095,952	\$582,950			\$1,291,265
PEI	10	3	\$9,454,176	\$2,029,779	\$5,655,868	\$575,964			\$705,869
QC	12	4	\$2,613,568	\$168,928	\$1,290,646	\$81,718			\$82,210
ON	3	0	\$468,739	\$0	\$291,219	\$0			\$0
AB	1	0	\$247,030	\$0	\$185,200	\$0			\$0
BC	43	10	\$45,877,072	\$2,318,246	\$14,577,450	\$1,209,275			\$1,076,471
<b>Total</b>	<b>110</b>	<b>33</b>	<b>\$103,892,994</b>	<b>\$13,334,282</b>	<b>\$32,302,531</b>	<b>\$3,841,925</b>			<b>\$6,896,110</b>
Newfoundland	8	4	\$21,602,642	\$2,403,427	\$2,860,342	\$663,950			\$940,958
Gulf	20	5	\$11,991,709	\$2,408,498	\$6,960,754	\$688,964			\$839,958
Maritimes	23	10	\$21,092,234	\$6,035,183	\$6,136,920	\$1,198,018			\$3,956,513
Quebec	12	4	\$2,613,568	\$168,928	\$1,290,646	\$81,718			\$82,210
Central & Arctic	4	0	\$715,769	\$0	\$476,419	\$0			\$0
Pacific	43	10	\$45,877,072	\$2,318,246	\$14,577,450	\$1,209,275			\$1,076,471
<b>Total</b>	<b>110</b>	<b>33</b>	<b>\$103,892,994</b>	<b>\$13,334,282</b>	<b>\$32,302,531</b>	<b>\$3,841,925</b>			<b>\$6,896,110</b>

2010/11 Innovation									
Province	Total number of application/requests	Number of projects funded	Total project value from proposal	Total project value from CA	AIMAP funding request	Total AIMAP commitment	Leverage	Total Cash Value	\$ Leveraged by Private Sector
								of Projects	
NL	8	4	\$4,642,309	\$2,345,131	\$1,879,394	\$805,000			\$1,100,128
NB	10	5	\$17,073,630	\$6,389,558	\$3,349,304	\$1,018,987			\$3,092,767
NS	3	3	\$9,252,423	\$5,846,818	\$1,642,500	\$1,557,500			\$2,067,118
PEI	2	1	\$696,332	\$150,696	\$475,840	\$85,000			\$65,696
QC	11	5	\$1,717,189	\$456,175	\$779,251	\$209,091			\$239,364
ON	1	1	\$284,200	\$217,700	\$112,200	\$48,500			\$169,200
MN	3	1	\$587,354	\$187,525	\$256,624	\$93,000			\$95,335
SK	1	1	\$702,200	\$559,080	\$302,500	\$210,000			\$349,080
AB	2	1	\$1,077,511	\$61,650	\$344,600	\$10,000			\$27,500
BC	33	14	\$23,179,878	\$9,440,836	\$8,426,396	\$1,714,120			\$7,686,615
<b>Total</b>	<b>74</b>	<b>36</b>	<b>\$59,213,026</b>	<b>\$25,655,169</b>	<b>\$17,568,609</b>	<b>\$5,751,198</b>			<b>\$14,892,803</b>
Newfoundland	8	4	\$4,642,309	\$2,345,131	\$1,879,394	\$805,000	1.6	\$2,145,131	\$1,100,128
Gulf	7	4	\$3,192,801	\$2,128,698	\$1,388,606	\$573,987	1.4	\$1,921,628	\$847,819
Maritimes	8	5	\$23,829,584	\$10,258,374	\$4,079,038	\$2,087,500	1.3	\$8,639,634	\$4,377,762
Quebec	11	5	\$1,717,189	\$456,175	\$779,251	\$209,091	2.5	\$349,433	\$239,364
Central & Arctic	6	4	\$1,757,504	\$1,025,955	\$715,924	\$361,500	2.1	\$686,985	\$641,115
Pacific	34	14	\$24,073,639	\$9,440,836	\$8,726,396	\$1,714,120	1.5	\$5,337,723	\$7,686,615
<b>Total</b>	<b>74</b>	<b>36</b>	<b>\$59,213,026</b>	<b>\$25,655,169</b>	<b>\$17,568,609</b>	<b>\$5,751,198</b>	<b>1.4</b>	<b>\$19,080,534</b>	<b>\$14,892,803</b>

**Further as to your questions:**

- i) What is the source of the funding (NRC?);  
Answer: The source of funds is the Fiscal Framework ( new program, new funding received through Federal Budget)
- ii) Whether the fund is administered by particular people, and if so, who;  
Answer: The Funding is administered by the Aquaculture group in DFO.
- iii) A detailed breakdown of the specific programs that were funded from this larger amount;  
Answer: The initiative supports the following two sub activities in our Program Activity Architecture:  
  
Aquaculture Certification and Sustainability (approx. \$9.1M/yr including \$4.7M in transfer payments).  
Program for Aquaculture Regulatory Research (approx. \$5.9M/yr).

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**From:** Judah Harrison [mailto:jharrison@ecojustice.ca]

**Sent:** 2011-Aug-31 1:47 PM

**To:** Taylor, Mitch; Tim Leadem

**Cc:** Tim Leadem; Martland, Brock; Grant, Kathy; Spiegelman, Jonah; Miller, Jeff; Chen, Helen; Spiegelman, Jonah; Miller, Jeff; Chen, Helen; Cohen Commission Email Record; Brock Martland

**Subject:** RE: Cohen, Conservation Coalition request for information re public funding of aquaculture

Mitch:

Further to our email exchange below, we have yet to receive any information from you in response to our request, supported by Commission Counsel, for public funds provided to the aquaculture industry. If Canada intends to provide us with any information in this regard, please do so today, as we intend to raise the issue with Mr. Thomson tomorrow.

Regards,

Judah Harrison

**From:** Taylor, Mitch [mailto:Mitch.Taylor@justice.gc.ca]

**Sent:** August-03-11 4:51 AM

**To:** Judah Harrison; Tim Leadem

**Cc:** Tim Leadem; Martland, Brock; Grant, Kathy; Spiegelman, Jonah; Miller, Jeff; Chen, Helen; Spiegelman, Jonah; Miller, Jeff; Chen, Helen; Taylor, Mitch; Cohen Commission Email Record

**Subject:** Cohen, Conservation Coalition request for information re public funding of aquaculture

I am informed that we can readily provide some information and will do so. We are not going to undertake extensive research to generate information, and document production does not require an unreasonable and overly burdensome level of research or the creation of new material not already in existence. We will provide information that is available, but it may not have all the detail you ask for and will not necessarily be comprehensive. Specifically, we do not propose to research websites that you can do as much as we could.

Mitch Taylor

**From:** Judah Harrison [mailto:jharrison@ecojustice.ca]

**Sent:** Tuesday, August 02, 2011 6:24 PM

**To:** Taylor, Mitch; Tim Leadem

**Cc:** Tim Leadem; Martland, Brock; Grant, Kathy; Spiegelman, Jonah; Miller, Jeff; Chen, Helen; Spiegelman, Jonah; Miller, Jeff; Chen, Helen  
**Subject:** RE: Information Request re Public Funding of Aquaculture

Mitch:

In response to your questions, our research was primarily focused on documents contained within Ringtail. Nonetheless, we have done relatively thorough internet searches for the various public funding programs. Of the programs we requested information on, the only one for which we were able to find relatively comprehensive information is AIMAP, at least as of 2008 (see: <http://www.dfo-mpo.gc.ca/aquaculture/sustainable-durable/index-eng.htm>). So long as you are able to confirm the accuracy of DFO's AIMAP website, we do not seek additional documentation on this program, particularly as a result of the recent revision in our request. For the remaining government programs we identified, we have found piecemeal references to the amount/types of projects that the program funds, but nothing as comprehensive as the AIMAP budgets cited above.

Further, we are primarily interested in the funding of finfish aquaculture, particularly salmonid, and do not seek information respecting shellfish aquaculture.

Judah

**From:** Taylor, Mitch [mailto:Mitch.Taylor@justice.gc.ca]

**Sent:** August-02-11 4:29 PM

**To:** Taylor, Mitch; Judah Harrison; Tim Leadem

**Cc:** Tim Leadem; Martland, Brock; Grant, Kathy; Spiegelman, Jonah; Miller, Jeff; Chen, Helen; Spiegelman, Jonah; Miller, Jeff; Chen, Helen; Taylor, Mitch

**Subject:** RE: Information Request re Public Funding of Aquaculture

Further on this,

Could you let me know what research you have done on the appropriate government web sites to answer your questions and why does that research not answer your questions, and

Could you clarify what aquaculture you are referring to. Are you only referring to salmonid aquaculture, finfish aquaculture, or all aquaculture.

**From:** Taylor, Mitch

**Sent:** Tuesday, August 02, 2011 3:54 PM

**To:** Judah Harrison; tleadem@ecojustice.ca

**Cc:** Tim Leadem; Martland, Brock; Grant, Kathy; Spiegelman, Jonah; Miller, Jeff; Chen, Helen; Taylor, Mitch; Spiegelman, Jonah; Miller, Jeff; Chen, Helen; Taylor, Mitch  
**Subject:** RE: Information Request re Public Funding of Aquaculture

I am not aware to what extent the information you seek is easily accessible or whether it would require extensive research. I have asked for information on what's involved. I will let you know. I am not inclined to have government officials engage in extensive new research to answer your question, especially at this point in the commission. We have much other work to do. With that, again, I have asked what's available and/or can be done and will respond.

Mitch Taylor

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**From:** Judah Harrison [mailto:jharrison@ecojustice.ca]  
**Sent:** Tue 02/08/2011 10:52 AM  
**To:** Taylor, Mitch; Spiegelman, Jonah  
**Cc:** Tim Leadem; Martland, Brock; Grant, Kathy  
**Subject:** FW: Information Request re Public Funding of Aquaculture

Mitch, Jonah:

With regards to our request last week for information on public funding of aquaculture, we would be willing to revise the request to facilitate you meeting it. For instance, we would be willing to alter the scope of the request in terms of timelines. Most important for us is to provide that Commissioner with an accurate assessment of the amount of public monies, over a defined time-period, which is being put towards enhancing a competitive aquaculture industry.

I note that paragraph 96 of the Aquaculture Regulation PPR references \$70 million of funding to the industry, citing two government programs: SAP and PSA. Based on our research, and as reflected in our letter of last week, we believe that additional programs also provide(d) public monies to the industry over the same time period. Perhaps you could simply identify the additional sources of public monies put towards the industry during that same time period that are not referenced in the PPR and, to the extent possible, give particulars of those programs.

Please let me know if I can revise my request to assist you meeting it.

Regards,

Judah Harrison

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**From:** Caitlin Ohama-Darcus  
**Sent:** July-28-11 3:09 PM  
**To:** Mitch.taylor@justice.gc.ca



**Cc:** brock.martland@cohencommission.ca; kathy.grant@cohencommission.ca; Tim Leadem; Judah Harrison; Panchuk, Sarah; Tam, Natasha; jonah.spiegelman@justice.gc.ca  
**Subject:** Information Request re Public Funding of Aquaculture

Please find attached correspondence from the Conservation Coalition.

-----  
**Caitlin Ohama-Darcus**

Legal Administrative Assistant | [Ecojustice](#)

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