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December 21, 2010

By Email

Commission of Inquiry into the Decline of Sockeye  
Salmon in the Fraser River  
2800 – 650 West Georgia Street  
Vancouver, British Columbia  
V6B 4N7

**Attention: Brian J. Wallace**

Dear Sir:

Re: FRASER River Sockeye Salmon - Commission of Inquiry - DFO  
Our File: 2-272052  
Commission's Written Re-examination for Wild Salmon Policy Implementation Panel:  
Questions and Answers – Mark Saunders

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With respect to your re-examination questions of the Wild Salmon Policy Implementation Panel in your correspondence dated December, 17, 2010, we write to provide you with the answers from Mark Saunders.

The answers are set out below in bold text for your ease of reference.

Question:

1. On December 3, 2010, at page 66, line 34 of the transcript, as you were discussing the organizational structure of the WSP Implementation Team, counsel for Canada referred you to Exhibit 168. You then noted, at line 37, that "This is dated September 3, 2010."
  - a. Do you agree that Exhibit 168 is a draft, not final, of the terms of reference for the WSP Implementation Team?
  - b. Prior to August 2010, had you ever seen any draft terms of reference for the WSP Implementation Team?
  - c. To your knowledge, is it accurate that, as stated in Exhibit 168, Jim Irvine was "Strategy 3 lead?"

- d. Five and a half years after the WSP was released, why are there no final terms of reference for the WSP Implementation Team?

**Answer:**

- a. Yes
- b. I do not recall if a terms of reference was drafted for the Implementation team after release of the policy in June 2005
- c. To my knowledge Kim Hyatt was the Strategy 3 lead but Jim may have been listed as an alternate in exhibit 168.
- d. I believe that the key governance aspects of WSP implementation including the role and structure of Implementation Team and the Operations Committee were described in the Operations Committee 2006 decks that outlined the phased approach to implementation. In 2010 an increasing operational involvement of the Areas likely led to the need to clarify the terms of reference.

**Question:**

2. You were referred to the Aquaculture Policy Framework by counsel for the BC Salmon Farmers' Association. Have you had any direct experiences working with the Aquaculture Policy Framework?

**Answer:**

No.

We trust you will find the above in accordance with the format as set out in our correspondence to you with Canada's written re-examination answers and questions, dated December 16, 2010.

Yours truly,



Mitchell R. Taylor Q.C.  
Senior General Counsel