Commission of Inquiry into Certain Allegations Respecting Business and Financial Dealings Between Karlheinz Schreiber and the Right Honourable Brian Mulroney



Commission d'enquête concernant les allégations au sujet des transactions financières et commerciales entre Karlheinz Schreiber et le très honorable Brian Mulroney

Interview by telephone of Stanley Hartt

Entrevue téléphonique de Stanley Hartt

Commissioner

L'Honorable juge / The Honourable Justice Jeffrey James Oliphant

Commissaire

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Commission Office Suite 426 427 Laurier Avenue West Ottawa, Ontario

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Tenue à :

Bureau de la Commission Pièce 426 427, avenue Laurier Ouest Ottawa (Ontario)

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APPEARANCES / COMPARUTIONS

Ms Nancy Brooks

Counsel for the Commission

Mr. Lorne Morphy

Counsel for Mr. Hartt

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1		Ottawa, Ontario
2		Upon commencing the interview on Tuesday,
3		May 5, 2009 at 2:01 p.m.
4	1	MS BROOKS: Hello, Mr. Morphy.
5	2	MR. MORPHY: Yes.
6	3	MS BROOKS: Oh, very good. We were
7		wondering if my conference call was working because I
8		have had difficulties with this before.
9	4	MR. MORPHY: Mr. Hartt is with me
10		here.
11	5	MS BROOKS: Very good. I have in the
12		room a court reporter and the court reporter has access
13		to the dial-in line and has a couple of microphones
14		here. So the call is being recorded.
15	6	As we discussed via e-mail,
16		Mr. Morphy, I will be producing to you a tape of the
17		interview.
18	7	MR. MORPHY: Okay. And a transcript?
19	8	MS BROOKS: Yes, of course.
20	9	MR. MORPHY: Okay.
21	10	MS BROOKS: I wanted to explain at
22		the outset that this is an interview that Mr. Hartt has
23		agreed to give to us. If we are not going to be
24		calling Mr. Hartt as a witness, we will not be
25		producing a transcript to any of the other parties, any

1		of the parties that is. And really, you may have a
2		copy of it if you wish, but we won't be producing it to
3		the other parties.
4	11	MR. MORPHY: Okay.
5		INTERVIEW OF STANLEY HARTT BY MS BROOKS
6	12	MS BROOKS: I wanted to briefly
7		review with you, Mr. Hartt, your background and then we
8		could get into the documents.
9	13	I was wondering if you could tell me
10		about your career with the I understand you worked
11		for the federal government before you became Chief of
12		Staff to the Prime Minister.
13	14	Could you just give me a brief
14		description of what you were doing before you joined
15		the PMO?
16	15	MR. HARTT: Yes, I was Deputy
17		Minister of Finance from September 1, 1985 until May 1,
18		1988.
19	16	MS BROOKS: May 1, 1988. And what
20		date, then, did you join the Prime Minister's Office as
21		his Chief of Staff?
22	17	MR. HARTT: Formally on January 31,
23		1989, but I was actually physically present in the
24		office arranging for the transition from my predecessor
25		Derek Burney, who had been named Ambassador to the

1		U.S., basically from January 1, 1989.
2	18	MS BROOKS: And in the period between
3		May 1, 1988 and January 1, 1989, what were you doing?
4	19	MR. HARTT: Practising law in the
5		private sector in Montréal.
6	20	MS BROOKS: So that's when you were
7		back at Stikeman Elliott.
8	21	MR. HARTT: Correct.
9	22	MS BROOKS: Okay. And when did you
10		leave the Prime Minister's Office at the end of your
11		tenure? What was the date?
12	23	MR. HARTT: September 1, 1990.
13	24	MS BROOKS: All right. I believe
14		that is the date on which Mr. Spector took over from
15		you as Chief of Staff?
16	25	MR. HARTT: I can't tell you that
17		there was not a day or two of hiatus, but that would be
18		the ideal.
19	26	MS BROOKS: All right. And after you
20		left the Prime Minister's Office on September 1st,
21		where did you go and work?
22	27	MR. HARTT: I initially went back to
23		Montréal to practise law with my old firm, but I didn't
24		remain there very long because I think it was nine
25		weeks later I was given an offer to become the CEO of

1		the bankrupt Campeau Corporation, and I moved to
2		Toronto as of November 11, 1990.
3	28	MS BROOKS: All right. And when you
4		became Chief of Staff in January 1989, what was the
5		extent of your relationship at that point with the
6		Prime Minister?
7	29	MR. HARTT: I'm not sure whether you
8		are asking me in the context of my role as Chief of
9		Staff or my relationship other than my role as Chief of
10		Staff.
11	30	MS BROOKS: Yes. I'm looking at
12		actually when you first joined the office as Chief of
13		Staff, so it would be your relationship before you
14		joined him as Chief of Staff.
15	31	MR. HARTT: Relationship in the
16		broadest sense of that word.
17	32	MS BROOKS: Yes.
18	33	MR. HARTT: Well
19	34	MS BROOKS: Either personal or
20		professional, both of them.
21	35	MR. HARTT: I had known Mr. Mulroney
22		from the late '60s and early '70s when we shared a
23		mandate as lawyers.
24	36	I should tell you that my main
25		practice was in corporate and tax law. I had a

1		sideline in labour law, which was Mr. Mulroney's
2		specialty.
3	37	MS BROOKS: Yes.
4	38	MR. HARTT: In the course of my
5		sideline I was asked by the Interprovincial Association
6		of Stevedoring Contractors, who are the actual
7		employers of the longshoremen who unload and load
8		ships, to represent them in regards to their labour
9		relations in the Port of Montréal. Mr. Mulroney
LO		represented the Shipping Federation of Canada, which
L1		were the owners and/or agents/operators of the same
12		ships.
L3	39	And because our lifeline's charges
1.4		for labour were passed on to the shipowners, ship
15		agents, the members of the Shipping Federation of
16		Canada, we operated jointly as the employer party in
17		labour negotiations, arbitrations, certification
1.8		disputes.
19	40	So we had a number of interactions
20		together as professionals.
21	41	MS BROOKS: So that went on until the
22		early '70s?
23	42	MR. HARTT: Well, two things
24		happened. One, I phased myself out of labour law
25		because it wasn't compatible with my corporate law

1		practice.
2	43	Just to give you an example, I was
3		doing loan agreements for a couple of banks. They
4		would phone up to find out where I was and I would be
5		in Baie-Comeau doing labour arbitrations for Cargill
6	44	MS BROOKS: Yes.
7	45	MR. HARTT: So they began to suggest
8		to me that they didn't want to do that, so I turned
9		myself into a neutral, i.e. I became an arbitrator,
10		mediator, facilitator of large labour disputes, mostly
11		for the federal government but also for Ontario with
12		the government.
13	46	I did this on purpose so that I could
14		say to our corporate clients who wanted labour advice I
15		created a department and go see those guys. I am a
16		neutral so I can't get involved representing parties.
17	47	And I settled an air traffic control
18		strike, a St. Lawrence Seaway strike, a St. Lawrence
19		River Pilots strike, a strike in Newfoundland, called
20		the Waterford Hospital, a Toronto Teachers strike.
21	48	So therefore I had no more occasion
22		to interact with Mr. Mulroney professionally, and he
23		never appeared before me as an arbitrator, conciliator
24		or mediator.
25	49	MS BROOKS: Right.

1	50	MR. HARTT: His firm did, but he
2		didn't.
3	51	MS BROOKS: Yes.
4	52	MR. HARTT: He in turn of course, as
5		you know, in 1976 ran for the leadership of the
6		Conservative Party and did not succeed and left the
7		practice of law and went on to run the Iron Ore Company
8		of Canada, which was not a client of mine. So again we
9		didn't have much professional interaction during that
10		period.
11	53	MS BROOKS: All right. Then when you
12		became the Deputy Minister of Finance I think you
13		said May what was that?
14	54	MR. HARTT: I started in September
15		1985.
16	55	MS BROOKS: And in that position did
17		you have any professional interaction with
18		Mr. Mulroney?
19	56	MR. HARTT: If I can, I just want to
20		clarify one thing.
21	57	There was a kind of a pre-appointment
22		trial period for me. Mr. Mulroney asked me in late
23		1984 to be the Chairman of the Private Sector Advisory
24		Committee for the National Economic Conference, so that
25		what happened was in the period September '84 to March

1		'85 I was busy putting together a committee of
2		business, labour and volunteer sector, private sector
3		individuals, a very large committee, which formed the
4		corpus of the National Economic Conference which was a
5		two-day televised conference.
6	58	As luck would have it I'm not
7		trying to digress here, but as luck would have it, a
8		national postal strike threatened which was going to
9		picket the site of this conference, so Mr. Mulroney
10		asked me to go settle it and I did, just so we can have
11		our conference.
12	59	MS BROOKS: That's interesting.
13	60	MR. HARTT: So in a sense I saw that
14		as a tryout. I didn't know that anything else was
15		coming, but I saw it as a tryout. And then later when
16		I got the call asking me to consider being Deputy
17		Minister of Finance, I understood that they were trying
18		to expose me a little bit to
19	61	So now to come to your question,
20		which I was not trying to avoid, my relationship with
21		Mr. Mulroney was that of any Deputy Minister, which is
22		that the Deputy Minister is appointed by the Prime
23		Minister, not the Minister he serves, and his principal
24		duty is to the Prime Minister. In fact, all Deputy
25		Ministers are instructed that if they notice something

1		untoward, they are to pass it on to the Prime Minister.
2	62	So I had an extremely good, close and
3		professional relationship with Mr. Mulroney for the
4		entire time that I was Deputy Minister.
5	63	As you may imagine, the Deputy
6		Minister of Finance initially prepares the budget
7		offered to the Minister and of course together they
8		need to prepare the entire Cabinet, beginning with the
9		Prime Minister, that the budgetary measures are
10		appropriate.
11	64	So there was lots of interaction in
12		that respect.
13	65	And the Deputy Minister of Finance
14		also is, other than the Clerk of the Privy Council, at
15		least at the time I understand that may have changed
16		now. But at the time he was the only unelected
17		official who as of right went to the Priorities and
18		Planning Committee meetings. So I did that.
19	66	So that was another area of our
20		interaction.
21	67	MS BROOKS: Okay. Well, that's very
22		interesting and I would like to back up a little bit.
23	68	You said that as Deputy Minister you,
24		like all Deputy Ministers, were appointed by the Prime
25		Minister.

1	69	Did I hear you correctly?
2	70	MR. HARTT: Yes. We were instructed
3		quite formally that our principal loyalty was to the
4		Prime Minister and that for example, if our Minister
5		asked us to do something and I can recall a meeting
6		where the Prime Minister addressed all the Deputy
7		Ministers in Paul Tellier's very large boardroom in the
8		Langevin Block, and he said if your Minister asks you
9		to do something you don't think is right, you let me
10		know.
11	71	So technically and I think you will
12		find all experts in governance in the Canadian
13		parliamentary system will tell you that the Deputy
14		Minister, his line runs his official status of
15		standing runs to the Prime Minister, or her.
16	72	MS BROOKS: All right. Well, that's
17		interesting. I had not heard that from any of the
18		other witnesses we have called, so that is providing
19		some insight into the relationship between the Prime
20		Minister and deputies in general.
21	73	MR. HARTT: The Clerk of the Privy
22		Council would tell you that as a matter of rote when
23		first asked, because that is it's not a personal
24		opinion. It's not a it's a tradition and basically
25		an element of the government structure in the Cahinet

1		system as we know it in Canada.
2	74	MS BROOKS: All right. I'm going to
3		get into this more when we get into the documents, but
4		can you tell me just in general terms, before you took
5		on the role of Deputy Minister of Finance, had you ever
6		had any interaction with Mr. Schreiber or the Bear Head
7		Thyssen file?
8	75	MR. HARTT: No.
9	76	MS BROOKS: All right. Then we will
10		get into some documents were you as Deputy do get
11		involved so I can ask you in a bit more detail then.
12	77	But at this point can you give me an
13		overview of how matters such as the Thyssen project or
14		proposal would come within the ambit of your duties or
15		under scrutiny by you? Just as a general matter and
16		not necessarily the Bear Head one.
17	78	MR. HARTT: Are you speaking about
18		the time in Finance or the time in the Prime Minister's
19		Office?
20	79	MS BROOKS: The time in Finance.
21	80	MR. HARTT: Okay. In Finance
22		principally people would try to involve the Department
23		of Finance when there was a cost to the government of
24		any one of their projects. Every department,
25		particularly the line departments, spend basically all

1		of their waking hours creating good things for the
2		government to spend money on, and they do so honestly
3		in the fulfilment of their duties. The government only
4		has so much to go around and the Department of Finance
5		has to keep an eye on the fiscal framework as it's
6		called.
7	81	So if anything was going to put
8		pressure on the fiscal framework, i.e. was not
9		pre-approved in a budget, it would absolutely have to
10		involve the Department of Finance, ultimately the
11		Minister of Finance.
12	82	MS BROOKS: If we can move more
13		specifically, then, to the Bear Head proposal, do I
1.4		understand you to be saying that it would have come
15		within the attention of Finance because it was a
16		proposal and therefore not budgeted for and yet it was
17		going to be drawing on ostensibly drawing on public
1.8		funds?
19	83	Would that be correct?
20	84	MR. HARTT: That happens to be the
21		case for Bear Head, but let me just to make the
22		point clearer, I could say if the Department of
23		Defence, pursuant to its own budgetary allocation, had
24		made provision for certain equipment procurement, they
) 5		would not have to ask the Department of Finance unless

1		the nature of the procurement they were proposing to
2		engage in would involve some additional costs that
3		weren't budgeted.
4	85	MS BROOKS: Right.
5	86	MR. HARTT: In other words, it
6		happens to be true in the case of Bear Head that
7		because it was not an approved project which was in
8		fact budgeted for, that naturally it would come to the
9		Department of Finance to the extent there was any cost
10		projected for the federal government.
11	87	MS BROOKS: All right. Then let me
12		take you to I think we have three documents that
13		fall within that time period when you were in the
14		Department of Finance.
15	88	I will take you to Tab 1. I'm hoping
16		that your documents have been put together we
17		provided I think my junior provided you with covers
18		for these, so they should be in chronological order for
19		you, I hope.
20	89	The one I
21	90	MR. HARTT: I have a binder that
22		Mr. Morphy has been kind enough to prepare for me
23		exactly as you say.
24	91	MS BROOKS: All right. I am looking
25		at the memorandum from you to the Minister and I take

1		that to be the Minister of Finance, Mr. Wilson.
2	92	MR. HARTT: That is correct, but the
3		"from you" needs a little bit of explanation.
4	93	MS BROOKS: Okay.
5	94	MR. HARTT: You will note at the
6		bottom left-hand corner there is "R.J. Martin,
7		Director".
8	95	MS BROOKS: Yes.
9	96	MR. HARTT: That tells you who the
10		author is.
11	97	MS BROOKS: All right. That was one
12		of my questions. Very good. So Mr. Martin or Ms
13		Martin
14	98	MR. HARTT: All memos to the Minister
15		are signed, so the original, the one actually sent
16		would have been signed by me, by the Deputy Minister.
17		That is in order to prevent freelancing.
18	99	MS BROOKS: Yes.
19	100	MR. HARTT: You will see the people
20		on the right-hand side, who got the distribution of it,
21		and it reads like the hierarchy of the officials in the
22		department: Guy Glorieux; John Coleman; Doug Purvis,
23		who was our visiting economist, now deceased; Fred
24		Gorbet, who later became my successor; Gerry Shannon,
25		who later became the Deputy for International Trade;

1		and Bernie Drabble, who was our Deputy for
2		international organizations. He would go to the OECD
3		and the IMF and all those other international meetings.
4	101	MS BROOKS: And then if I could just
5		go one more up the list, there is you, the Deputy, and
6		then Minister of State.
7	102	Who would that have been?
8	103	MR. HARTT: Barbara McDougall.
9	104	MS BROOKS: All right.
10	105	MR. HARTT: At that time.
11	106	MS BROOKS: All right. And then the
12		Minister himself at the top.
13	107	MR. HARTT: Right. So just so that
14		you are clear, I would not have written this document.
15		It would have been sent to me for approval and, by
16		virtue of being sent on to the Minister, would be
17		deemed to have been okayed by me. With how much
18		consideration, I have to tell you I can't comment, in
19		this or any of the other cases in this binder.
20	108	MS BROOKS: All right. If I asked
21		you then whether you had today any direct recollection
22		of this, what would your answer be?
23	109	MR. HARTT: My answer would be that
24		none of the documents refresh my memory in any way.
25		They were extremely interesting, but it was as if I was

		reading a nover for the first time.
2	110	MS BROOKS: You know, I don't find
3		that surprising in the sense that these events are now
4		20 some of them 22 years ago. I can sometimes not
5		remember what kind of case I have had three years ago,
6		so it doesn't surprise me.
7	111	But having read them, do they bring
8		back, then, some sense of what was going on at the
9		time?
10	112	MR. HARTT: Well, to a small extent,
11		but let me just clarify. It's not just the lapse of
12		time and sort of the mists of distance that are causing
13		me to say what I say. I was in all respects a
14		peripheral player in these events. Because of the
15		offices I held, a lot of documents had to go through me
16		on their way elsewhere. As part of my duties I would
17		look at literally hundreds of these a week, and I would
18		pass them on if I saw no particular reason to stop them
19		or object to them.
20	113	I would be in effect relying on my
21		staff that had written them, hopefully carefully and
22		accurately. I wasn't in a position to go and check the
23		contents.
24	114	So if you said to me was I aware that
25		there was once I was in office, that there was such

1		a thing as a Thyssen project proposed to be called Bear
2		Head? Yes.
3	115	But if you said to me would I
4		remember, for example, that this memo to the Minister
5		gives him advice about how to vote on the issue of some
6		export permits under the Export and Import Permits Act?
7		No, I actually wouldn't remember that we had advised
8		him on that subject or that there had ever been a vote
9		or that he had gone to the committee meeting. None of
LO		that would I remember.
L1	116	MS BROOKS: All right. All right.
L2	117	Well, on this one I just wanted to
L3		confirm that actually you have done that very well,
L 4		given me the background and context for the writer,
L5		R.J. Martin, and the fact that you have reviewed it but
L6		that you were relying on Mr. Martin to prepare it in a
L7		careful way. And you were the vector I could say,
L8		sending it up the line with your imprimatur on it.
L9	118	MR. HARTT: Absolutely. But
20		Mr. Martin would have reported to Glorieux who reported
21		to Coleman. Coleman was the Assistant Deputy for
22		International Economic Policy and Glorieux was the
23		General Director.
24	119	So all three of those I'm not
25		trying to pin anything on Martin

1	120	MS BROOKS: Okay.
2	121	MR. HARTT: would have felt this
3		was ready for the eyes of the Deputy.
4	122	MS BROOKS: All right.
5	123	If you could turn to the next
6		document, these are the minutes of the meeting. I
7		understand they are the minutes of the meeting at which
8		that Memorandum to Cabinet that is referred to in the
9		previous document was considered.
10	124	Is that your understanding as well?
11	125	MR. HARTT: It so appears, yes.
12	126	MS BROOKS: And one of the questions
13		I had, I think you have answered. I saw your name here
14		as an "Also present" at this meeting and my question
15		was: Were you present for the whole meeting or just
16		for part of this meeting?
17	127	MR. HARTT: I cannot tell you that.
18		Normally well, this is a Cabinet Committee on
19		Priorities and Planning so that in fact the first page,
20		because I just noticed that thanks to you, the
21		reference appears to be different than the memorandum.
22	128	The memorandum I think says that this
23		issue is coming before the Cabinet Committee on Foreign
24		and Defence Policy.
25	129	MS BROOKS: That's right.

1	130	MR. HARTT: Whereas the minutes you
2		have just directed me to are minutes of P&P.
3	131	MS BROOKS: Yes.
4	132	MR. HARTT: I would normally not
5		go and that's exactly how I figured this out.
6	133	I would normally not go to the
7		Cabinet Committee on Foreign and Defence Policy. I
8		would have well, it would be Coleman probably who
9		would go, if an official was present at all.
LO	134	This is P&P. This is when it came
L1		from the committee up to the Priorities and Planning
L2		Committee, which was the ultimate inner Cabinet as it
L3		were.
L4	135	MS BROOKS: Yes.
L5	136	MR. HARTT: That committee, as I
l.6		explained to you earlier, was one that the Deputy
L7		Minister of Finance as of right attended, and the only
L8		other clerk the only other official who attended as
L9		of right was the Clerk of the Privy Council.
20	137	MS BROOKS: Do you think then that I
21		would be correct the first memo says "For
22		Consideration by Cabinet Committee on Foreign and
23		Defence Policy, Wednesday, February 5, 1986 at 3:15".
24		And the minutes refer to "A meeting of the Cabinet
) 5		Committee on Driorities and Dlanning February 11

1	138	Am I correct in assuming that the
2		former committee, the Foreign and Defence Policy
3		Committee, would have considered it and then it would
4		have gone to Planning and Priorities?
5	139	MR. HARTT: That would be the normal
6		course. However, it would surprise me if it had been
7		rejected at the Committee on Foreign and Defence Policy
8		and it still go to P&P.
9	140	I'm not saying that could never
LO		happen, not if something was of earth shattering
L1		importance. But it would be rare.
12	141	So it may be that the matter was
L3		approved.
14	142	MS BROOKS: Yes. I can help you, I
15		think.
16	143	If you look at page 5 of the minutes
17		where Thyssen is on this agenda in the minutes, the
18		second paragraph starting:
19		"The Secretary of State for
20		External Affairs reported that
21		the Cabinet Committee on Foreign
22		and Defence Policy had not been
23		able to reach a consensus on the
24		Thyssen proposal"
2 5	111	MP HAPPT. There is the answer

1		That's why it came to P&P.
2	145	MS BROOKS: All right. Can you tell
3		me what the difference is between P&P and Operations
4		Committee?
5	146	I heard through Mr. Spector about an
6		Operations Committee of Cabinet. What is the
7		difference between that and P&P?
8	147	MR. HARTT: There is a vast
9		difference, at least at the time when I was in either
10		of my two worlds.
11	148	The Operations Committee was a
12		committee that was informal and not part of the
13		what's the word, the decision-making process of
14		government. It was a committee during my time it
15		was chaired by Mr. Mazankowski, that Deputy Prime
16		Minister, and his job was to coordinate and put in
17		ordinal fashion things that were to be done by the
18		government so that, for example, you didn't have three
19		announcements of great moment on a Monday and nothing
20		on a Tuesday, Wednesday and Thursday.
21	149	It was the
22	150	MS BROOKS: Oh, I see.
23	151	MR. HARTT: workings of the
24		Ministry, but it wasn't the place where the formal
25		decisions that go into, you know, the Cabinet records

1		would be made.
2	152	MS BROOKS: Yes. Whereas Planning
3		and Priorities was that formal body?
4	153	MR. HARTT: Was in effect an inner
5		Cabinet, yes.
, 6	154	MS BROOKS: And the Planning and
7		Priorities was, perhaps still is I don't know if it
8		still exists in this kind of form but at this time
9		did have the authority to make decisions and that would
10		go into the formal Cabinet minutes.
11	155	MR. HARTT: Absolutely.
12	156	MS BROOKS: All right.
13	157	Well, I'm going to move forward. I
14		know you can, as well as I can, read these minutes, but
15		I take it from what you said earlier that your
16		recollection of the matters addressed regarding Thyssen
17		in these minutes, you, having read the minutes, are
18		familiar with what the minutes say. But if I
19		understand you correctly, you don't have any
20		independent recollection of that discussion.
21	158	MR. HARTT: All the documents that I
22		have been presented with.
23	159	MS BROOKS: All right. Well then, I
24		have a couple of questions on the next document, which
25		is a document from Mr. Coleman to you. It is dated

1		July 28, 1987.
2	160	In it he talks about the fact that
3		Gerald Doucet and Greg Alford have requested a meeting
4		to discuss the Thyssen proposal.
5	161	I wanted to ask you if you
6		recollected meeting with them.
7	162	MR. HARTT: I do not recollect
8		meeting with them. I must tell you, I don't recollect
9		ever meeting Mr. Gerald Doucet. I know Mr. Alford in
10		other ways.
11	163	I must tell you that I have no doubt
12		that if someone were to say to me the meeting took
13		place, that it took place, but I have no recollection
14		of it whatsoever.
15	164	MS BROOKS: All right. And how do
16		you know Mr. Alford in other guises or other
17		circumstances?
18	165	MR. HARTT: Mr. Alford was involved
19		in both Mr. Schreiber's post-Bear Head Project, for the
20		spaghetti business.
21	166	MS BROOKS: Yes.
22	167	Did you have contact with that while
23		you were in the Prime Minister's Office?
24	168	MR. HARTT: Absolutely not, no.
25	169	MC BROOKS: All right Can I ack

1		was it a personal involvement rather than a government
2		involvement?
3	170	MR. HARTT: There wasn't any
4		involvement. What happened was, while I was living in
5		Toronto running Campeau Corporation, I ran into
6		Mr. Schreiber in an Italian restaurant. He very
7		excitedly told me that he had this new business which
8		at the time he was calling Spaghettissimo and that what
9		it was was a machine that extruded pasta, fresh durum
1.0		semolina pasta.
11	171	If you put the right die on the front
12		of the machine, it would make anything you wanted,
13		penne, rigatoni, spaghettini, cappellini, anything you
14		wanted, and that he was planning to open a fast food
15		chain.
16	172	MS BROOKS: Yes.
17	173	MR. HARTT: And I said well, I have a
18		son who is thinking about opening a fast food
19		restaurant. He said well, you must come along and see
20		a demonstration.
21	174	So I brought my son to their office
22		on Adelaide Street and they showed us what they did,
23		which was basically extrude fresh pasta and while it
24		was, there was a sauce that had been preprepared by a
2.5		chef from Switzerland whose name was Rito(ph). And the

1		sauce was heated up and when the pasta was boiled and
2		drained it was put into the sauce and it was served.
3	175	Our problem with it was it was
4		neither fast nor very good food while priced like fast
5		food. So after watching the demonstration on pasta my
6		son went on to do other things.
7	176	MS BROOKS: Okay. Well, that's an
8		interesting introduction to Spaghettissimo.
9	177	MR. HARTT: Yes.
10	178	MS BROOKS: I am going to move you
11		now in time to when you take on the role of Chief of
12		Staff.
13	179	MR. HARTT: Okay.
14	180	MS BROOKS: And I was wondering how
15		it came to be that you moved from you left the
16		Deputy Minister position and went into initially
17		back to Montréal for a very short period of time.
18	181	MR. HARTT: Well, in this case it was
19		more like it was almost 11 months.
20	182	MS BROOKS: Right.
21	183	MR. HARTT: No, sorry, it was seven
22		months.
23	184	MS BROOKS: Seven months. And then
24		how did the job get offered to you, by Mr. Mulroney
25		personally or through his staff? How did that work?

1	185	MR. HARTT: I got a call from Derek
2		Burney who said come to Ottawa. So I went to Ottawa
3		and had lunch with Derek Burney, actually in Hull, and
4		he said look, I'm going to be appointed Ambassador to
5		the U.S. and the boss wants someone to fill the role.
6		Would you do it, if offered?
7	186	And I had to think about it because I
8		had impoverished myself quite significantly by taking
9		the first job
LO	187	MS BROOKS: Yes.
L1	188	MR. HARTT: and I had to decide if
L2		I wanted to do the second job, however enticing and
L3		interesting and, you know, exciting it might appear.
L 4	189	But after a little bit of reflection,
L5		I accepted.
L6	190	MS BROOKS: All right.
L7	191	And when you took on the job, I was
L8		wondering if you could give me your overview of what
L9		the position entails, what your goal is as a Chief of
20		Staff.
21	192	MR. HARTT: It's a really good
22		question because no one ever explained it to me. I had
23		to figure it out on my own. And although I have a
24		political nose, my entire background had not been that
) 5		of a political staffer

1	193	So the real question was I think
2		the answer is everybody makes of the role something
3		different from his predecessor and his successor.
4	194	In my case, I tried to make it into a
5		role where the entire machinery of government was
6		coordinated in furtherance of the agenda that had
7		constituted the government's election platform and
8		which it had just received its major second mandate
9		and to make sure that what was worked on by the
10		departments, what was brought forward for decision,
11		what was approved and implemented was consistent with
12		the policy stance that would make the Prime Minister's
13		position popular I'm speaking in a political sense.
14	195	I worked on the premise that good
1.5		policy is good politics.
1.6	196	MS BROOKS: All right. That is a
17		very ambitious agenda, it sounds to me. What kind of
18		staffing in your particular office, that is the Chief
19		of Staff's office, did you have?
20	197	MR. HARTT: That's interesting
21		because when I got there the answer was zero. I think
22		Marjorie LeBreton, now a senator, was still there, but
23		Derek's staff had basically all cleared out just before
24		or just after the election, and I had to build the
25		staff anew from scratch.

1	198	I was offered a number of people who
2		were very attractive to me: Tom Trbovich, who had been
3		Michael Wilson's Chief of Staff, who was seconded to
4		the PMO as the Deputy Chief of Staff. I personally
5		hired Marcel Côté, the founder and principal of SECOR,
6		to be the Director of Communications. I participated
7		in the hiring of Gilbert Lavoie as Press Secretary. I
8		hired social policy adviser, his name was Brown. We
9		hired an economic policy advisor.
10	199	The body functions staff, i.e. who
11		were speechwriting and, you know, the Prime Minister's
12		own executive assistant, I don't think I had much role
13		in recruiting.
14	200	So that, for example, at the time Luc
15		Lavoie was the head of Tours. The Prime Minister's
16		Executive Assistant had left. That was Rick Morgan.
17		And I'm trying to remember whether Paul Smith came in
18		next or somebody else.
19	201	I had a fellow named Paul Lepsoe who
20		was the legislative assistant.
21	202	But I did play a big role in hiring
22		the Prime Minister's foreign policy adviser and
23		speechwriter, who was Paul Heinbecker, who was then
24		writing speeches for the Ambassador in the Embassy in
25		Washington.

1	203	MS BROOKS: Oh yes.
2	204	MR. HARTT: I had read some of his
3		speeches that he had written for Allan Gotlieb and they
4		were brilliant, and I thought the Prime Minister needed
5		him so I brought him over. He later of course became
6		our Ambassador to the UN after being Ambassador to West
7		Germany.
8	205	Certainly at the senior level myself,
9		without a heck of a lot of guidance, as I say, at the
1.0		low level. It's not fair to say lower level. I called
11		them body functions. It is an expression that is not
12		fair. I mean the organizing tours, or who carries the
13		bags and how many steps does it take to get to the door
14		of the limousine and where does the car go, a lot of
15		security work. These were things I basically left to
16		others.
17	206	MS BROOKS: Yes. I wonder, was the
18		Chief of Staff position at that time a partisan
19		position or how would you describe that aspect of the
20		position?
21	207	MR. HARTT: It is absolutely
22		considered to be "political staff".
23	208	MS BROOKS: Okay.
24	209	MR. HARTT: Partisan is an
25		interesting colour to put on it. It certainly is a

Τ		political appointment, I think to this day and it was
2		in every ministry. It wasn't just in the PMO.
3	210	MS BROOKS: All right.
4	211	And what was the interaction between
5		Chief of Staff and the Clerk and then if one can
6		broaden that between Chief of Staff and the PCO?
7	212	I'm trying to understand a little bit
8		more about that dynamic.
9	213	MR. HARTT: Oh, that is quite easy
10		for me to respond to.
11	214	The PCO is the Prime Minister's
12		department, just as the Finance Department was the
13		Finance Minister's department when I was Deputy
14		Minister. So Paul Tellier as Clerk would be the Prime
15		Minister's Deputy Minister.
16	215	MS BROOKS: I see, okay.
17	216	MR. HARTT: The relationship would be
18		identical to the one that I had with Mr. Wilson. For
19		example, no piece of paper would come to the Prime
20		Minister without passing through Paul Tellier's hand,
21		but if you said today: Did Paul Tellier read every
22		single piece, did he make himself an expert in its
23		content? No more than I had when I was in Finance.
24	217	He had people who wrote these things
25		for him and who made themselves were charged with

1		making themselves experts on the subject as being
2		something that do you see any reason why the Prime
3		Minister shouldn't read it.
4	218	It would always come to me, which is
5		slightly different than that in Finance. I don't think
6		I had that deal with Tom Trbovich when he was Chief of
7		Staff for Wilson.
8	219	But no piece of paper went to the
9		Prime Minister from Tellier there were lots of
10		pieces of paper that went to the Prime Minister without
11		going through Tellier, but no piece of paper went to
12		the Prime Minister from Tellier without passing through
13		me and I in fact packed the Prime Minister's briefcase
14		every night. What he was going to read, I put in
15		there, literally, physically.
16	220	MS BROOKS: That's interesting, okay.
17	221	I wonder, when you got into the PMO,
18		can you recall when you first heard of the Bear Head
19		or you know, the names are different. Thyssen
20		Project is I guess one that was used as well as Bear
21		Head Project.
22	222	Do you recall when you first heard of
23		that project?
24	223	MR. HARTT: You know, it's
25		interesting. I mean, if you look at the documents it's

1		clear that by the 11th of January, that is the first
2		date on the document at No. 4
3	224	MS BROOKS: Yes.
4	225	MR. HARTT: I heard about it, but I
5		do not remember anything about first. That's the
6		problem. You know, if you said to me were you aware
7		that there was this company, I should say among many
8		other companies, trying to get government approval for
9		a large investment, yes, I was aware of it. When did I
LO		first become aware? I absolutely cannot tell you.
L1	226	MS BROOKS: All right. Was it ever
L2		something that you discussed with the Prime Minister
L3		while you were Chief of Staff?
L4	227	MR. HARTT: It's interesting that I
L5		have to say to you not that I can remember. I do not
.6		remember a single occasion when he brought it up with
17		me or I raised it with him.
8_	228	MS BROOKS: All right. Let me see.
_9		What about Elmer MacKay? Do you recall speaking about
20		Thyssen Project with Elmer MacKay?
21	229	MR. HARTT: Absolutely.
22	230	MS BROOKS: And what do you recall?
23	231	MR. HARTT: Well, it's interesting.
24		If you want to know what I recall, before I got this
5		hinder T would have said to you T remember a single

1		meeting only at which I met Mr. Schreiber, and it's my
2		belief that Mr. MacKay was the person who asked me to.
3		And I did it and it was in my office, but I cannot
4		swear that it was in my office at PMO versus my office
5		at Finance. I literally cannot pinpoint this meeting.
6	232	But the reason I remember it was that
7		I had been briefed I can't tell you by whom and
8		that I was accompanied by a number of senior military
9		officers who were sent there to bolster my what's
10		the word my stance vis-à-vis Mr. Schreiber and his
11		request.
12	233	And my stance to Mr. Schreiber was
13		largely negative. It was negative not because I didn't
14		understand the benefits of a very large industrial
15		manufacturing company establishing a plant in Cape
16		Breton, an area of huge unemployment, and the
17		desirability of having that investment, it was negative
18		because as proposed it was simply not capable of
19		acceptance by the government.
20	234	And I remember giving three reasons.
21	235	One was that at the time again, I
22		can't help you on the time and I'm sorry about that,
23		but I just can't. At the time Canada considered its
24		principal military mission rapid deployment on behalf
25		of the United Nations to a variety of troubled spots

1		where Canada agreed to help. The means of our rapid
2		deployment was huge Hercules transporter aircraft, and
3		the Thyssen vehicle that was proposed would
4		literally and I remember being told this fall
5		through the floorboards of the Hercules on takeoff
6		because it was too heavy.
7	236	The second objection was me lecturing
8		Mr. Schreiber about the Export and Import Permits Act
9		and how the Act required permits for goods of a certain
10		kind and in a different schedule for certain kinds of
11		countries. His proposal at the time, which was to get
12		an export permit for sales to Saudi Arabia, as I
13		remembered it, was very unlikely to be granted because
14		of the financial implications of selling what could be
15		considered armament to a country like Saudi Arabia.
16	237	And the final reason that I remember
17		giving was that articles of this kind were not
18		permitted to be exported by Germany to the countries in
19		question and therefore it was hard for me to see how he
20		would expect us to permit a German company to establish
21		itself in Canada and then export to those countries
22		that Germany itself was not permitted.
23	238	MS BROOKS: Yes.
24	239	MR. HARTT: I was also aware when I
25		met him of the fact of the existence of the GM Diesel

1		Division in London, Ontario, which already was a
2		supplier of light armoured vehicles, but I don't
3		remember actually going that far. I don't remember
4		raising that or the general international policy or the
5		domestic lobbies that would be triggered by such a
6		sale.
7	240	But I remember being largely negative
8		whereas, you know, if you say to me before I read these
9		documents the documents sometimes look like I am
LO		trying to be encouraging, which I have to say my memory
L1		of that is the opposite.
l2	241	MS BROOKS: Yes. The documents, I
L3		wonder if you could take me to the one that you are
L4		referring to where you think you are being encouraging.
L5	242	I read them and I didn't get that
L6		impression. My impression was more neutral on your
L7		part.
L8	243	MR. HARTT: I accept neutral. When I
L9		say encouraging, look at Schreiber's own letters near
20		the end to the Prime Minister. I met with Stanley and
21		it was a good meeting.
22	244	MS BROOKS: I'm looking at the one
23		that is at Tab 17. It's a letter dated 27 August 1990.
24	245	The second paragraph says:
25		"The meeting which I had with

1		Stanley Hartt and Elmer was very
2		interesting and in my opinion it
3		was very productive."
4	246	MR. HARTT: That's what I'm referring
5		to when I say that, you know, if you take the documents
6		as a whole one could get the impression that I was
7		encouraging. But I have to tell you no more so than
8		any of the other officials who would say, in general,
9		of course we would like to have an investment in Cape
10		Breton. Of course we would like to have a large
11		international enterprise established there.
12	247	But nobody is going to ignore the
13		very significant policy objections that exist.
14	248	So I personally don't know whether it
15		was a matter of style, but I don't know what
16		Mr. Schreiber thought was productive.
17	249	MS BROOKS: Yes. Well, I can tell
18		you that it has been suggested by other witnesses
19		during the course of the hearing that Mr. Schreiber was
20		perennially optimistic about his project, and others
21		have said that pretty much in many ways what you
22		have just said, Mr. Hartt, which was that their message
23		was much blunter and more negative than Mr. Schreiber
24		seemed to take away, or at least that Mr. Schreiber
25		seemed to tell others had happened.

1	250	So dealing with another of the
2		letters that he sent maybe will help me understand a
3		little bit more about what he was understanding.
4	251	If you go to Tab 12, which is a
5		letter from him to Mr. MacKay, dated March 5th, he is
6		talking about having written Mr. MacKay at the end of
7		November 1989, writing about his frustration.
8	252	And then down at the bottom of the
9		page it says:
10		"However, through your and Mr.
11		McKnight's good offices, a
12		meeting was set up for February
13		5 at the Department of National
14		•••"
15	253	And there are documents that you will
16		have read that relate to that meeting.
17	254	The next paragraph, No. 3, is the one
18		that I'm interested in asking you about:
19	•	"Prior to that meeting being
20		held, I met with Mr. Stanley
21		Hartt, Chief of Staff, PMO,
22		where we outlined our plans"
23	255	He goes on to say:
24		"Mr. Hartt seemed to understand
25		what the position was and

1		volunteered that what was
2		required was a senior government
3	•	person to act as a catalyst
4		between Bear Head Industries and
5		National Defence and he was to
6		advise us of his choice. I
7		concurred with this suggestion;
8		but to date, have not heard from
9		Mr. Hartt has to his nominee"
10	256	Can you recall anything about what
11		Mr. Schreiber is talking about here?
12	257	MR. HARTT: No, I can't.
13	258	Unfortunately, I can't recall a lot
14		of anything other than what I said was in my memory of
15		one meeting, which may be that meeting, may be another
16		meeting.
17	259	I can tell you that when he said "Mr.
18		Hartt seemed to understand what the position was", I
19		can tell you that I did and do understand why somebody
20		would say if I am going to make export sales it would
21		be quite important for me to be able to say that the
22		country in which this item was manufactured had given
23		me a lead order. That I did and do understand, because
24		in my private practice I have had instances where the
25		failure to get a lead order from the Government of

1		Canada or a State or enterprise, Crown corporation, had
2		in fact harmed a private sector company in its attempts
3		to make export sales.
4	260	But my memory is, what I said to him
5		was I know why you need the lead order, but you are not
6		going to get it.
7	261	MS BROOKS: Yes.
8	262	MR. HARTT: So I'm not sure where he
9		sees the helpfulness.
10	263	I can't remember offering the
11		individual to act as catalyst, and I can tell you that
12		in my own professional career and I am speaking
13		about in the government I had on more than one
14		occasion myself been sort of I don't know whether
15		catalyst is the right word, been the person who
16		attempted to improve a private sector company's
17		proposal so that the objections, legitimate objections
18		of the government to what was proposed could be
19		overcome, met, mitigated or dealt with in some other
20		way.
21	264	I take it that my failure if I
22		said that, I suppose if he says I said it, I probably
23		said it. But if I said it, it was what you might call
24		in law an obiter dictum and my guess is that I was
25		rapidly talked out of it by colleagues who said you

т.		just don't want to get involved.
2	265	MS BROOKS: All right.
3	266	MR. HARTT: And I never did. And I
4		think I was saying isn't there someone who could see
5		whether if you adapted the vehicles so that it was
6		lighter, if you didn't sell it to countries that were
7		objectionable, if you didn't sell it to places you
8		needed export permits, you know, isn't there a way to
9		overcome these difficulties?
LO	267	But I never did anything in
L1		furtherance of that, and I'm quite sure that I turned
L2		my attention to other matters very soon after he left
L3		my office.
l.4	268	MS BROOKS: Okay. You have said that
L5		you don't recall ever speaking to or having the Prime
L6		Minister speak to you about the Thyssen or Bear Head
L7		Project.
L8	269	MR. HARTT: That is correct.
L9	270	MS BROOKS: I'm wondering, was there
20		a practice where the Prime Minister, if he felt that
21		something was a high priority and I'm talking about
22		you know, it's very difficult to generalize, but you
23		have mentioned earlier that you took as your goal or
24		objective in the position to look at what the
25		government, which had a fresh mandate, had essentially

1		promised in the election and therefore had as a mandate
2		to carry out.
3	271	You took that as an objective to make
4		sure that in dealing with departments you would try
5		to these are my words, but try to line them up with
6		the objective and make sure that people were moving
7		forward on that common goal.
8	272	Have I stated that correctly
9	273	MR. HARTT: I think
LO	274	MS BROOKS: although generally?
L1	275	MR. HARTT: Yes, it's a reasonable
L2		reproduction of what I said.
L3	276	MS BROOKS: Okay. If there were a
L4		project that was not part of that mandate and yet the
L5		Prime Minister felt that it was an important or worthy
L6		one, would he speak to you about it and ask you to move
L7		it forward?
L8	277	MR. HARTT: It's not something that
L9		happened on a regular basis, but indeed I can recall a
20		couple of instances and I guess I recall them
21		because I was mandated to do something about them and I
22		went and I did something about them. At least a couple
23		of locations where I did, what's the word, mediate
24		bureaucratic objection to a couple of proposals by a
25		private sector outside companies, other than Thyssen,

1		which the Prime Minister had asked me to personally
2		make sure happened and they happened.
3	278	MS BROOKS: So can I read from that,
4		that had the Prime Minister asked you to take on
5		Thyssen, you would recall it today?
6	279	MR. HARTT: That is exactly correct.
7	280	MS BROOKS: You know, it's funny
8		because it's not funny, but it's interesting, we
9		have spoken to former Prime Minister Kim Campbell and
LO		we have spoken to various Ministers and they have as
L1		well, without exception, said that when the Prime
L2		Minister asks you to take something on, you recall it.
L3	281	And it is that kind of importance
L4		that you as well can concur with?
.5	282	MR. HARTT: Well, but it's not just
.6		that. I don't deny what you are saying, but it's more
L7		than that.
8	283	It means that you then spend
.9		considerable time and effort and the resources of your
20		small office, as I have described it, making sure that
21		that wish, if it can be carried out because, by the
22		way, I don't believe there was any way without
3		modifying the proposal that was before us at the times
24		we are discussing, that this could have been
25		accomplished. The objections I'm saying to you clearly

1		of defence, of industry, of external affairs as it was
2		then called, were substantial objections.
3	284	But when the Prime Minister asks you
4		to take on a project and make it happen and you can
5		make it happen because you're not really up against
б		policy objections from line departments, you spend the
7		time at it. So of course you remember it.
8	285	Whereas if you then move on from
9		paper flowing about Bear Head to literally dozens and
10		dozens and dozens of other things, it's just your
11		memory doesn't sear with the details of the thing that
12		you didn't get involved with.
13	286	MS BROOKS: Yes.
14	287	MR. HARTT: Within the first few
15		weeks of being in the Prime Minister's office we had
16		several it's almost funny now to call them crises,
17		but there was a bus hijacked in Montréal and driven to
18		Parliament Hill with a foreign terrorist I can't
19		remember what nationality, but he had a gun and he had
20		12 people on his bus. And our job was to deploy the
21		military Forces to free the hostages.
22	288	We had cyanide injected into the
23		Chilean grapes. We had to pull every grape in Canada
24		off the store shelves.
25	289	We had a budget that was disposed of

1		carelessly by the printer and it got into the wrong
2		hands and actually was read on television by a
3		reporter.
4	290	Those are the crises that I remember
5		dealing with. That, plus the implementation of free
6		trade and tax reform and Meech Lake and a lot of other
7		major projects that were going on at the time.
8	291	Thyssen was an in one ear, out the
9	11	other ear for me.
10	292	MS BROOKS: Okay. Moving to another
11		topic, I'm interested in whether you would have been
12		involved in this is now a general question, not
13		directed to the parties before us.
14	293	But at the general level would you
15		have been involved in meetings with lobbyists?
16	294	MR. HARTT: From time to time. I
17		mean, it was certainly not unusual for the Chief of
18		Staff I will go so far as to say even the Deputy
19		Minister of Finance to see someone who I mean,
20		lobbyist has a connotation, but to see someone who
21		represented an interest and was trying to ask the
22		government for some kind of special legislation,
23		regulation, contribution or whatever. That was not
24		unusual at all.
25	295	MS BROOKS: Okay. Would the same be

1		true of company representatives who were essentially
2		seeking the same kind of trying to put their
3		proposals forward?
4	296	MR. HARTT: Yes. I did that, I won't
5		say extremely often, but often, absolutely.
6	297	MS BROOKS: Both as Chief of Staff
7		and as Deputy Minister of Finance?
8	298	MR. HARTT: Yes.
9	299	MS BROOKS: And was it also common
10		for the Prime Minister to meet with lobbyists or
11		company representatives who were
12	300	MR. HARTT: That's interesting. I
13		must tell you, that I am less well-informed about
14		because one of the great myths that is prevalent in the
15		press, and even on Parliament Hill, is that the Chief
16		of Staff is the gatekeeper who controls the Prime
17		Minister's agenda, and nothing could be further from
18		the truth.
19	301	The Chief of Staff can, and so can
20		the Clerk of the Privy Council, say Mr. Prime Minister,
21		it might be useful for you to meet with so-and-so and
22		here is why. But the Prime Minister meets with whoever
23		he wants.
24	302	So I cannot tell you how often he
25		would meet with lobbyists.

1	303	I can tell you this. I considered it
2		my job to meet with them instead of asking him to
3		unless something was ready for decision and he was sort
4		of going to take the credit. Because there is no
5		purpose in putting the Prime Minister in front of a
6		lobbyist if the job is to turn the lobbyist down.
7	304	MS BROOKS: Yes.
8	305	MR. HARTT: I would consider it the
9		job of both the bureaucratic and the political staff to
10		do that on his behalf.
11	306	MS BROOKS: To intercept before it
12		got to the stage of him having to do that.
13	307	MR. HARTT: Right.
14	308	MS BROOKS: What about Mr. Schreiber
15		himself? Do you know whether Mr. Mulroney in your
16		knowledge while you were Chief of Staff, were you aware
17		whether Mr. Mulroney was meeting with Mr. Schreiber?
18	309	MR. HARTT: I was not.
19	310	MS BROOKS: What about Mr. Doucet,
20		Fred Doucet? Fred Doucet now, I'm talking Fred Doucet,
21		not Gerry Doucet.
22	311	MR. HARTT: Well, Fred Doucet of
23		course at one point in my government career was an
24		official of the government, and when I was Deputy
25		Minister of Finance he was first an official in the

1 Prime Minister's office and then later, I guess during 2 the time I was out of government, he was named Ambassador for International Summits because I guess he 3 4 was given the job of planning the summit that was held 5 in Toronto. 6 312 The G7. MS BROOKS: 7 313 Yes, the G7 Summit, MR. HARTT: 8 exactly. 9 314 MS BROOKS: Yes. 315 I will tell you, if he 10 MR. HARTT: 11 wanted to meet with Fred Doucet, he would not ask me if it was all right. 12 13 316 MS BROOKS: No. 14 317 And you yourself did not meet with Mr. Doucet, or did you, while you are in the Chief of 15 16 Staff? 17 318 MR. HARTT: Absolutely never about 18 this. But if you said to me did I meet with him about 19 anything, I can't remember. 20 319 MS BROOKS: Okay. 21 320 MR. HARTT: It would depend on the 22 overlap of his time in government versus the time 23 outside. Put it this way. I can take you I didn't 24 meet with him to lobby. 25 321 MS BROOKS: Right. And I heard you

1		say that you certainly didn't meet with him about this
2		Bear Head or Thyssen Project.
3	322	MR. HARTT: Yes, that is correct.
4	323	MS BROOKS: All right. I'm coming to
5		the end of my questions, Mr. Hartt.
6	324	I'm just going to look through my
7		notes to make sure I haven't missed anything.
8	325	Oh, one of the issues that
9		Mr. Spector made a point of saying was that when he
10		joined the Prime Minister's office as Chief of Staff
11		you spoke to him or he spoke to you about 41 files that
12		were carry-over files from your time as Chief of Staff
13		to when he took over.
14	326	Do you recall that?
15	327	MR. HARTT: Yes, I do.
16	328	MS BROOKS: And I now have an
17		understanding of how you approached the job. Were any
18		of those 41 files the Bear Head file?
19	329	MR. HARTT: Interestingly enough, I
20		cannot tell you that. I don't know whether the number
21		41 is a number that I want to endorse, but I do
22		remember a session with him where literally I went over
23		all of the things that were pending and that were not
24		resolved and that he would need to know about to take
25		over in my place. And I cannot tell you whether there

1

was a Bear Head file among them. 2 330 I would be surprised if there was, 3 but you know, I have been surprised by this whole book so I'm not going to say no. 4 5 331 MS BROOKS: Okay. Let me just look 6 through here. 7 332 I don't think I have any further questions for you, Mr. Harrt. 8 333 9 I don't know if you or your counsel 10 have any questions before I end the interview. 11 334 I have no questions. MR. MORPHY: 12 335 MS BROOKS: All right. Well, what I 13 will do is have the tape and transcript sent to you. We will be making a decision over the next -- it will 14 15 be very shortly that we will make a decision whether we 16 need to call you, Mr. Harrt. 17 336 My first thinking is that we may not 18 need to call you, but I will talk that over with my 19 colleagues and Mr. Wolson, who is the lead counsel, and 20 I will get back to Mr. Morphy to let him know the decision one way or the other. Okay? 21 22 337 Thank you very much, yes. MR. HARTT: 23 338 MS BROOKS: And I would like to thank 24 you very much for all your cooperation. You have been 25 very helpful, very insightful.

1	339	MR. HARTT: Well, we are glad to help
2		if we can.
3	340	MS BROOKS: Okay. Well, thank you
4		very much.
5		Whereupon the interview concluded at 3:00 p.m.
6		
7		
8		We hereby certify that we have accurately
9		transcribed the foregoing to the best of
10		our skills and abilities.
11		
12		Nous certifions que ce qui précède est une
13		transcription exacte et précise au meilleur
14		de nos connaissances et de nos compétences.
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19		Duf Willy Jean Desaulniers
20		William Curley Jean Desaulniers
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24		Fiona Paluin
25		Fiona Potvin